



Carrianna Group Holdings Company Limited  
佳寧娜集團控股有限公司

(Incorporated in Bermuda with limited liability)  
(於百慕達註冊成立之有限公司)

Interim Report 2025/2026 中期報告

Stock Code 股份代號 : 00126

**CORPORATE INFORMATION****BOARD OF DIRECTORS****EXECUTIVE DIRECTORS**

MA, Kai Cheung, *PhD, SBS, BBS*  
*(Honorary Chairman)*  
 MA, Kai Yum, *PhD, BBS* (*Chairman*)  
 MA, Hung Ming, John, *PhD, BBS, JP*  
*(Vice-chairman)*  
 LIANG, Rui (*Chief Executive Officer*)  
 MA, Hung Man

**INDEPENDENT NON-EXECUTIVE DIRECTORS**

WONG, See King  
 CHEUNG, Wah Fung, Christopher  
 LIU, Ling Ling, Samantha

**AUDIT COMMITTEE**

WONG, See King (*Chairman*)  
 CHEUNG, Wah Fung, Christopher  
 LIU, Ling Ling, Samantha

**REMUNERATION COMMITTEE**

WONG, See King (*Chairman*)  
 CHEUNG, Wah Fung, Christopher  
 LIU, Ling Ling, Samantha

**NOMINATION COMMITTEE**

MA, Kai Yum, *PhD, BBS* (*Chairman*)  
 WONG, See King  
 CHEUNG, Wah Fung, Christopher  
 LIU, Ling Ling, Samantha

**COMPANY SECRETARY**

NG, Kin Sun (resigned on 8 October 2025)  
 YU, Man Ho (appointed on 8 October 2025)

**REGISTERED OFFICE**

Victoria Place, 5th Floor  
 31 Victoria Street  
 Hamilton HM10  
 Bermuda

**公司資料****董事會****執行董事**

馬介璋, 博士, 銀紫荊星章, 銅紫荊星章  
*(名譽主席)*  
 馬介欽, 博士, 銅紫荊星章 (*主席*)  
 馬鴻銘, 博士, 銅紫荊星章, 太平紳士  
*(副主席)*  
 梁銳 (*行政總裁*)  
 馬鴻文

**獨立非執行董事**

黃思競  
 張華峰  
 廖玲玲

**審核委員會**

黃思競 (*主席*)  
 張華峰  
 廖玲玲

**薪酬委員會**

黃思競 (*主席*)  
 張華峰  
 廖玲玲

**提名委員會**

馬介欽, 博士, 銅紫荊星章 (*主席*)  
 黃思競  
 張華峰  
 廖玲玲

**公司秘書**

吳建新 (於二零二五年十月八日辭任)  
 茹文灝 (於二零二五年十月八日委任)

**註冊辦事處**

Victoria Place, 5th Floor  
 31 Victoria Street  
 Hamilton HM10  
 Bermuda

## HEAD OFFICE AND PRINCIPAL PLACES OF BUSINESS

26/F, Phase II Wyler Centre  
200 Tai Lin Pai Road  
Kwai Chung  
New Territories  
Hong Kong

5/F, Carrianna Friendship Square  
2002 Renminnan Road  
Lo Wu District  
Shenzhen  
China

## PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Ocorian Management (Bermuda) Limited  
Victoria Place, 5th Floor  
31 Victoria Street  
Hamilton HM10  
Bermuda

## HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited  
17/F, Far East Finance Centre  
16 Harcourt Road  
Hong Kong

## SOLICITORS

Michael Li & Co.  
Gallant  
K.C. Ho & Fong

## LEGAL ADVISERS ON BERMUDA LAW

Appleby

## AUDITOR

ZHONGHUI ANDA CPA LIMITED  
*Certified Public Accountants*  
*Registered Public Entity Auditor*

## PRINCIPAL BANKERS

Hang Seng Bank Limited  
Standard Chartered Bank (Hong Kong) Limited  
The Hongkong & Shanghai Banking Corporation Limited  
Nanyang Commercial Bank Limited  
O-Bank Co., Ltd.  
Bank of Communications (Hong Kong) Limited  
The Bank of East Asia, Limited  
OCBC Bank (Hong Kong) Limited  
Dah Sing Bank, Limited  
Bank of China (Hong Kong) Limited

## COMPANY WEBSITE

<http://www.carrianna.com>

## STOCK CODE

00126

## 總辦事處及主要營業地點

香港  
新界  
葵涌  
大連排道200號  
偉倫中心第二期二十六樓

中國  
深圳市  
羅湖區  
人民南路2002號  
佳寧娜友誼廣場五樓

## 主要股份過戶登記處

Ocorian Management (Bermuda) Limited  
Victoria Place, 5th Floor  
31 Victoria Street  
Hamilton HM10  
Bermuda

## 香港股份過戶登記分處

卓佳證券登記有限公司  
香港  
夏慤道16號  
遠東金融中心17樓

## 律師

李智聰律師事務所  
何耀棣律師事務所  
何君柱律師樓

## 百慕達法律顧問

Appleby

## 核數師

中匯安達會計師事務所有限公司  
執業會計師  
註冊公眾利益實體核數師

## 主要往來銀行

恒生銀行有限公司  
渣打銀行(香港)有限公司  
香港上海滙豐銀行有限公司  
南洋商業銀行有限公司  
王道商業銀行股份有限公司  
交通銀行(香港)有限公司  
東亞銀行有限公司  
華僑銀行(香港)有限公司  
大新銀行有限公司  
中國銀行(香港)有限公司

## 公司網址

<http://www.carrianna.com>

## 股份代號

00126

## UNAUDITED INTERIM RESULTS

The board of directors (the "Board") of Carrianna Group Holdings Company Limited (the "Company") wishes to announce the unaudited interim condensed consolidated financial results of the Company and its subsidiaries (collectively the "Group") for the six months ended 30 September 2025. The interim condensed consolidated financial statements have not been audited but have been reviewed by the Company's audit committee.

## CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the six months ended 30 September 2025

## 未經審核中期業績

佳寧娜集團控股有限公司（「本公司」）董事會（「董事會」）謹此宣佈，本公司及其附屬公司（統稱「本集團」）截至二零二五年九月三十日止六個月之未經審核中期簡明綜合財務業績載列如下。此中期簡明綜合報表未經審核，但已由本公司之審核委員會審閱。

## 簡明綜合損益表

截至二零二五年九月三十日止六個月

For the six months ended  
30 September  
截至九月三十日止六個月

	Notes 附註	2025 二零二五年 HK\$'000 千港元 (Unaudited) (未經審核)	2024 二零二四年 HK\$'000 千港元 (Unaudited) (未經審核)
<b>REVENUE</b>	收入	4	324,560
Cost of sales	銷售成本		(133,888)
Gross profit	毛利	190,672	194,603
Other income and gains, net	其他收入及收益，淨額	15,205	21,144
Selling and distribution expenses	銷售及分銷開支	(119,161)	(151,056)
General and administrative expenses	一般及行政開支	(48,579)	(68,643)
Other expenses, net	其他開支，淨額	(12,034)	(22,797)
Finance costs	財務開支	(39,213)	(58,219)
Share of losses of associates	應佔聯營公司虧損	(15,563)	(32,264)
<b>LOSS BEFORE TAX</b>	除稅前虧損	6	(28,673)
Income tax (expense)/credit	所得稅（開支）／抵免	7	(6,272)
<b>LOSS FOR THE PERIOD</b>	期內虧損		(34,945)
<b>ATTRIBUTABLE TO:</b>	應佔：		
Owners of the parent	母公司擁有人	(30,827)	(109,360)
Non-controlling interests	非控股權益	(4,118)	(2,696)
		(34,945)	(112,056)
<b>LOSS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT</b>	母公司普通股權持有人應佔每股虧損	HK cents 港仙	HK cents 港仙
Basic	基本	9	(1.96)
Diluted	攤薄		(1.96)
			(6.96)

**CONDENSED CONSOLIDATED  
STATEMENT OF COMPREHENSIVE  
INCOME**

For the six months ended 30 September 2025

**簡明綜合全面收入報表**

截至二零二五年九月三十日止六個月

**For the six months ended  
30 September**

截至九月三十日止六個月

		<b>2025</b> 二零二五年 HK\$'000 千港元 (Unaudited) (未經審核)	<b>2024</b> 二零二四年 HK\$'000 千港元 (Unaudited) (未經審核)
Loss for the period	期內虧損	(34,945)	(112,056)
Other comprehensive income/ (loss):	其他全面收入／(虧損)：		
Items that may be reclassified to profit or loss in subsequent periods:	可於其後期間重新分類為損益之 項目：		
Exchange differences on translation of foreign operations	換算海外業務之匯兌差異	33,687	176,589
Share of other comprehensive income of associates	分佔聯營公司之其他全面 收入	3,098	10,430
Release of exchange reserve upon disposal of a foreign subsidiary	出售境外附屬公司時解除匯兌 儲備	-	(19,514)
		36,785	167,505
Items that will not be reclassified to profit or loss in subsequent periods:	不會於其後期間重新分類為損益 之項目：		
Changes in fair value of equity investments designated at fair value through other comprehensive income	指定為按公允值列賬及 於其他全面收入中處理之 權益投資的公允值變動	(20,470)	15,188
<b>OTHER COMPREHENSIVE INCOME FOR THE PERIOD</b>	期內其他全面收入	<b>16,315</b>	182,693
<b>TOTAL COMPREHENSIVE (LOSS)/INCOME FOR THE PERIOD</b>	期內全面(虧損)／收入總額	<b>(18,630)</b>	70,637
<b>ATTRIBUTABLE TO:</b>	應佔：		
Owners of the parent	母公司擁有人	(14,580)	72,539
Non-controlling interests	非控股權益	(4,050)	(1,902)
		<b>(18,630)</b>	70,637

**CONDENSED CONSOLIDATED  
STATEMENT OF FINANCIAL POSITION**
*At 30 September 2025*
**簡明綜合財務狀況表**
*於二零二五年九月三十日*

		Notes 附註	30 September 2025 二零二五年 九月三十日 HK\$'000 (Unaudited) (未經審核)	31 March 2025 二零二五年 三月三十一日 HK\$'000 千港元 (Audited) (經審核)
<b>NON-CURRENT ASSETS</b>	<b>非流動資產</b>			
Property, plant and equipment	物業、廠房及設備	10	<b>424,680</b>	583,554
Investment properties	投資物業		<b>2,283,183</b>	2,150,380
Right-of-use assets	使用權資產		<b>79,911</b>	96,335
Goodwill	商譽		<b>28,162</b>	28,162
Interests in associates	於聯營公司之權益		<b>1,124,068</b>	1,149,140
Equity investments designated at fair value through other comprehensive income	指定為按公平值列賬及於其他全面收入中處理之權益投資		<b>49,013</b>	69,484
Properties under development	發展中物業		<b>318,584</b>	312,939
Deferred tax assets	遞延稅項資產		<b>12,861</b>	14,836
Other receivables, deposits and prepayments	其他應收賬款、按金及預付款項		<b>23,895</b>	18,904
Total non-current assets	非流動資產總值		<b>4,344,357</b>	4,423,734
<b>CURRENT ASSETS</b>	<b>流動資產</b>			
Properties held for sale	持作出售物業		<b>375,575</b>	377,523
Inventories	存貨		<b>28,438</b>	28,976
Tax recoverable	可收回稅項		<b>3,657</b>	3,703
Trade receivables	應收貿易賬款	11	<b>61,030</b>	26,341
Other receivables, deposits and prepayments	其他應收賬款、按金及預付款項		<b>299,790</b>	290,188
Due from directors	應收董事款項		<b>825</b>	817
Due from an associate	應收一間聯營公司款項		<b>221,814</b>	192,556
Financial assets at fair value through profit or loss	按公平值列賬及於損益中處理之金融資產		<b>15,136</b>	22,196
Equity investment designated at fair value through other comprehensive income	指定為按公平值列賬及於其他全面收入中處理之權益投資		<b>16,227</b>	15,995
Pledged time deposits	已抵押定期存款		<b>21,089</b>	33,722
Cash and cash equivalents	現金及現金等值項目		<b>100,658</b>	162,534
Total current assets	流動資產總值		<b>1,144,239</b>	1,154,551

**CONDENSED CONSOLIDATED  
STATEMENT OF FINANCIAL POSITION**

(Continued)

At 30 September 2025

**簡明綜合財務狀況表(續)**

於二零二五年九月三十日

	Notes 附註	<b>30 September 2025</b> 二零二五年 九月三十日 <b>HK\$'000</b> 千港元 <b>(Unaudited)</b> (未經審核)	31 March 2025 二零二五年 三月三十一日 <b>HK\$'000</b> 千港元 <b>(Audited)</b> (經審核)
<b>CURRENT LIABILITIES</b>			
Trade payables	應付貿易賬款	12 (66,311)	(48,364)
Other payables, accruals and deposits received	其他應付賬款、應計費用及已收按金	(173,211)	(199,267)
Convertible bonds	可換股債券	(69,127)	(69,127)
Due to directors	應付董事款項	(38,713)	(35,876)
Due to non-controlling shareholders	應付非控股股東款項	(43,230)	(42,485)
Interest-bearing bank borrowings	附息之銀行借貸	(1,227,506)	(1,260,478)
Lease liabilities	租賃負債	(36,484)	(46,480)
Deferred income	遞延收入	(28,353)	(27,857)
Tax payable	應付稅項	(239,797)	(239,128)
Total current liabilities	流動負債總額	(1,922,732)	(1,969,062)
<b>NET CURRENT LIABILITIES</b>	流動負債淨值	(778,493)	(814,511)
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>	資產總值減流動負債	<b>3,565,864</b>	3,609,223
<b>NON-CURRENT LIABILITIES</b>	非流動負債		
Accruals and deposits received	應計費用及已收按金	(12,283)	(12,180)
Interest-bearing bank borrowings	附息之銀行借貸	(287,934)	(292,199)
Lease liabilities	租賃負債	(38,668)	(54,909)
Deferred income	遞延收入	(75,891)	(74,453)
Deferred tax liabilities	遞延稅項負債	(253,011)	(253,485)
Provisions	撥備	(1,852)	(4,214)
Total non-current liabilities	非流動負債總額	(669,639)	(691,440)
Net assets	資產淨值	<b>2,896,225</b>	2,917,783
<b>EQUITY</b>	股本		
<i>Equity attributable to owners of the parent</i>	母公司擁有人應佔權益		
Issued capital	已發行股本	13 <b>157,136</b>	157,136
Reserves	儲備	<b>2,769,192</b>	2,783,772
Non-controlling interests	非控股權益	<b>2,926,328</b> (30,103)	2,940,908 (23,125)
Total equity	權益總值	<b>2,896,225</b>	2,917,783

# CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the six months ended 30 September 2025

## 簡明綜合權益變動表

截至二零二五年九月三十日止六個月

Attributable to owners of the parent  
母公司實有權益

	Leasedhold										Non-controlling interests				Total equity	
	Share premium	Equity component of convertible bonds	Share option reserve	Goodwill reserve	Exchange fluctuation reserve	Capital redemption reserve	Reserve funds	Fair value reserve	Capital and other reserves	Retained profits	Total	Non-controlling interests	Total equity			
Issued capital	股份	可換股債券	股東應佔資本及等同於資本的股份	商譽	匯兌儲備	資本及	備蓄金	公平值儲備	其他儲備	保留溢利	總計	非控股權益	權益總值			
已發行股本	HK\$300 千港元	HK\$300 千港元	HK\$300 千港元	HK\$300 千港元	HK\$300 千港元	HK\$300 千港元	HK\$300 千港元	HK\$300 千港元	HK\$300 千港元	HK\$300 千港元	HK\$300 千港元	HK\$300 千港元	HK\$300 千港元			
A.1 April 2024	於二零二四年四月一日 本期間開設 本期期初全面收入／(虧損)： 釐定於公允價值列賬於其全面 收入中處理權益溢資之平均值變動	157,136	1,505,399	16,162	83,278	55,13	HK\$230	HK\$24,875	316	95	HK\$292	HK\$294	31,162,16	1,913,38	31,162,16	
Loss for the period														(109,300)	(109,300)	
Other comprehensive income/(loss) for the period:															(12,056)	
Changes in fair value of equity investments at fair value through other comprehensive income																
Exchange differences on translation of foreign operations																
Shares of other comprehensive income in an associate																
Receivables from associates upon disposal of a foreign subsidiary																
Total comprehensive income/(loss) for the period																
A.30 September 2024	於二零二四年九月三十日	157,136	1,505,399	16,162	83,278	55,13	HK\$230	HK\$164	316	95	HK\$7,074	HK\$294	13,033,778	31,183,755	22,826	
A.1 April 2025	於二零二五年四月一日 本期間開設 本期期初全面收入／(虧損)： 釐定於公允價值列賬於其全面 收入中處理權益溢資之平均值變動	157,136	1,505,399	16,162	83,278	55,13	HK\$230	HK\$24,875	316	1,117	HK\$278	HK\$304	17,502,114	24,940,908	23,125	
Loss for the period														(30,827)	(30,827)	
Other comprehensive income/(loss) for the period:															(34,945)	
Changes in fair value of equity investments at fair value through other comprehensive income																
Exchange differences on translation of foreign operations																
Shares of other comprehensive income in an associate																
Total comprehensive income/(loss) for the period																
A.30 September 2025	於二零二五年九月三十日	157,136	1,505,399	16,162	83,278	55,13	HK\$230	HK\$164	316	1,117	HK\$278	HK\$304	17,502,114	24,940,908	23,125	
Dividends paid to non-controlling shareholders															(24,470)	
Disposal of subsidiaries																
A.31 September 2025																

\* These reserve accounts comprise the consolidated reserves of approximately HK\$2,769,192,000 (unaudited) (31 March 2025: HK\$2,783,772,000) in the condensed consolidated statement of financial position as at 30 September 2025.

\* 此等儲備賬約2,769,192,000港元(未經審核)  
(二零二五年三月三十一日:2,783,772,000港元)已包括在二零二五年九月三十日之簡明綜合財務狀況表之綜合儲備內。

CONDENSED CONSOLIDATED STATEMENT  
OF CASH FLOWS

## 簡明綜合現金流量表

For the six months  
ended 30 September  
截至九月三十日止六個月

	2025 二零二五年 HK\$'000 千港元 (Unaudited) (未經審核)	2024 二零二四年 HK\$'000 千港元 (Unaudited) (未經審核)
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	經營業務之現金流量	
Net cash flows from operating activities	經營業務所得之現金流量淨額	<b>23,948</b>
		62,565
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	投資活動之現金流量	
Purchase of items of property, plant and equipment	購入物業、廠房及設備項目	<b>(7,395)</b>
Distribution from associates	來自聯營公司的分派	<b>17,000</b>
Investments in associates/increase in amounts due from associates	投資聯營公司／應收聯營公司款項之增加	<b>(18,779)</b>
Net decrease in financial assets at fair value through profit or loss	按公平值列賬及於損益中處理之金融資產之減少	<b>7,703</b>
Net cash (outflow)/inflow from disposal of a subsidiary	出售附屬公司的現金(流出)／流入,淨額	<b>(66)</b>
Withdrawal of pledged time deposits	提取已抵押定期存款	<b>12,633</b>
Other investing cash flows, net	其他投資業務現金流量,淨額	<b>3,019</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	投資活動所得之現金流量淨額	<b>14,115</b>
		121,653
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>	融資活動的現金流量	
New bank loans	新增銀行貸款	<b>92,293</b>
Repayment of bank loans	償還銀行貸款	<b>(133,889)</b>
Principal portion of lease payments	租賃付款的資本部分	<b>(16,995)</b>
Interest paid	已付利息	<b>(39,187)</b>
Dividends paid to non-controlling shareholders	已付非控股股東股息	<b>(4,574)</b>
Other financing cash flows, net	其他融資業務現金流量,淨額	<b>591</b>
<b>NET CASH FLOWS USED IN FINANCING ACTIVITIES</b>	融資活動所用之現金流量淨額	<b>(101,761)</b>
		(158,133)
<b>NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS</b>	現金及現金等值項目(減少)／增加,淨額	<b>(63,698)</b>
Cash and cash equivalents at beginning of the period	期初現金及現金等值項目	<b>162,534</b>
Effect of foreign exchange rate changes, net	匯率變動的影響,淨額	<b>1,822</b>
<b>CASH AND CASH EQUIVALENTS AT END OF PERIOD</b>	期末之現金及現金等值項目	<b>100,658</b>
		156,110
<b>ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS</b>	現金及現金等值項目 結餘之分析	
Cash and cash equivalents as stated in the condensed consolidated statement of financial position	簡明綜合財務狀況表內呈列之現金及現金等值項目	<b>93,032</b>
Time deposits with original maturity of less than three months when acquired	收購時原到期日少於三個月之定期存款	<b>7,626</b>
Cash and cash equivalents as stated in the condensed consolidated statement of cash flows	簡明綜合現金流量表內呈列之現金及現金等值項目	<b>100,658</b>
		156,110

## NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

### 1. BASIS OF PREPARATION

The unaudited interim condensed consolidated financial statements for the six months ended 30 September 2025 have been prepared in accordance with Hong Kong Accounting Standard ("HKAS") 34 "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants, and in compliance with the applicable disclosure requirements of Appendix D2 to The Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

The unaudited interim condensed consolidated financial statements do not include all the information and disclosures required in the annual financial statements and should be read in conjunction with the Group's annual consolidated financial statements for the year ended 31 March 2025, which have been prepared in accordance with HKFRS Accounting Standards.

### 2. CHANGES IN ACCOUNTING POLICIES

The accounting policies adopted in the preparation of the unaudited interim condensed consolidated financial statements are consistent with those adopted in the preparation of the Group's annual consolidated financial statements for the year ended 31 March 2025, except for the adoption of the following revised HKFRS Accounting Standards for the first time for the current period's financial statements:

Amendments to HKAS 21 *Lack of Exchangeability*

The adoption of the above revised HKFRS Accounting Standards has had no significant financial effect on the unaudited interim condensed consolidated financial statements.

### 中期簡明綜合財務報表附註

#### 1. 編製基準

本截至二零二五年九月三十日止六個月的未經審核中期簡明綜合財務報表乃根據香港會計師公會所發出的香港會計準則（「香港會計準則」）34「中期財務報告」及香港聯合交易所有限公司（「聯交所」）證券上市規則（「上市規則」）附錄D2之適用披露規定編製。

本未經審核中期簡明綜合財務報表並不包括年度財務報表中要求的所有信息及披露，並應連同根據香港財務報告準則會計準則編製截至二零二五年三月三十一日止年度的集團年度綜合財務報表一併細閱。

#### 2. 會計政策變動

本期間之財務報表除了首次採用以下經修訂香港財務報告準則會計準則外，本未經審核中期簡明綜合財務報表所採用之會計政策與截至二零二五年三月三十一日止年度之集團年度綜合財務報表所詳述者一致。

香港會計準則第21號 *缺乏可交換性*  
(修訂本)

採納上述經修訂香港財務報告準則會計準則對該等未經審核中期簡明綜合財務報表並無重大財務影響。

### 3. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their products and services and has two reportable operating segments as follows:

- (a) the restaurant, food and hotel segment which engages in the operations of hotel, restaurant and food businesses; and
- (b) the property investment and development segment which comprises the development and sale of properties and the leasing of residential, commercial and industrial properties.

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resources allocation and performance assessment. Segment performance is evaluated based on reportable segment profit, which is a measure of adjusted profit before tax. The adjusted profit before tax is measured consistently with the Group's profit before tax except that bank interest income, certain fair value gains or losses from the Group's financial instruments, finance costs as well as corporate and unallocated expenses are excluded from such measurement.

Intersegment sales and transfers are transacted with reference to the selling prices used for sales made to third parties or at agreed prices.

### 3. 經營分部資料

就管理而言，本集團乃按其產品及服務為基準分為若干業務單位，並有以下兩個可報告經營分部：

- (a) 餐飲、食品及酒店分部從事經營酒店、酒樓以及食品業務；及
- (b) 物業投資及發展分部包括物業發展及銷售物業，以及租賃住宅、商業及工業物業。

管理層個別監察本集團經營分部之業績以決定資源分配及評估表現。分部表現按可報告分部溢利而評估，該溢利為經調整除稅前溢利之計量。經調整除稅前溢利之計量方法與本集團之除稅前溢利一致，惟有關計量不包括銀行利息收入、來自本集團金融工具之若干公平值收益或虧損、財務成本及企業及未分配支出。

分部間之銷售及轉讓乃參考銷售予第三方之銷售價或按協定價格進行交易。

### 3. OPERATING SEGMENT INFORMATION (Continued)

The following tables present revenue, profit or loss information for the Group's reportable operating segments during the period.

### 3. 經營分部資料 (續)

下表呈列本集團期內之可報告經營分部之收入、溢利或虧損資料。

		Property investment and				Total 總計
		Restaurant, food and hotel 餐飲、食品及酒店	development 物業投資及發展			
		For the six months ended 30 September 截至九月三十日止六個月				
		2025 二零二五年 HK\$'000 千港元 (Unaudited) (未經審核)	2024 二零二四年 HK\$'000 千港元 (Unaudited) (未經審核)	2025 二零二五年 HK\$'000 千港元 (Unaudited) (未經審核)	2024 二零二四年 HK\$'000 千港元 (Unaudited) (未經審核)	2024 二零二四年 HK\$'000 千港元 (Unaudited) (未經審核)
<b>Segment revenue:</b>	分部收入：					
Revenue from external customers	來自外部客戶之收入	243,147	270,282	81,413	53,768	324,560
Intersegment revenue	分部間之收入	289	652	4,158	3,972	4,624
		243,436	270,934	85,571	57,740	328,674
<i>Reconciliation:</i>	調節：					
Elimination of intersegment revenue	撇銷分部間之收入					(4,447) (4,624)
Total revenue	總收入					324,560 324,050
<b>Segment results</b>	分部業績	(3,921)	(28,137)	30,956	(11,805)	27,035 (39,942)
<i>Reconciliation:</i>	調節：					
Bank interest income	銀行利息收入					799 2,143
Unallocated other income and gains, net	未分配其他收入及收益，淨額					2,071 14,818
Corporate and unallocated expenses	企業及未分配支出					(19,365) (36,032)
Finance costs	財務成本					(39,213) (58,219)
Loss before tax	除稅前虧損					(28,673) (117,232)

## 4. REVENUE

An analysis of revenue is as follows:

## 4. 收入

收入分析如下：

		<b>For the six months ended 30 September</b> 截至九月三十日止六個月	
	<b>2025</b> 二零二五年 <b>HK\$'000</b> 千港元 <b>(Unaudited)</b> (未經審核)	2024 二零二四年 HK\$'000 千港元 (Unaudited) (未經審核)	
<i>Revenue from contracts with customers</i>	來自客戶合約之收入		
Income from restaurant, food and hotel businesses	餐飲、食品及酒店業務收入	<b>243,147</b>	270,282
Proceeds from sale of properties, property management service income and commission income	出售物業所得款項、物業管理 服務收入及佣金收入	<b>31,119</b>	1,026
		<b>274,266</b>	271,308
<i>Revenue from other sources</i>	來自其他來源之收入		
Gross rental income	租金收入總額	<b>50,294</b>	52,742
		<b>324,560</b>	324,050

#### 4. REVENUE (Continued)

##### REVENUE FROM CONTRACTS WITH CUSTOMERS

###### Disaggregated revenue information

For the six months ended 30 September 2025

#### 4. 收入 (續)

##### 來自客戶合約之收入

###### 收入分類資料

截至二零二五年九月三十日止六個月

###### Segments 分部

###### Types of goods or services

	貨品或服務種類	Property investment and development	物業投資及 發展
	HK\$'000	HK\$'000	千港元
Restaurant operations	115,836		-
Bakery operations	66,531		-
Sale of food products	55,204		-
Hotel operations	5,576		-
Sale of properties		-	30,049
Property management services		-	1,070
Total revenue from contracts with customers	243,147		31,119

###### Geographical markets

	地理市場	Property investment and development	物業投資及 發展
	HK\$'000	HK\$'000	千港元
Hong Kong	84,363		-
Mainland China	158,784		31,119
Total revenue from contracts with customers	243,147		31,119

###### Timing of revenue recognition

	收入確認時間	Property investment and development	物業投資及 發展
	HK\$'000	HK\$'000	千港元
At a point in time	237,571		30,049
Over time	5,576		1,070
Total revenue from contracts with customers	243,147		31,119

#### 4. REVENUE (Continued)

##### REVENUE FROM CONTRACTS WITH CUSTOMERS (Continued)

###### Disaggregated revenue information (Continued)

For the six months ended 30 September 2024

###### Segments

分部

#### 4. 收入 (續)

##### 來自客戶合約之收入 (續)

###### 收入分類資料 (續)

截至二零二四年九月三十日止六個月

###### Types of goods or services

###### 貨品或服務種類

Restaurant operations	餐飲經營	136,807	—
Bakery operations	麵包店經營	65,523	—
Sale of food products	食品銷售	58,527	—
Hotel operations	酒店經營	9,425	—
Property management services	物業管理服務	—	1,026

Total revenue from contracts with customers

來自客戶合約之總收入

270,282

1,026

###### Geographical markets

###### 地理市場

Hong Kong	香港	91,103	—
Mainland China	中國內地	179,179	1,026

Total revenue from contracts with customers

來自客戶合約之總收入

270,282

1,026

###### Timing of revenue recognition

###### 收入確認時間

At a point in time	於某一時間點	260,857	—
Over time	隨時間	9,425	1,026

Total revenue from contracts with customers

來自客戶合約之總收入

270,282

1,026

## 5. FINANCE COSTS

## 5. 財務開支

For the six months ended

30 September

截至九月三十日止六個月

	2025 二零二五年 HK\$'000 千港元 (Unaudited) (未經審核)	2024 二零二四年 HK\$'000 千港元 (Unaudited) (未經審核)
Interest in respect of:	利息：	
Bank loans and bank overdrafts	銀行貸款及銀行透支	34,899
Convertible bonds	可換股債券	2,366
Lease liabilities	租賃負債	1,948
		39,213
		58,219

## 6. LOSS BEFORE TAX

The Group's loss before tax is arrived at after charging/  
(crediting):

## 6. 除稅前虧損

本集團除稅前虧損已扣除／(計入)：

For the six months ended

30 September

截至九月三十日止六個月

	2025 二零二五年 HK\$'000 千港元 (Unaudited) (未經審核)	2024 二零二四年 HK\$'000 千港元 (Unaudited) (未經審核)
Cost of inventories sold and services provided	已售存貨及已提供服務之成本	133,888
Depreciation of property, plant and equipment	物業、廠房及設備之折舊	27,936
Depreciation of right-of-use assets	使用權資產之折舊	17,829
Changes in fair value of financial assets at fair value through profit or loss, net	按公平值列賬及於損益中處理之金融資產之公平值變動，淨額	(3,878)
Foreign exchange differences, net	匯兌差額，淨額	(437)
Bank interest income	銀行利息收入	(799)
Changes in fair value of investment properties, net	投資物業公平值變動，淨額	6,419
Loss on disposal of a subsidiary	出售一間附屬公司之虧損	9,343

## 7. INCOME TAX (EXPENSE)/CREDIT

Hong Kong profits tax has been provided at the rate of 16.5% (2024: 16.5%) on the estimated assessable profits arising in Hong Kong during the period. Taxes on profits assessable in Mainland China have been calculated at the rates of tax prevailing in Mainland China.

## 7. 所得稅（開支）／抵免

香港利得稅乃根據期內於香港產生之估計應課稅溢利按16.5%（二零二四年：16.5%）之稅率計算撥備。中國大陸應課稅溢利之稅項乃按中國大陸之現行稅率計算。

**For the six months ended**

**30 September**

**截至九月三十日止六個月**

	<b>2025</b> 二零二五年 <b>HK\$'000</b> 千港元 <b>(Unaudited)</b> (未經審核)	2024 二零二四年 HK\$'000 千港元 (Unaudited) (未經審核)
Current – Hong Kong	即期－香港	
Charge for the period	期內支出	(884)
Current – Mainland China	即期－中國大陸	
(Charge)/credit for the period	期內（支出）／抵免	(3,887)
Deferred	遞延	(1,501)
Total tax (charge)/credit for the period	期內稅項（支出）／抵免總額	(6,272)
		5,176

## 8. INTERIM DIVIDEND

The Board does not recommend the payment of any interim dividend for the six months ended 30 September 2025 (2024: Nil).

## 8. 中期股息

董事會不建議派付截至二零二五年九月三十日止六個月之任何中期股息（二零二四年：無）。

## 9. LOSS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT

The calculation of the basic loss per share amount is based on the unaudited loss for the period attributable to ordinary equity holders of the parent, and the weighted average number of ordinary shares of 1,571,359,420 (2024: 1,571,359,420) in issue during the period.

No adjustment has been made to the basic loss per share amount presented for the six months ended 30 September 2025 (2024: Nil) in respect of a dilution as the share options and convertible bonds of the Company outstanding during the period had no dilutive effect on the basic loss per share amount presented.

## 9. 母公司普通股權持有人應佔每股虧損

每股基本虧損金額乃根據未經審核母公司普通股權持有人應佔期內虧損及期內已發行普通股之加權平均數1,571,359,420股（二零二四年：1,571,359,420股）計算。

由於本期間本公司之未行使購股權及可換股債券對所呈列之每股基本虧損金額沒有攤薄影響，因此對截至二零二五年九月三十日止六個月（二零二四年：無）所呈列之每股基本虧損金額沒有作出相關之攤薄調整。

## 9. LOSS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT (Continued)

The calculations of basic and diluted loss per share are based on:

## 9. 母公司普通股權持有人應佔每股虧損(續)

每股基本及攤薄虧損計算基於：

For the six months ended  
30 September  
截至九月三十日止六個月

	2025 二零二五年 HK\$'000 千港元 (Unaudited) (未經審核)	2024 二零二四年 HK\$'000 千港元 (Unaudited) (未經審核)
<b>Loss</b> Loss attributable to ordinary equity holders of the parent, used in the basic and diluted loss per share calculation	虧損 用於計算每股基本及攤薄虧損之母公司普通股權持有人應佔虧損  <b>30,827</b>	109,360

### Number of shares 股份數目

For the six months ended  
30 September  
截至九月三十日止六個月

	2025 二零二五年 (Unaudited) (未經審核)	2024 二零二四年 (Unaudited) (未經審核)
<b>Shares</b> Weighted average number of ordinary shares in issue during the period used in the basic and diluted loss per share calculation	股份 用於計算每股基本及攤薄虧損之期內已發行普通股加權平均數  <b>1,571,359,420</b>	1,571,359,420

## 10. PROPERTY, PLANT AND EQUIPMENT

During the six months ended 30 September 2025, the Group acquired property, plant and equipment with a total cost of HK\$7,395,000 (six months ended 30 September 2024: HK\$10,840,000).

## 11. TRADE RECEIVABLES

An ageing analysis of the trade receivables as at the end of the reporting period, based on the invoice date and net of loss allowance, is as follows:

	<b>30 September 2025</b> 二零二五年 九月三十日 <b>HK\$'000</b> 千港元 <b>(Unaudited)</b> (未經審核)	<b>31 March 2025</b> 二零二五年 三月三十一日 <b>HK\$'000</b> 千港元 <b>(Audited)</b> (經審核)
Within 30 days	30日內	44,598
31 to 60 days	31至60日	3,956
61 to 90 days	61至90日	3,389
Over 90 days	超過90日	9,087
		<b>61,030</b>
		26,341

For restaurant, bakery and hotel operations, the Group's trading terms with its customers are mainly on demand or settlements by major credit/debit cards or electronic/mobile payment methods are normally required. For sale of food products, customers are generally given 30 to 90 days credit terms, except for new customers or certain food products, where payment in advance is normally required. The Group seeks to maintain strict control over its outstanding trade receivables balances. Overdue balances are reviewed regularly by senior management.

Trade receivables are non-interest-bearing.

## 10. 物業、廠房及設備

截至二零二五年九月三十日止六個月內，本集團以7,395,000港元（截至二零二四年九月三十日止六個月：10,840,000港元）之總成本購置物業、廠房及設備。

## 11. 應收貿易賬款

於報告期末，應收貿易賬款按發票日期及扣除損失撥備之賬齡分析如下：

	<b>30 September 2025</b> 二零二五年 九月三十日 <b>HK\$'000</b> 千港元 <b>(Unaudited)</b> (未經審核)	<b>31 March 2025</b> 二零二五年 三月三十一日 <b>HK\$'000</b> 千港元 <b>(Audited)</b> (經審核)
Within 30 days	44,598	10,679
31 to 60 days	3,956	3,761
61 to 90 days	3,389	4,389
Over 90 days	9,087	7,512
	<b>61,030</b>	26,341

就餐飲、麵包店及酒店業務而言，本集團與其客戶之貿易條款主要為即時或通常需要使用主要的信用卡／借記卡或電子／手機支付方式進行結算。就食品銷售而言，客戶一般獲授30至90日之信貸期，惟新客戶或若干食品則除外，這些一般須事先付款。本集團尋求對其尚未償還應收貿易賬款結餘實行嚴格監控。高級管理層定期對逾期結餘進行審閱。

應收貿易賬款均為無需附息。

## 12. TRADE PAYABLES

An ageing analysis of trade payables as at the end of the reporting period, based on the invoice date, is as follows:

	30 September 2025 二零二五年 九月三十日 HK\$'000 千港元 (Unaudited) (未經審核)	31 March 2025 二零二五年 三月三十一日 HK\$'000 千港元 (Audited) (經審核)
Within 30 days	30日內	20,227
31 to 60 days	31至60日	6,507
61 to 90 days	61至90日	3,876
Over 90 days	超過90日	17,754
	<b>66,311</b>	48,364

Trade payables are non-interest-bearing and repayable within the normal operating cycle.

## 12. 應付貿易賬款

於報告期末，應付貿易賬款按發票日期之賬齡分析如下：

## 13. SHARE CAPITAL

## 13. 股本

	Company 本公司	30 September 2025 二零二五年 九月三十日 HK\$'000 千港元 (Unaudited) (未經審核)	31 March 2025 二零二五年 三月三十一日 HK\$'000 千港元 (Audited) (經審核)
Issued and fully paid: 1,571,359,420 (31 March 2025: 1,571,359,420) ordinary shares of HK\$0.1 each	已發行及繳足股本： 每股面值0.1港元之 普通股1,571,359,420股 (二零二五年 三月三十一日： 1,571,359,420股)		157,136

## 14. SHARE OPTION SCHEME

During the six months ended 30 September 2025, no options were granted by the Company under the Company's share option scheme adopted by the Company's shareholders on 24 August 2015 (the "2015 Option Scheme"). As at 30 September 2025, the total maximum number of shares that may be issued under the 2015 Option Scheme was 125,388,753 shares representing 7.98% of the issued share capital of the Company.

The exercise prices and exercise periods of the share options outstanding as at the end of the reporting period are as follows:

Number of options 購股權數目	Exercise price 行使價 HK\$ per share 每股港元	Exercise period 行使期間
2,500,000	0.714	20-2-2021 to 19-2-2026
2,500,000		

As at 30 September 2025, the number of shares in respect of which options had been granted but remaining outstanding under the 2015 Option Scheme was 2,500,000 shares. The exercise in full of the outstanding share options would, under the present capital structure of the Company, result in the issue of 2,500,000 additional ordinary shares of the Company and additional share capital of HK\$250,000, and share premium of HK\$1,535,000 (before issue expenses).

At the date of approval of these interim condensed consolidated financial statements, the Company's 2,500,000 outstanding share options represented approximately 0.16% of the Company's shares in issue as at that date.

## 14. 購股權計劃

截至二零二五年九月三十日止六個月，根據本公司股東於二零一五年八月二十四日採納的購股權計劃（「二零一五年購股權計劃」）沒有授出購股權。於二零二五年九月三十日，根據二零一五年購股權計劃可予發行之股份總數最多為125,388,753股，佔本公司已發行股本的7.98%。

於報告期末尚未行使之購股權之行使價及行使期間如下：

於二零二五年九月三十日，根據本公司二零一五年購股權計劃授出但尚未行使的購股權所涉及的股份數目為2,500,000股。根據本公司現行股本結構，全面行使尚未行使之購股權將導致本公司額外發行2,500,000股普通股，額外股本為250,000港元，股份溢價為1,535,000港元（扣除發行開支前）。

於批准此等中期簡明綜合財務報表當日，本公司尚未行使之2,500,000份購股權佔本公司當日已發行股份約0.16%。

## 15. CAPITAL COMMITMENTS

The Group had the following capital commitments at the end of the reporting period:

	<b>30 September 2025</b> 二零二五年 九月三十日 HK\$'000 千港元 (Unaudited) (未經審核)	31 March 2025 二零二五年 三月三十一日 HK\$'000 千港元 (Audited) (經審核)
Contracted, but not provided for:		
Property, plant and equipment	- <b>16,934</b>	272 16,344
Properties under development	<b>16,934</b>	16,616

## 16. RELATED PARTY TRANSACTIONS

(a) In addition to the transactions, arrangements and balances detailed elsewhere in these interim condensed consolidated financial statements, the Group had the following transactions with related parties during the period:

	<b>For the six months ended 30 September</b> 截至九月三十日止六個月		
	Notes 附註	2025 二零二五年 HK\$'000 千港元 (Unaudited) (未經審核)	2024 二零二四年 HK\$'000 千港元 (Unaudited) (未經審核)
Rentals paid to related companies	付租金給關連公司 (i)	<b>717</b>	706
Sales of goods to related companies	向關連公司銷售貨品 (ii)	<b>94</b>	127

(i) The rentals paid to related companies were made based on mutually agreed terms. The related companies are controlled by a director of a subsidiary of the Group.

(ii) The selling price was determined based on mutually agreed terms. The related companies are controlled by a director of a subsidiary of the Group.

## 15. 資本承擔

於報告期末，本集團有以下資本承擔：

	<b>30 September 2025</b> 二零二五年 九月三十日 HK\$'000 千港元 (Unaudited) (未經審核)	31 March 2025 二零二五年 三月三十一日 HK\$'000 千港元 (Audited) (經審核)
Contracted, but not provided for:		
Property, plant and equipment	- <b>16,934</b>	272 16,344
Properties under development	<b>16,934</b>	16,616

## 16. 有關連人士交易

(a) 除已記錄於中期簡明綜合財務報表其他附註內的交易、安排及結餘外，本集團與有關連人士於期內進行下列交易：

	Notes 附註	2025 二零二五年 HK\$'000 千港元 (Unaudited) (未經審核)	2024 二零二四年 HK\$'000 千港元 (Unaudited) (未經審核)
Rentals paid to related companies	付租金給關連公司 (i)	<b>717</b>	706
Sales of goods to related companies	向關連公司銷售貨品 (ii)	<b>94</b>	127

(i) 根據雙方同意之條款支付予關連公司之租金。關連公司乃由本集團一間附屬公司之一名董事控制。

(ii) 根據雙方同意之條款釐定售價。關連公司乃由本集團一間附屬公司之一名董事控制。

## 16. RELATED PARTY TRANSACTIONS

(Continued)

(b) Compensation of key management personnel of the Group:

		<b>For the six months ended 30 September</b>	<b>截至九月三十日止六個月</b>
		<b>2025</b>	<b>2024</b>
		<b>二零二五年</b>	<b>二零二四年</b>
		<b>HK\$'000</b>	<b>HK\$'000</b>
		<b>千港元</b>	<b>千港元</b>
		<b>(Unaudited)</b>	<b>(Unaudited)</b>
		<b>(未經審核)</b>	<b>(未經審核)</b>
Short term employee benefits		短期僱員福利	5,732
Post-employment benefits		退休福利	91
Total compensation paid to key management personnel		給主要管理人員之總報酬	5,823
		<b>4,443</b>	<b>4,552</b>
		<b>109</b>	

## 17. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

The Group's management is responsible for determining the policies and procedures for the fair value measurement of financial instruments. At each reporting date, management analyses the movements in the values of financial instruments and determines the major inputs applied in the valuation. The valuation is reviewed and approved by management.

The fair value of a financial instrument is the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

## 16. 有關連人士交易 (續)

(b) 本集團主要管理人員之薪酬：

**For the six months  
ended 30 September**  
**截至九月三十日止六個月**

<b>2025</b>	<b>2024</b>
<b>二零二五年</b>	<b>二零二四年</b>
<b>HK\$'000</b>	<b>HK\$'000</b>
<b>千港元</b>	<b>千港元</b>
<b>(Unaudited)</b>	<b>(Unaudited)</b>
<b>(未經審核)</b>	<b>(未經審核)</b>

## 17. 金融工具之公允值及公允值層級

本集團管理層負責釐定金融工具公允值計量之政策及程序。於各報告日期，管理層分析金融工具之價值變動並釐定估值中適用之主要輸入數據。估值由管理層審閱及批准。

金融工具的公允值按該工具於當前交易中雙方自願進行交易（非強制或清算出售）可交換的金額入賬。

## 17. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (Continued)

Management has assessed that the carrying amounts of financial assets included in trade receivables, other receivables and deposits, loans to an associate, amounts due from associates, amounts due from directors, pledged time deposits, cash and bank balances, trade payables, financial liabilities included in other payables, accruals and deposits received, amounts due to directors, amounts due to non-controlling shareholders, interest-bearing bank borrowings and lease liabilities reasonably approximate to their fair values largely due to the short term maturities/no fixed terms of repayment of these instruments or because the effect of discounting not reflected in the carrying amounts of these instruments are not material. The fair values of the non-current portion of financial assets included in other receivables, deposits, interest-bearing bank borrowings and lease liabilities have been calculated and assessed mainly by discounting the expected future cash flows using rates currently available for instruments with similar terms, credit risk and remaining maturities, as appropriate. The changes in fair value as a result of the Group's own non-performance risk for interest-bearing bank borrowings and lease liabilities as at 30 September 2025 and 31 March 2025 were assessed to be insignificant.

The fair values of listed equity and debt investments classified as equity investments designated at fair value through other comprehensive income/financial assets at fair value through profit or loss are based on quoted market prices. The fair values of unlisted investments classified as financial assets at fair value through profit or loss and structured deposits that are stated at fair value are based on market values/fair values provided by financial institutions.

The fair values of unlisted investments designated at fair value through other comprehensive income have been estimated using the asset-based approach based on assumptions that are not supported by observable market prices or rates. The valuation approaches require the directors to analyse the value of the underlying assets which is then discounted for considerations such as marketability.

## 17. 金融工具之公平值及公平值層級(續)

管理層已評估計入貿易應收賬款、其他應收賬款及按金之金融資產、給予一間聯營公司的貸款、應收聯營公司的款項、應收董事款項、已抵押定期存款、現金及銀行結餘等值項目、應付貿易賬款、計入其他應付賬款、應計費用及已收按金之金融負債、應付董事款項、應付非控股股東款項、附息之銀行借貸以及租賃負債，主要因到期日較短／該等工具並無固定還款期限或因並無於該等工具之賬面值反映之折現影響為微不足道，故公平值與彼等之賬面值合理相若。計入及評估其他應收賬款、按金、附息之銀行借貸及租賃負債之非即期部分金融資產之公平值主要透過使用具有類似條款、信貸風險及餘下到期日（如適用）之工具當前可得之利率折現預期未來現金流量計算及評估。於二零二五年九月三十日及二零二五年三月三十一日，因本集團本身不履約風險而導致附息之銀行借貸及租賃負債之公平值改變經評估為並不重大。

分類為指定按公平值列賬及於其他全面收入中處理之上市權益及債券投資的公平值／按公平值列賬及於損益中處理的金融資產的公平值按市場報價計算。分類為按公平值列賬及於損益中處理的金融資產的非上市投資及按公平值呈列的結構性存款的公平值按金融機構所提供的市值／公平值計算。

指定按公平值列賬及於其他全面收入中處理之非上市投資的公平值已根據可觀察市價或利率並未支持的假設使用資產基礎法估計。該估值方法要求董事分析相關資產之價值，有關價值其後就市場流通性等考慮因素作出折讓。

## 17. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (Continued)

### FAIR VALUE HIERARCHY

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments:

#### Financial assets measured at fair value:

As at 30 September 2025

Equity investments designated at fair value through other comprehensive income  
Financial assets at fair value through profit or loss

## 17. 金融工具之公平值及公平值層級(續)

### 公平值層級

下表闡明本集團金融工具之公平值計量層級：

#### 按公平值計量之金融資產：

於二零二五年九月三十日

Fair value measurement using 公平值計量使用				
Quoted prices in active markets (Level 1) 於活躍市場 之報價 (第一層) HK\$'000 千港元	Significant observable inputs (Level 2) 重大可觀察 輸入數據 (第二層) HK\$'000 千港元	Significant unobservable inputs (Level 3) 重大不可觀察 輸入數據 (第三層) HK\$'000 千港元	Total 總額 HK\$'000 千港元	
-	-	65,240	65,240	
7,241	7,895	-	15,136	
7,241	7,895	65,240	80,376	

As at 31 March 2025

於二零二五年三月三十一日

Fair value measurement using 公平值計量使用				
Quoted prices in active markets (Level 1) 於活躍市場 之報價 (第一層) HK\$'000 千港元	Significant observable inputs (Level 2) 重大可觀察 輸入數據 (第二層) HK\$'000 千港元	Significant unobservable inputs (Level 3) 重大不可觀察 輸入數據 (第三層) HK\$'000 千港元	Total 總額 HK\$'000 千港元	
20,470	-	65,009	85,479	
14,822	7,374	-	22,196	
35,292	7,374	65,009	107,675	

## 18. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform with the presentation for the current reporting period.

## 19. APPROVAL OF THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

These interim condensed consolidated financial statements were approved and authorised for issue by the Board on 27 November 2025.

## 18. 比較數字

若干比較數字已作出重新分類，以符合本期報告期間之呈列方式。

## 19. 批准中期簡明綜合財務報表

中期簡明綜合財務報表已於二零二五年十一月二十七日經董事會批准及授權刊發。

## MANAGEMENT DISCUSSION AND ANALYSIS

### BUSINESS REVIEW AND PROSPECT

#### OVERALL RESULTS

For the six months ended 30 September 2025, the Group's turnover was HK\$324,560,000 (2024: HK\$324,050,000), slightly increased by 0.2% from the same period last year. The slightly increase in turnover was mainly attributable to the increase in property investment and development business turnover was compensated by the decrease in the restaurant, food and hotel business turnover during the period. The Group's loss attributable to shareholders was HK\$30,827,000, decreased by 71.8% as compared to a loss attributable to shareholders of HK\$109,360,000 from the same period last year. The decrease in loss attributable to shareholders was mainly due to the combined effect of (i) the decrease in selling and distribution expenses; (ii) decrease in general and administrative expenses; and (iii) the decrease in finance costs.

#### PROPERTY

Turnover of property segment for the period ended 30 September 2025 was HK\$81,413,000 (2024: HK\$53,768,000), an increase of 51.4% from the same period last year. The increase in turnover was mainly attributable to the increase in sales of properties of HK\$30,049,000 during the period (2024: Nil). The Group's rental income from investment properties for the period was HK\$50,294,000 (2024: HK\$52,742,000), a decrease of 4.6% from the same period last year. There was no major change in the investment property portfolio and rental income of the Group for the period. Segment profit for the period was HK\$30,956,000 (2024: segment loss of HK\$11,805,000). The turnaround was mainly due to the combined effect of (i) the recognition of gross profit of the sales of properties of HK\$20,826,000; and (ii) the decrease in share of loss of the associate of the property segments of HK\$16,701,000 mainly due to the improvement of the selling price per sq.ft. of the Haitan Street re-development project from the same period last year.

## 管理層討論及分析

### 業務回顧及展望

#### 整體業績

截至二零二五年九月三十日止六個月內，本集團的營業額為324,560,000港元（二零二四年：324,050,000港元），較去年同期輕微上升0.2%。營業額輕微上升主要由於期內物業投資及發展業務的營業額增加所帶動，但同時亦因餐飲及酒店業務的營業額下降而有所抵銷。本集團的股東應佔虧損為30,827,000港元，相對去年同期股東應佔虧損109,360,000港元減少71.8%。股東應佔虧損減少主要是由於以下因素的綜合影響：(i)銷售及分銷開支減少；(ii)一般及行政開支減少；以及(iii)財務成本下降。

#### 地產

截至二零二五年九月三十日止期間，物業分部營業額為81,413,000港元（二零二四年：53,768,000港元），較去年同期增加51.4%。期內本集團營業額的增加主要由於本集團於本期內的物業銷售增加30,049,000港元（二零二四年：無）。期內本集團投資物業之租金收入為50,294,000港元（二零二四年：52,742,000港元），較去年同期減少4.6%。期內本集團之投資物業組合沒有重大變化。期內分部錄得利潤為30,956,000港元（二零二四年：分部虧損11,805,000港元）。分部由虧轉盈主要由以下綜合因素所致：(i)確認物業銷售毛利20,826,000港元；及(ii)物業分部之聯營公司虧損分額減少16,701,000港元，主要由於海壇街重建項目的每平方呎售價較去年同期改善。

## MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

### BUSINESS REVIEW AND PROSPECT (Continued)

#### PROPERTY (Continued)

The Group's 50% owned Dongguan Home Town project is in full operation, comprising the east tower of home furniture and building materials centre with a total floor area of 109,000 sq.m. and the west and north towers of community and shopping mall with a total area of 164,000 sq.m. The west tower had been transformed into an outlet shopping mall during the year and officially opened on 14 June 2025. As Dongguan's first urban-level outlet, it will introduce over 200 well-known domestic and international brands, becoming a new growth point for urban consumption. At the same time, it will perfectly integrate various business formats, including outlet retail, dining, entertainment, and culture, aiming to create the most distinctive "Outlet Life +" experience center in the Greater Bay Area.

The Guangzhou South Station Property, a high grade commercial tower comprising the ground floor lobby, all office units from 3rd to 13th floors and 75 car parking spaces at the basement level with a total gross floor area of the office units is 9,203 sq.m., continued to contribute to the Group in rental income for the period. The office building has achieved over 90% occupancy as at 30 September 2025 and has secured a few new tenants to date.

The Group's 50% owned Haitan Street re-development project, which is situated at 223-225A Haitan Street, Sham Shui Po, Hong Kong has completed its construction and obtained the occupation permit. The project comprises a site area of 4,729 sq.ft., buildable gross floor area of 42,500 sq.ft., and saleable floor area of approximately 34,400 sq.ft. The residential building comprises 115 residential units and 2 floors of commercial shops. 112 residential units have been sold as at the period end date.

The Group's another 50% owned Castle Peak Road redevelopment project, which is situated at 300-306 Castle Peak Road, Sham Shui Po, Hong Kong has also commenced its construction stage of development. The project comprises a site area of 4,709 sq.ft., buildable gross floor area of 42,400 sq.ft., and saleable floor area of approximately 34,300 sq.ft. Site investigation and demolition works have been completed. In response to a sluggish property market, the Group is re-evaluating its future development strategy for the land to maintain flexibility and competitiveness in this challenging environment.

#### 管理層討論及分析 (續)

#### 業務回顧及展望 (續)

##### 地產 (續)

本集團持有50%權益的東莞家滙廣場項目已全面投入運營，包括總樓面面積109,000平方米的東座家具及建築材料中心，及面積共164,000平方米的西座及北座家居生活商場。其中，西座於年內改建為奧特萊斯購物中心，並於二零二五年六月十四日正式開業。作為東莞首個城市級奧特萊斯，該中心將引入逾200個知名國內外品牌，成為城市消費的新增長點。同時，該項目將完美融合奧特萊斯零售、餐飲、娛樂及文化等多元業態，致力打造大灣區最具特色的「Outlet Life +」體驗中心。

廣州南站物業是一幢優質商業大樓，大樓包括地面大堂、3至13樓之所有辦公室單位及地庫之75個停車位。辦公室單位之總樓面面積為9,203平方米。該物業持續為本集團帶來租金收入。截至二零二五年九月三十日，該物業之辦公室大樓出租率高於90%，而至今，亦已簽訂了一些新的租戶。

本集團擁有50%權益位於香港深水埗海壇街223-225A號之海壇街重建項目已完成其建設及取得入住許可證。該項目佔地面積4,729平方呎，可建樓面面積42,500平方呎，可出售面積34,400平方呎。該住宅大廈由115個住宅單位及兩層商舖組成。截至期末日期，已有112個住宅單位售出。

本集團另一擁有50%權益位於香港深水埗青山道300-306號之青山道重建項目亦已開始其建設發展期。該項目佔地面積4,709平方呎，可建樓面面積42,400平方呎，可出售面積約34,300平方呎。目前地盤勘察及拆卸工作已經完成，為應對地產市道低迷的情況，本集團正在重新評估土地的未來發展策略，以保持在這一頗具挑戰性環境中的靈活性和競爭力。

## MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

### BUSINESS REVIEW AND PROSPECT (Continued)

#### RESTAURANT, FOOD AND HOTEL

Turnover of restaurant, food and hotel segment for the period ended 30 September 2025 was HK\$243,147,000 (2024: HK\$270,282,000), a decrease of 10.0% from the same period last year. The decrease was mainly attributable to the decrease in restaurant businesses in Hong Kong and the Mainland, food business and hotel business, which slightly compensated by the increase in the Hong Kong bakery business. Segment loss for the period was HK\$3,921,000 (2024: HK\$28,137,000), a decrease of HK\$24,216,000 from the same period last year. The decrease in segment loss was mainly due to the combined effect of (i) the reversal of lease liabilities of HK\$10,256,000 after the close of certain restaurants in previous years; and (ii) the decrease in loss incurred in the hotel business of HK\$11,328,000 which was mainly due to the disposal of the unsatisfactory financial performance of 益陽佳寧娜國際酒店管理有限公司 (Yiyang Carrianna International Hotel Management Company Limited<sup>#</sup>) during the year ended 31 March 2025.

Restaurant turnover for the period was HK\$115,836,000 (2024: HK\$136,807,000), a decrease of 15.3% from the same period last year. The decrease was mainly attributable to the decrease in turnover of the restaurants in Mainland China, due to the factors such as economic weakness, increasingly intense market competition, customers' pursuit of products with higher value for money and changes in consumption patterns have also negatively impacted the Group's restaurant business in Hong Kong and the Mainland. The management has implemented various strategic adjustments, including developing new dishes, offering limited-time meal promotions and improving customer service quality, etc. to address the challenges.

## 管理層討論及分析(續)

### 業務回顧及展望(續)

#### 餐飲、食品及酒店

餐飲、食品及酒店分部截至二零二五年九月三十日止期間之營業額為243,147,000港元(二零二四年: 270,282,000港元)，較去年同期減少10.0%。有關減少主要由於香港及國內的餐飲、食品業務及酒店業務減少所致，該減少僅稍微被香港麵包業務增加所抵銷。期內分部虧損為3,921,000港元(二零二四年: 28,137,000港元)，相對去年同期減少了24,216,000港元。分部虧損的減少主要由以下綜合因素所致：(i)在之前年度結束了的若干餐廳中撥回租賃負債10,256,000港元；及(ii)期內酒店業務所錄得虧損減少為11,328,000港元，主要由於在截至二零二五年三月三十一日止年度完成出售財務表現不佳的益陽佳寧娜國際酒店管理有限公司。

期內本集團餐飲營業額為115,836,000港元(二零二四年: 136,807,000港元)，較去年同期減少15.3%。有關減少主要歸因於中國內地餐廳營業額的減少，原因是由於經濟疲弱、市場競爭越趨激烈、顧客追求更高性價比的產品及消費模式有所改變等因素亦對本集團的香港及國內餐飲業務造成負面影響。管理層已作出多方面策略調整，包括研發新菜式、提供限時套餐優惠及改善顧客服務質素等以應對此挑戰。

<sup>#</sup> For identification purposes only

## MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

### BUSINESS REVIEW AND PROSPECT (Continued)

#### RESTAURANT, FOOD AND HOTEL (Continued)

Food business turnover for the period was HK\$55,204,000 (2024: HK\$58,527,000), a decrease of 5.7% from the same period last year. The decrease in food business turnover was mainly due to the change in consumers' behavior. Consumers tended to be more cautious in their purchasing decisions due to the slump of consumers' sentiment, further impacting the turnover.

The advanced Hainan food factory has a site area of 29,968 sq.m. and a total floor area of 58,114 sq.m. The sophisticated automatic moon cake production line is in full operation. Besides, the factory is expected to produce packaged Hainan style food and Chinese style dry meat products. Management believes that the food business will continue to contribute to the Group's profitability and growth.

Hong Kong Bakery business turnover for the period was HK\$66,531,000 (2024: HK\$65,523,000), an increase of 1.5% from the same period last year. Management will continue to strengthen product development and introduce more new products with the aim to boost sales. At the same time, some older but promising bakery stores are being renovated to attract new customer segments and increase turnover.

Hotel business has recorded a turnover of HK\$5,576,000 (2024: HK\$9,425,000), which mainly derived from one (2024: two) hotel(s) in the Mainland, a decrease of 40.8% from the same period last year. The decrease was mainly attributable to the decrease in turnover of the hotel business in Foshan.

## 管理層討論及分析 (續)

### 業務回顧及展望 (續)

#### 餐飲、食品及酒店 (續)

期內食品業務之營業額為55,204,000港元 (二零二四年: 58,527,000港元)，較去年同期減少5.7%。食品業務營業額之減少主要由於消費者行為的變化。受消費者信心低迷影響，消費者在購買決策上趨於謹慎，進一步影響了營業額。

先進的海南食品廠房佔地面積29,968平方米，總樓面面積為58,114平方米。先進的自動化的月餅生產線已全面投入運作。此外，廠房亦計劃生產海南風味包裝食品及包裝中式肉製品。管理層認為，食品業務將持續為本集團盈利及增長作出貢獻。

本期香港麵包業務營業額為66,531,000港元 (二零二四年: 65,523,000港元)，較去年同期增長1.5%。管理層將繼續加強產品研發，推出更多新產品，以提升銷售。同時，一些較早開設但具有潛力的麵包門店正在進行裝修，以吸引新的客戶群體並增加營業額。

本期酒店業務錄得營業額5,576,000港元 (二零二四年: 9,425,000港元)，主要來自內地的一間酒店 (二零二四年: 兩間)，較去年同期下降40.8%。營業額下降主要歸因於佛山酒店業務營業額的減少。

## MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

### OUTLOOK

Global economy faced significant uncertainty mainly due to the impact of the trade tariff imposed by the U.S., the risk of heightened policy, and the pressures of the inflation. It continuously weakened consumer confidence, and will likely be depressed in the immediate future. While the governments of China and Hong Kong actively implemented numerous stimulus policies to maintain steady economic growth, Government support policies have helped to temper the downturn. To address these challenges, the Group will implement a series of measures. First, we will continue to optimize cost management, enhance operational efficiency, and improve financial control to reduce operational risks. Second, we will strengthen market research to timely understand changes in consumer demand and adjust our product and service strategies accordingly. Third, we will expand online sales channels and enhance our digital transformation capabilities to adapt to market changes. Last but not least, we will further enhance our brand image and consumer trust. Through these comprehensive measures, the Group aims to effectively navigate economic fluctuations and achieve sustained growth in our operating markets in Hong Kong and the Mainland.

Despite these challenges, the Group remains cautiously optimistic about the economic outlook for the coming year, anticipating gradual improvements as conditions evolve.

Management will continue to focus its business development in the Greater Bay Area. Management is of the view that demand and consumer spending will remain resilient and sustainable in the area. The Group will leverage on its established branding and reputation of the “Carrianna” Chao Zhou and “Shun Yi” Shunde cuisine and will continue to expand its restaurant business steadily in the region.

### 管理層討論及分析(續)

#### 展望

全球經濟面臨顯著的不確定性，主要源於美國實施的貿易關稅影響、緊縮政策風險上升以及通脹壓力。這些因素持續削弱了消費者信心，並可能在短期內保持低迷。儘管中國及香港政府積極推行多項刺激政策以維持經濟穩步增長，政府的支持政策在一定程度上緩解了經濟下行壓力。為應對這些挑戰，本集團將採取一系列措施。首先，持續優化成本管理、提升營運效率和財務管控，以降低營運風險。第二，加強市場調研，及時掌握消費者需求變化，並相應調整產品及服務策略。第三，拓展線上銷售管道，提升數位化轉型能力，以適應市場變化。最後，進一步提升品牌形象及消費者信任。通過這些綜合應對措施，本集團有望更有效地應對經濟波動，實現集團在香港和內地市場的持續穩健增長。

儘管面臨這些挑戰，集團對未來一年的經濟前景仍保持謹慎樂觀，預期隨著形勢的發展將逐步改善。

管理層將繼續聚焦於大灣區的業務發展。管理層認為，該地區的需求及消費能力會仍然保持韌性及可持續。本集團將憑藉已建立的「佳寧娜」潮州菜及「順意」順德菜的品牌美譽，繼續於該地區穩步擴展其餐飲業務。

## MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

### OUTLOOK (Continued)

On the property development side, the investment property portfolio in the Mainland and Hong Kong continues to provide steady income flow to the Group. With the government lifted market cooling measures and as interest rates continue to gradually decline, management believes that the limited land supply and strong end-user demand will continue to provide support to the residential property market in the long run. The Group's 50% owned Haitan Street re-development project in Shum Shui Po has sold 112 residential units as at 30 September 2025. Management is optimistic on the sale of the remaining 3 residential units in the coming months.

Carrianna Brand food has gained widespread consumer favor with its high-quality, stylish, and prestigious image. Our diverse product line spans multiple sectors, catering to the varied needs of consumers. After experiencing recent years of market downturn, we are proactively adjusting our strategy, focusing on innovation and enhancing brand value. In the coming year, management will fully commit to expanding our market presence, striving for a rebound and reshaping our competitiveness. Management firmly believes that, with our exceptional product quality and brand influence, we will encounter new development opportunities.

### FINANCIAL REVIEW

#### LIQUIDITY AND FINANCIAL RESOURCES

As at 30 September 2025, the Group's consolidated net assets after deduction of non-controlling interests was HK\$2,896,225,000 (31 March 2025: HK\$2,917,783,000) and consolidated net assets after deduction of non-controlling interests per share was HK\$1.84 (31 March 2025: HK\$1.86).

As at 30 September 2025, the Group's free cash and bank balances amounted to HK\$100,658,000 (31 March 2025: HK\$162,534,000), which were denominated in Hong Kong dollars, Renminbi and United States dollars of HK\$30,978,000, HK\$64,176,000 and HK\$5,504,000 respectively.

## 管理層討論及分析 (續)

### 展望 (續)

物業發展方面，內地及香港的投資物業組合會繼續為本集團帶來穩定收入來源。隨著政府取消市場降溫措施及利率逐步下降，管理層認為有限的土地供應及強勁的終端使用者需求將在長期內繼續支持住宅物業市場，本集團在深水埗持有50%權益的海壇街重建項目截至二零二五年九月三十日已累計售出112個住宅單位。管理層對未來數月內出售餘下3個住宅單位保持樂觀。

「佳寧娜」品牌食品憑藉其高品質、時尚及尊貴的形象，已廣受消費者青睞。我們多元化的產品線覆蓋多個領域，以滿足消費者的多樣化需求。在經歷近年市場低迷後，我們正積極調整戰略，專注於創新與提升品牌價值。來年，管理層將全力致力於拓展市場版圖，力求實現反彈並重塑競爭力。管理層堅信，憑藉卓越的產品品質與品牌影響力，我們將迎來新的發展機遇。

### 財務回顧

#### 流動資金及財務資源

截至二零二五年九月三十日，本集團扣除非控股權益後的綜合資產淨值為2,896,225,000港元 (二零二五年三月三十一日：2,917,783,000港元)，每股扣除非控股權益後綜合資產淨值為1.84港元 (二零二五年三月三十一日：1.86港元)。

截至二零二五年九月三十日，本集團的自由現金及銀行結餘為100,658,000港元 (二零二五年三月三十一日：162,534,000港元)，其中30,978,000港元、64,176,000港元及5,504,000港元分別以港元、人民幣及美元計值。

## MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

### FINANCIAL REVIEW (Continued)

#### LIQUIDITY AND FINANCIAL RESOURCES

(Continued)

As at 30 September 2025, the Group's bank borrowings and convertible bonds amounted to HK\$1,515,440,000 (31 March 2025: HK\$1,552,677,000) and HK\$69,127,000 (31 March 2025: HK\$69,127,000) respectively. All interest-bearing bank borrowings bear interest at floating rates. The convertible bonds bear interest at 7% per annum. Netting off cash deposits pledged for borrowings, the Group's net borrowings were HK\$1,563,478,000 (31 March 2025: HK\$1,588,082,000). Net borrowings less free cash and bank balances were HK\$1,462,820,000 (31 March 2025: HK\$1,425,548,000).

The Group's gearing ratio, which was defined as the Group's interest-bearing bank borrowings and convertible bonds, net of cash and bank balances and pledged time deposits as a percentage of the Group's total equity, was approximately 41.9% (31 March 2025: 40.5%).

The Group adopts a conservative treasury policy in cash and financial management. The objective of the Group's treasury policy is to maintain a sound financial position by holding an appropriate level of cash to meet its operating requirements and long-term business development needs.

The Group generally funds the operations from internal resources, investment income and bank borrowings. The liquidity needs mainly comprise general working capital, capital expenditure and investment, and repayment of bank borrowings and interest.

During the period under review, management closely monitored the cash position of the Group from time to time to ensure that it was adequate to finance the financial and operational requirements. With the increase in the level of cash balance, management will utilize it for appropriate investments in accordance with the Group's strategies and directions from the Board.

## 管理層討論及分析(續)

### 財務回顧(續)

#### 流動資金及財務資源(續)

截至二零二五年九月三十日，本集團之銀行借款及可換股債券金額分別為1,515,440,000港元(二零二五年三月三十一日：1,552,677,000港元)及69,127,000港元(二零二五年三月三十一日：69,127,000港元)。所有附息之銀行借貸浮動利率計息。可換股債券按年利率7%計息。扣除借貸的已抵押現金存款後，本集團的借貸淨額為1,563,478,000港元(二零二五年三月三十一日：1,588,082,000港元)。借貸淨額減自由現金及銀行結餘為1,462,820,000港元(二零二五年三月三十一日：1,425,548,000港元)。

本集團之資本負債比率(即本集團附息之銀行借貸及可換股債券減現金及銀行結餘及已抵押定期存款後權益總值之百分比)。截至二零二五年九月三十日，該比率約為41.9%(二零二五年三月三十一日：40.5%)。

本集團於現金及財務管理方面採取審慎庫務政策。本集團的庫務政策目的旨在維持良好的財務狀況，並持有充裕現金水平以應付其經營需求及長期業務發展需要。

本集團一般以內部資源、投資收入及銀行借貸為其營運提供資金。流動資金需求主要包括一般營運資金、資本支出及投資，以及償還銀行借貸及利息。

在回顧期內，管理層緊密監測現金狀況，確保有足夠現金應付不時的財務及營運需求。在現金結餘增加的情況下，管理層將會根據董事會的集團策略及方向動用資金作適當的投資。

## FOREIGN EXCHANGE EXPOSURE

The Group mainly operates in Hong Kong and Mainland China with most of the Group's monetary assets, liabilities and transactions principally denominated in Hong Kong Dollars and Renminbi, respectively. Majority of the sales, purchases and expenditure incurred by the operating units of the Group were denominated in the units' functional currencies and as a result, the Group does not anticipate significant transactional currency exposures.

## CHARGES ON THE GROUP'S ASSETS

As at the end of the reporting period, certain of the Group's properties, plant and equipment, investment properties, properties held for sale, time deposits and financial assets at fair value through profit or loss with a total carrying value of approximately HK\$1,998,267,000 (31 March 2025: HK\$2,021,713,000) were pledged to secure general banking, trade finance and other facilities granted to the Group.

## EMPLOYEES AND REMUNERATION POLICY

As at 30 September 2025, the Group's staff consisted of approximately 270 employees in Hong Kong and approximately 1,030 employees outside Hong Kong. Employees are rewarded on a performance-related basis within the general framework of the Group's salary and bonus system.

## MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

Save as disclosed in this report, the Group had no significant investment with a value of 5% or more of the Group's total assets as at 30 September 2025. There was no material acquisition and disposal of subsidiaries, associates or joint ventures by the Group during the Period. There were no other plans for material investment or capital asset as at 30 September 2025.

## 外匯波動風險

本集團主要在香港及中國大陸營運，而本集團貨幣資產、負債及交易分別主要以港元及人民幣計值。本集團營運單位產生之大部分銷售、採購及支出以該單位之功能貨幣計值。因此，本集團預期交易貨幣風險不大。

## 本集團資產抵押

於報告期末，本集團已質押總賬面值約1,998,267,000港元(二零二五年三月三十一日：2,021,713,000港元)之若干物業、廠房及設備、投資物業、持作出售之物業、定期存款及按公平值列賬及於損益中處理之金融資產，以作為授予本集團之一般銀行、貿易融資及其他信貸的抵押。

## 僱員及薪酬政策

截至二零二五年九月三十日，本集團有約270名本港僱員及約1,030名海外僱員。僱員之薪酬及花紅在本集團的制度下按僱員的個別表現釐定。

## 附屬公司、聯營公司及合營企業的重大收購及出售

除本報告所披露者外，截至二零二五年九月三十日，本集團並無任何價值相當於本集團總資產5%或以上的重大投資。本集團於本期間並無重大收購或出售附屬公司、聯營公司或合營企業。於二零二五年九月三十日，本集團亦無其他重大投資或購入資本資產的計畫。

## DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 30 September 2025, the interests and short positions of the directors and chief executives of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")) as recorded in the register required to be kept by the Company pursuant to Section 352 of the SFO; or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") under the Listing Rules, were as follows:

### (a) The Company

Name of director	Capacity/ nature of interests	Number of ordinary shares held and nature of interests			Underlying shares pursuant to share options (note 1)	Total	Percentage of the Company's issued share capital
		Personal interests	Family interests	Other interests			
董事姓名	身份／權益性質	持有普通股股份數目及權益性質			根據購股權之 相關股份數目 (附註1)	合共	佔本公司 已發行股本 百分比
		個人權益	家族權益	其他權益			
Ma Kai Cheung 馬介璋	Beneficial owner, security interest in shares, interest of spouse and beneficiary of trust 實益擁有人，抵押股份權益， 配偶權益及信託受益人	361,283,986	7,050,000 (note 2) (附註2)	259,129,025 (note 3) (附註3)	-	627,463,011 (L)	39.93
Ma Kai Yum 馬介欽	Beneficial owner, security interest in shares, interest of spouse and beneficiary of trust 實益擁有人，抵押股份權益， 配偶權益及信託受益人	204,888,714	3,200,000 (note 4) (附註4)	101,201,040 (notes 5 & 6) (附註5和6)	-	309,289,754 (L)	19.68
Ma Hung Ming, John 馬鴻銘	Beneficial owner 實益擁有人	476,000	-	-	1,000,000	1,476,000 (L)	0.09

L – Long position 好倉

## 董事及主要行政人員於股份及相關股份之權益及淡倉

於二零二五年九月三十日，本公司之董事及主要行政人員於本公司或其任何相聯法團（定義見《證券及期貨條例》（「《證券及期貨條例》」）第XV部）之股份、相關股份及債券中擁有之權益及淡倉，須登記於本公司根據《證券及期貨條例》第352條規定須予存置之登記冊內；或根據上市規則之上市公司董事進行證券交易之標準守則（「標準守則」）須另行知會本公司及聯交所之權益及淡倉如下：

### (a) 本公司

## DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

(Continued)

### (a) The Company (Continued)

Notes:

- (1) The underlying shares represent interests of options granted to the directors and senior executives under the 2015 Option Scheme to acquire shares of the Company, further details of which are set out under the heading "Share Option Scheme".
- (2) The shares were owned by Cheung Lin Kiu, the spouse of Ma Kai Cheung.
- (3) Ma Kai Cheung and his family are the objects of a discretionary trust which effectively owns the entire issued share capital of Regent World Investments Limited ("Regent World") and 70% of the entire issued share capital of Bond Well Investments Limited ("Bond Well"). At the end of the reporting period, Regent World owned 184,121,625 shares and Bond Well owned 75,007,400 shares of the Company.
- (4) The shares were owned by Kwok Kit Mei, the spouse of Ma Kai Yum.
- (5) Ma Kai Yum and his family are the objects of a discretionary trust which effectively owns the entire issued share capital of Grand Wealth Investments Limited ("Grand Wealth") and Peaceful World Limited ("Peaceful World"). At the end of the reporting period, Grand Wealth owned 74,651,040 shares and Peaceful World owned 19,050,000 shares of the Company.
- (6) Peaceful World owns the entire issued share capital of Real Potential Limited ("Real Potential"). At the end of the reporting period, Real Potential owned 7,500,000 shares of the Company. The interests of Real Potential in the Company are therefore deemed to be the interests of Peaceful World in which Ma Kai Yum is also deemed to have interests for the reason as stated in note 5 above.

## 董事及主要行政人員於股份及相關股份之權益及淡倉(續)

### (a) 本公司(續)

附註:

- (1) 相關股份乃指董事及高級行政人員根據二零一五年購股權計劃獲授之可收購本公司股份之購股權權益，有關詳情載於「購股權計劃」一節。
- (2) 該等股份由馬介璋的妻子張蓮嬌擁有。
- (3) 馬介璋及其家人為一項全權信託的受益人。該項信託實際擁有Regent World Investments Limited (「Regent World」)之全部已發行股本及Bond Well Investments Limited (「Bond Well」)的全部已發行股本的70%。於報告期末，Regent World擁有本公司184,121,625股股份，而Bond Well則擁有本公司75,007,400股股份。
- (4) 該等股份由馬介欽的妻子郭潔薇擁有。
- (5) 馬介欽及其家人為一項全權信託的受益人。該項信託實際擁有Grand Wealth Investments Limited (「Grand Wealth」)及Peaceful World Limited (「Peaceful World」)的全部已發行股本。於報告期末，Grand Wealth擁有本公司74,651,040股股份，而Peaceful World則擁有本公司19,050,000股股份。
- (6) Peaceful World擁有Real Potential Limited (「Real Potential」)的全部已發行股本。於報告期末，Real Potential擁有本公司7,500,000股股份。因此Real Potential於本公司的權益被視為Peaceful World的權益，而正如上文附註5所述之理由，馬介欽亦被視為擁有Peaceful World的權益。

## DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

(Continued)

### (b) Subsidiaries

### 董事及主要行政人員於股份及相關股份之權益及淡倉 (續)

#### (b) 附屬公司

Name of subsidiaries	Name of directors	Capacity	Number of shares held (L)	Type of shares	Percentage of the subsidiary's issued share capital (Ordinary shares) 佔附屬公司已發行股本百份比 (普通股份)
附屬公司名稱	董事姓名	身份	所持股份數目 (L)	股份類別	
Ginza Development Company Limited 金必多發展有限公司	Ma Kai Cheung 馬介璋	Beneficial owner 實益擁有人	15	Ordinary 普通股	0.68
Ginza Development Company Limited 金必多發展有限公司	Ma Kai Yum 馬介欽	Beneficiary of trust 信託受益人	66	Ordinary 普通股	3
Gartrend Development Limited 嘉堅發展有限公司	Ma Kai Cheung 馬介璋	Beneficial owner 實益擁有人	500,000	Non-voting deferred 無投票權 遞延股份	N/A 不適用
Gartrend Development Limited 嘉堅發展有限公司	Ma Kai Yum 馬介欽	Beneficial owner 實益擁有人	500,000	Non-voting deferred 無投票權 遞延股份	N/A 不適用
Tak Sing Alliance Limited	Ma Kai Cheung 馬介璋	Beneficial owner 實益擁有人	9,000	Non-voting deferred 無投票權 遞延股份	N/A 不適用
Tak Sing Alliance Limited	Ma Kai Yum 馬介欽	Beneficial owner 實益擁有人	1,000	Non-voting deferred 無投票權 遞延股份	N/A 不適用
昆明佳寧娜食品有限公司	Ma Kai Cheung 馬介璋	Beneficial owner 實益擁有人	N/A 不適用	N/A 不適用	15

L – Long position 好倉

In addition to the above, Ma Kai Cheung and Ma Kai Yum have non-beneficial personal equity interests in certain subsidiaries held for the benefit of the Group solely for the purpose of complying with their minimum company membership requirements in prior year.

除以上所述外，馬介璋及馬介欽代本集團持有若干附屬公司的非實益個人股本權益，此乃僅為符合過往年度公司股東數目的最低規定而持有。

## DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

(Continued)

### (b) Subsidiaries (Continued)

Save as disclosed above, as at 30 September 2025, none of the directors and chief executives of the Company, had registered interests or short positions in the shares, underlying shares or debentures of the Company, or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept under Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

## INFORMATION ON SHARE OPTION SCHEME

### 2015 OPTION SCHEME

At the annual general meeting of the Company convened on 24 August 2015, the Company adopted a new share option scheme (the "2015 Option Scheme") with a validity period of 10 years.

The principal terms of the 2015 Option Scheme are as follows:

#### 1. Purpose of the option scheme

The purpose of the 2015 Option Scheme is to grant options to eligible participants, recognise and acknowledge the contributions that the eligible participants have made or may make to the Group and will provide the eligible participants with an opportunity to have a personal stake in the Company with a view to motivate the eligible participants to optimise their performance efficiency for the benefit of the Group, track and retain or maintain relationships with the eligible participants whose contributions are or will be beneficial to the long-term growth of the Group, and additionally in the case of executives, to enable the Group to attract and retain individuals with experience and ability and to reward them for their past contributions.

## 董事及主要行政人員於股份及相關股份之權益及淡倉(續)

### (b) 附屬公司(續)

除上文所披露者外，於二零二五年九月三十日，根據《證券及期貨條例》第352條須予備存之登記冊或根據標準守則向本公司及聯交所發出之通知，本公司之董事及主要行政人員概無於本公司或其任何相聯法團（按《證券及期貨條例》第XV部之定義）之股份、相關股份或債券中擁有任何權益或淡倉。

## 有關購股權計劃的資料

### 二零一五年購股權計劃

在二零一五年八月二十四日召開的週年股東大會上，本公司採納了一項新的購股權計劃（「二零一五年購股權計劃」），有效期為十年。

二零一五年購股權計劃之主要條款如下：

#### 1. 購股權計劃之目的

二零一五年購股權計劃旨在向合資格參與者授出購股權、確認及承認合資格參與者對本集團所作出或可能作出之貢獻，及將向合資格參與者提供於本公司擁有個人權益之機會，藉以鼓勵合資格參與者為本集團之利益提升其工作效率、追蹤及挽留或與其貢獻對或將對本集團長遠增長有利之合資格參與者維繫關係，而另就行政人員而言，本集團可藉此吸納及挽留有經驗及能力之個別人士及對彼等過往所作出之貢獻加以獎勵。

## INFORMATION ON SHARE OPTION SCHEME (Continued)

### 2015 OPTION SCHEME (Continued)

#### 2. Participants of the option scheme

The eligible participants will be eligible to participate in the 2015 Option Scheme. In determining the basis of eligibility of each eligible participant, the Board would take into account such factors as the Board may at its discretion consider appropriate. The Board shall have absolute discretion to determine whether a person shall qualify as an eligible participant.

#### 3. Total number of shares available for issue and percentage to the issued share capital as at 30 September 2025

The total number of shares available for issue under the 2015 Option Scheme was 125,388,753 shares representing 7.98% of the issued share capital of the Company as at 30 September 2025.

#### 4. Maximum entitlement of each participant

The total number of shares issued and which may fall to be issued upon exercise of the options to be granted under the 2015 Option Scheme (including both exercised and outstanding options) to each eligible participant in any twelve (12)-month period shall not exceed one per cent (1%) of the issued share capital of the Company for the time being ("Individual Limit"). Any further grant of options in excess of the Individual Limit in any twelve (12)-month period up to and including the date of such further grant shall be subject to the issue of a circular to the shareholders and the shareholders' approval in general meeting of the Company with such eligible participant and his associates abstaining from voting. The number and terms (including the exercise price) of the options to be granted to such eligible participant must be fixed before the shareholders' approval and the date of board meeting for proposing such further grant should be taken as the date of grant for the purpose of calculating the exercise price under Rule 17.03E of the Listing Rules.

## 有關購股權計劃的資料 (續)

### 二零一五年購股權計劃 (續)

#### 2. 購股權計劃之參與者

合資格參與者將符合資格參與二零一五年購股權計劃。於釐定各合資格參與者的資格基準時，董事會將考慮其可能酌情認為適當的因素。董事會應可全權酌情釐定某人士是否合資格為合資格參與者。

#### 3. 可供發行之股份總數及佔二零二五年九月三十日已發行股本之百分比

二零一五年購股權計劃中可予發行的股份數目為125,388,753股股份，佔本公司於二零二五年九月三十日已發行股本的7.98%。

#### 4. 各參與者可獲發行之股份數目上限

於任何十二(12)個月期間內，因行使根據二零一五年購股權計劃將予授出之購股權 (包括已行使或未行使購股權)而發行及可能發行予各合資格參與者之股份總數，不得超過本公司當時已發行股本之百分之一(1%) ('個別限額')。凡於截至進一步授出日期 (包括該日) 止任何十二(12)個月期間內進一步授出超過個別限額之任何購股權，須向股東刊發通函，並於本公司股東大會取得股東批准，而有關合資格參與者及其聯繫人須放棄投票。授予有關合資格參與者之購股權之數目及條款 (包括行使價) 必須於尋求股東批准前確定，而根據上市規則第17.03E條，就計算行使價而言，建議有關進一步授出之董事會會議日期應被視為授出日期。

## INFORMATION ON SHARE OPTION SCHEME (Continued)

### 2015 OPTION SCHEME (Continued)

#### 5. The period within which the shares must be taken up under an option

The period during which a share option may be exercised will be determined by the directors at their absolute discretion, save that no share option may be exercised more than 10 years after grant.

#### 6. Payment on acceptance of an option

An option shall be deemed to have been granted and accepted by the grantee and to have taken effect when the duplicate notice of grant constituting acceptance of the option duly signed by the grantee, together with a remittance in favour of the Company of HK\$1.00 by way of consideration for the grant thereof is received by the Company on or before the relevant acceptance date as stipulated in the option documents. Such remittance shall in no circumstances be refundable and shall not be deemed a part payment of the exercise price of an option.

Any offer to grant an option may be accepted in respect of a lesser number of shares for which it is offered provided that it must be accepted in respect of a board lot or an integral multiple thereof and such number is clearly stated in the duplicate notice of grant constituting acceptance of the option. To the extent that the offer to grant an option is not accepted by the acceptance date as stipulated in the option documents, it shall be deemed to have been irrevocably declined.

## 有關購股權計劃的資料 (續)

### 二零一五年購股權計劃 (續)

#### 5. 必須根據購股權認購股份之期限

董事可全權酌情決定購股權的行使期，惟以購股權獲授出後十年為限。

#### 6. 接納購股權之付款

本公司一經於購股權文件所規定之相關接納日期或之前收到由承授人正式簽署構成接納購股權之通知副本，連同付予本公司之1.00港元款項作為授出購股權之代價後，購股權將被視作已授出及已獲承授人接納並生效。該等款項於任何情況均不獲退還，亦不應被視作購股權行使價之部份付款。

就任何授出購股權要約而言，參與者接納購股權所涉及之股份數目可少於要約所涉及之股份數目，惟接納之股份數目須為一手買賣單位或其完整倍數，且有關數目在構成接納購股權之通知副本中清楚列明。倘授出購股權之要約未於購股權文件所規定之接納日期獲接納，則將視作已被不可撤銷地拒絕。

## INFORMATION ON SHARE OPTION SCHEME (Continued)

### 2015 OPTION SCHEME (Continued)

#### 7. The basis of determining the exercise price

The exercise price in relation to each option offered to an eligible participant shall be determined by the Board in its absolute discretion but in any event shall not be less than the highest of:

- (a) the official closing price of the shares on the Stock Exchange as stated in the daily quotation sheets of the Stock Exchange on the date of offer of the option ("Offer Date");
- (b) the average of the official closing price of the shares on the Stock Exchange as stated in the daily quotation sheets of the Stock Exchange for the five (5) business days immediately preceding the Offer Date; and
- (c) the nominal value of the shares of the Company.

#### 8. The remaining life of the option scheme

The 2015 Option Scheme is valid and effective for a period of 10 years commencing on 24 August 2015 (being the date of fulfilment of all conditions on the adoption of the 2015 Option Scheme).

As at 30 September 2025, the Company had 2,500,000 share options outstanding pursuant to the 2015 Option Scheme.

## 有關購股權計劃的資料(續)

### 二零一五年購股權計劃(續)

#### 7. 謂定行使價之基準

有關向合資格參與者授出之各購股權之行使價將由董事會全權酌情釐定，惟在任何情況下不得低於以下各項之最高者：

- (a) 於購股權要約日期(「要約日期」)聯交所每日報價單所列股份於聯交所之官方收市價；
- (b) 於緊接要約日期前五(5)個營業日聯交所每日報價單所列股份於聯交所之平均官方收市價；及
- (c) 公司股份面值。

#### 8. 購股權計劃餘下之期限

二零一五年購股權計劃自二零一五年八月二十四日(即採納二零一五年購股權計劃之全部條件達成之日)起計10年內有效及生效。

於二零二五年九月三十日，根據二零一五年購股權計劃，本公司有2,500,000份購股權尚未行使。

## INFORMATION ON SHARE OPTION SCHEME (Continued)

The following table discloses the movements in the Company's share options outstanding under the 2015 Option Scheme during the period:

## 有關購股權計劃的資料 (續)

下表披露期內本公司根據二零一五年購股權計劃項下尚未行使之購股權變動：

Number of share options 購股權數目										Closing price at grant date of share options
At 1 April 2025	Granted during the period	Exercised during the period	Forfeited during the period	At 30 September 2025	Date of grant of share options (Note 1)	Exercise period of share options	Exercise price of share options (Note 2)	HK\$ per share		
於 二零二五年 四月一日	於期內授出	於期內行使	於期內 失效	於 二零二五年 九月三十日	授出 購股權日期 (附註1)	行使 購股權期間	行使 購股權價格 (附註2)	於購股權 授出日期 之收市價	每股港元	
<b>Executive Directors 執行董事</b>										
Ma Hung Ming, John 馬鴻銘	1,000,000	-	-	-	1,000,000	20-2-2020	20-2-2021 to 19-2-2026	0.714	0.70	
	1,000,000	-	-	-	1,000,000					
<b>Other continuous contract employees 其他連續合約僱員</b>	1,500,000	-	-	-	1,500,000	20-2-2020	20-2-2021 to 19-2-2026	0.714	0.70	
	1,500,000	-	-	-	1,500,000					
<b>In aggregate 總計</b>	2,500,000	-	-	-	2,500,000					

### Notes:

### 附註:

1. The vesting period of the share options is from the date of the grant until the commencement of the exercise period.
2. The exercise price of the share options is subject to adjustment in the case of rights or bonus issues, or other similar changes in the Company's share capital.
1. 購股權賦予權利的期限是由授出當日起計算直至行使期的開始日。
2. 購股權的行使價是受到如發行股權股或派送紅股，或本公司股本類同的更動而調整。

## INFORMATION ON SHARE OPTION SCHEME (Continued)

Details of the 2015 Option Scheme is set out in note 14 to the unaudited interim condensed consolidated financial statements.

Saved as disclosed above, during the period under review, no options under the 2015 Option Scheme were exercised, cancelled or forfeited.

As at 30 September 2025, the Company had 2,500,000 share options outstanding under the 2015 Option Scheme. Should they be fully exercised, the Company will receive approximately HK\$1,785,000 (before issue expenses). The grant date fair value of these unexercised options measured in accordance with the Group's accounting policies amounted to approximately HK\$285,000.

## SUBSTANTIAL SHAREHOLDERS

As at 30 September 2025, according to the register kept by the Company under Section 336 of the SFO and so far as was known to the directors, the following persons or corporations had interests or short positions in the shares and underlying shares of the Company which was required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO:

## 有關購股權計劃的資料(續)

二零一五年購股權計劃詳情列於未經審核中期簡明綜合財務報表附註14。

除上述所披露者外，於回顧期間，二零一五年購股權計劃項下並無購股權獲行使、註銷或失效。

於二零二五年九月三十日，根據二零一五年購股權計劃，本公司有2,500,000份購股權尚未行使。倘彼等獲悉數行使，則本公司將收到約1,785,000港元(除發行開支前)。該等尚未行使購股權之授出日公允值約285,000港元乃根據本集團之會計政策計量。

## 主要股東

於二零二五年九月三十日，根據本公司按《證券及期貨條例》第336條存置之登記冊內所示，以及就董事所知，下列人士或公司在本公司之股份及相關股份擁有之權益及淡倉，並須根據《證券及期貨條例》第XV部第2分部及第3分部作出披露：

## SUBSTANTIAL SHAREHOLDERS (Continued)

## 主要股東 (續)

Name of shareholder	Capacity/ nature of interests	Notes	Number of ordinary shares held 持有 公司普通股數目	Percentage of the Company's issued share capital 佔本公司 已發行股本百份比
主要股東	身份／權益性質	附註	公司普通股數目	佔本公司 已發行股本百份比
Ma Kai Cheung 馬介璋	Beneficial owner, security interest in shares, interest of spouse and beneficiary of trust 實益擁有人，抵押股 份權益，配偶權益 及信托受益人	a	627,463,011 (L)	39.93
Ma Kai Yum 馬介欽	Beneficial owner, security interest in shares, interest of spouse and beneficiary of trust 實益擁有人，抵押股 份權益，配偶權益 及信托受益人	b	309,089,754 (L)	19.68
East Asia International Trustees Limited	Trustee 信託人	c	360,330,065 (L)	22.93
Golden Yield Holdings Limited	Interest in controlled corporations 受控公司權益	d	259,129,025 (L)	16.49
Regent World Investments Limited	Holding corporation 直接控股公司	d	184,121,625 (L)	11.72
Wealthy Platform Limited	Interest in controlled corporations 受控公司權益	e	101,201,040 (L)	6.44
Bond Well Investments Limited	Holding corporation 直接控股公司	d	75,007,400 (L)	4.77
Grand Wealth Investments Limited	Holding corporation 直接控股公司	e	74,651,040 (L)	4.75

L – Long position 好倉

S – Short position 淡倉

## SUBSTANTIAL SHAREHOLDERS (Continued)

Notes:

- a. The 627,463,011 shares comprised:
  - i. 361,283,986 shares owned by Ma Kai Cheung;
  - ii. interest in 7,050,000 shares owned by Cheung Lin Kiu, the spouse of Ma Kai Cheung; and
  - iii. interest in 259,129,025 shares indirectly held by a discretionary trust of which Ma Kai Cheung and his family are the beneficiaries (same block of shares disclosed in (d) below).
- b. The 309,089,754 shares comprised:
  - i. 204,888,714 shares owned by Ma Kai Yum;
  - ii. interest in 3,200,000 shares owned by Kwok Kit Mei, the spouse of Ma Kai Yum; and
  - iii. interest in 101,201,040 shares indirectly held by a discretionary trust of which Ma Kai Yum and his family are the beneficiaries (same block of shares disclosed in (e) below).
- c. East Asia International Trustees Limited (“EAIT”) is the trustee of a discretionary trust of which Ma Kai Cheung and his family are the objects and through its wholly-owned subsidiary, Golden Yield Holdings Limited (“Golden Yield”), EAIT was indirectly interested in 259,129,025 shares of the Company. EAIT is also the trustee of a discretionary trust of which Ma Kai Yum and his family are the objects and through its wholly-owned subsidiary, Wealthy Platform Limited (“Wealthy Platform”), EAIT was indirectly interested in 101,201,040 shares in the Company. As at the end of the reporting period, EAIT was effectively interested in a total of 360,330,065 shares of the Company.
- d. Golden Yield owns the entire issued share capital of Regent World and 70% of the entire issued share capital of Bond Well, was indirectly interested in a total of 259,129,025 shares of the Company. The total shares held by both Regent World and Bond Well are the same block of shares as disclosed in “Other interests” of Ma Kai Cheung under the section headed “Directors’ and Chief Executives’ Interests and Short Positions in Shares and Underlying Shares” set out above.
- e. Wealthy Platform owns the entire issued share capital of Grand Wealth and Peaceful World and indirect owns the entire issued share capital of Real Potential through Peaceful World, was indirectly interested in 101,201,040 shares of the Company. The total shares held by Grand Wealth, Peaceful World and Real Potential are the same block of shares as disclosed in “Other interests” of Ma Kai Yum under the section headed “Directors’ and Chief Executives’ Interests and Short Positions in Shares and Underlying Shares” set out above.

Save as disclosed above, the directors of the Company are not aware of any other persons who, as at 30 September 2025, had registered interests or short positions in the shares or underlying shares of the Company in the register that was required to be kept under Section 336 of the SFO.

## 主要股東 (續)

附註 :

- a. 該627,463,011股股份包括 :
  - i. 由馬介璋擁有的361,283,986股股份；
  - ii. 由馬介璋的妻子張蓮嬌擁有的7,050,000股股份之權益；及
  - iii. 由馬介璋及其家人為受益人的全權信託間接持有的259,129,025股股份之權益（為下文(d)所披露的同一批股份）。
- b. 該309,089,754股股份包括 :
  - i. 由馬介欽擁有的204,888,714股股份；
  - ii. 由馬介欽的妻子郭潔薇擁有的3,200,000股股份之權益；及
  - iii. 由馬介欽及其家人為受益人的全權信託間接持有的101,201,040股股份之權益（為下文(e)所披露的同一批股份）。
- c. East Asia International Trustees Limited (「EAIT」)為馬介璋及其家族作為受益人而成立的一項全權信託的信託人，並透過其全資附屬公司Golden Yield Holdings Limited (「Golden Yield」)而間接擁有本公司259,129,025股之股份。此外，EAIT亦同時為馬介欽及其家族作為受益人而成立的一項全權信託的信託人，並透過其全資附屬公司Wealthy Platform Limited (「Wealthy Platform」)而間接擁有本公司101,201,040股之股份。於報告期末，EAIT實益擁有本公司共360,330,065股股份。
- d. Golden Yield藉持有Regent World全部已發行股份及Bond Well 70%已發行股份而間接擁有本公司259,129,025股之股份。Regent World及Bond Well合共持有的股份為上文「董事及主要行政人員於股份及相關股份之權益及淡倉」中所述馬介璋之「其他權益」中所披露的同一批股份。
- e. Wealthy Platform藉持有Grand Wealth及Peaceful World全部已發行之股份及透過Peaceful World間接擁有全部Real Potential已發行之股份而間接擁有本公司101,201,040股之股份。Grand Wealth, Peaceful World及Real Potential合共持有的股份為上文「董事及主要行政人員於股份及相關股份之權益及淡倉」中所述馬介欽之「其他權益」中所披露的同一批股份。

除上述披露者外，就本公司董事所知，根據《證券及期貨條例》第336條須予備存之登記冊，並無任何人士於二零二五年九月三十日擁有本公司股份及相關股份之權益或淡倉。

## PURCHASE, REDEMPTION OR SALE OF THE COMPANY'S LISTED SECURITIES

Neither the Company, nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed securities during the six months ended 30 September 2025.

## CONTINUING DISCLOSURE OBLIGATIONS OF THE LISTING RULES

### LOAN AGREEMENT WITH COVENANTS RELATING TO SPECIFIC PERFORMANCE OBLIGATION OF THE CONTROLLING SHAREHOLDERS (RULE 13.18 OF CHAPTER 13)

The agreement for the following loan to the Group imposes specific performance obligations on the controlling shareholders of the Company:

Outstanding balance of bank facilities as at 30 September 2025 (HK\$'000)	Final maturity of bank facilities	Specific performance obligations
於二零二五年九月三十日 未償還銀行貸款餘額 (千港元)	銀行貸款最後到期日 二零二七年五月十九日	須履行特定責任 (Note) (附註)

Note:

Mr. Ma Kai Cheung, the Honorary Chairman and the controlling shareholder of the Company, holds 39.93% shareholding interest in the Company, and Mr. Ma Kai Yum, the Chairman of the Company, holds 19.68% shareholding interest in the Company, undertake to maintain a total of at least 42% of the shares of the Company.

## 購買、贖回或出售本公司上市證券

本公司或其任何附屬公司於截至二零二五年九月三十日止六個月內概無購買、贖回或出售本公司任何上市證券。

## 上市規則之持續披露責任

貸款協議載有關於控股股東須履行特定責任的條件 (第十三章第13.18條)

下列給予本集團貸款之協議規定本公司之控股股東須履行特定責任：

附註：

本公司之名譽主席及控股股東馬介璋先生持有本公司39.93%之股本權益，及本公司之主席馬介欽先生持有本公司19.68%之股本權益，其承諾將保持其持股量合共不少於本公司股份42%。

## AUDIT COMMITTEE

The Audit Committee comprises three independent non-executive directors of the Company, namely Mr. Wong See King (Chairman), Mr. Cheung Wah Fung, Christopher and Miss Liu Ling Ling, Samantha.

The Audit Committee is accountable to the Board and the principal duties of the Audit Committee include the review and supervision of the Group's financial reporting process, internal controls and review of the Group's financial statements.

The Audit Committee has reviewed with the management the accounting principles and practices adopted by the Group and discussed auditing, internal control and financial reporting matters including the review of the unaudited interim condensed consolidated financial statements for the six months ended 30 September 2025.

## REMUNERATION COMMITTEE

The Remuneration Committee comprises three independent non-executive directors, namely Mr. Wong See King (Chairman), Mr. Cheung Wah Fung, Christopher and Miss Liu Ling Ling, Samantha.

The objectives of the Remuneration Committee are to establish and maintain an appropriate and competitive level of remuneration to attract, retain and motivate directors and key executives to run the Company successfully. The Remuneration Committee also ensures that the remuneration policies and systems of the Group support the Group's objectives and strategies.

## 審核委員會

審核委員會由本公司三名獨立非執行董事黃思競先生(主席),張華峰先生及廖玲玲小姐組成。

審核委員會對董事會負責,其主要職責包括審閱並監察本集團之財務報告程序,內部監控及審閱本集團的財務報表。

審核委員會與管理層已審閱本集團所採用之會計政策及慣例,並商討審核、內部監控及財務申報事宜,包括審閱截至二零二五年九月三十日止六個月之未經審核中期簡明綜合財務報表。

## 薪酬委員會

薪酬委員會由三名獨立非執行董事黃思競先生(主席)、張華峰先生及廖玲玲小姐組成。

薪酬委員會之宗旨為建立及維持適當及具競爭力之薪酬水平,以吸引、挽留及鼓勵董事及行政要員,藉此帶領本公司邁向成功。薪酬委員會亦確保本集團之薪酬政策及制度能支持本集團之目標及策略。

## NOMINATION COMMITTEE

The Nomination Committee comprises one executive director and three independent non-executive directors of the Company, namely Mr. Ma Kai Yum (Chairman), Mr. Wong See King, Mr. Cheung Wah Fung, Christopher and Miss Liu Ling Ling, Samantha.

The Nomination Committee is responsible for making recommendations to the nomination of directors with a view to appointing suitable individuals with relevant expertise and experience to enhance the constitution of the Board and to contribute to the Board.

## INTERNAL CONTROLS AND RISK MANAGEMENT

The Board is overall responsible for maintaining an effective risk management and internal control systems to safeguard the Group's assets and its shareholders' investments. The Board oversees the operations of all the businesses units within the Group and continuously reviews and makes improvements in its risk management and internal control framework. Suitable candidates are appointed by the Board to join in the boards of all subsidiaries and associates operating in key business areas, to attend the board meetings and to oversee the operations of such companies. The management of each business area is accountable for these operation and performance of the business under its area of responsibility. The Board conducts reviews of the effectiveness of the system of internal controls as well as the adequacy of resources, qualifications and experience of staff of the accounting and financial reporting functions, and their training programmes and budget.

The Board conducted semi-annual reviews on the internal control and risk management system of the Group covering all material control including financial, operational controls and risk management pursuant to the Corporate Governance Code and considers that all the material internal controls and risk management in the Group are adequate and effective during the year. The Board will keep review and monitor the effectiveness of the internal control and risk management systems on a regular basis to ensure that the systems in place are adequate.

## 提名委員會

提名委員會由本公司一名執行董事及三名獨立非執行董事組成，包括馬介欽先生(主席)、黃思競先生、張華峰先生及廖玲玲小姐。

提名委員會負責就董事提名提供建議，以委任具備相關專業知識及經驗的適當人選，以強化董事會成員架構，為董事會作出貢獻。

## 內部監控和風險管理

董事會全權負責維持一套有效的風險管理和內部監控系統，以保障本集團資產及其股東的投資。董事會監察本集團旗下所有業務單位的運作，並持續檢討及改善其風險管理和內部監控框架。董事會委派適當人員加入所有經營重點業務的附屬公司和聯營公司的董事會，以出席其董事會會議及監察該等公司的運作。每項業務的管理層須為其職責範圍內的業務運作與表現承擔問責。董事會均對內部監控系統之效能、資源充足度、負責會計及財務報告職能之員工資歷及經驗，以及彼等之培訓計劃及預算進行檢討。

董事會已根據《企業管治守則》對本集團的內部監控及風險管理系統每半年進行一次檢討，檢討範圍涵蓋所有重大監控事宜，包括財務、營運監控以及風險管理。董事會認為於本年度內本集團所有重要內部監控及風險管理均為充足及有效。董事會將不斷定期檢討及監察內部監控及風險管理系統之效能，以確保所設系統為充足。

## COMPLIANCE WITH THE MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code as set out in Appendix C3 of the Listing Rules as the code for securities transactions by directors of the Company. Following specific enquiry by the Company, the directors have confirmed that they have complied with the required standard under the Model Code for the six months ended 30 September 2025.

## COMPLIANCE WITH CORPORATE GOVERNANCE CODE

In the opinion of the directors, the Company has complied with the applicable code provisions of the Corporate Governance Code as set out in Appendix C1 of the Listing Rules throughout the six months ended 30 September 2025 save as disclosed below.

In accordance with Code Provision Part 2 B.2.2 of the Corporate Governance Code, non-executive directors should be appointed for a specific term, subject to re-election. Currently, the independent non-executive directors are not appointed for a specific term. However, all the directors (except Chairman) are subject to retirement by rotation at least once every three years at the annual general meeting of the Company in accordance with the provision of the bye-laws of the Company and their terms of appointment are reviewed when they are due for re-election.

By order of the Board

**Carrianna Group Holdings Company Limited**

**Dr. Ma Kai Yum**

*Chairman*

Hong Kong, 27 November 2025

## 遵守董事進行證券交易的守則

本公司已採納載列於「上市規則」附錄C3之標準守則，作為本公司董事進行證券交易的守則。經本公司作出之特定查詢後，各董事確認已於截至二零二五年九月三十日止六個月內均遵守標準守則之規定標準要求。

## 遵守企業管治守則

除下文所披露外，董事會認為，截至二零二五年九月三十日止六個月，本公司一直遵守「上市規則」附錄C1「企業管治守則」所載列之適用守則條文。

根據「企業管治守則」條文第二部分B.2.2條，非執行董事應按特定任期委任，並須接受重選。現時，概無獨立非執行董事以特定任期委任。然而，所有董事（主席除外）均須按照本公司之公司細則條文規定，至少每三年一次於本公司之股東週年大會上輪席告退，且彼等之任期將於到期接受重選時作出檢討。

承董事會命

佳寧娜集團控股有限公司

馬介欽博士

*主席*

香港，二零二五年十一月二十七日

