

STOCK CODE 股份代號: 403

all international

# ANNUAL REPORT 年報 2021

# 最新資訊 Latest\_News

為了讓太家更瞭解我們星光的發展動向,星光集團每季推出《星光新聞》 電子版。以便拉近我們與客戶之間的關係。

In order to update the development trend of Starlite Group, we have launched the electronic version of "Starlite News" published every quarter which will bring us closer to our valued customers .

### 星光韶關影片已登陸我們的網頁 Video of Starlite Shaoguan released on our Website

STARLITE

NEWSLETTER

我們會定期更新網站,讓客戶了解我們最新動態。 We will update our website regularly to let customers stay current of our developments.



韶關的同事對新搬遷安裝的印刷機做色彩管理,以盡快投入生產, 為客戶提供更為優質的產品。

Press calibration for relocated printing press before mass production in order to guarantee color consistency.







廣州星光的同事積極參加ISO培訓並順利獲得了ISO內 審員資格證。

Guangzhou Starlite colleagues actively participated in ISO training and successfully obtained ISO Internal Auditor Certificate.

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#### **CORPORATE INFORMATION**

#### DIRECTORS

#### **Executive Directors**

Mr. Lam Kwong Yu *(Chairman)* Mr. Tin Shing *(Senior Vice President)* Mr. Poon Kwok Ching *(Senior Vice President)* 

#### **Non-Executive Director**

Ms. Yeung Chui

#### **Independent Non-Executive Directors**

Mr. Chan Yue Kwong, Michael Mr. Kwok Lam-Kwong, Larry, *sBS, JP* Mr. Tam King Ching, Kenny

#### AUDIT COMMITTEE

Mr. Tam King Ching, Kenny *(Chairman)* Mr. Chan Yue Kwong, Michael Mr. Kwok Lam-Kwong, Larry, *SBS, JP* 

#### **REMUNERATION COMMITTEE**

Mr. Chan Yue Kwong, Michael (*Chairman*) Mr. Kwok Lam-Kwong, Larry, *sBs, JP* Mr. Tam King Ching, Kenny

#### NOMINATION COMMITTEE

Mr. Kwok Lam-Kwong, Larry, *sBs, JP (Chairman)* Mr. Chan Yue Kwong, Michael Mr. Lam Kwong Yu Mr. Tam King Ching, Kenny Ms. Yeung Chui

#### AUTHORISED REPRESENTATIVES

Mr. Lam Kwong Yu Mr. Poon Kwok Ching

#### COMPANY SECRETARY

Mr. Poon Kwok Ching

#### 公司資料

#### 董事

#### 執行董事

林光如先生(*主席)* 田誠先生(高級副總裁) 潘國政先生(高級副總裁)

#### 非執行董事

楊翠女士

#### 獨立非執行董事

陳裕光先生 郭琳廣・*銀<sub>紫荊星章・太平紳士</sub>* 譚競正先生

#### 審核委員會

譚競正先生*(主席)* 陳裕光先生 郭琳廣,<sub>銀紫荊星章・太平紳士</sub>

#### 薪酬委員會

陳裕光先生*(主席)* 郭琳廣・*銀<sub>紫荊星章・太平紳士</sub>* 譚競正先生

#### 提名委員會

郭琳廣,<sub>銀紫荊星章,太平紳士</sub>(主席) 陳裕光先生 林光如先生 譚競正先生 楊翠女士

授權代表

林光如先生 潘國政先生

公司秘書

潘國政先生

#### **CORPORATE INFORMATION**

#### **AUDITOR**

PricewaterhouseCoopers Certified Public Accountants Registered Public Interest Entity Auditor 22nd Floor Prince's Building Central, Hong Kong

#### LEGAL ADVISER

Howse Williams 27/F., Alexandra House 18 Chater Road Central, Hong Kong

#### **REGISTERED OFFICE**

Victoria Place, 5th Floor 31 Victoria Street Hamilton HM 10 Bermuda

#### HEAD OFFICE AND PRINCIPAL PLACE OF **BUSINESS**

3/F., Perfect Industrial Building 31 Tai Yau Street Sanpokong Kowloon Hong Kong

#### SHARE REGISTRARS AND TRANSFER OFFICES

#### Principal Share Registrar and Transfer Office

MUFG Fund Services (Bermuda) Limited 4th floor, North Cedar House 41 Cedar Avenue Hamilton HM12 Bermuda

## 公司資料

#### 核數師

羅兵咸永道會計師事務所 香港執業會計師 註冊公眾利益實體核數師 香港中環 太子大廈22樓

#### 法律顧問

何韋律師行 香港中環遮打道18號

#### 註冊辦事處

Victoria Place, 5th Floor 31 Victoria Street Hamilton HM 10 Bermuda

香港 九龍新蒲崗 大有街三十一號 善美工業大廈三樓

#### 股票過戶登記處

#### 主要股票過戶登記處

MUFG Fund Services (Bermuda) Limited 4th floor, North Cedar House 41 Cedar Avenue Hamilton HM12 Bermuda

歷山大廈27樓

#### 總辦事處及主要營業地點

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#### **CORPORATE INFORMATION**

## 公司資料

#### Hong Kong Branch Share Registrar and Transfer Office

Tricor Secretaries Limited Level 54, Hopewell Centre 183 Queen's Road East Hong Kong

#### **PRINCIPAL BANKERS**

The Hongkong and Shanghai Banking Corporation Limited Hang Seng Bank Limited Bank of China (Hong Kong) Limited

#### WEBSITE

http://www.hkstarlite.com

#### **STOCK CODE**

403

#### 香港股票過戶登記分處

卓佳秘書商務有限公司 香港 皇后大道東183號 合和中心54樓

#### 主要銀行

香港上海滙豐銀行有限公司 恒生銀行有限公司 中國銀行(香港)有限公司

#### 網址

http://www.hkstarlite.com

股票代號

403

#### 主席報告

#### RESULTS

For the year ended 31st March, 2021, the Group's revenue decreased by 7% to approximately HK\$1,057 million. A loss of approximately HK\$99 million was recorded, compared to a profit of approximately HK\$8 million last year.

The performance of the Group during the period was lower than expected, mainly because (i) demand in the global packaging market shrank as a result of the COVID-19 global pandemic, negatively affecting the business development of various operating units of the Group to a certain extent; (ii) our profit levels were affected by the appreciation of Renminbi by approximately 8% and the exchange losses recorded during the period, coupled with the failure to pass on the entire related costs to customers as the prices of major commodities and shipping costs soared in the second half of the year; (iii) approximately HK\$90 million of severance payment and other related expenditures were recorded on the transfer of operations of the Shenzhen plant to other plants, mainly the Shaoguan plant, in Greater China.

Affected by the drastic fluctuations in the economic environment, the performance of the four plants in the PRC was varied during the year. The Shenzhen plant saw a turnaround excluding the one-off expenses relating to business transfer. The profit levels of the Shaoguan plant and the Guangzhou plant narrowed slightly. The Suzhou plant was loss-making due to higher raw material costs and outsourcing expenses. As for the ASEAN region, the operation plans for Singapore and Malaysia were affected due to multiple movement control orders within Malaysia, resulting in losses for our companies in Singapore/ Malaysia.

#### 業績

本集團截至二零二一年三月三十一日止年度的收入 約為十億五千七百萬港元,較去年度下降百分之七。 集團年內錄得約九千九百萬港元虧損,而去年度盈 利約八百萬港元。

集團期內表現未如理想,主要因為:(i)新型冠狀病 毒疫情全球大流行造成環球包裝市場需求萎縮,使 集團各營運單元業務發展受到一定程度負面影響:(ii) 期內人民幣升值約8%、錄得匯兑損失,加上下半年 主要大宗商品價格及航運成本大幅飆升而相關成本 未能完全轉嫁客戶,影響利潤水準:(iii)深圳廠區業 務轉移至大中華各廠區主要是韶關廠區,錄得約 九千萬港元的員工遣散費用及其他相關支出。

受累於經濟大環境的急劇波動,本年度華四廠的表 現不一。深圳廠區不計入一次性業務轉移開支轉虧 為盈,韶關廠區及廣州廠區盈利略為收窄,而蘇州 廠區分別基於原材料成本及外發費用上升錄得虧損。 另外亞世安區域經歷馬來西亞境內的多次行動管制, 影響星馬營運計劃,導致新加坡/馬來西亞公司錄 得虧損。

# 最 新 設 備 Latest Equipment

## 韶關科藝新建廠房 Shaoguan Fortune Creative new production facilities

投資超過1400萬美元以擴大工廠運營。 韶關工廠佔地面積39,600平方米。將在

Hanse - Hanter - Ha 39,600 square meters of the Shaoguan factory

site will be fully developed within one year.



#### 海德堡CX102-6+L Heidelberg Speedmaster CX102-6+L

全自動換版系統(AutoPlate Pro)相比自動換版系統(Auto Plate),可將 换版時間縮短50%。

能夠以全自動方式完成活件更換——從上一個活件的最後一個印張到下一 個活件的第一張合格印張,直到正式印刷生產的開始,無需手動干預。 印刷速度可高達每小時17.200張。

全自動程控清洗裝置,可通過傳感器實現有效監控,確保極短的清洗時間。 50% less makeready time with AutoPlate Pro compared to AutoPlate. Autonomous printing from the last to the first good sheet, fully automated job

changes: the ultimate solution. 17,200 sheets per hour from lightweight papers to cardboard.

Intelligent assistants: always the optimum washup program for efficient and resource-friendly washing.

#### 曼 羅 藺 R 9 0 6 L V **Manroland R906LV**

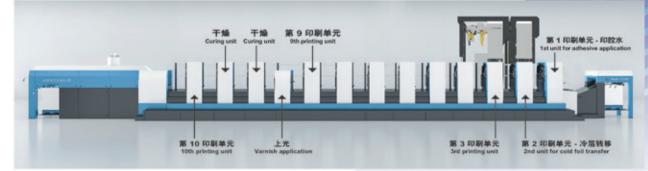
這台高度自動化、高效率、大幅面的印刷機可以比小幅面印 刷機顯著地增加印刷的圖像數目,印刷準備時間也更短。 有了專門為包裝印刷開發的可選的不停機飛達和收紙裝置, ROLAND 900膠印機能夠以高達16,000 印/小時的速度印刷, 持續進行高質量的印刷,具有無可匹敵的效率。

This highly automated, high efficiency, large-format press produces significantly more multiple-up images than smaller format presses, with demonstrably shorter make-ready times.

With an optional non-stop feeder and delivery system specially developed for packaging, the ROLAND 900 can print up to 16,000 sph, providing continuous high quality output as well as unbeatable productivity.



#### 包 裝 業 最 先 進 1 0 色 U V 對 開 平 張 冷 燙 膠 印 機 / 高 寶 利 必 達 R A 1 0 5 P R O State of the art 10 color sheet-fed UV printing press with cold foil transfer / KBA RA10



1. 上光後兩組乾燥(紅外線熱風加UV) 增加流平達到非常光滑上光效果 / 2.當不用作冷箔轉移時第一及二印刷單元可回復正常印刷功能 3.先燙後印及複雜上光工藝一關完成 / 4.避免二次加工引起的套准,紙張變型問題 / 5.冷箔轉移設備獲得瑞士可持續100%碳排放補償認證 1.Double curing unit enhance varnish smoothness. / 2.1st and 2nd unit resume normal printing function when cold foil transfer process is not required. 3. Foiling, print on foil, UV printing and varnish decoration can be done in one pass. No secondary process required. / 4. Eliminate registration and substrate deformation problem caused by any secondary process. / 5. Cold foil transfer unit has a sustainable contribution to climate protection by offsetting 100% carbon foot print.

The outbreak of COVID-19 more than a year ago has caused an unprecedented impact on the global economy. From raw material supply, human resources arrangement, logistics and transport to marketing, the entire value chain has been constantly interrupted. In the face of the pandemic and uncertainties in the external environment, the Group responded guickly and adjusted its business strategy promptly to maintain its competitiveness in the market. The Group continued to expand and optimise its customer structure by vigorously exploring the emerging and domestic markets. Moreover, continued to reduce unnecessary operating and human resources expenditures to lower operating costs. In addition, the Group seized the opportunities arising from gradual market recovery in the second half of the year and focused its resources on the faster roll-out of its new production capacity. Furthermore, a long-term strategy is to integrate and streamline the operations in the southern China region to facilitate the sustainable and healthy development of the Group. Details are set out in the section headed "Business Review and Prospects".

#### DIVIDENDS

In order to retain resources for the Group's future development, the Directors do not recommend a final dividend for the year ended 31st March, 2021 (2020: final dividend of HK1 cent and special dividend of HK5 cents per ordinary share). No interim dividend was paid for the six months ended 30th September, 2020 (30th September, 2019: Nil).

#### 主席報告

持續一年多的新冠疫情使全球經濟遭受史無前例的 衝擊,整個價值鏈無論從原材料供給、人力資源安 排、物流運輸以致市場行銷等均不間斷受到影響。 面對疫情及外部環境的不確定,集團快速應變、及 時調整經營策略以維持市場競爭力,一方面持續優 化客戶結構、大力開拓新興及內銷市場,並縮減非 必要營運及人力資源開支以降低集團的經營成本, 另一方面把握市場下半年逐漸復甦的機遇,集中資 源加速推進集團新產能佈局及華南地區合併精簡的 運營計劃,配合集團的持續健康發展。詳情載於「業 務概況及前瞻」。

#### 股息

為保留資源以供集團發展之用,董事會建議不派發 截至二零二一年三月三十一日止年度的末期股息(二 零二零年:末期股息每股一仙及特別股息每股五仙)。 截至二零二零年九月三十日止六個月並無派發中期 股息(二零一九年九月三十日:零)。





綠團山頂旗艦店隆重開幕 The grand opening of Team Green store in Peak Plaza

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Team Green山頂旗艦店已於2021 年5月10日隆重開幕,現場不少 嘉賓都表示產品類型豐富。 Team Green store in Peak Plaza had a grand opening on 10 May 2021, Guests were impressed with our product range.

#### 第12屆最強人氣品牌大獎頒獎 The 12th Brand Award Presentation



TVB到星光集團總部拍攝得 獎特輯與廣告花絮。 TVB visited Starlite headquarter to film "The Most Popular Environmentally Friendly Wooden Boutique Award" award-winning specials.



#### 2020香港名牌選舉 Hong Kong Top Brand Awards 2020



榮獲 HKB Designed in Hong Kong Awards 2020 HKB Designed in Hong Kong Awards 2020



#### **BUSINESS REVIEW AND PROSPECTS**

#### Overview

During the period under review, the world experienced major changes unseen in a century. The ongoing geopolitical frictions and the worsening COVID-19 situation put economic globalisation into reverse. The world economy was stagnant, international trade and investment were plunged, and the flows of people, goods and capital were interrupted. The new normal of the stay-at-home economy posed challenges to the traditional economy. However, in every crisis there is an opportunity. Following the optimisation of anti-epidemic policies and the accumulation of experience in various countries together with the availability of vaccines, the Group capitalised on its longstanding reputation in the industry and its strong customer base and rode on the momentum built up by the partial economic recovery in the second half of the year. The Group actively responded to the changes in the external operating environment, raised its technological standards and increased its efforts in customer expansion. Its business rebounded significantly in the second half of the year as a result, offsetting part of the negative impact of the pandemic and multiple operating difficulties on performance.

Meanwhile, the Group actively promote lean manufacturing, Amoeba management practice, business process optimisation and precise inventory management and other measures to effectively control operating costs. During this adversity period, enabling the Group's Shaoguan plant to integrate an automated logistic system and warehouse management system to keep improving cost efficiency and make a profit. Excluding the oneoff expenses relating to business transfer, the Shenzhen plant also recorded a profit. The Guangzhou plant was in the process of integrating its internal operations, which temporarily affected operating costs and weakened its profitability. Overall, the southern China operation saw a decline in revenue but contributed more add-on values to the Group.

Despite making a loss due to additional outsourcing expenses as the annual operation plan was affected by labour shortage, the eastern China operation grew rapidly in the second half of the year. On the other hand, losses incurred by the Southeast Asia operation increased as operation and production came to a half halt on multiple occasions given the volatility of the pandemic in the region. Companies had to bear part of the costs during suspension, affecting the profit of the Southeast Asia operation.

#### 主席報告

## 業務概況及前瞻

概覽

回顧期內,世界正經歷百年未遇之大變局,持續的 地緣政冶磨擦及新冠疫情惡化使經濟全球化遭遇逆 流,世界經濟低迷、國際貿易和投資大幅萎縮,人 流、物流、資金流受阻滯,宅經濟新常態為傳統經 濟帶來挑戰。然而,危中有機,隨著各國抗疫政策 的優化及經驗的積累,加上疫苗面世,集團憑著行 內歷史悠久的信譽及優厚的客戶基礎,於下半年把 握經濟局部復甦的勢頭,積極應對外部經營環境變 化影響,提升公司技術水準,加大客戶拓展力度, 使下半年業務顯著回升,抵銷部分因疫情及眾多經 營困局對業績的負面影響。

與此同時,集團持續積極推動精益製造、「阿米巴經 營」、業務流程優化及精準庫存管理等措施有效於逆 境控制經營成本,使集團韶關廠區持續優化成本效 益、錄得盈利。深圳廠區若撇除一次性業務轉移開 支也錄得盈利。廣州廠區處於內部業務接軌階段短 暫影響經營成本以致盈利收窄。整體而言,華南業 務收入下降但增加貢獻集團附加值。

華東業務下半年業務增長迅速,但受制於勞動力短 缺因素影響年度營運規劃,產生額外外發費用,使 華東業務錄得虧損。另一方面,東南亞業務虧損增 加,該地區因疫情反復導致多次被逼半停工半停產, 企業需承擔部份停運成本,影響東南亞業務利潤。

# 全球網絡 Global\_Network



ICTI • SEDEX • RBA • FSC-COC • ISO14001 • ISO9001 • BRC • FOGRA PSO • G7 • GMI • GSV • QS CERTIFICATE • DISNEY FAMA

In response to macroeconomic uncertainties, the Group seized the opportunity to accelerate the integration of business and resources in the Greater China region to enhance the overall operating efficiency of the Group. The disposal of the entire equity interest of Starlite Printers (Shenzhen) Co., Ltd. was completed on 8th June, 2021, with the balance of the consideration of approximately HK\$308 million already transferred to the Group's account. The customers' orders, production lines and fixed assets of the Shenzhen plant were successfully transferred to other plants in Greater China in the fourth guarter of the financial year. The new, modern smart logistic in Shaoguan also commenced operation in the first quarter of the new financial year, which helped the Group to expand its presence in the Greater China region and the Guangdong-Hong Kong-Macao Greater Bay Area and ensured the steady development of the Group's operations.

#### Southern China Operation

Profit of the Group's southern China operation remained stable during the year. The COVID-19 outbreak weakened the demand of the global retail market. Customers reduced their annual budgets given the lockdown measures in various countries, and growth of the southern China export-oriented operation was disrupted. Except for children's books and technological products packaging that benefited from the stay-at-home economy, orders from certain industries, such as greeting cards, toys and cosmetics are contracted. Nevertheless, the three plants in southern China took advantage of the regional scale. Flexible deployment, reliable supply and the resources of marketing partners to actively integrate the value chain during the period. Our operation team review the pricing strategy of products, avoid fierce competition in areas with low technology content and low added value, act based on customer demand, enhance the value for customers, improve operating efficiency and offset the impact of reduced demand on profit caused by the economic downturn.

#### 主席報告

為應對宏觀經濟的不確定性,集團把握時機提速推 進大中華地區的業務及資源整合,以提升集團總體 經營益效。集團已於二零二一年六月八日完成出售 星光印刷(深圳)有限公司全部股權,代價餘額約 三億零八百萬港元已轉入集團帳戶,深圳廠區訂單、 生產線及固定資產已順利於本財政年度第四季度轉 移至大中華各廠區,而韶關新建的現代化智慧廠房 亦已於新財政年度第一季度投入使用,有助完善集 團於大中華地區、粵港澳大灣區的產業佈局,保障 集團經營穩健發展。

#### 華南業務

本年度集團華南業務保持穩定溢利。新冠疫情削弱 了環球零售市場需求,各國封城鎖國措施使客戶調 減年度預算,對以外銷出口為主的華南業務增長受 到干擾。除兒童圖書、科技類包裝受益於宅經濟外, 部份行業訂單如賀卡、玩具及化妝品等均收縮。儘 管如此,華南三廠依靠區域規模優勢、靈活的調配、 優質可靠的供應及行銷夥伴資源等於期內積極整合 價值鏈,重新審視產品定價策略,避免了低技術含 量、低附加值的激烈競爭,以顧客需求為導向,實 現客戶價值增值,提高經營效益,抵銷經濟不景導 致需求減少對盈利的影響。 14

In addition, to make the best preparations in the most difficult time, the Group was accelerating the construction of a new development pattern, i.e. the domestic and international dual circulation model. Completing the project to revitalise the property value of the Shenzhen plant a few months ahead of schedule, which effectively enhanced the value of the Group's assets. The Group also continued to increase its investment in Shaoguan by introducing the advanced Heidelberg and Manroland six-colour offset presses. The full-process smart manufacturing and logistics system is to prepare for the new economy after the pandemic. By then, the northern Guangdong plant will grow into an important driver of the Group's overall revenue growth. During this period, the Group won the China and Greater Bay Area Market Leadership Award from the Hong Kong Institute of Marketing, and the Shaoguan plant received the "Caring Enterprise" honour from the Shaoguan City Guan Shao Industrial Park Enterprises Association. These encouragements greatly strengthened the Group's confidence in its continued contribution and development in the southern China region.

The sales of the Group's innovative, environmentally friendly brand TEAM GREEN® declined due to the sluggish retail market. During the period, the Group actively developed new product series and strengthened brand promotion. For instance, the Group set up the TEAM GREEN® Puzzle Museum in the LOG-ON stores in Causeway Bay and Festival Walk, participated in the 19th China (Shanghai) Toys Exhibition 2020 and explored two new development directions with innovative ideas and interactive functions, i.e. TeamGreen® Lifestyle and TeamGreen® Design; TeamGreen® JIGZLE Home's Baby Giraffe Chairs were used by Miramar Group as decorations in Mira Place; a distributor in Japan prepared to launch the VW T1 Camper Van designed and produced by TeamGreen® and was interviewed by Mono, a well-known consumer magazine in Japan; and the flagship store of TEAM GREEN® was opened at The Peak Galleria in Hong Kong. During the period, TEAM GREEN® won the "Hong Kong Top Brand Award" in the "Hong Kong Top Brand Awards 2020" organised by the Hong Kong Brand Development Council, the 12th TVB Brand Award from Television Broadcasts Limited and the Hong Kong Business Designed in Hong Kong Award 2020 from Hong Kong Business Magazine.

#### 主席報告

此外,在最艱難的時間作最佳的準備,集團正加快 構建內地國際雙循環的新發展格局,提早數月完成 盤活深圳廠區物業價值項目,使集團資產價值得到 有效提升,並持續加大韶關廠區現代化智慧廠房的 投入,分別引進先進的海德堡及曼羅蘭六色膠印機 及連廊智慧化全流程製造物流系統,為疫後新經濟 做好準備,介時粵北廠區將成長為集團整體營收增 長的重要引擎。期內集團獲得由香港市務學會頒發 中國與大灣區市場領袖大獎,而韶關廠也獲得了韶 關市莞韶產業企業聯合會頒發「愛心企業」榮譽,這 些鼓勵大大加強集團於華南地區持續貢獻、發展的 信心。

集團創新設計的環保產品品牌TEAM GREEN®業務 銷量因零售市道疲弱下降,期內積極開拓新產品系 列及加強品牌宣傳,如於銅鑼灣、又一城LOG-ON設 立TEAM GREEN® Puzzle Museum、參加第19屆2020 中國(上海)玩具展、開發兩個具有創新思想和互動 功能的新發展方向TeamGreen® Lifestyle和 TeamGreen® Design、美麗華集團使用TeamGreen® JIGZLE Home BB長頸鹿椅作為旗下美麗華廣場裝飾 和擺設、日本分銷商準備推出TeamGreen®設計及生 產的VW T1 Camper Van並接受了日本著名消費雜 誌Mono的專訪、TEAM GREEN®香港山頂廣場旗艦 店隆重開幕等。期內TEAM GREEN®獲得香港品牌發 展局舉辦「香港品牌選舉2020」的「香港名牌」殊榮, 電視廣播有限公司頒發TVB第十二屆最強人氣品牌 大獎及Hong Kong Business Magazine頒發Hong Kong Business Designed in Hong Kong Awards 2020 獎項等。

#### Eastern China Operation

During the period under review, the eastern China operation rebounded strongly in the second half of the year. Through product innovation and order portfolio diversification, the management team strengthened market development in the Yangtze River Delta Economic Circle. Explored customers in the cosmetics, stationery, household goods industries to facilitate the growth of domestic sales, offsetting the decrease in revenue from the greeting cards operation due to the suspension of the European and American consumer markets. However, certain orders had to be outsourced in the second half of the year as it was more difficult to line up human resources in the region due to the pandemic. Overall, the eastern China operation recorded a slight increase despite a lower profit margin.

On the other hand, the management team was implementing a number of operation optimisation proposals to increase production capacity and expand market share. Apart from the increasing investment in smart manufacturing, such as overall leadership in ballpoint printing project automation and the application of six-axis robots in the distribution process of various materials, a new KBA 10-colour UV offset press was introduced as a major step forward in the creation of a base for printing and innovation industries in eastern China. In addition, the Group's Amoeba management practice of idea + abacus was officially implemented in the Suzhou plant. Together with the steady progress in upgrading the enterprise resources planning system, business, financial and information flows were deeply integrated, covering various segments such as marketing, procurement, R&D, production, warehousing and logistics. Stronger profitability was achieved for the eastern China operation and interim results were achieved in respect of effective cost control measures. During the period, the Suzhou Municipal Government visited Suzhou Team Green Home Products Limited and appreciated the business development of TEAM GREEN® in the Greater China region.

#### 主席報告

#### 華東業務

回顧期內,華東地區下半年業務強勁反彈,管理團 隊透過產品創新及訂單組合多元化,加大長三角經 濟圈市場開發力度,拓展化妝品、文化用品、家居 用品等行業客戶,促進內銷業務錄得增長,抵銷賀 卡業務因歐美消費市場停擺導致收入減少的影響。 然而,由於疫情因素增加該地區人力資源匹配難度, 使下半年部份訂單需以外發模式消化。整體而言, 華東業務錄得輕微增長但邊際利潤下降。

另一方面,管理團隊正落實多項營運優化計劃以提 升產能及擴大市場佔有率,除持續加大智慧化製造 投入,比如印刷品點珠項目自動化改造技術全面領 先同行,六軸機器人應用於各材料配送工序等,更 引入全新高寶十色UV膠印機,為打造華東印刷及創 新產業基地邁進一大步。此外,集團理念+算盤阿米 巴經營正式於蘇州廠區推行,加上企業資源規劃系 統升級改造各項工作穩步推進,使業務流、財務流 和資訊流深度融合,涵蓋行銷、採購、研發、生產、 倉儲、物流等各個環節,為華東業務實現較強的盈 利能力及成本有效管控取得階段性成果。期內蘇州 市政府蒞臨參觀蘇州綠團家飾有限公司,對TEAM GREEN®品牌大中華地區業務發展給予讚賞。

#### South East Asia Operation

During the period, the Southeast Asia operation registered a slight increase in revenue but was loss-making. Given the volatility of the pandemic and the increasing number of cases, the business and operation expansion plan for the ASEAN market was hindered by the movement control orders implemented in Malaysia. The continuous lockdown measures led to increases in raw material and logistics costs and incurred high suspension costs. However, the Group's first priority is to protect the health and safety of employees and take additional preventive measures, including providing masks and hand sanitisers for plant employees, increasing the frequency of disinfection in the workplace, strictly implementing temperature checks and maintaining social distancing. Remarkable results were achieved, laying a good foundation for the resumption of normal operation after the pandemic.

Despite the operational challenges, the management team was committed to exploring new customers while maintaining closer relationships with existing customers. It also had cooperation directions in place with certain renowned international brands from different industries to create demand for services in innovative medical care and smart home appliance sectors. This gave the Group an advantage in providing multi-regional and international services for faster business development in Southeast Asia in recent years.

#### 主席報告

#### 東南亞業務

東南亞業務於期內收入稍為上升但錄得虧損。基於 疫情反復、病例持續增加,馬來西亞實施的行動管 制令使亞世安市場業務及營運擴張計劃受到阻礙, 不間斷的封鎖措施造成原材料、物流成本上升,亦 產生高昂的停業成本。然而,集團首要任務是保障 員工的健康安全,並採取額外的預防措施,包括為 廠區員工提供口罩、消毒潔手液,增加工作場所內 的消毒頻率,嚴格執行體溫檢查及保持社交距離等 措施、成效顯著,為疫後恢復正常經營奠下良好的 基礎。

儘管面對營運上的種種挑戰,管理團隊克盡己任, 致力開發新客戶的同時,亦與現有客戶加深緊密的 合作關係,並已與若干來自不同行業的著名國際品 牌落實合作方針,建立創新醫療、智慧家電領域的 服務需求,為集團近年來加快在東南亞的業務佈局 形成了多區域、國際化服務優勢。

#### 主席報告

#### LIQUIDITY AND FINANCIAL RESOURCES

The Group's sources of funding include cash generated from the Group's operations and banking facilities provided to the Group by banks mainly in Hong Kong and Mainland China. As at 31st March, 2021, the Group's cash and bank balances and short-term bank deposits amounted to approximately HK\$275 million.

During the year under review, the interest expense of the Group amounted to approximately HK\$11 million (of which including imputed interest expense from amount due to a purchaser of a subsidiary of approximately HK\$6 million) compared to approximately HK\$8 million recorded last year.

As at 31st March, 2021, the Group had a working capital surplus of approximately HK\$84 million compared to a working capital surplus of approximately HK\$125 million as at 31st March, 2020. The Group's net gearing ratio as at 31st March, 2021 was 33% (2020: net cash position), based on short-term and long-term bank borrowings, lease liabilities, bill payables and amount due to a purchaser of a subsidiary net of bank balance and cash of approximately HK\$116 million and shareholders' equity of approximately HK\$353 million (2020: HK\$449 million). The Group's gearing ratio as at 31st March, 2021 was 111% (2020: 29%), based on short-term and long-term bank borrowings, lease liabilities, bill payables and amount due to a purchaser of a subsidiary of approximately HK\$391 million (2020: HK\$129 million) and shareholders' equity of approximately HK\$391 million (2020: HK\$129 million) and shareholders' equity of approximately HK\$449 million).

#### 流動資金及財務資源

集團的主要資金來源,包括業務經營帶來的現金收 入及中港兩地銀行界提供的信貸融資。截至二零 二一年三月三十一日,集團的現金和銀行結餘及短 期銀行存款共約二億七千五百萬港元。

回顧年度內,集團的利息支出約為一千一百萬港元 (當中包括應付一附屬公司買方的款項之估算利息 支出約六百萬港元),去年約為八百萬港元。

於二零二一年三月三十一日,集團營運資金錄得約 八千四百萬港元盈餘,而二零二零年三月三十一日 則有約一億二千五百萬港元盈餘。集團截至二零 二一年三月三十一日的淨債務權益比率為百份之 三十三(二零二零年:淨現金狀況),乃根據短期及 長期銀行貸款、租賃負債、應付票據及應付一附屬 公司買方的款項,減銀行存款及現金約 一億一千六百萬港元與股東權益約三億五千三百萬 港元(二零二零年:四億四千九百萬港元)計算。二 零二一年三月三十一日當日的債務權益比率為百分 之一百一十一(二零二零年:百分之二十九),乃根 據短期及長期帶息銀行借款、應付票據、租賃負債 及應付一附屬公司買方的款項約三億九千一百萬港 元(二零二零年:一億二千九百萬港元)與股東權益 約三億五千三百萬港元(二零二零年:四億四千九百 萬港元)計算。

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#### **CHARGE ON ASSETS**

As at 31st March, 2021, certain assets of the Group with an aggregate book carrying value of approximately HK\$53 million (31st March, 2020: HK\$19 million) were pledged to secure the banking facilities of the Group.

All land use rights and buildings of Starlite Printers (Shenzhen) Co., Ltd ("Starlite Shenzhen") with a total net book value of approximately HK\$26 million as at 31st March, 2021 have been pledged to the Lender as security for the loan advanced to Starlite Shenzhen pursuant to the loan agreement dated 21st February, 2020 entered into between the Lender and Starlite Shenzhen.

#### **EXCHANGE RATE EXPOSURE**

All the Group's assets, liabilities and transactions are denominated in Hong Kong dollars, US dollars, Chinese Renminbi, Malaysian ringgit, Singapore dollars or Euro. The exchange rate of US dollars/Hong Kong dollars is relatively stable due to the current peg system in Hong Kong. The Renminbi-denominated sales revenue helps to set off the Group's commitments of Renminbi-denominated operating expenses in Mainland China, accordingly reducing Renminbi exchange rate exposure.

#### HUMAN RESOURCES DEVELOPMENT

Currently the Group has approximately 3,100 employees. The Group maintains good relationships with its employees, providing them with competitive packages, incentive schemes as well as various training programmes. The Group has maintained a Share Option Scheme under which share options can be granted to certain employees (including executive directors and non-executive directors of the Company (excluding independent non-executive directors)) as incentive for their contribution to the Group. The Group provides various training and development programmes to staff on an ongoing basis. The Group will explore the possibility of launching other special training programmes with universities in Mainland China and education institutions abroad to enhance its staff quality.

#### 資產抵押

於二零二一年三月三十一日,本集團賬面淨值合共約五千三百萬港元(二零二零年三月三十一日: 一千九百萬港元)之資產已按予銀行作為後者授予 本集團貸款之抵押。

根據二零二零年二月二十一日貸方及星光印刷(深圳) 有限公司(「星光深圳」)簽訂的貸款協議,星光深圳 已將其於二零二一年三月三十一日賬面淨值約為 二千六百萬港元的所有土地使用權及樓宇,抵押給 貸方作為借予星光深圳貸款的抵押。

#### 匯兑風險

本集團大部分資產、負債及交易均以港元、美元、 人民幣、馬來西亞元、新加坡元或歐元結算。香港 現行之聯繫匯率制度令美元/港元匯率相對穩定。 而集團現有以人民幣結算之銷售收益,有助減低集 團內地附屬公司以人民幣結算之經營費用所承擔之 貨幣風險。

#### 人力資源發展

集團現僱用約三千一百名員工。集團與員工一直保 持良好關係,除為員工提供合理薪酬和獎勵外,並 實施各項員工技能培訓計劃。集團設有購股權計劃, 可選擇部分對集團有貢獻的員工(包括本公司執行 董事及非執行董事及(不包括獨立非執行董事))授 予購股權。集團致力為員工提供各項持續性的培訓 及人才發展計劃。集團將繼續研究與中國內地的大 學和海外的教育機構合作,開辦其他專業實用技術 課程。

#### 主席報告

As a responsible corporation, the Group is committed to promoting social enhancement whilst developing its businesses, through active participation in social welfare and environmental protection activities to realize its mission. Regardless of where the Group operates, the Group treats the local communities as family members and strives to contribute to such communities.

In the past years, the Group has allocated significant resources to energy conservation and environmental protection, provided venues and platforms of training and job opportunities for young people, and actively supported help-poor and schooling campaigns as well as disaster relief efforts in China. Apart from providing financial support, the Group also contributes people and time to various charity drives. In many circumstances, the Group's Chairman makes initiative to organize joint efforts with other enterprises and friends to pool resources together for the maximum benefits of those in need.

During the year under review, the Group and its staff made financial and other support to the following organizations:

- Support to Scout Association of Hong Kong
- The Hong Kong Seagulls Scholarship Scheme

#### 社會責任

作為一家負責任的企業,集團於積極發展業務之同時,亦貫徹致力社會發展信念,積極參與社會公益 及環保活動,切實履行企業責任。無論在何處經營 業務,我們都視該地區為集團一分子,定必盡力為 該地區作出貢獻。

過去數年,集團積極投入資源,促進節能和環境保 護,提供學習場地和平台,為年青人提供培訓及實 踐機會。另積極參與中國扶貧助學及賑災活動。除 了給予金錢資助外,集團更樂於獻出管理人員及員 工時間參與不同慈善機構活動。在很多情況下,集 團主席更主動聯繫眾企業及友好,匯聚資源,確保 有需要人士能獲享最大裨益。

回顧年度內,集團及其員工為多個機構提供財政和 其他援助,這些機構包括:

- 一 贊助香港童軍總會活動
- 香港海鷗助學團獎學金贊助費

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE ("ESG") REPORT

The Group has established an environmental, social and governance ("ESG") management team to manage, monitor, recommend and report on environmental and social aspects. An ESG report is being prepared with reference to Appendix 27 Environmental, Social and Governance Reporting Guide to the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the "Stock Exchange") and will be published on the Company's website (http://www.hkstarlite.com) no later than five months after the end of the financial year.

#### LOOKING AHEAD

In the latest World Economic Outlook report released by the International Monetary Fund (IMF) in April 2021, the roll-out of vaccines was expected to promote economic recovery in the second half of the year, with global economic growth projected at 6% in 2021 and moderating to 4.4% in 2022. The future economic trend depends on the evolution of the health crisis, including whether the vaccines are effective against new virus strains and whether the pandemic will last longer due to new virus strains. This reflects the damage caused by the pandemic to the supply potential as well as certain factors that existed before the outbreak, including slower labour growth given the ageing population in developed economies and some emerging markets.

As huge uncertainties lie ahead of global economic recovery, the management is actively reviewing the costs of each operating unit to save recurring expenses while continuing to promote business and industry upgrading and transformation and step up its efforts to develop domestic and overseas markets. The promotion of its own brand, the domestic sales of self-made, export products and the full implementation of automated Industry 4.0 are speeded up. It will maintain a positive attitude and strive to create values for the Group and shareholders.

#### 主席報告

#### 環境、社會及管治(「環境、社會及管治」) 報告

本集團已成立環境、社會及管治(「環境、社會及管 治」)管理團隊,在環保及社會層面進行管理、監控、 建議及報告工作。環境、社會及管治報告乃經參考 香港聯合交易所有限公司(「聯交所」)證券上市規則 之附錄二十七環境、社會及管治報告指引而在編製 中,將會不遲於財政年度結束後五個月內於本公司 網站(http://www.hkstarlite.com)刊發。

#### 未來展望

國際貨幣基金組織(IMF)在二零二一年四月發布的最 新《世界經濟展望》報告中,下半年疫苗推廣預計對 經濟復甦起到推動作用,預計二零二一年全球經濟 將增長6%,二零二二年增速預計放緩到4.4%。未來 的經濟走勢取決於健康危機的演變路徑,包括疫苗 對新病毒株是否有效,疫情是否會因新病毒株持續 更長時間。這既反映了疫情對供給潛力造成的破壞, 又體現了疫情暴發前已存在的一些因素,包括發達 經濟體和部分新興市場經濟體人口老齡化導致的勞 動力增長減緩。

全球經濟復甦前景面臨極大的不確定性,管理層正 積極審視各營運單元成本以節省經常性開支,同時 持續推進業務、產業升級轉型及加大力度開拓國內 外市場,強力推進自家品牌、自創產品出口轉內銷 及自動化〈工業4.0〉全面展開等三自項目提速落實, 保持積極態度、努力為集團和股東創造價值。



#### ACKNOWLEDGEMENT

On behalf of the Board, I would like to thank our shareholders, customers, bankers, suppliers and friends in the community for their continued support and all our staff for their loyalty and dedication.

#### 致謝

主席報告

本人謹代表董事會,衷心感謝各位股東、客戶、銀 行界、供應商以及社會友好給予本集團的鼎力支持, 更感謝盡忠職守、忠心不渝的全體員工。

On behalf of the Board	承董事會命
Lam Kwong Yu	主席
Chairman	林光如
Hong Kong, 29th June, 2021	香港,二零二一年六月二十九日



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I am glad to see you all in the wake of the pandemic. I always believe that where there's a will there's a way. We love our lives, careers and society. We all have a part to play in fighting the virus!

Just as we all think the rare COVID-19 outbreak causes inconvenience to our lives and studies, fewer human activities bring the earth a brief respite. A slower pace of life allows an opportune time to reflect on the implications of our greedy consumption of resources. The earth needs better ecological restoration.

The personnel of Starlite are determined to plant as many trees as possible, should they be ornamental or fruit-producing, to produce more oxygen for the benefit of mankind. Solar energy is collected on the buildings on the estates to make use of renewable energy as much as possible. In addition, ponds are built to keep fish and beautify the landscape in a bid to create a place for work, life, and research that everyone loves while making a profit. The ultimate goal is to achieve carbon neutrality on Starlite estates as soon as possible.

To allow us more time to enjoy the natural landscape, robots are used to lighten our workload so that we could have the opportunities to appreciate the beauties of nature. As such, modern equipment from Europe, cross-building logistics systems, 5G network, smart warehousing, plants requiring less manpower and dark factories come into being. We will also abolish human wave tactics and invest in tomorrow one step at a time.

#### 主席函件

喜見大家新冠病毒劫後餘生,我始終相信皇天不負 有心人,大家熱愛生命,熱愛事業,熱愛社會,在責 任之下,焉能抗擊疫情蔓延不認真!

正如我們一致認為應對百年難遇的新冠肺炎病毒, 為我們的生活、學習帶來不便,但人類減少活動, 為大地提供了喘息機會,腳步慢下來,讓我們有更 多的時間反思,過往不斷的消耗資源,滿足我們的 貪婪,但大地需要更好的生態修復。

星光人立志在可能的範圍內種植更多的樹木,無論 是觀賞樹還是果樹,產生更多的氧氣造福人類,園 區的建築物上收集大陽能,盡量使用可再生能源。 除此之外,設置 水塘水池養殖漁類和美化環境, 成就企業盈利之同時,營造大家熱愛的工作、生活、 研發的場所。最終目標,爭取早日實現星光園區碳 中和。

滿足人們更多時間娛情山水,用機器人幫輕我們的 工作,讓我們有更多的機會親近大自然。因此,歐 洲的現代化設備、跨廠廈的物流系統,5C網絡、智 能倉儲,和少人化,黑燈工場應運而生,我們更張 易轍過去的人海戰術,一步一腳印投資明天。

#### **CHAIRMAN'S LETTER**

Our dreams are carried by our products, and the packaging of which is there to safeguard the contents and make them more presentable. Greeting cards and children's books bring love far away close to our heart. The paper we use, especially for the creative products from our brand, is mainly FSC certified, which brings us closer to our family. Our process is digitalised from start to finish, which enables decentralised production. Furthermore, Starlite uses as many degradable materials as possible. It is the job of the personnel of Starlite to make it an environmentally friendly enterprise.

Everything we do is inseparable from everyone's support. I would like to take this opportunity to express my gratitude to our bankers, friends, customers, and suppliers, particularly our colleagues who stand by us in weal and woe!

#### 主席函件

我們的產品承載著我們的夢想,產品包裝肩負著保 護商品優化產業的需求,賀卡和兒童書飽蘸愛意滿 滿,無弗遠近,皆化千里為咫尺,我們用的紙張主 要是FSC認證,尤其是我們的自創品牌創意產品,拉 近家人的距離,由於我們的由始至終是數位流程, 奠定我們的制作去中心化。另外,星光的所有物料 盡量可降解,與環境保護成為友好型企業是星光人 的天職。

我們所做一切與大家的支持分不開,藉此機會向銀 行界人士,向基金界人士,向我們的客戶,向我們 的供應商,尤其是與我們患難與共的同事們致萬分 謝意!

Lam Kwong Yu Chairman

Hong Kong, 29th June, 2021

*主席* 林光如

香港,二零二一年六月二十九日

#### FINANCIAL SUMMARY

## 財務摘要

#### CONSOLIDATED INCOME STATEMENTS

## 綜合收益表

		Year ended 31st March					
		截至三月三十一日止年度					
		2021	<b>2021</b> 2020 2019 207				
		二零二一年	二零二零年	二零一九年	二零一八年	二零一七年	
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
		千港元	千港元	千港元	千港元	千港元	
Revenue	收入	1,057,477	1,135,902	1,430,998	1,533,094	1,445,870	
Operating (loss)/profit	經營(虧損)/溢利	(98,713)	27,056	(14,506)	(42,279)	20,622	
(Loss)/profit for the year attributable to the owners of the Company	年內本公司擁有人 5 應佔(虧損)/溢利	(98,525)	8,499	(37,925)	(54,436)	(9,184)	
Dividends	股息		31,508			5,251	
Basic (losses)/earnings per share attributable to the owners of the Company (HK cents)	本公司擁有人應佔 每股基本(虧損)/ 盈利(港仙)	(18.76)	1.62	(7.22)	(10.37)	(1.75)	
(TIK CEIIIS)		(10.70)	1.02	(7.22)	(10.37)	(1.73)	



## FINANCIAL SUMMARY

## 財務摘要

#### CONSOLIDATED STATEMENT OF FINANCIAL 综合財務狀況表 POSITION

		As at				
		31st March,				
		2021	2020	2019	2018	2017
		於二零二一年	於二零二零年	於二零一九年	於二零一八年	於二零一七年
		三月三十一日	三月三十一日	三月三十一日	三月三十一日	三月三十一日
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元
Non-current assets	非流動資產	426 780	340 946	270.051	407 467	380 787
Non-current assets	升加到貝庄	420,700	340,946	379,031	407,407	300,787
Current assets	流動資產	592,722	516,623	637,239	749,638	657,727
Current liabilities	流動負債	(508,645)	(391,313)	(540,396)	(505,516)	(414,647)
Net current assets	流動資產淨額	84,077	125,310	96,843	244,122	243,080
Total assets less current liabilities	總資產減流動負債	510,857	466,256	475,894	651,589	623,867
Non-current liabilities	非流動負債	(157,638)	(17,665)	(7,283)	(118,781)	(79,970)
Net assets	資產淨值	353,219	448,591	468,611	532,808	543,897
Total equity	權益總額	353,219	448,591	468,611	532,808	543,897

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#### **REPORT OF THE DIRECTORS**

The Directors have the pleasure of presenting their annual report together with the audited financial statements of Starlite Holdings Limited ("the Company") and its subsidiaries ("the Group") for the year ended 31st March, 2021.

#### **Principal activities**

The Company is an investment holding company. Its subsidiaries are principally engaged in the printing and manufacturing of packaging materials, labels and paper products, including environmental friendly paper products.

Details of the Group's revenue and segment results are set out in Note 5 to the accompanying financial statements.

#### **Business review**

A review of the business of the Group during the year as required by Schedule 5 of the Hong Kong Companies Ordinance (Cap. 622) are covered in different sections of this annual report as set out below, which shall form part of this Report of the Directors.

A fair review of the Group's business, a discussion of the principal risks and uncertainties facing the Group and an indication of likely future development since the Group's business, can be found in the Chairman's Statement and Chairman's Letter set out on pages 7 to 23.

#### Compliance with laws and regulations

The Group has established procedures in place to ensure that its operations comply with applicable laws, rules and regulations. A senior management committee of the Company is delegated by the Board to monitor the Group's policies and practices for achieving compliance with legal and other regulatory requirements, and such policies and practices are regularly reviewed. Any changes in the applicable laws, rules and regulations are brought to the attention of relevant employees and relevant operating units whenever necessary.

As far as the Company is aware, the Group has complied in all material respects with laws and regulations that have a significant impact on the Group's business and operations.

#### 董事會報告

董事會欣然提呈星光集團有限公司(「本公司」)及其 附屬公司(統稱「本集團」)截至二零二一年三月 三十一日止年度之年報及經審核財務報表。

#### 主要業務

本公司乃一投資控股公司。其附屬公司主要從事印 刷及製造包裝材料、標籤,及紙類製品,包括環保 紙類產品。

本集團之收入及分部業績之詳情載於隨附財務報表 附註5。

#### 業務回顧

香港《公司條例》(第622章)附表5要求本集團刊載年 內業務回顧,回顧的內容於本年報以下不同章節內 載述,該些章節構成本董事會報告之一部份。

對本集團業務的中肯審視、面對之主要風險及不明 朗因素的討論以及本集團業務相當可能有的未來發 展之揭示可見於第7至23頁所載主席報告及主席函件 中。

#### 遵守法律及法規

本集團亦建立程序確保業務運作符合適用的法律、 規則及規例。本公司的董事會授權管理委員會監察 本集團的政策及守則,以符合法律與其他監管要求, 並會定期檢討有關政策及守則。適用的相關法律、 規則及規例若有任何變動,本集團會在必要時告知 相關員工及營運單位。

就本公司所知,本集團在所有重要議題均符合對本 集團業務及營運有重大影響的相關法律及法規的規 定。

#### Major customers and suppliers

For the year ended 31st March, 2021, the five largest customers accounted for approximately 31% of the Group's total revenue and the five largest suppliers accounted for approximately 24% of the Group's total purchases. In addition, the largest customer accounted for approximately 10% of the Group's revenue while the largest supplier accounted for approximately 8% of the Group's total purchases.

None of the directors, their associates, or any shareholder (which, to the knowledge of the Company's Directors, owned more than 5% of the Company's share capital) had a beneficial interest in the Group's five largest customers or suppliers.

#### **Relationship with stakeholders**

The Group recognises that employees, customers and business partners are keys to its sustainable development. The Group is committed to establishing a close and caring relationship with its employees, providing quality services to its customers and enhancing co-operation with its business partners.

#### **Results and appropriations**

Details of the Group's results for the year ended 31st March, 2021 are set out in the consolidated income statement on page 72 of this annual report.

No interim dividend was paid for the six months ended 30th September, 2020 (six months ended 30th September, 2019: Nil).

The Directors do not recommend the payment of a final dividend for the year ended 31st March, 2021 (2020: final dividend of HK1 cent and a special dividend of HK5 cents per ordinary share). As at 31st March, 2021, the Group's retained profit of approximately HK\$101,558,000 was available for distribution to the Company's shareholders.

#### Share capital and employee share options

Details of movements in share capital and the employee share option scheme of the Company are set out in Notes 25 and 26, respectively, to the accompanying financial statements.

#### 董事會報告

#### 主要客戶及供應商

截至二零二一年三月三十一日止年度,本集團最大 五位客戶佔本集團總收入約31%,而最大五家供應 商佔本集團採購總額約24%。另外,本集團之最大 客戶佔本集團總收入10%,而最大供應商佔本集團 採購總額約8%。

各董事、彼等之聯繫人士或任何股東(指就本公司董 事會所知擁有本公司股本超過5%之股東)概無擁有 本集團五大客戶或五大供應商之實質權益。

#### 與持份者的關係

本集團明白員工、客戶及業務夥伴是可持續發展的 關鍵。本集團致力與員工建立密切及融洽的關係, 為客戶提供優質服務,並加強與業務夥伴的合作。

#### 業績及分配

本集團截至二零二一年三月三十一日止年度之業績 詳情載於本年報第72頁之綜合收益表。

二零二零年九月三十日止六個月並無派發中期股息 (二零一九年九月三十日止六個月:零)。

董事會建議不派發截至二零二一年三月三十一日止 年度之末期股息(二零二零年:末期股息每股港幣一 仙及特別股息每股港幣五仙)。於二零二一年三月 三十一日本集團可供派發予股東之保留溢利約 101,558,000港元。

#### 股本及僱員購股權

本公司股本變動及僱員購股權計劃之詳情分別載於 隨附之財務報表附註25及26。

#### Reserves

Movements in reserves of the Group and the Company during the year are set out in Notes 27 and 33(b) to the accompanying financial statements.

As at 31st March, 2021, the Company's retained profit of approximately HK\$27,698,000 was available for distribution to the Company's shareholders.

#### Purchase, sale or redemption of shares

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed shares during the year ended 31st March, 2021.

#### **Pre-emptive rights**

There is no provision for pre-emptive rights under the Company's Bye-laws and the laws in Bermuda.

#### **Subsidiaries**

Particulars of the subsidiaries are set out in Note 16 to the accompanying financial statements.

#### Property, plant and equipment

Details of movements in property, plant and equipment during the year are set out in Note 14 to the accompanying financial statements.

#### **Bank borrowings**

Particulars of bank borrowings as at 31st March, 2021 are set out in Notes 21 and 30 to the accompanying financial statements.

#### **Pension scheme**

Details of the pension scheme are set out in Note 9 to the accompanying financial statement.

#### **Charitable contributions**

During the year, the Group made charitable contributions of approximately HK\$119,000 (2020: HK\$242,000).

#### 董事會報告

#### 儲備

本集團及本公司於年內之儲備變動載於隨附之財務 報表附註27及33(b)。

於二零二一年三月三十一日,本公司可供派發予股 東之保留溢利約27,698,000港元。

#### 購買、出售或贖回股份

本公司或其任何附屬公司於截至二零二一年三月 三十一日止年度並無購買、出售或贖回任何本公司 上市股份。

#### 優先購股權

本公司細則及百慕達法例並無授予優先購股權之條款。

附屬公司 附屬公司之詳情載於隨附之財務報表附註16。

#### 物業、廠房及設備

年內物業、廠房及設備之變動詳情載於隨附之財務 報表附註14。

#### 銀行融資

於二零二一年三月三十一日,銀行融資之詳情載於 隨附之財務報表附註21及30。

**退休金計劃** 退休金計劃之詳情載於隨附之財務報表附註9。

#### 慈善捐款

年內,本集團捐出約119,000港元(二零二零年: 242,000港元)之款項作慈善用途。



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#### Directors and directors' service contracts

The directors who held office during the year and up to the date of this report are:

#### **Executive Directors**

Mr. Lam Kwong Yu *(Chairman)* Mr. Tin Shing *(Senior Vice President)* Mr. Poon Kwok Ching *(Senior Vice President)* 

#### **Non-Executive Director**

Ms. Yeung Chui

#### Independent Non-Executive Directors

Mr. Chan Yue Kwong, Michael Mr. Kwok Lam-Kwong, Larry, *sBS, JP* Mr. Tam King Ching, Kenny

In accordance with the Bye-laws of the Company, not less than one-third of the directors will be retire from office by rotation at the annual general meeting and, being eligible, offer themselves for re-election. Accordingly, Mr. Kwok Lam-Kwong, Larry, *SBS, JP*, Mr. Tam King Ching, Kenny and Mr. Tin Shing will retire at the forthcoming annual general meeting and, being eligible, offer themselves for re-election.

None of the directors has an unexpired contract with the Group which is not terminable by the Group within one year without payment of compensation (other than statutory compensation).

# Independent Non-Executive Directors' confirmation of independence

The Company has received independence confirmation from each of the Independent Non-Executive Directors, namely Mr. Chan Yue Kwong, Michael, Mr. Kwok Lam-Kwong, Larry, *sBS*, *JP* and Mr. Tam King Ching, Kenny pursuant to rule 3.13 of the Listing Rules, and considers them to be independent.

#### 董事會報告

董事及董事服務合約 於本年度及截至本年報刊發日之在任董事為:

**執行董事** 林光如先生*(主席)* 田誠先生*(高級副總裁)* 潘國政先生*(高級副總裁)* 

**非執行董事** 楊翠女士

#### 獨立非執行董事

陳裕光先生 郭琳廣・*銀<sub>紫荊星章・太平紳士</sub>* 譚競正先生

根據本公司之細則,不少於三分之一董事將於股東 週年大會輪值告退,惟願意均可膺選連任。因此, 郭琳廣*銀紫荊星章,太平紳士、*譚競正先生及田誠先生將 於應屆股東週年大會上退任,並符合資格及願意重 選連任。

本集團並無與各董事訂立不可於一年內毋須補償(法 定補償除外)而終止之未屆滿合約。

#### 獨立非執行董事之獨立性確認函件

本公司已接獲各獨立非執行董事,即陳裕光先生、 郭琳廣,*<sub>銀紫荊星章,太平紳士*及譚競正先生根據上市規 則第3.13條發出的獨立性確認函件,本公司並認為 彼等均為獨立。</sub>

#### 董事會報告

#### Directors' interests in shares and share options

As at 31st March, 2021, the interest of the Directors and Chief Executive of the Company in the shares, underlying shares and debentures of the Company or any specified undertaking of the Company or any of its associated corporations (within the meaning of Section 352 of Part XV of the Securities and Futures Ordinance ("SFO")) which were required to be notified to the Company and The Stock Exchange of Hong Kong Limited (the "Stock Exchange") pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by the Company under Section 352 of the SFO, or which were required, pursuant to the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules"), to be notified to the Company and the Stock Exchange, were as follows:

#### 董事於股份及購股權之權益

於二零二一年三月三十一日,本公司董事及最高行 政人員於本公司或任何本公司指明的公司或其任何 相聯法團(定義見證券及期貨條例(「證券及期貨條 例」)第XV部第352條)的股份、相關股份及債券中擁 有根據證券及期貨條例第XV部第7及第8分部須知會 本公司及香港聯合交易所有限公司(「聯交所」)的權 益或淡倉(包括彼等根據證券及期貨條例之該等條 文被假設或視為擁有之權益或淡倉),或記載於本公 司按證券及期貨條例第352條須置存之登記冊內的 權益或淡倉,或根據聯交所證券上市規則(「上市規 則」)須知會本公司及聯交所的權益或淡倉如下:

#### Long positions in Shares

#### 於股份之好倉

Name of Director 董事姓名	Capacity 身份	Personal interests 個人權益	Family interests 家族權益	Corporate interests 公司權益	Total 總數	Approximate% of total shareholding 佔股權之概約 百分比
Mr. Lam Kwong Yu 林光如先生	Beneficial owner 實益擁有	202,842,677	_	_	202,842,677	38.63%
Ms. Yeung Chui 楊翠女士	Beneficial owner and interest of controlled corporation 實益擁有及受控制公司之權益	79,916,000	—	1,012,901 <i>(Note 1)</i> <i>(附註1)</i>	80,928,901	15.41%
Mr. Poon Kwok Ching 潘國政先生	Beneficial owner 實益擁有	118,000	_	_	118,000	0.02%

Note:

 Dayspring Enterprises Limited held 1,012,901 shares in the Company. The entire issued share capital of the company is beneficially owned and controlled by Ms. Yeung Chui.

#### 附註:

 特暢企業有限公司持有本公司1,012,901股股份,該公司之全 部已發行股本均由楊翠女士實益擁有及控制。

Save as disclosed above, none of the Directors or Chief Executive of the Company had, as at 31st March, 2021, any interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which would have to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by the Company under Section 352 of the SFO, or which were required to be notified to the Company and the Stock Exchange pursuant to the Listing Rules.

#### Share option scheme

A new share option scheme has been adopted by the Company since 15th August, 2012 (the "New Share Option Scheme") to replace a share option scheme which had been adopted on 6th September, 2002 (the "Old Share Option Scheme") to comply with the current statutory requirements. The Company may grant options to the participants as set out in the New Share Option Scheme.

Summary of the New Share Option Scheme was as follows:

#### 1. Purpose of the New Share Option Scheme

To provide participants with the opportunity to acquire proprietary interests in the Company and to encourage participants to work towards enhancing the value of the Company and its shares.

#### Participants of the New Share Option Scheme 2.

- Any full-time employee of the Company or of any (i) subsidiary; and
- (ii) Any executive director and non-executive director (excluding independent non-executive directors) of the Company or of any subsidiary.

#### 董事會報告

除上文所披露者外,於二零二一年三月三十一日, 本公司各董事及最高行政人員概無於本公司或其任 何相聯法團(定義見證券及期貨條例第XV部)之股份、 相關股份或債券中擁有依據證券及期貨條例第XV部 第7及第8分部規定須通知本公司及聯交所之權益及 淡倉(包括彼等根據證券及期貨條例之該等條文被 當作或視為擁有之權益或淡倉),或記載於本公司按 證券及期貨條例第352條須置存之登記冊內之權益 或淡倉,或根據上市規則須知會本公司及聯交所之 權益或淡倉。

#### 購股權計劃

本公司由二零一二年八月十五日起已採納新購股權 計劃(「新購股權計劃」)以取代於二零零二年九月六 日採納之購股權計劃(「舊購股權計劃」),以符合現 行之法定要求。本公司可按新購股權計劃所列向參 與人士授予購股權。

新購股權計劃的摘要如下:

新購股權計劃目的 1. 為參與人士提供獲得本公司所有權之機會, 並鼓勵參與人士致力擴大本公司及其股份之 價值。

#### 新購股權計劃的參與人士 2.

- (i) 本公司或其附屬公司之全職僱員;及
- (ii) 本公司或其附屬公司之執行董事及非執 行董事(不包括獨立非執行董事)。



#### 董事會報告

3. Total number of shares available for issue under the New Share Option Scheme and percentage of issued share capital as at the date of the annual report

The Company may initially grant options representing 52,513,528 shares under the New Share Option Scheme (i.e. approximately 10% of the issued share capital of the Company as at the date of the approval of the New Share Option Scheme).

The maximum number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the New Share Option Scheme and any other schemes adopted by the Company must not exceed 30% of the shares in issue from time to time. No options may be granted under the New Share Option Scheme or any other share option scheme if that will result in the 30% limit being exceeded.

# 4. Maximum entitlement of each participant under the New Share Option Scheme

The total number of shares issued and to be issued upon exercise of the options granted and to be granted to each participant (including both exercised and outstanding options) under the New Share Option Scheme or any other share option scheme adopted by the Company in any 12 month period must not exceed 1% of the shares in issue.

5. The period within which the shares must be taken up under an option

Must not be more than 10 years from the date of offer or grant of the option.

6. The minimum period for which an option must be held before it can be exercised

An option may be exercised at any time during a period commencing on the expiry of 6 calendar months after the date of grant of the option, but in any event not later than 10 years from the date of grant. 3. 根據新購股權計劃可發行股份總數及於本年 報日期佔已發行股本百分比

> 根據新購股權計劃,本公司初步可授予涉及 52,513,528股股份(佔本公司於採納新購股權 計劃日期之已發行股本約10%)之購股權。

> 根據本公司採納之新購股權計劃及任何其他 計劃授予而尚未行使之購股權獲行使時而可 發行之股份最高之數目不得超過不時已發行 股份之30%。倘根據新購股權計劃授予購股 權將會超過30%上限,則不可授予購股權。

# 4. 每位參與人士根據新購股權計劃可認購的最高數額 根據新購股權計劃以及本公司之任何其他購 股權計劃,在任何十二個月期間內,向每位參

與人士授予購股權而因行使購股權(包括已行 使及尚未行使之購股權)獲發行及將予發行之 股份總數,不得超過已發行股份數目之1%。

#### 根據購股權須認購股份的期限

5.

自購股權提出授予之日起計不得超過十年。

#### 6. 须於行使前持有購股權的最短期限

購股權可於由授予購股權當日起計六個曆月 後任何時間行使,惟不得超過該購股權授出 日期十年以外。

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7. The amount payable on application or acceptance of the option and the period within which payments or calls must or may be made or loans for such purposes must be paid

The amount payable on acceptance of an option is HK\$10 and an offer shall remain open for acceptance by the participant for a period of 28 days from the date on which the letter containing the offer is delivered to that participant.

#### 8. The basis of determining the exercise price

The exercise price shall be determined by the Board in its absolute discretion and shall be at least the highest of:

- the closing price of the shares as stated in the daily quotations sheet issued by the Stock Exchange on the date of grant, which must be a business day; or
- the average closing price of the shares as stated in the daily quotation sheets issued by the Stock Exchange for the 5 business days immediately preceding the date of grant; or
- (iii) the nominal value of the shares on the date of grant.
- 9. The remaining life of the New Share Option Scheme The New Share Option Scheme shall be valid and effective for a period of ten years commencing on the adoption date i.e. 15th August, 2012.

During the year, no share option was granted under the New Share Option scheme.

Save as disclosed above, at no time during the year was the Company or any of its subsidiaries or its other associated corporations a party to any arrangement to enable any of the Company's directors, chief executive of the Company (including the spouse and children under 18 years old) or members of its management, or its specified undertakings, to hold any interests or short positions in the shares or underlying shares in, or debentures of, the Company or other associated companies.

#### 董事會報告

 申請或接納購股權的應付金額以及付款或通 知付款的期限或償還申請購股權貸款的期限

> 接納購股權所須支付之代價為港幣10元。而 參與人士可於收到要約函起計二十八日期間 內接納購股權。

#### 釐定行使價的基準

8.

購股權之行使價由董事會釐定,但最少以下 列中最高者為準:

- (i) 股份於提出授予購股權當日(須為營業 日)聯交所每日報價表所列之收市價; 或
- (ii) 股份於緊接提出授予購股權日期前五個 交易日在聯交所每日報價表所列之平均 收市價;或
- (iii) 於授予購股權當日的股份面值。
- 9. 新購股權計劃的剩餘期限 新購股權計劃由採納日(即二零一二年八月 十五日)起十年內一直生效及有效。

年內,並無任何購股權按新購股權計劃授出。

除上述披露者外,於年內任何時間,本公司或其任 何附屬公司或其任何相聯法團,概無參與任何安排, 導致本公司董事,本公司執行長(包括其配偶及十八 歲以下的子女)或其管理層成員,或其指明的公司, 持有本公司或其他相聯法團的任何股份、相關股份 或債券的權益或淡倉。

# Directors' interests in transactions, arrangements and contracts

Save as disclosed in Note 31 to the accompanying financial statements, no other transactions, arrangements and contracts of significance in relation to the Group's business to which the Company or any of its subsidiaries was a party and in which any of the Company's directors or members of its management had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

#### Substantial shareholders

So far as is known to any Director or Chief Executive of the Company, as at 31st March, 2021, shareholders (other than Directors or Chief Executive of the Company) who had interest or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO were as follows:

#### Long positions of substantial shareholders in the Shares of the Company

Name of shareholder Capacity 股東名稱 身份

Ms. Li Lin 李琳女士

#### Note:

 Ms. Li Lin ("Ms. Li") is the spouse of Mr. Lam Kwong Yu ("Mr. Lam") (director and controlling shareholder of the Company), by virtue of SFO she is deemed to be interested in the shares held by Mr. Lam. The shares held by Mr. Lam and Ms. Li were the same block of shares.

Interest of spouse

配偶權益

Save as disclosed above, as at 31st March, 2021, the Company has not been notified by any persons (other than Directors or Chief Executive of the Company) who had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

#### 董事於交易、安排及合約內之利益

除於隨附之財務報表附註31披露者外,本公司或其 附屬公司於年終或年內任何時間,並無訂有任何與 本集團業務有關而本公司董事或管理層成員直接或 間接擁有其中重大利益之重要其他交易、安排及合 約。

#### 主要股東

附註:

就本公司董事或最高行政人員所知,於二零二一年 三月三十一日,股東(本公司董事或最高行政人員除 外)持有本公司股份或相關股份中擁有根據證券及 期貨條例第XV部第2及第3分部的條文須向本公司披 露或記載於本公司按證券及期貨條例第336條置存 的登記冊內的權益或淡倉如下:

Approximate% of

Shareholding 佔股權之

概約百分比

38.63%

主要股東於本公司股份之好倉

上文版术从中公司版协定为准

Number of Shares

 李琳女士(「李女士」)為林光如先生(「林先生」)(本公司之董事 及控股股東)之配偶,根據證券及期貨條例,她被視作擁有林 先生持有本公司股本的權益。林先生及李女士持有的股份實 指同一股份權益。

股份數目

(Note 1) (附註1)

202,842,677

除上文所披露者外,於二零二一年三月三十一日, 概無任何人士(本公司董事或執行長除外)曾知會本 公司擁有根據證券及期貨條例第XV部第2及3分部之 條文須向本公司披露或記載於本公司按證券及期貨 條例第336條置存之登記冊內的本公司股份或相關 股份之權益或淡倉。

董事會報告

## **REPORT OF THE DIRECTORS**

#### **Audit Committee**

The Audit Committee is composed of all the three Independent Non-Executive Directors of the Company. The Audit Committee has reviewed with management the accounting principles and practice adopted by the Group and discussed auditing, risk management and internal control system, and financial reporting matters, including the review of financial statements for the year ended 31st March, 2021.

#### **Remuneration Committee**

The Remuneration Committee was set up with the responsibility of recommending to the Board the remuneration policy of all the Directors and the senior management. The Remuneration Committee composed of all the three Independent Non-Executive Directors of the Company.

#### **Nomination Committee**

The Nomination Committee is currently composed of the Chairman of the Board, one Non-Executive Director and the three Independent Non-Executive Directors of the Company. The principal duties of the Nomination Committee include reviewing the structure, size and composition of the Board on a regular basis and making recommendations to the Board regarding any proposed changes.

#### **Financial summary**

A summary of the Group's financial information for the last five financial years is set out on pages 24 and 25 of this annual report.

#### Directors' interests in competing business

During the year ended 31st March, 2021, none of the Directors nor their respective associates had any interests in a business which competes or may compete with the businesses of the Company.

## 董事會報告

#### 審核委員會

本公司之審核委員會由本公司之所有三位獨立非執 行董事組成。本集團之審核委員會已與管理層審議 本集團採用之會計準則及常規,及商討審計、風險 管理及內部監控系統,以及財務報告事項,包括審 議此等截至二零二一年三月三十一日之年度財務報 表。

#### 薪酬委員會

薪酬委員會的職責為向董事會建議所有董事及高級 管理層之酬金政策。薪酬委員會由本公司之所有三 位獨立非執行董事組成。

#### 提名委員會

提名委員會現時成員包括本公司董事會主席、一位 非執行董事及三位獨立非執行董事。提名委員會的 主要職責包括定期檢討董事會之架構、人數及組成 及就任何擬作出的變動向董事會提出建議。

#### 財務摘要

本集團於過去五個財政年度之財務摘要詳情載於本 年報第24頁及25頁。

### 董事於競爭業務中的權益

截至二零二一年三月三十一日止年度,董事及彼等 各自的聯繫人士概無於與本公司業務競爭或可能競 爭的業務中擁有任何權益。



#### Sufficiency of public float

Based on the information that is publicly available to the Company and within the knowledge of its Directors, the Directors confirm that the Company has maintained during the year under review the amount of public float as required under the Listing Rules.

#### **Corporate governance**

A report on the principal corporate governance practices adopted by the Company is set out on pages 38 to 56 of the annual report.

#### Management contracts

No contract, other than employment contracts, concerning the management and administration of the whole or any substantial part of the Group's business was entered into or existed during the year ended 31st March, 2021.

#### **Employee and remuneration policies**

The Group recruited and promoted individual persons according to their strength and development potential. The Group determined the remuneration packages of all employees (including the Directors) with reference to individual performance and current market rate.

#### Directors' indemnities and insurance

Subject to the applicable laws, every director of the Company shall be entitled to be indemnified by the Company against all costs, charges, losses, expenses and liabilities incurred by him or her in the execution and discharge of his or her duties or in relation thereto pursuant to the Company Bye-laws. Such provisions were in force during the course of the financial year ended 31st March, 2021 and remained in force as of the date of this report.

The Company has also taken out and maintained directors' and officers' liability insurance throughout the year, which provides appropriate cover for certain legal actions brought against its directors and officers.

董事會報告

#### 公眾持股量的足夠性

根據本公司能夠取得之資料及董事之知情範圍以內, 董事確認,本公司於回顧年度內之公眾持股量維持 在上市規則所規定之數量。

#### 企業管治

有關本公司採納之主要企業管治常規之報告載於年 報第38頁至56頁。

#### 管理合約

除僱員聘任合約外,於二零二一年三月三十一日止 年度內並沒有就全部或任何重大部分的本集團業務 管理及行政訂立或存在任何合約。

#### 僱員及薪酬政策

本集團根據彼等的優勢和發展潛能聘請和提拔個別 人士。本集團參照個人表現和現行市場薪金水平, 釐定全體僱員(包括董事)的薪酬組合。

#### 董事的彌償及保險

在適用法律的規限下,本公司每名董事有權根據本 公司的細則獲本公司彌償其在執行及履行職責時引 致或與此有關的所有成本、收費、損失、費用及債 務。此等條文在截至二零二一年三月三十一日止財 政年度期間有效,並於本報告日期亦維持有效。

本公司於年內已購買及維持董事及高級職員責任保 險,為其董事及高級職員面對若干法律行動時提供 適當的保障。

## **REPORT OF THE DIRECTORS**

## Auditor

The accompanying financial statements were audited by PricewaterhouseCoopers. A resolution for the re-appointment of PricewaterhouseCoopers as the Company's auditors for the ensuring year, is to be proposed at the forthcoming annual general meeting.

# 董事會報告

## 核數師

隨附之財務報表由羅兵咸永道會計師事務所審核。 有關重新聘請羅兵咸永道會計師事務所為本公司核 數師之決議案將於即將舉行之股東週年大會上提呈。

On behalf of the Board	承董事會命
Lam Kwong Yu	主席
Chairman	林光如
Hong Kong, 29th June, 2021	香港,二零二一年六月二十九日

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### CORPORATE GOVERNANCE PRACTICES

Starlite Holdings Limited (the "Company") and its subsidiaries (together the "Group") are committed to maintaining and upholding good corporate governance in order to protect the interests of shareholders and other stakeholders. The Company strives at ensuring high standards of corporate governance in the interests of shareholders and takes care to identify practices designed to achieve effective oversight, transparency and ethical behavior.

Throughout the year ended 31st March, 2021, the Company has complied with the Corporate Governance Code (the "CG Code") as set out in the then Appendix 14 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"), except for the deviations as mentioned below.

This report includes information relating to corporate governance practices of the Company during the year ended 31st March, 2021 and significant events after that date and up to the date of this report.

### DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix 10 of the Listing Rules for securities transactions by the Directors. All Directors have confirmed that they have complied with the required standard of dealings and code of conduct regarding securities dealings by directors as set out in the Model Code for the year ended 31st March, 2021.

#### 企業管治常規

企業管治報告

為保障股東及其他利益相關者的利益,星光集團有限公司(「本公司」)及其附屬公司(統稱「本集團」)致 力維持和強化高水準的企業管治。本公司致力保持 高水平的企業管治,以股東的利益為依歸,力求訂 立合適的政策,實行有效監管,提升公司透明度, 秉承應有的道德操守。

除下文所述偏離者外,截至二零二一年三月三十一 日止年度,本公司已遵守香港聯合交易所有限公司 證券上市規則(「上市規則」)附錄十四所載之企業管 治守則(「企業管治守則」)。

本報告包括於截至二零二一年三月三十一日止年度 內有關本公司之企業管治常規之資料,及於該日期 後及截至本報告日期之重大事項。

#### 董事之證券交易

本公司已就董事進行證券交易採納上市規則附錄十 所載上市公司董事進行證券交易的標準守則(「標準 守則」),全體董事均已確認,截至二零二一年三月 三十一日止年度,彼等一直遵守有關董事進行證券 交易之標準守則所載規定標準。

## **CORPORATE GOVERNANCE REPORT**

#### **BOARD OF DIRECTORS**

#### The Board

The Board is at the core of the Company's corporate governance framework, and there is clear division of responsibilities between the Board and the Management. The Board is responsible for providing high-level guidance and effective oversight of the Management. Generally, the Board is responsible for:

- formulating the Group's long-term strategy and monitoring the implementation thereof;
- reviewing and approving the annual business plan and financial budget;
- approving the annual and interim reports;
- reviewing and monitoring risk management and internal control;
- ensuring good corporate governance and compliance; and
- monitoring the performance of the Management.

At the date of this report, the Board has seven members, comprising three Executive Directors, one Non-Executive Director and three Independent Non-Executive Directors. Independent Non-Executive Directors represented more than one-third of the Board members, thus exhibiting a strong independent element which enhanced independent judgement. Mr. Tam King Ching, Kenny, an Independent Non-Executive Director of the Company is a practicing CPA in Hong Kong and possesses appropriate professional qualifications and financial management expertise as required under the Listing Rules. A list containing the names, roles and functions of Directors is published on the websites of the Group and Hong Kong Exchanges and Clearing Limited (the "HKEX").

The Board is scheduled to meet at least four times a year to determine overall strategic direction and objectives and approve interim and annual results and other significant matters.

## 企業管治報告

董	事	會
		~

#### 董事會

董事會作為本公司治理架構核心,與管理層之間具 有明確分工。董事會負責給予管理層高層指引和有 效監控。一般而言,董事會負責:

- 制訂本集團的長期政策並監控其執行情況;
- 審批年度業務計劃和財務預算;
- 批准年度及中期業績報告;
- 審閱及監控本集團的風險管理及內部監控;
- 確保本集團良好的企業管治及合規;及
- 監察本集團管理層的工作表現。

於本報告日,董事會由七位成員組成,包括三位執 行董事、一位非執行董事及三位獨立非執行董事。 獨立非執行董事佔董事會成員超過三分之一人數, 顯示出董事會有很強的獨立性,有助作出獨立判斷。 譚競正先生,本公司之獨立非執行董事,為香港執 業會計師及擁有上市規則規定的適當專業資格及相 關財務管理經驗。本公司已於集團網站及香港交易 及結算所有限公司(「港交所」)網站上設存最新的董 事會成員名單,並列明其姓名、角色和職能。

董事會擬每年舉行最少四次會議,以釐定整體策略 及目標,並通過中期及年度業績及其他重要事項。

## CORPORATE GOVERNANCE REPORT

## 企業管治報告

meetings, one special general meeting ("SGM") and the 2020 annual general meeting ("AGM") were held with an average attendance rate of 100%, 86% and 86% respectively, details of which are presented below:

During the year ended 31st March, 2021, four full Board 截至二零二一年三月三十一日止年度內,本公司舉 行四次全體董事會會議、股東特別大會(「股東特別 大會」)及二零二零年股東週年大會(「股東週年大 會」),出席率分別為100%、86%及86%,詳情呈列 如下:

#### 董事會成員

Board Members		Board Meetings Attended/Held	SGM	2020 AGM
		董事會會議		二零二零年
董事會成員		出席/舉行	股東特別大會	股東週年大會
Executive Directors	執行董事			
Mr. Lam Kwong Yu	林光如先生			
(Chairman of the Board)	(董事會主席)	4/4	$\checkmark$	$\checkmark$
Mr. Tin Shing	田誠先生	4/4	$\checkmark$	$\checkmark$
Mr. Poon Kwok Ching	潘國政先生	4/4	$\checkmark$	$\checkmark$
Non-Executive Director	非執行董事			
Ms. Yeung Chui	楊翠女士	4/4	_	_
Independent Non-Executive Directors	獨立非執行董事			
Mr. Chan Yue Kwong, Michael	陳裕光先生	4/4	$\checkmark$	$\checkmark$
Mr. Kwok Lam-Kwong, Larry, <i>sBs, JP</i>	郭琳廣,銀紫荊星章,太平紳士	4/4	$\checkmark$	$\checkmark$
Mr. Tam King Ching, Kenny	譚競正先生	4/4	$\checkmark$	$\checkmark$

Yearly meeting schedule is discussed and approved by the Board at the beginning of the year. Board agenda is approved by the Chairman following consultation with other Board members. Board agenda and meeting materials are dispatched to all Board members in a timely manner.

All Directors have access to the Company Secretary who is responsible for ensuring that Board procedures are complied with and advises the Board on corporate governance and compliance matters. They are also encouraged to take independent professional advice at the Company's expense in performance of their duties, if necessary. Furthermore, all the Directors are covered by the Directors' & Officers' Liability Insurance, which is also part of our best practices.

全年會議時間的安排經由董事會於年初商討及批准, 每次會議議程內容均在事前充份諮詢各董事會成員 意見後,經主席確認制訂。所有會議材料連同會議 議程會及時送達全體董事會成員審閱。

所有董事均可聯絡公司秘書,而公司秘書則負責確 保董事會符合程序及就企業管治及法規事項向董事 會提出意見。本公司鼓勵所有董事於有需要的情況 下諮詢獨立專業人士的意見,以履行其職務,有關 費用將由公司支付。此外,所有董事均獲得董事及 行政人員責任保險保障,有關安排亦屬於本集團最 佳常規之一部份。

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**Board Members** 

#### **Chairman and Chief Executive Officer**

Code Provision A.2.1 stipulates that the roles of chairman and chief executive officer should be separated and should not be performed by the same individual. The Company does not have a separate Chairman and Chief Executive Officer and Mr. Lam Kwong Yu currently holds both positions. The Board believes that vesting the roles of both Chairman and Chief Executive Officer in the same person would allow the Company to be more effective and efficient in developing long-term business strategies and execution of business plans. The Board believes that the balance of power and authority is adequately ensured by the operation of the Board which comprises experienced and high caliber individuals with a sufficient number thereof being Independent Non-Executive Directors.

Code Provision A.2.7 stipulates that the chairman should at least annually hold meetings with the independent nonexecutive directors without the presence of other directors. As Mr. Lam Kwong Yu, the Chairman of the Company, is also an executive Director of the Company, this code provision is not applicable.

#### **Non-Executive Director**

Ms. Yeung Chui has been re-designated from the position of Executive Director to Non-Executive Director upon her retirement from the Company. Ms. Yeung has not been appointed for a specific term as she is subject to retirement by rotation and re-election at AGM in accordance with the Bye-laws of the Company.

#### **Independent Non-Executive Directors**

The roles of the Independent Non-Executive Directors include the following:

- provision of independent judgement at the Board meeting;
- take the lead where potential conflicts of interests arise;
- serve on committees if invited; and
- scrutinize the performance of the Group as necessary.

#### 主席及行政總裁

企業管治報告

守則條文第A.2.1條規定應區分主席與行政總裁的角 色,並不應由一人同時兼任。本公司並無區分主席 與行政總裁,林光如先生目前兼任該兩個職位。董 事會相信,由一人兼任主席與行政總裁的角色可讓 本公司更有效及有效率地發展長遠業務策略以及執 行業務計劃。董事會相信,董事會由經驗豐富的優 秀人才組成,加上相當成員均為獨立非執行董事, 故足以確保有關權力及職權能充分平衡。

守則條文第A.2.7條規定,主席應至少每年與獨立非 執行董事舉行一次無其他董事列席之會議。由於本 公司主席林光如先生亦為本公司執行董事,故本守 則條文並不適用。

#### 非執行董事

楊翠女士因退休關係,彼由執行董事調職為非執行 董事。楊翠女士並無按特定任期委任,彼須按本公 司細則於股東週年大會上輪值告退及重選。

#### 獨立非執行董事

獨立非執行董事的角色包括下列各項:

- 於董事會會議上提供獨立判斷;
- 於出現潛在利益衝突時作出處理;
- 如獲邀請則出任委員會成員;及
- 於有需要時監察本集團表現。

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The Independent Non-Executive Directors of the Company and their immediate family receive no payment from the Company or its subsidiaries (except the Director fee). No family member of any Independent Non-Executive Directors is employed as an executive officer of the Company or its subsidiaries, or has been so in the past three years. The Independent Non-Executive Directors are subject to retirement by rotation and re-election at the annual general meeting in accordance with the Bye-laws of the Company. Each Independent Non-Executive Director has provided a confirmation of his independence with reference to the independence guidelines as set out in the Listing Rules.

The Nomination Committee and the Board has assessed the independence of all the Independent Non-Executive Directors of the Company and considers all of them to be independent having regard to (i) their annual confirmation on independence as required under the Listing Rules, (ii) the absence of involvement in the daily management of the Company and (iii) the absence of any relationships or circumstances which would interfere with the exercise of their independent judgement.

Mr. Chan Yue Kwong, Michael, Mr. Kwok Lam-Kwong, Larry, *SBS, JP* and Mr. Tam King Ching, Kenny have served as Independent Non-Executive Directors of the Company for more than 9 years. In addition to their confirmation of independence in accordance with Rule 3.13 of the Listing Rules, Mr. Chan, Mr. Kwok and Mr. Tam continue to demonstrate the attributes of an independent non-executive director and there is no evidence that their tenure have had any impact on their independence. The Nomination Committee and the Board are of the opinion that Mr. Chan, Mr. Kwok and Mr. Tam remain independent notwithstanding the length of their service and believe that their valuable knowledge and experience continue to generate significant contribution to the Company and the shareholders as a whole.

#### Appointments, Re-election and Removal

There is a formal and transparent procedure for the appointment of new directors to the Board, the primary responsibility of which has been delegated to the Nomination Committee. The structure, size and composition of the Board will be reviewed from time to time by the Nomination Committee to ensure that the Board has a balanced skill and expertise for providing effective leadership to the Company.

## 企業管治報告

本公司獨立非執行董事及其直屬家眷並無收取本公 司或其附屬公司的任何款項(董事袍金除外)。概無 任何獨立非執行董事的家族成員現在或於過往三年 受聘為本公司或其附屬公司的行政人員。獨立非執 行董事須按本公司的細則於股東週年大會上輪值告 退及重選。各獨立非執行董事已根據上市規則所載 的獨立指引提供其獨立性的確認書。

提名委員會及董事會已評估本公司所有獨立非執行 董事之獨立性,及經考慮(i)根據上市規則要求遞交 的獨立性的年度確認書,(ii)其並無參與本公司日常 管理,及(iii)且不會有任何關係或情況影響而對其行 使獨立判斷有干預,認為本公司所有獨立非執行董 事均屬獨立。

陳裕光先生、郭琳廣, *銀紫荊星章,太平紳士*及譚競正先 生擔任本公司獨立非執行董事已超過九年。除確認 其符合上市規則第3.13條的獨立因素外,陳先生、郭 先生及譚先生持續展示獨立非執行董事的特質,並 無證據顯示其任期對其獨立性有任何影響。提名委 員會及董事會認為,陳先生、郭先生及譚先生縱使 長期服務仍保持獨立,而其對本集團業務之寶貴知 識與經驗,以及對一般商業之敏鋭觸角繼續對本公 司及股東整體提供重大貢獻。

#### 委任、膺選連任及撤換

本公司設有一個正式並具透明度的新董事委任程序, 有關責任已授權予提名委員會執行。提名委員會不 時檢討董事會的架構、人數和成員組合,以確保董 事會由具備不同技術和專業知識的人士所組成,能 為本公司繼續提供有效的領導。

## CORPORATE GOVERNANCE REPORT

In accordance with the Bye-laws of the Company, at each AGM, not less than one-third of the directors shall retire from office by rotation provided that every Director (including those appointed for a specific term) shall retire at least once every three years. The retiring directors shall be eligible for reelection. New appointments either to fill a casual vacancy or as an addition to the Board are subject to re-election by shareholders of the Company at the next following AGM.

Code Provision A.4.1 stipulates that Non-Executive Directors should be appointed for a specific term, subject to re-election. All Non-Executive Directors including Independent Non-Executive Directors of the Company have not been appointed for a specific term as they are subject to retirement by rotation and re-election at AGM in accordance with the Bye-laws of the Company.

#### **Responsibilities of Directors**

Upon acceptance of appointment, a new Director is provided with sufficient orientation package, including introduction to Group activities (when necessary), induction into their responsibilities and duties, and other regulatory requirements, to ensure that he has a proper understanding of the business and his responsibilities as a Director of the Company.

All Directors are committed to devote sufficient time and attention to the affairs of the Group. Directors are given guideline on their time commitments to the affairs of the Company. Directors have also disclosed to the Company the number and nature of offices held in Hong Kong or overseas listed public companies or organizations and other significant commitments, with the identity of the public companies or organizations. Directors are reminded to notify the Company in a timely manner of any changes of such information.

Code Provision A.6.7 stipulates that independent non-executive directors and other non-executive directors should attend general meetings and develop a balanced understanding of the views of shareholders. Ms. Yeung Chui was unable to attend the SGM and AGM of the Company held on 8th April, 2020 and 19th August, 2020 respectively as she was engaged in other prior business commitments.

## 企業管治報告

根據本公司細則,於各股東週年大會上不少於三分 之一董事須輪值告退,惟各董事(包括受委任特定任 期之董事)將至少每三年退任一次,退任董事合資格 膺選連任。填補臨時空缺或增加董事會董事名額的 新委任須經本公司股東於本公司下屆股東週年大會 上重選方可作實。

守則條文第A.4.1條規定非執行董事的委任應有年期, 並須接受重新選舉。而本公司之非執行董事包括獨 立非執行董事並無按特定任期委任,惟根據本公司 細則,彼等須於股東週年大會上輪值告退及重選。

#### 董事之責任

新任董事於接受委任後,將獲得提供足夠之指導協助,包括介紹本集團業務(於有需要時)、簡介其責 任及職責及其他監管規定,以確保其對本公司業務 及作為本公司董事之責任有適當了解。

所有董事已承諾為本集團的事務投入足夠的時間及 專注力。董事獲發有關彼等對本公司事務所需投入 時間的指引。董事亦已向本公司披露其於香港或海 外上市的公眾公司或組織機構所任職務的數目及性 質,以及其他重大承擔,並提供有關公眾公司或組 織機構的名稱,董事已獲提醒應向本公司及時披露 上述資料的任何轉變。

守則條文第A.6.7條規定獨立非執行董事及其他非執 行董事應出席股東大會及對股東的意見有公正的了 解。楊翠女士因其需出席較早前承諾之商業事務, 所以未能出席本公司分別於二零二零年四月八日及 二零二零年八月十九日舉行之股東特別大會及股東 週年大會。

#### **Directors' Continuous Professional Development**

To ensure their contributions to the Board remains informed and relevant, all the Directors are encouraged to participate in continuous professional development to develop and refresh their knowledge and skill. During the year, the Company had arranged in-house trainings for Executive Directors and the Non-Executive Director in form of seminar and provision of training materials. In addition, the Company also provided regular updates to the Directors in respect of the business and operations of the Group through monthly reports; and the updates on the changes in Listing Rules, Corporate Governance Code and related regulatory requirements, if any.

#### 董事之持續專業發展

企業管治報告

為確保董事繼續在具備全面資訊及切合所需的情況 下對董事會作出貢獻,本公司鼓勵所有董事參與持 續專業發展課程,以發展及更新其知識及技能。於 本年度內,本公司安排研討會及提供培訓資料給執 行董事及非執行董事。此外,本公司亦定期向董事 提供更新資料,包括透過月報表提供本集團的業務 及營運的情況:及有關上市規則、企業管治守則及 相關法規的變更(如有)。

During the year, the continuous professional development taken by the respective Directors are as follows:

年内・各位董	事參加之持續	[專業發展詳情如下:
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Board Members 董事會成員			Type of training 培訓課程類別		
			A	В	С
Executive Directors	執行董事				
Mr. Lam Kwong Yu	林光如先生 <i>(董事會</i>	主席)			
(Chairman of the Board)			$\checkmark$	$\checkmark$	—
Mr. Tin Shing	田誠先生		$\checkmark$	$\checkmark$	—
Mr. Poon Kwok Ching	潘國政先生		$\checkmark$	$\checkmark$	$\checkmark$
Non-Executive Director	非執行董事				
Ms. Yeung Chui	楊翠女士		$\checkmark$	$\checkmark$	—
Independent Non-Executive Directors	獨立非執行董事				
Mr. Chan Yue Kwong, Michael	陳裕光先生		$\checkmark$	_	$\checkmark$
Mr. Kwok Lam-Kwong, Larry, <i>sBs, JP</i>	郭琳廣, <sub>銀紫荊星章,</sub>	太平紳士	$\checkmark$	_	$\checkmark$
Mr. Tam King Ching, Kenny	譚競正先生		$\checkmark$	_	$\checkmark$
A. reading materials in relation to	regulatory update	Α.	有關監管規定最新發	展的資料	
B. attending in-house trainir development	ng to update business	В.	出席公司有關業務最:	新發展的內部培	告 訓
C. attending seminars/courses/oprofessional skill and knowledg		C.	出席簡介會/課程/ 技能及知識	研討會以發展	持續專業
During the year, the Company receive Directors relevant to the Company's duties and responsibilities.	0		本公司收到來自全體董 能及職責相關的培訓記		業務或董

#### Supply of and Access to Information

To allow the Directors to make an informed decision and properly discharge their duties and responsibilities, the Company Secretary ensures that relevant Board papers are sent to all the Directors in a timely manner. All Board papers and minutes are also made available for inspection by the Board and its Committees.

#### **DELEGATION BY THE BOARD**

#### **Board Committees**

As at the date of this annual report, the Company has preserved three board committees ("Board Committees") with defined terms of reference (which are posted on website of the Group and the HKEX), namely Remuneration Committee, Nomination Committee and Audit Committee.

#### **Remuneration Committee**

The Remuneration Committee was set up with the responsibility of recommending to the Board the remuneration policy and package of all the Directors and senior management, assessing performance of executive directors and senior management, review and approving annual performance bonus and approving the terms of service contracts of executive directors and senior management.

The Committee Chairman is required to report to the Board on its proceedings after each meeting on all matters within its duties and responsibilities.

Meeting of the Remuneration Committee is required to be held at least twice a year to coincide with key dates within the financial reporting and audit cycle. During the year ended 31st March, 2021, two meetings were held, attendance of these meetings held by the Remuneration Committee is set out below:

Remuneration Committee Members 薪酬委員會成員

Mr. Chan Yue Kwong, Michael (*Chairman*) Mr. Kwok Lam-Kwong, Larry, *sBs, JP* Mr. Tam King Ching, Kenny

## 企業管治報告

# 提供及查閲資料

為了使董事可作出知情決定及適當履行其職責及責任,公司秘書確保有關董事會文件以適時方式送交 所有董事。所有董事會文件及會議紀錄亦可供董事 會及其委員會查閱。

## 董事會授權 董事委員會

於本年報日期,本公司已設立三個董事會轄下委員 會(「董事委員會」),並制定有關職權範圍(已於本集 團及港交所網站刊載),該等董事委員會為薪酬委員 會、提名委員會及審核委員會。

#### 薪酬委員會

薪酬委員會的職責為向董事會建議所有董事及高級 管理層之酬金政策及薪酬組合,評估執行董事及高 級管理層之表現,考慮及批准年度表現獎金及批准 執行董事及高級管理層之服務合約條款。

委員會主席須於每次會議後向董事會匯報其職責及 責任範圍內之所有事項處理程序。

薪酬委員會須最少每年舉行兩次會議,日期須與財務報告及審核週期內之重要日子屬同一日。截至二零二一年三月三十一日止年度內,薪酬委員會舉行了兩次會議,而該等會議的出席率如下:

## Meetings Attended/ Held 會議出席/舉行

 陳裕光先生(主席)
 2/2

 郭琳廣,銀紫荊星章·太平紳士
 2/2

 譚競正先生
 2/2

The Remuneration Committee is authorised to investigate any matter within its Terms of Reference and seek any information it requires from any employee and obtain outside legal or other independent professional advice at the cost of the Company if it considers necessary. The Remuneration Committee has reviewed the compensation of the Directors and senior executives for 2021.

During the year ended 31st March, 2021, total Directors' remuneration amounted to approximately HK\$10,542,000 (2020: HK\$11,006,000), individual details of which are disclosed in Note 10 to the financial statements. Executive Directors and senior management's compensation including incentive bonus shall be based on the corporate and individual performance.

#### **Nomination Committee**

The Nomination Committee comprises of three Independent Non-Executive Directors, one Non-Executive Director and Chairman of the Board.

The main duties of the Nomination Committee include:

- to review the structure, size and composition (including the skills, knowledge and experience) of the Board;
- (b) to identify individuals suitably qualified to become members of the Board and to select or to make recommendations to the Board on the selection of individuals nominated for directorships;
- (c) to assess the independence of the Independent Non-Executive Directors; and
- (d) to make recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors.

## 企業管治報告

薪酬委員會獲授權調查屬於其職權範圍內任何事項, 並可向任何僱員搜集其需要之任何資料,及徵詢法 律或其他獨立專業人士的意見,以履行其職務,有 關費用需由公司支付。薪酬委員會已審閱董事及高 級行政人員二零二一年之薪酬。

截至二零二一年三月三十一日年度內,董事酬金總 額約10,542,000港元(二零二零年:11,006,000港 元),詳情於隨附之財務報表附註10披露。執行董事 及高級管理層之薪酬包括以企業及個人表現為基準 的獎金。

#### 提名委員會

提名委員會由三位獨立非執行董事、一位非執行董 事及董事會主席組成。

提名委員會之職責主要為:

- (a) 檢討董事會的架構、人數及組成(包括技能、 知識、經驗方面及服務任期);
- (b) 物色具備合適資格可擔任董事的人士,並挑 選提名有關人士出任董事或就此向董事會提 供意見;
- (c) 評核獨立非執行董事的獨立性;及
- (d) 就董事委任或重新委任以及董事繼任計劃向 董事會提出建議。



## CORPORATE GOVERNANCE REPORT

## During the year ended 31st March, 2021, one meeting was 截至二零二一年三月三十一日止年度內,提名委員 held, attendance of the meeting held by the Nomination 會舉行了一次會議,而該會議的出席率如下: Committee is set out below:

#### **Nomination Committee Members** 提名委員會成員

Mr. Kwok Lam-Kwong, Larry, SBS, JP (Chairman) Mr. Chan Yue Kwong, Michael Mr. Lam Kwong Yu Mr. Tam King Ching, Kenny Ms. Yeung Chui

#### **Nomination Policy**

The Board has adopted a nomination policy which sets out the criteria and process in the nomination and appointment of Directors. Below are the nomination procedures and the process and criteria adopted by the Nomination Committee to select and recommend candidates for directorship.

### **Selection Criteria**

The Nomination Committee shall consider the following criteria in evaluating and selecting candidates for directorships:

#### (a) Skills and Experience

The candidate should possess the skills, knowledge and experience which are relevant to the operations of the Company and its subsidiaries.

#### (b) Diversity

Candidates should be considered on merit and against objective criteria, with due regard to the diversity perspectives set out in the Board Diversity Policy of the Company and the balance of skills and experience in board composition.

#### Commitment (c)

The candidate should be able to devote sufficient time to attend board meetings and participate in induction, trainings and other board associated activities. In particular, if the proposed candidate will be nominated as an independent non-executive director ("INED") and will be holding his/her seventh (or more) listed company directorship, the Nomination Committee should consider the reason given by the candidate for being able to devote sufficient time to the Board.

## Held 會議出席/舉行

Meeting Attended/

郭琳廣, <i>銀紫荊星章,太平紳士(主席)</i>	1/1
陳裕光先生	1/1
林光如先生	1/1
譚競正先生	1/1
楊翠女士	1/1

#### 提名政策

企業管治報告

本公司已採納提名政策,當中列載提名及委任董事 之條件及過程,下列為提名委員會已採納提名候選 人為董事之提名程序及過程。

#### 提名準則

提名委員會於提名時應考慮多項因素,包括但不限 於以下各項:

#### (a) 技能及經驗

人選應具備與本公司及其附屬公司業務相關 之技能、知識及經驗。

#### (b) 多元化

應根據人選之長處及客觀標準作考慮,並適 當參考載於本公司董事會成員多元化政策中 的多元化範疇以及董事會組成的技能和經驗 之平衡。

#### 投入時間 (c)

人選應能夠投入足夠時間出席董事會會議, 並參加入職引介、培訓及其他與董事會相關 之活動。尤其如果建議人選將獲提名為獨立 非執行董事並將擔任彼之第七個(或以上)上 市公司董事職位時,提名委員會應考慮該人 選提出能夠為董事會投入足夠時間之原因。

#### (d) Standing

The candidate must satisfy the Board and The Stock Exchange of Hong Kong Limited that he/she has the character, experience and integrity, and is able to demonstrate a standard of competence commensurate with the relevant position as a director of the Company.

#### (e) Independence

The candidate to be nominated as an INED must satisfy the independence criteria set out in Rule 3.13 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

#### **Nomination Procedures**

- (a) If the Nomination Committee determines that an additional or replacement director is required, the Committee may take such measures that it considers appropriate in connection with its identification and evaluation of a candidate.
- (b) The Nomination Committee may propose to the Board a candidate recommended or offered for nomination by a shareholder of the Company as a nominee for election to the Board.
- (c) On making recommendation, the Nomination Committee may submit the candidate's personal profile to the Board for consideration. The Board may appoint the candidate(s) as director(s) to fill a casual vacancy(ies) or as an addition to the Board or recommend such candidate to shareholders for election or re-election (where appropriate) at the general meeting.

#### **Board Diversity Policy**

The Company has adopted a board diversity policy (the "Policy") which sets out the approach to achieve and maintain diversity on the Board in order to enhance the effectiveness of the Board. Pursuant to the Policy, the Company seeks to achieve Board diversity through the consideration of a number of factors, including but not limited to gender, age, cultural and education background, ethnicity, professional experience, skills, knowledge and length of service.

The Nomination Committee and the Board will review the Policy and diversity of the Board from time to time to ensure its continued effectiveness and compliance with Listing Rules.

## 企業管治報告

(d) 信譽 人選必須令董事會及香港聯合交易所有限公司確信彼具備適當的個性、經驗及品格,並證 明彼具備足夠的才幹勝任本公司董事相關職務。

# (e) 獨立性

獲提名為獨立非執行董事之人選必須符合《香 港聯合交易所有限公司證券上市規則》第3.13 條所載之獨立性標準。

#### 提名程序

- (a) 如提名委員會確定需要額外增加或替換董事, 委員會可採取其認為適當的措施,以物色及 評估人選。
- (b) 提名委員會可向董事會建議由本公司股東推 薦之人士或提名之膺選人士作為候選董事。
- (c) 於提出建議時,提名委員會可向董事會提交 人選之個人簡歷以作考慮。董事會可委任該 人選擔任董事以填補臨時空缺或作為額外增 加之董事,或向股東推薦該人選以供彼等於 股東大會上進行選任或重選(如適用)。

#### 董事會成員多元化政策

本公司已採納董事會成員多元化政策(「政策」),當 中列載董事會為達致及維持成員多元化以提升董事 會之有效性而採取之方針。根據政策,本公司為尋 求達致董事會成員多元化會考慮眾多因素,包括但 不限於性別、年齡、文化及教育背景、族群特性、專 業經驗、技能、知識及服務年資。

提名委員會及董事會將不時檢討政策及董事會的多 元化,以確保政策行之有效及符合上市規則。

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## 企業管治報告

#### **Audit Committee**

The Audit Committee comprises of all the three Independent Non-Executive Directors of the Company.

Under its terms of reference, the Audit Committee is required to oversee the relationship between the Company and its external auditors, review with management the accounting principles and practice adopted by the Group and discussed auditing, risk management and internal control system, and financial reporting matters, including the review of financial statements for the year ended 31st March, 2021.

The Audit Committee has reviewed the interim and annual results for the year ended 31st March, 2021 and was content that the accounting policies of the Group are in accordance with the generally accepted accounting practices in Hong Kong. It also meets twice a year with the Group's external auditor, PricewaterhouseCoopers ("PwC"), to consider their report on the scope, strategy, progress and outcome of their independent review of the annual audit of the consolidated financial statements. During the year ended 31st March, 2021, two meetings were held, attendance of the meetings held by the Audit Committee is set out below:

#### 審核委員會

審核委員會由本公司之所有三位獨立非執行董事組 成。

根據審核委員會職權範圍,審核委員會的職責包括 監察本公司與外聘核數師的關係、與管理層審議本 集團採用之會計準則及常規,及商討審計、風險管 理及內部監控系統,以及財務滙報事項,包括審議 此等截至二零二一年三月三十一日之年度財務報表。

審核委員會已審閲截至二零二一年三月三十一日止 年度的中期及全年業績,並對本集團的會計政策乃 符合香港現時業內普遍採納的會計常規表示滿意。 委員會並與本集團的外聘核數師羅兵咸永道會計師 事務所(「羅兵咸」)每年舉行兩次會議,以考慮羅兵 咸就獨立審議綜合財務報表的年度審核的範疇、策 略、進度和結果而提交的報告。截至二零二一年三 月三十一日止年度內,審核委員會舉行了兩次會議, 出席率如下:

## Meetings Attended/ Held 會議出席/舉行

Audit Committee Members 審核委員會成員

Mr. Tam King Ching, Kenny (*Chairman*) Mr. Chan Yue Kwong, Michael Mr. Kwok Lam-Kwong, Larry, *SBS, JP* 

譚競正先生( <i>主席</i> )	2/2
陳裕光先生	2/2
郭琳廣, <i>銀紫荊星章,太平紳士</i>	2/2

#### **Corporate Governance Function**

The Board has overall responsibility for the Group's corporate governance compliance. The Company has not established a Corporate Governance Committee and has delegated the function to a senior management committee to perform the corporate governance function. The scope of works of the committee including the following:

- to review performance of the Group regularly;
- to develop and review the Company's policies and practices on corporate governance and make recommendations to the Board;
- to review and monitor the training and continuous professional development of directors and senior management;
- to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- to develop, review and monitor the code of conduct and compliance manual applicable to employees and directors.

## ACCOUNTABILITY AND AUDIT

#### **Financial Reporting**

The Board is responsible for the preparation of financial statements for each financial period which give a true and fair view of the state of affairs of the Group and of the results and cash flow for that period. In preparing the financial statements for the year ended 31st March, 2021, the Directors have selected suitable accounting policies and applied them consistently; adopted appropriate Hong Kong Financial Reporting Standards and Hong Kong Accounting Standards; made adjustments and estimates that are prudent and reasonable; and have prepared the financial statements on the going concern basis. The Directors are also responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company.

## 企業管治報告

#### 企業管治功能

董事會全權負責本集團的企業管治合規,本公司並 無設立企業管治委員會,董事會將企業管治功能授 權由管理層組成之管理委員會負責,此委員會的職 權範圍包括下列工作:

- 定期檢討本集團表現;
- 制定及檢討本公司的企業管治政策及常規, 並向董事會提出建議;
- 檢討及監察董事及高級管理人員的培訓及持 續專業發展;
- 檢討及監察本公司在遵守法律及監管規定方 面的政策及常規;
- 制定、檢討及監察僱員及董事的操守準則及 合規手冊(如有)。

# 問責性及審核

## 財務滙報

董事有責任就每個財政期間編製真實兼公平反映本 集團財務狀況的財務報表以及該期間的業績及現金 流量。在編撰截至二零二一年三月三十一日止年度 的財務報表時,董事必須採用適當的會計政策及貫 徹應用該等會計政策;採納適當的香港財務報告準 則及香港會計準則:作出審慎及合理的調整及估計: 及按持續經營基準編製財務報表。董事亦須負責保 存適當的會計記錄,並可於任何時間以合理準確方 式披露本公司的財務狀況。

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The Company provides monthly updates to the Board to assess the Group's financial performance, position and prospects in sufficient details to enable the Board members to discharge their duties under the Listing Rules.

#### **Risk Management and Internal Control**

The main features of the risk management and internal control systems of the Group are to provide a clear governance structure, policies and procedures, as well as reporting mechanism to facilitate the Group to manage its risks across business operations.

The Group has established a risk management framework, which consists of the Board, the Audit Committee and the senior management of the Group ("Senior Management"). The Board determines the nature and extent of risks that shall be taken in achieving the Group's strategic objectives, and has the overall responsibility for monitoring the design, implementation and the overall effectiveness of risk management and internal control systems. The Board, through the Audit Committee, conducts reviews of the effectiveness of such systems at least annually, covering all material controls including financial, operational and compliance controls.

The Group has formulated and adopted Risk Management Policy in providing directions in identifying, evaluating and managing significant risks. At least on an annual basis, the Senior Management identifies risks that would adversely affect the achievement of the Group's objectives, and assesses and prioritizes the identified risks according to a set of standard criteria. Risk mitigation plans and risk owners are then established for those risks considered to be significant.

In addition, the Group has engaged an independent professional advisor to assist the Board and the Audit Committee in ongoing monitoring of the risk management and internal control systems of the Group and in performing the internal audit functions for the Group. Deficiencies in the design and implementation of internal controls are identified and recommendations are proposed for improvement. Significant internal control deficiencies are reported to the Audit Committee and the Board on a timely basis to ensure prompt remediation actions are taken.

## 企業管治報告

本公司每月向董事會成員提供詳盡的更新資料,以 評估本集團的表現,財務狀況及前景,讓董事會履 行上市規則所規定的職責。

#### 風險管理及內部監控

本集團的風險管理程序及內部監控系統的主要特點 是以清晰的治理架構、政策及程序以及彙報機制, 協助本集團管理各業務範疇的風險。

本集團已制定風險管理組織框架,由本集團董事會、 審核委員會及高級管理層(「高級管理」)組成。董事 會釐定就達成本集團策略目標應承擔的風險性質及 程度,並負責風險管理及內部監控系統的設計、實 施及整體有效性。董事會透過審核委員會至少每年 一次檢討有關系統的有效性,範圍涵蓋所有重大控 制措施,包括財務、營運及合規控制措施。

本集團亦已制定及採納風險管理政策,提供識別、 評估及管理重大風險的指示。高級管理層至少每年 一次識別對實現本集團目標造成不利影響的風險, 並根據一套標準準則評估及排列所識別風險的優先 次序,從而對主要風險制定風險緩解計劃及指定風 險負責人。

此外,本集團外聘獨立專業顧問以協助董事會及審 核委員會持續監督本集團的風險管理及內部監控系 統以及履行本集團的內部審計職能,識別內部監控 設計及實施的不足之處並推薦改進建議。重大內部 監控缺失會及時向審核委員會及董事會彙報,以確 保採取及時補救行動。 Risk management report and internal control report are submitted to the Audit Committee and the Board at least once a year. The Board, through the Audit Committee, had performed annual review on the effectiveness of the Group's risk management and internal control systems, including but not limited to the Group's ability to cope with its business transformation and changing external environment; the scope and quality of management's review on risk management and internal control systems; result of internal audit work; the extent and frequency of communication with the Board in relation to result of risk and internal control review; significant failures or weaknesses identified and their related implications; and status of compliance with the Listing Rules.

The Board has assessed the Group's risk management and internal control systems and considers the systems were effective and adequate during the year.

The risk management and internal control systems of the Group are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Group has the Inside Information Policy which sets out guidelines to the Directors and senior management of the Group to ensure inside information of the Group would be disseminated to the public in equal and timely manner in accordance with applicable laws and regulations.

#### AUDITOR'S REMUNERATION

The consolidated financial statements for the year have been audited by PwC. During the year, remuneration of approximately HK\$2,492,000 was for the provision of audit services. In addition, approximately HK\$836,000 was for other non-audit services. The non-audit services mainly consist of tax compliance and advisory services.

## 企業管治報告

風險管理報告和內部監控報告均至少每年提交予審 核委員會及董事會。董事會已透過審核委員會就本 集團的風險管理及內部監控系統是否有效進行年度 檢討,包括但不限於本集團應付其業務轉型及不斷 轉變的外在環境的能力、管理層檢討風險管理及內 部監控系統的工作範疇及素質、內部審計工作結果、 就風險及內部監控檢討結果與董事會通訊的詳盡程 度及次數、已識別的重大監控失誤或弱項以及有關 影響,以及就上市規則的合規情況。

董事會已評估本年度本集團的風險管理及內部監控 系統有效及充足。

本集團風險管理及內部監控系統旨在管理而非消除 未能達成業務目標的風險,且僅可就重大的失實陳 述或損失作出合理而非絕對的保證。

本集團設有內幕消息政策,當中列載董事及本集團 高級管理層適用之指引,從而確保本集團之內幕消 息可遵照適用法律及法規,以公平適時之方式,向 公眾發佈。

### 核數師酬金

本年度綜合財務報表已由羅兵咸審核。於本年度內, 就提供審核服務而計提的酬金約2,492,000港元。此 外,就其他非審核服務的款項約為836,000港元。非 審核服務主要包括税務法規及顧問服務。

### COMPANY SECRETARY

Mr. Poon Kwok Ching, has been appointed as Company Secretary of the Company with effect from 1st April, 2019. He is responsible to the Board for ensuring that Board procedures are followed and Board activities are efficiently and effectively conducted. These objectives are achieved through adherence to proper Board processes and the timely preparation and dissemination to Directors comprehensive meeting agendas and papers. Minutes of all Board meetings and Board committees are prepared and maintained by the Company Secretary to record in sufficient details the matters considered and decisions reached by the Board or Committee, including any concerns raised or dissenting views voiced by any Director. All minutes are sent to Directors and are available for inspection by any Director upon request.

The Company Secretary is responsible for ensuring that the Board is fully appraised of all legislative, regulatory and corporate governance developments relating to the Group and also responsible for the Group's statutory compliance. The appointment and removal of the Company Secretary is subject to Board approval in accordance with the Bye-laws of the Company. The Company Secretary reports to the Board, all members of the Board have access to the advice and service of the Company Secretary. The Company Secretary of the Company has day-to-day knowledge of the Group's affairs. In response to specific enquiries made, the Company Secretary confirmed that he has complied with all the proposed qualifications, experience and training requirements of the Listing Rules.

Mr. Poon confirmed that he has taken no less than 15 hours relevant professional training during the year.

## 企業管治報告

本公司之公司秘書潘國政先生,自二零一九年四月 一日起獲委任為本公司之公司秘書,他向董事會負 責,以確保遵守董事會程序及董事會活動有效率及 有效地進行。該等目標乃透過嚴謹遵守董事會程序 及適時編製及發送會議議程及文件予董事而得以達 成。所有董事會與董事委員會之會議紀錄均由公司 秘書編備與保管,以充份詳細記錄董事會或委員會 所考慮與決定之事項,包括任何董事提出之關注或 發表之觀點。所有會議紀錄會發送予董事,並可應 要求供任何董事查閱。

公司秘書負責確保董事會獲得全面報告一切與本集 團有關之立法、規管和企業管治的發展並同時負責 集團符合法規上的要求。公司秘書的委任與撤職須 經董事會根據本公司細則批准。公司秘書向董事會 負責,而所有董事會成員均取得公司秘書的意見與 服務。本公司的公司秘書,對本集團的日常事務甚 有認識。回應指定的查詢,公司秘書確認其符合上 市規則建議的所有資格、經驗與培訓要求。

潘先生已確認年內其參與不少於15小時的有關專業 培訓。

### COMMUNICATION WITH SHAREHOLDERS

Communication with shareholders is given high priority. Extensive information about the Group's activities is provided in the annual report and the interim report. The Group's website provides regularly updated Group information to shareholders. Enquiries on matters relating to shareholdings and the business of the Group are welcome, and are dealt with in an informative and timely manner. The Group encourages all shareholders to attend AGM. Notice of the AGM and related papers are sent to shareholders at least 20 clear business days prior to the date of AGM.

The Company has established the Shareholders' Communication Policy setting out the formal channels of communication with shareholders and other stakeholders for ensuring fair disclosure and comprehensive and transparent reporting of the Group's performance and activities, a copy of the policy has been posted to the website of the Group.

#### Shareholders' Rights

In accordance with the Bye-laws of the Company, Directors of the Company shall on the requisition of members of the Company holding at the date of the deposit of the requisition not less than one-tenth of such of the paid up capital of the Company as at the date of the deposit carries the right of voting at general meetings of the Company, forthwith proceed duly to convene a special general meeting of the Company.

Details of the procedures for shareholders to convene and put forward proposals at an AGM or special general meeting ("SGM") are set out in the Company's website. Shareholders may send their enquires requiring the Board's attention to the Company's principal place of business at 3/F., Perfect Industrial Building, 31 Tai Yau Street, Sanpokong, Kowloon, Hong Kong or by e-mail to enquiry@hkstarlite.com. Questions about the procedures for convening or putting forward proposals at an AGM or SGM may also be put to the Company by the same means.

The Company also values and is eager to hear suggestions and comments from shareholders and investors. For enquiries from institutional investors and securities analysts please contact our Company Secretary.

#### 與股東的聯繫

企業管治報告

本集團相當重視與股東的聯繫。年報及中期報告提 供大量關於本集團業務的資料。本集團的網站定期 為股東提供最新資訊。本集團歡迎投資者查詢有關 彼等所持股權及本集團業務的事項,而所有查詢均 會於短時間內處理。本集團亦歡迎所有股東出席股 東週年大會。股東週年大會通告及有關文件於股東 週年大會日期最少二十個營業日前送交股東。

本公司已制訂股東通訊政策,訂明多種與股東及其 他利益相關者的正式溝通渠道,以確保本公司的表 現及活動得以公平、全面且具透明度的披露及報告, 此政策已登載於本集團的網頁。

#### 股東權利

根據本公司的細則,於遞交正式要求當日,持有本 公司不少於十分一有權於本公司的股東會上投票的 已繳足股本的股東,可要求本公司董事召開本公司 特別股東大會。

股東召開股東週年大會或股東特別大會(「特別大會」) 及於會上提呈建議的程序詳情已登載於本公司網站。 股東可將需要董事會垂注的查詢郵寄至本公司總辦 事處及主要營業地點,地址為香港九龍新蒲崗大有 街 三 十 一 號 善 美 工 業 大 廈 三 樓 或 電 郵 至 enquiry@hkstarlite.com。有關召開股東週年大會或 股東特別大會或於會上提呈建議的程序等問題亦可 以相同方式向本公司提出。

本公司重視和歡迎股東及投資者分享建議及意見。 機構投資者及證券分析師如有查詢,請聯絡公司秘 書。

#### **Dividend Policy**

The Company has established a Dividend Policy which was adopted by the Board to set out the guidelines for the Board to determine (i) whether dividends are to be declared and paid; and (ii) the level of the dividend to be paid to the shareholders. It is the policy to allow the shareholders to participate in the Company's profits whilst to retain adequate reserves for future growth.

In determining/recommending the frequency, amount and form of any dividend in any financial year/period, the Board shall consider the following factors:

- (i) the Group's actual and expected financial performance;
- the Group's expected working capital requirements and future development plans;
- (iii) the Group's liquidity position;
- (iv) general economic conditions, business cycle of the Group's business and other internal or external factors that may have an impact on the business or financial performance and position of the Company;
- (v) the possible effects on the Group's credit-worthiness, the financial covenants to which the Group is subject and any restrictions on the payment of dividends that may be imposed by the Group's lenders;
- (vi) shareholders' interests;
- (vii) any restrictions on payment of dividends; and
- (viii) and other factors that the Board deems appropriate.

The payment of dividend is also subject to the compliance with applicable laws and regulations, including the laws of Bermuda, the financial reporting standards that the Group has adopted and the Company's bye-laws.

## 企業管治報告

本公司已設立股息政策,而董事會亦已採納,該政 策旨在向董事會訂立指引,以決定(i)是否宣派及支 付股息,及(ii)向本公司股東支付之股息水平。本公 司之政策是允許其股東分享本公司之利潤,同時保 留足夠之儲備以供未來發展。

在決定/建議於任何財政年度/期間之任何股息的 派發次數、金額及形式時,董事會應考慮以下因素:

- (i) 本集團的實際和預期財務業績;
- (ii) 本集團預期營運資本要求及未來擴展計劃;
- (iii) 本集團的流動資金狀況;
- (iv) 整體經濟條件,本集團業務的周期及其他對 本公司業務或財務表現及財務狀況有影響的 內在或外圍因素;
- (v) 對本集團信貸評估的潛在影響,本集團須遵 守之財務契約及本集團的貸款人施加於本集 團於派息時的限制;
- (vi) 股東之利益;
- (vii) 其他派發股息的限制;及
- (viii) 董事會認為相關的其他因素。

本公司派付股息亦須遵守適用的法例及規例,包括 百慕達法例、本集團採納的財務報告準則及本公司 細則。

#### **Constitutional Documents**

There was no change to the Company's Memorandum of 本公司組織章程大綱及公司細則於截至二零二一年 Association and Bye-laws during the year ended 31st March, 三月三十一日止年度內概無變動。組織章程大綱及 2021. A copy of the latest consolidated version of the 公司細則的最新綜合版本載於本公司及聯交所網站。 Memorandum of Association and Bye-laws is posted on the websites of the Company and HKEX.

## 企業管治報告

#### 憲章文件

On behalf of the Board	承董事會命
Poon Kwok Ching	公司秘書
Company Secretary	潘國政

Hong Kong, 29th June, 2021

香港,二零二一年六月二十九日

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## MANAGEMENT PROFILE

#### **DETAILS OF DIRECTORS**

#### **Executive Directors**

Mr. Lam Kwong Yu, aged 74, has been an Executive Director of the Company since 1992. He is the Chairman of the Board, founder and Chief Executive Officer of the Group. He holds a Master Degree in Business Administration (Distinguished Alumni Awards) from the National University of Singapore. Currently, he is studying the Engineering Doctorate postgraduate programme. Mr. Lam has been in community work in China and Hong Kong for many years. He is a member of the Standing Committee of the 10th, 11th and the 12th National Committee of the Chinese People's Political Consultative Conference, a director of Chinese Overseas Friendship Association, a member of Selection Committee for the Government of HKSAR and a committee member of the Election Committee Subsector Elections, Chairman of Mainland Affairs Committee of Scout Association of Hong Kong, Chairman of Polar Museum Foundation, Director of Future Star, an Adjunct Professor of College of Business of City University of Hong Kong and Director of Guangzhou Jinan University. Mr. Lam has received several prominent awards including "Hong Kong Ten Outstanding Young Persons Award 1986", "Young Industrialist Award of Hong Kong 1988", the first "Hong Kong Entrepreneurs" Award 1990", "Outstanding Achievements Award" of the "Hong Kong Print Award 1999" and "Medal of Honor (M.H.)" from the government of the Hong Kong Special Administrative Region in 2002. Mr. Lam has over 57 years' experience in the printing industry and takes charge of the overall planning, strategy and development of the Group. He has made dedicated efforts to enhance the transformation of Starlite, business diversification, products development, OBM product, intelligent (automation) systems and industry 4.0 in recent years.

**Mr. Tin Shing**, aged 57 joined the Group in September 1981. He was appointed as an Executive Director of the Company and director of several wholly-owned subsidiaries of the Company with effect from 1st April, 2019. Mr. Tin has over 40 years' experience in the operation and management of package printing companies and he has been responsible for the overall planning and daily operations of the Group in the PRC.

## 管理階層簡介

## 董事資料

#### 執行董事

林光如先生,現年七十四歲,自一九九二年起出任 本公司執行董事,為集團董事局主席、創辦人兼執 行長,林先生系新加坡國立大學工商管理碩士學位 (傑出校友),工程博士研究生候選人,林先生先後 出任中國及香港之社會公職,為中國人民政治協商 會議第十屆、第十一屆及第十二屆全國委員會委員、 中華海外聯誼會常務理事、香港推選委員、香港選 舉委員會委員、香港童軍總會內地事務委員會主席、 極地博物館基金主席、香港未來之星基金會董事、 香港城市大學商學院協席教授、暨南大學校董會校 董等。林先生曾榮獲各項殊榮,包括一九八六年香 港「十大傑出青年獎」、一九八八年香港首屆「青年工 業家獎|、一九九零年首屆「香港創業家榮譽獎|、 一九九九年「香港印藝大獎」之「傑出成就大獎」及二 零零二年香港特別行政區政府頒發「榮譽勳章」等。 林先生於印刷行業有超過五十七年經驗,一直以來 負責集團的企業策略與企業發展,近幾年來,為星 光轉型升級、業務和產品開拓、品牌創建、智能系 統和工業4.0,事業不遺餘力,卓有成效。

田誠先生,現年五十七歲,於一九八一年九月加入 本集團,他自二零一九年四月一日起獲委任為本公 司之執行董事,及本集團若干附屬公司之董事。田 先生擁有超過四十年在包裝印刷領域營運和管理的 經驗,一直專責統籌本集團於中國內地的營運計劃 及日常運作。 Mr. Poon Kwok Ching, aged 43, joined the Group in September 2006. He was appointed as Executive Director; an Authorised Representative of the Company; the Senior Vice President (Chief Financial Officer) of the Group; the Company Secretary of the Company; and a director of certain subsidiaries within the Group with effect from 1st April, 2019. Mr. Poon graduated from The University of Hong Kong and holds a Bachelor's degree in Business Administration and he has extensive experience in the fields of audit and accounting. Mr. Poon is a Management Accounting Expert appointed by the Ministry of Finance of the PRC, a Committee Member of the Chinese People's Political Consultative Conference Guangzhou City Haizhu District, an Associate Member of the Hong Kong Institute of Certified Public Accountants and a Fellow Member of the Association of Chartered Certified Accountants. Mr. Poon has also received a Commendation awarded by the Home Affairs Bureau of the Hong Kong Special Administrative Region of the PRC in 2018.

#### **Non-Executive Director**

**Ms. Yeung Chui**, aged 74, is one of the founders of the Group. She was re-designated from the position of Executive Director to Non-Executive Director of the Company with effect from 1st September, 2011. She has over 50 years' experience in the printing industry.

#### **Independent Non-Executive Directors**

Mr. Chan Yue Kwong, Michael, aged 69, Independent Non-Executive Director, Chairman of the Remuneration Committee, member of the Audit Committee and Nomination Committee of the Company. He has been an Independent Non-Executive Director of the Company since 1993. Mr. Chan was the former Chairman and is currently the non-executive director of the publicly-listed Cafe de Coral Holdings Limited in Hong Kong. He is also a Non-Executive Director of Tao Heung Holdings Limited, an Independent Non-Executive Director of Pacific Textiles Holdings Limited, Tse Sui Luen Jewellery (International) Limited, Modern Dental Group Limited, and Human Health Holdings Limited, all of which are listed on the Main Board of the Hong Kong Stock Exchange. He holds a double major degree in Sociology and Political Science, a Master degree in City Planning from the University of Manitoba, an Honorary Doctorate Degree in Business Administration, and is bestowed as Honorary Fellow from Lingnan University. Mr. Chan currently is the adviser of the Quality Tourism Services Association, as well as being the Honorary Chairman of the Hong Kong Institute of Marketing. He has many years of professional experience in the public sector and over 30 years' managerial experience in the food and catering industry.

## 管理階層簡介

**潘國政先生**,現年四十三歲,於二零零六年九月加 入本集團,自二零一九年四月一日起,他獲委任為 本公司之執行董事;本公司授權代表;本集團高級 副總裁(首席財務長);本公司公司秘書;及本集團 若干附屬公司之董事。潘先生畢業於香港大學,持 有工商管理學士學位,在審計及會計等方面擁有豐 富經驗。彼為中國財政部聘任的管理會計諮詢專家、 中國人民政治協商會議廣州市海珠區委員會委員、 香港會計師公會會員及英國特許會計師公會資深會 員。潘先生於二零一八年獲頒發香港特別行政區民 政事務局嘉許狀。

#### 非執行董事

**楊翠女士**,現年七十四歲,為本集團創辦人之一。 她由二零一一年九月一日起由本公司之執行董事調 職為非執行董事,她於印刷行業擁有超過五十年經 驗。

#### 獨立非執行董事

**陳裕光先生**,現年六十九歲,本公司之獨立非執行 董事、薪酬委員會主席、審核委員會及提名委員會 成員,他自一九九三年起出任本公司之獨立非執行 董事。前任香港上市之大家樂集團有限公司集團主 席,現為非執行董事,亦為稻香控股有限公司集團主 席,現為非執行董事,亦為稻香控股有限公司之司之調 執行董事,互太紡織控股有限公司、謝瑞麟珠寶(國 際)有限公司、現代牙科集團有限公司及盈健醫療 、創代牙科集團有限公司及盈健醫療 動力限公司之獨立非執行董事(上述公司均於香 際)有限公司之獨立非執行董事(上述公司均於香 慶)。陳先生持有加拿大曼尼托巴大學 社會及政治學學位及該大學城市規劃碩士學位,更 獲頒授工商管理榮譽博士學位及榮膺嶺南大學之榮 譽院士殊榮。陳先生現為優質旅遊服務協會顧問, 他同時擔任香港市務學會榮譽主席。陳先生擔任若 干公職多年,獲得廣泛專業經驗,並從事飲食業務 的企業管理及領導工作,迄今超逾三十多年。

## **MANAGEMENT PROFILE**

Mr. Kwok Lam-Kwong, Larry, SBS, JP, aged 65, Independent Non-Executive Director, Chairman of Nomination Committee, member of the Remuneration Committee and Audit Committee of the Company. He was appointed as an Independent Non-Executive Director of the Company in July 2004. He is currently a partner of Kwok Yih & Chan ("KYC"), Solicitors. Prior to founding KYC, he worked in a number of international law firms, including Baker & McKenzie, Simmons & Simmons (Partner), Andersen Legal (Managing Partner, Greater China), Mallesons Stephen Jagues (Managing Partner, Mainland China and Hong Kong) and King & Wood Mallesons (Managing Partner, Asia Strategy & Markets). He graduated from the University of Sydney, Australia with combined degrees in accounting/economics and laws respectively as well as a master's degree in laws. He also obtained the Advanced Management Program diploma from the Harvard Business School. He is qualified to practise as a solicitor in Hong Kong, Australia, England and Wales and Singapore. He is also qualified as a Chartered Accountant in England and Wales and a CPA in Hong Kong and Australia. He has served regularly on Government boards and committees. Previously, he was Chairman of the Transport Advisory Committee, Chairman of the Independent Police Complaints Council, Convenor of the Disciplinary Appeals Committee of the Hong Kong Stock Exchange, Chairman of the Traffic Accident Victims Assistance Advisory Committee, Chairman of the Appeal Board of the Criminal & Law Enforcement Injuries Compensation Boards, Vice-Chairman of the Consumer Council and Deputy Chairman of the Appeal Board under the Consumer Goods Safety Ordinance.

## 管理階層簡介

**郭琳廣先生**, *銀紫荊星章, 太平紳士*, 現年六十五歲, 本 公司之獨立非執行董事、提名委員會主席、薪酬委 員會及審核委員會成員,他於二零零四年七月獲委 仟為本公司之獨立非執行董事。現為郭葉陳律師事 務所(「KYC」)之合夥人。在創立KYC之前,曾在多間 國際律師事務所工作,當中包括美國貝克•麥堅時 律師事務所、英國西盟斯律師行(合夥人)、美國安 達信國際律師事務所(大中華區主管合夥人)、澳大 利亞萬盛國際律師事務所(大中華區管理合夥人)及 金杜律師事務所(執行管理合夥人(亞洲戰略及市場)) 等。他畢業於澳洲悉尼大學並先後取得經濟學學士、 法學學士及法學碩士學位,其後亦取得哈佛商學院 的高級管理課程文憑。他為香港執業律師,同時亦 具有澳洲、英格蘭和威爾斯及新加坡的執業律師資 格。此外,更具有英格蘭和威爾斯的特許會計師資 格及澳洲和香港的認可會計師資格。任職多個政府 諮詢機構及委員會的委員。曾任交通諮詢委員會主 席、監警會主席、港交所紀律上訴委員會召集人、 交通意外傷亡援助諮詢委員會主席、暴力及執法傷 亡賠償上訴委員會主席、消費者委員會副主席及消 費品安全條例上訴委員會副主席等。

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Mr. Tam King Ching, Kenny, aged 72, Independent Non-Executive Director, Chairman of the Audit Committee, member of the Remuneration Committee and Nomination Committee of the Company. He was appointed as an Independent Non-Executive Director of the Company in July 2004. He is a practising Certified Public Accountant in Hong Kong. He is a fellow member of the Hong Kong Institute of Certified Public Accountants and a member of the Chartered Professional Accountants of Ontario, Canada. Mr. Tam is serving as a member of the Restructuring and Insolvency Faculty Executive Committee in the Hong Kong Institute of Certified Public Accountants. He is also a Past President of The Society of Chinese Accountants and Auditors. Mr. Tam also serves as an independent non-executive director of certain listed companies on the main board of The Stock Exchange of Hong Kong Limited, namely, CCT Fortis Holdings Limited, Kingmaker Footwear Holdings Limited, Shougang Concord Grand (Group) Limited, Hong Kong Shanghai Alliance Holdings Limited, West China Cement Limited, BeijingWest Industries International Limited, GBA Holdings Limited and Wisdom Education International Holdings Company Limited.

## 管理階層簡介

**譚競正先生**,現年七十二歲,本公司之獨立非執行 董事、審核委員會主席、薪酬委員會及提名委員會 成員,他於二零零四年七月獲委任為本公司之獨立 非執行董事。彼為香港執業會計師。彼為香港會計 師公會之資深會員及加拿大安大略省特許專業會計 師公會會員。譚先生為香港會計師公會重整及破產 管理專項學會執行委員會之委員。彼亦為香港華計 命公會前任會長。譚先生亦出任多間於香港聯 合交易所有限公司主板上市之公司(即中建富通集 團有限公司、信星鞋業集團有限公司、首長四方(集 團)有限公司、京西重工國際有限公司、中國西部水 泥有限公司、京西重工國際有限公司、CBA集團有 限公司及睿見教育國際控股有限公司)之獨立非執 行董事職位。

## **INDEPENDENT AUDITOR'S REPORT**

## 獨立核數師報告



# INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF STARLITE HOLDINGS LIMITED

(incorporated in Bermuda with limited liability)

#### Opinion

#### What we have audited

The consolidated financial statements of Starlite Holdings Limited (the "Company") and its subsidiaries (the "Group") set out on pages 72 to 184, which comprise:

- the consolidated statement of financial position as at 31st March, 2021;
- the consolidated income statement for the year then ended;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include a summary of significant accounting policies.

#### Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31st March, 2021, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

# 羅兵咸永道

獨立核數師報告 致星光集團有限公司成員

(於百慕達註冊成立的有限公司)

## 意見

#### 我們已審計的內容

星光集團有限公司(以下簡稱「貴公司」)及其附屬公 司(以下統稱「貴集團」)列載於第72至184頁的綜合財 務報表,包括:

- 於二零二一年三月三十一日的綜合財務狀況表;
- 截至該日止年度的綜合收益表;
- 截至該日止年度的綜合全面收益表;
- 截至該日止年度的綜合權益變動表;
- 截至該日止年度的綜合現金流量表;及
- 综合財務報表附註,包括主要會計政策概要。

#### 我們的意見

我們認為,該等綜合財務報表已根據香港會計師公 會頒布的《香港財務報告準則》真實而中肯地反映 了 貴集團於二零二一年三月三十一日的綜合財務 狀況及其截至該日止年度的綜合財務表現及綜合現 金流量,並已遵照香港《公司條例》的披露規定妥為 擬備。

### **Basis for Opinion**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code.

### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters are identified in our audit as follows:

- Impairment assessment of property, plant and equipment, right-of-use assets and prepayments for non-current assets; and
- Provision for inventories obsolescence.

## 獨立核數師報告

### 意見的基礎

我們已根據香港會計師公會頒布的《香港審計準則》 進行審計。我們在該等準則下承擔的責任已在本報 告「核數師就審計綜合財務報表承擔的責任」部分中 作進一步闡述。

我們相信,我們所獲得的審計憑證能充足及適當地 為我們的審計意見提供基礎。

### 獨立性

根據香港會計師公會頒布的《專業會計師道德守則》 (以下簡稱「守則」),我們獨立於 貴集團,並已履行 守則中的其他專業道德責任。

#### 關鍵審計事項

關鍵審計事項是根據我們的專業判斷,認為對本期 綜合財務報表的審計最為重要的事項。這些事項是 在我們審計整體綜合財務報表及出具意見時進行處 理的。我們不會對這些事項提供單獨的意見。

我們在審計中識別的關鍵審計事項概述如下:

- 物業、廠房及設備、使用權資產以及非流動資 產之預付款之減值評估;及
- ▶ 陳舊存貨減值撥備。



## INDEPENDENT AUDITOR'S REPORT

## 獨立核數師報告

Key Audit Matter 關鍵審計事項 How our audit addressed the Key Audit Matter 我們的審計如何處理關鍵審計事項

Impairment assessment of property, plant and equipment, right-of-use assets and prepayments for non-current assets 物業、廠房及設備、使用權資產以及非流動資產之預付款之減值評估

Refer to Notes 2.5, 2.6, 2.19, 4(a), 14 and 15 to the consolidated financial statements 請參閱綜合財務報表附註2.5, 2.6, 2.19, 4(a), 14及15

The Group has approximately HK\$415,169,000 of property, plant and equipment ("PP&E"), right-of-use assets ("ROU") and prepayments for non-current assets as at 31st March, 2021, of which approximately HK\$83,285,000 HK\$288,946,000 and HK\$37,825,000 are related to the Group's production plant and machinery, ROU and prepayments for non-current assets in eastern and southern China and Malaysia respectively. The Group's eastern and southern China segments and Malaysia are three separate Cash Generating Units, all suffering from loss for the year of approximately HK\$25,921,000, HK\$45,454,000 and HK\$23,599,000 respectively. The recovery of the economic performance of the assets in eastern China, southern China and Malaysia were slower than expected due to global market sentiment, intense competition and Coronavirus Disease 2019 pandemic. 貴集團於二零二一年三月三十一日的物業、廠房及設 備(「物業、廠房及設備」)、使用權資產(「使用權資產」) 以及非流動資產之預付款約為415,169,000港元,其中 約83,285,000港元、288,946,000港元以及37,825,000 港元與 貴集團分別於華東、華南及馬來西亞的生產 廠房及機器、使用權資產以及非流動資產之預付款有 關。 貴集團的華東、華南及馬來西亞分部為三個獨 立現金產生單位,於本年度全部均錄得除税後虧損分 別約25,921,000港元、45,454,000港元及23,599,000港 元。華東、華南及馬來西亞資產經濟表現的復甦步伐 較預期為慢,主要由於環球市場情緒、激烈競爭及 2019新型冠狀病毒疫情。

We performed the following procedures to address this key audit matter:

我們進行了以下程序以解決關鍵審計事項:

- We obtained an understanding of management's internal control and assessment process of the preparation of cash flow projection and assessed the inherent risk of material misstatement by considering the degree of estimation uncertainty and level of other inherent risk factors such as complexity, subjectivity, changes and susceptibility to management bias or fraud. 了解管理層關於內部監控及準備現金流量預測的評估過 程,並通過考慮估計之不確定性程度及其他固有風險因 素的水平(如複雜性、主觀性、變動及對管理層偏向或舞 弊的敏感性)評估重大錯誤陳述的固有風險。
- We evaluated management's identification of the impairment indicators by corroborating with supporting evidence for the PP&E, ROU and prepayments for noncurrent assets in eastern and southern China and Malaysia. 就華東及華南以及馬來西亞的物業、廠房及設備、使用

權資產以及非流動資產之預付款而言,我們以相關支持 文件為佐證,對管理層所識別的減值指標進行評價。

We involved our in-house valuation expert in assessing the methodology of management's impairment assessment based on the value in use calculation and the fair value less cost of disposal model, and the key assumptions used in the management's impairment assessment of the PP&E, ROU and prepayments for non-current assets. 我們動用內部估值專家評估管理層根據使用價值及公允 價值減出售成本的模型計算的減值評估方法,及管理層 就物業、廠房及設備、使用權資產以及非流動資產之預 付款的減值評估所使用的關鍵假設。

## 獨立核數師報告

Key Audit Matter 關鍵審計事項

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How our audit addressed the Key Audit Matter 我們的審計如何處理關鍵審計事項

Impairment assessment of property, plant and equipment, right-of-use assets and prepayments for non-current assets (continued)

物業、廠房及設備、使用權資產以及非流動資產之預付款之減值評估(續)

Management assessed the recoverable amounts of the PP&E, ROU and prepayments for non-current assets in eastern and southern China and Malaysia separately as three Cash Generating Units, and based on the higher of values in use or fair values less cost of disposal. The values in use and fair values less cost of disposal of the PP&E, ROU and prepayments for non-current assets for these three segments are determined by management based on the future cash flow generated by these assets and the market value of these assets respectively. Management engaged independent external valuer to assist them to value these assets. Based on management's impairment assessment, an impairment charge of approximately HK\$784,000 is recognised for Malaysia in the current year. No impairment charge is recognised for eastern and southern China in the current year.

管理層基於使用價值或公允價值減出售成本的較高者, 以評估華東及華南以及馬來西亞三個獨立現金產生 單位的物業、廠房及設備、使用權資產以及非流動資 產之預付款的可收回價值。管理層分別根據此等資產 所產生的未來現金流量以及此等資產的市場價值,釐 定三個分部之物業、廠房及設備、使用權資產以及非 流動資產之預付款的使用價值及公允價值減出售成本。 管理層聘請獨立外聘估值師以協助管理層估算此等 資產的價值。根據管理層的減值評估,本年度確認馬 來西亞減值開支約784,000港元,本年度華東及華南 並無確認任何減值開支。 For value in use calculations, we assessed the management's impairment assessments based on the future cash flow forecasts, by comparing sales growth rates to the underlying assumptions in the latest Board approved budgets and the discount rates to the cost of capital for the Company and comparable organisations. We tested the mathematical accuracy of the calculations of the management's impairment assessments derived from the forecast models and assessed key inputs in the calculations by reference to management's approved budgets. We also checked the key data inputs, on a sample basis, of management's approved budgets by reference to third parties information such as purchase orders, and we assessed the historical reliability of the budgets.

就使用價值計算而言,我們透過將 貴公司最新獲董事 會批准的預算中的相關假設的銷售增長率及資金成本的 貼現率與可資比較組織比較,從而評估管理層根據未來 現金流量預測進行的減值評估。我們測試了管理層由預 測模型得出的減值評估計算的數學準確性,並參考管理 層的經批准預算評估計算的關鍵輸入數據。我們亦參考 採購訂單等第三方資料抽樣檢查管理層的經批准預算的 關鍵數據,並且評估預算的歷史可靠性。

We assessed the competence, capabilities and objectivity of the independent external valuers. 我們評估了獨立外聘估值師的勝任能力,能力及客觀性。

## INDEPENDENT AUDITOR'S REPORT

## 獨立核數師報告

Key Audit Matter 關鍵審計事項 How our audit addressed the Key Audit Matter 我們的審計如何處理關鍵審計事項

Impairment assessment of property, plant and equipment, right-of-use assets and prepayments for non-current assets (continued)

物業、廠房及設備、使用權資產以及非流動資產之預付款之減值評估(續)

We focused on this area because significant • judgements are involved in management's impairment assessment in the determination of the recoverable amounts of the PP&E, ROU and prepayments for noncurrent assets which are based on various key assumptions and estimates such as sales growth rates and discount rates in the value in use calculations and other assumptions and data inputs such as comparable transactions and market values in determining the fair values.

我們專注於此,是因為管理層的減值評估涉及重大判 斷,此乃由於釐定物業、廠房及設備、使用權資產以 及非流動資產之預付款的可收回價值是基於多項關 鍵假設及對未來預算的估計,例如銷售增長率及計算 使用價值的貼現率及其他假設以及輸入數據,例如可 資比較的交易以及市場價值以釐定其公允價值。 We assessed the reasonableness of the key assumptions and data inputs used by the independent external valuers and management, on a sample basis, such as the comparable transactions and market values available for the PP&E and ROU. 我們抽樣評估獨立外聘估值師及管理層使用的關鍵假設 及輸入數據的合理性,例如可資比較的交易及物業、廠

房及設備以及使用權資產的市場價值。

We also performed sensitivity analysis on the key assumptions underlying management's impairment assessments based on the cash flow forecasts by considering the variables and fluctuations in those underlying key assumptions by checking to available market information and other supporting evidence. 我們亦透過考慮相關關鍵假設的變數及波動,就管理層 根據未來現金流量預測進行減值評估的相關關鍵假設進 行敏感度分析,核對已有市場資料及支持證據。

Based on the procedures performed above, we considered the key assumptions and estimates used by management in assessing the impairment of PP&E, ROU and prepayments for non-current assets to be supportable.

根據以上所進行的程序,我們認為管理層用於評估物業、廠房 及設備、使用權資產以及非流動資產之預付款的減值估計為可 支持。

獨立核數師報告

Key Audit Matter 關鍵審計事項

Provision for inventories obsolescence 陳舊存貨之撥備

Refer to Notes 2.9 and 18 to the consolidated financial statements 請參閱綜合財務報表附註2.9及18

At 31st March, 2021, the Group held inventories of approximately HK\$104,139,000, net of provision of inventories obsolescence of approximately HK\$33,096,000. Among these inventories, there are raw materials of approximately HK\$41,232,000, work in progress of approximately HK\$24,949,000, and finished goods of HK\$37,958,000. Inventories are stated at lower of cost or net realisable value.

於二零二一年三月三十一日, 貴集團持有存貨約 104,139,000港元, 扣除陳舊存貨之減值撥備約 33,096,000港元。在該等存貨中, 原材料約為 41,232,000港元, 在製品約為24,949,000港元, 及製成 品約為37,958,000港元。存貨以成本或可變現淨值列 賬。

Management assessed the provision for inventories obsolescence periodically based on consideration of potential obsolescence and slow moving of raw materials and work in progress, and the estimated selling price less cost to sell of its finished goods. The identification of inventories obsolescence and determination of estimated selling price less cost to sell require the use of significant judgements by considering various factors, including their nature, ageing, and the latest selling price.

管理層根據對潛在陳舊及滯銷的原材料及在製品,以 及其製成品的估計售價減出售成本的考慮,定期評估 陳舊存貨的撥備。識別陳舊存貨及釐定估計售價減出 售成本須使用重大判斷並考慮多項因素,包括其性質、 貨齡及最新售價。 How our audit addressed the Key Audit Matter 我們的審計如何處理關鍵審計事項

We performed the following procedures to address this key audit matter:

我們進行了以下程序以解決關鍵審計事項:

We obtained an understanding of management's internal control and assessment process of management's estimation of provision for inventories obsolescence and assessed the inherent risk of material misstatement by considering the degree of estimation uncertainty and level of other inherent risk factors such as complexity, subjectivity, changes and susceptibility to management bias or fraud.

了解管理層關於內部監控及管理層估計陳舊存貨減值撥 備的評估過程,並通過考慮估計之不確定性程度及其他 固有風險因素的水平(如複雜性、主觀性、變動及對管理 層偏向或舞弊的敏感性)評估重大錯誤陳述的固有風險。

- We understood, evaluated and tested the key controls on management's periodic assessment of provision for inventories obsolescence across the Group. 我們了解、評價及測試管理層定期評估 貴集團陳舊存 貨撥備的關鍵控制。
- We tested, on a sample basis, the inventory aging by comparing the inventory records with the underlying documents.

我們透過比較存貨記錄與相關文件,抽樣測試存貨貨齡。

We reviewed the subsequent utilisation of various raw materials and work in progress, on a sample basis, to assess the appropriateness of the associated provision made, if any.

我們抽樣檢視各項原材料及在製品其後的使用情況,以 評估所作相關撥備(如有)是否恰當。

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## INDEPENDENT AUDITOR'S REPORT

## 獨立核數師報告

Key Audit Matter 關鍵審計事項

## Provision for inventories obsolescence (continued) 陳舊存貨之撥備(續)

We regarded this as a key audit matter as provision for inventories obsolescence required management judgements on estimates of future demands and ageing of the inventories.

我們視此為關鍵審計事項,是由於陳舊存貨撥備需要 管理層對存貨的未來需求及貨齡估計作出判斷。

# How our audit addressed the Key Audit Matter 我們的審計如何處理關鍵審計事項

We reviewed the subsequent sales of finished goods. We tested, on a sample basis, the subsequent selling price of different products and compared with the average unit costs.

我們復查製成品其後的銷售,我們抽樣測試不同產品其 後的售價並與平均單位成本作比較。

Based on the procedures performed above, we considered the estimates made by management in assessing the provision for inventories obsolescence to be supported by available evidence.

根據以上所進行的程序,我們認為管理層於評估陳舊或滯銷存 貨撥備時所作出的估計獲可得憑證支持。

#### **Other Information**

The directors of the Company are responsible for the other information. The other information comprises the information included in the "Corporate Information", "Chairman's Statement", "Chairman's Letter", "Financial Summary", "Report of the Directors", "Corporate Governance Report", and "Management Profile" (but does not include the consolidated financial statements and our auditor's report thereon), which we obtained prior to the date of this auditor's report, and the "Environmental, Social and Governance Report", which is expected to be made available to us after that date.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

## 其他信息

貴公司董事須對其他信息負責。其他信息包括我們 在本核數師報告日前取得的「公司資料」、「主席報 告」、「主席函件」、「財務摘要」、「董事會報告」、「企 業管治報告」及「管理階層簡介」(但不包括綜合財務 報表及我們的核數師報告),以及預期將會在本核數 師報告日後取得的「環境、社會及管治報告」內的信 息。

我們對綜合財務報表的意見並不涵蓋其他信息,我 們亦不對該等其他信息發表任何形式的鑒證結論。

結合我們對綜合財務報表的審計,我們的責任是閲 讀其他信息,在此過程中,考慮其他信息是否與綜 合財務報表或我們在審計過程中所了解的情況存在 重大抵觸或者似乎存在重大錯誤陳述的情況。 If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the "Environmental, Social and Governance Report", if we conclude that there is a material misstatement therein, we are required to communicate the matter to the audit committee and take appropriate action considering our legal rights and obligations.

# Responsibilities of Directors and Audit Committee for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The audit committee is responsible for overseeing the Group's financial reporting process.

## 獨立核數師報告

基於我們已執行的工作,如果我們認為其他信息存 在重大錯誤陳述,我們需要報告該事實。在這方面, 我們沒有任何報告。

當我們閱讀「環境、社會及管治報告」後,如果我們 認為其中存在重大錯誤陳述,我們需要將有關事項 與審核委員會溝通,並考慮我們的法律權利和義務 採取適當行動。

## 董事及審核委員會就綜合財務報表須承 擔的責任

貴公司董事須負責根據香港會計師公會頒布的《香 港財務報告準則》及香港《公司條例》的披露規定擬 備真實而中肯的綜合財務報表,並對其認為為使綜 合財務報表的擬備不存在由於欺詐或錯誤而導致的 重大錯誤陳述所需的內部控制負責。

在擬備綜合財務報表時,董事負責評估 貴集團持 續經營的能力,並在適用情況下披露與持續經營有 關的事項,以及使用持續經營為會計基礎,除非董 事有意將 貴集團清盤或停止經營,或別無其他實 際的替代方案。

審核委員會須負責監督 貴集團的財務報告過程。

# Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error. and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, in accordance with Section 90 of the Companies Act 1981 of Bermuda and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

## 獨立核數師報告

我們的目標,是對綜合財務報表整體是否不存在由 於欺詐或錯誤而導致的重大錯誤陳述取得合理保證, 並出具包括我們意見的核數師報告。我們僅按照百 慕達一九八一年《公司法》第90條向 閣下(作為整體) 報告我們的意見,除此之外本報告別無其他目的。 我們不會就本報告的內容向任何其他人士負上或承 擔任何責任。合理保證是高水平的保證,但不能保 證按照《香港審計準則》進行的審計,在某一重大錯 誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯 誤引起,如果合理預期它們單獨或滙總起來可能影 響綜合財務報表使用者依賴綜合財務報表所作出的 經濟決定,則有關的錯誤陳述可被視作重大。

在根據《香港審計準則》進行審計的過程中,我們運 用了專業判斷,保持了專業懷疑態度。我們亦:

- > 識別和評估由於欺詐或錯誤而導致綜合財務 報表存在重大錯誤陳述的風險,設計及執行 審計程序以應對這些風險,以及獲取充足和 適當的審計憑證,作為我們意見的基礎。由於 欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳 述,或凌駕於內部控制之上,因此未能發現因 欺詐而導致的重大錯誤陳述的風險。
  - 了解與審計相關的內部控制,以設計適當的 審計程序,但目的並非對 貴集團內部控制的 有效性發表意見。
- 評價董事所採用會計政策的恰當性及作出會 計估計和相關披露的合理性。

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## 獨立核數師報告

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the audit committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the audit committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

- 對董事採用持續經營會計基礎的恰當性作出 結論。根據所獲取的審計憑證,確定是否存在 與事項或情況有關的重大不確定性,從而可 能導致對 貴集團的持續經營能力產生重大 疑慮。如果我們認為存在重大不確定性,則有 必要在核數師報告中提請使用者注意綜合財 務報表中的相關披露。假若有關的披露不足, 則我們應當發表非無保留意見。我們的結論 是基於核數師報告日止所取得的審計憑證。 然而,未來事項或情況可能導致 貴集團不能 持續經營。
- 評價綜合財務報表的整體列報方式、結構和 內容,包括披露,以及綜合財務報表是否中肯 反映交易和事項。
- 就 貴集團內實體或業務活動的財務信息獲 取充足、適當的審計憑證,以便對綜合財務報 表發表意見。我們負責 貴集團審計的方向、 監督和執行。我們為審計意見承擔全部責任。

除其他事項外,我們與審核委員會溝通了計劃的審 計範圍、時間安排、重大審計發現等,包括我們在 審計中識別出內部控制的任何重大缺陷。

我們還向審核委員會提交聲明, 説明我們已符合有 關獨立性的相關專業道德要求, 並與他們溝通有可 能合理地被認為會影響我們獨立性的所有關係和其 他事項, 以及在適用的情況下, 採取行動以消除威 脅或防範措施。

# INDEPENDENT AUDITOR'S REPORT

From the matters communicated with the audit committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this 出具本獨立核數師報告的審計項目合夥人是陳偉信。 independent auditor's report is Wilson Chan.

# 獨立核數師報告

從與審核委員會溝通的事項中,我們確定哪些事項 對本期綜合財務報表的審計最為重要,因而構成關 鍵審計事項。我們在核數師報告中描述這些事項, 除非法律法規不允許公開披露這些事項,或在極端 罕見的情況下,如果合理預期在我們報告中溝通某 事項造成的負面後果超過產生的公眾利益,我們決 定不應在報告中溝通該事項。

PricewaterhouseCoopers Certified Public Accountants

Hong Kong, 29th June, 2021

羅兵咸永道會計師事務所 執業會計師

香港,二零二一年六月二十九日

# CONSOLIDATED INCOME STATEMENT

For the year ended 31st March, 2021

# 綜合收益表

截至二零二一年三月三十一日止年度

			Year ended 31 截至三月三十-	,
			2021	2020
			二零二一年	二零二零年
		Note	HK\$'000	HK\$'000
		附註	千港元	千港元
Revenue	收入	5	1,057,477	1,135,902
Cost of sales	銷售成本	7	(888,364)	(904,422)
Gross profit	毛利		169,113	231,480
Other income and (losses)/gains — net	其他收入及(虧損)/收益		,	,
	— 淨額	6	(65,852)	19,068
Selling and distribution costs	銷售及分銷費用	7	(66,055)	(63,671)
General and administrative expenses	一般及行政開支	7	(137,476)	(161,540)
Reversal of impairment losses on	金融資產減值虧損回撥			
financial assets			1,557	1,719
Operating (loss)/profit	經營(虧損)/溢利		(98,713)	27,056
Finance income	融資收入		16,072	510
Finance costs	融資成本		(10,623)	(8,361)
Finance income/(costs) — net	融資收入/(成本)— 淨額	8	5,449	(7,851)
(Loss)/profit before income tax	除税前(虧損)/溢利		(93,264)	19,205
Income tax expense	所得税開支	11	(5,261)	(10,706)
(Loss)/profit for the year attributable to	年內本公司擁有人應佔			
the owners of the Company	(虧損)/溢利		(98,525)	8,499
(Losses)/earnings per share attributable to the owners of the Company for the year (expressed in HK cents per share)	年內本公司擁有人應佔每股 (虧損)/盈利 (每股以港仙呈列)	12		
— Basic	— 基本	12	(18.76)	1.62
— Diluted	— 攤薄		(18.76)	1.62

The above consolidated income statement should be read in 上述綜合收益表應與隨附之附註一併細閱。 conjunction with the accompanying notes.

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31st March, 2021

# 綜合全面收益表

截至二零二一年三月三十一日止年度

		Year ended 31 三月三十一日	,
		2021 二零二一年	2020 二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
(Loss)/profit for the year	年內(虧損)/溢利	(98,525)	8,499
Other comprehensive income/(loss):	其他全面收益/(虧損):		
Items that may be reclassified to profit or loss	可能重新分類至損益的項目		
Currency translation differences	滙兑差異	34,569	(27,932)
Items that will not be reclassified to profit or loss	不會重新分類至損益的項目		
Increase/(decrease) in fair value of financial assets	按公允價值計入其他全面		
at fair value through other comprehensive income	收益的金融資產之公允		
	價值增加/(減少)	92	(587)
Other comprehensive income/(loss) for the year,	年內其他全面收益/(虧損),		
net of tax	除税後	34,661	(28,519)
Total communication has for the communication of the	ケウォッコ体を一座ルッテ		
Total comprehensive loss for the year attributable to the owners of the Company	年內本公司擁有人應佔全面 虧損總額	(63,864)	(20,020)

The above consolidated statement of comprehensive income 上述綜合全面收益表應與隨附之附註一併細閱。 should be read in conjunction with the accompanying notes.

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION 综合財務狀況表

As at 31st March, 2021

# 於二零二一年三月三十一日

			As at 31st March, 於三月三十一日	
			2021 二零二一年	2020 二零二零年
		Note 附註	HK\$′000 千港元	HK\$′000 千港元
ASSETS	資產			
Non-current assets	非流動資產			
Property, plant and equipment	物業、廠房及設備	14	333,095	289,832
Right-of-use assets	使用權資產	15	33,337	32,697
Prepayments for non-current assets	非流動資產之預付款	19	48,737	1,511
Deposits	按金	19	_	549
Deferred income tax assets	遞延所得税資產	23	1,769	1,604
Financial assets at fair value through	按公允價值計入其他全面收			
other comprehensive income	益的金融資產	17	1,510	1,418
Financial assets at fair value through	按公允價值計入損益的			
profit or loss	金融資產	17	8,332	13,335
			426,780	340,946
Current assets	流動資產			
Inventories	存貨	18	104,139	107,089
Trade and bill receivables	貿易應收賬款及票據	19	179,671	154,522
Prepayments and deposits	預付款項及按金	19	29,672	21,459
Tax recoverable	可收回所得税款		3,992	1,153
Bank deposits with maturity over 3	由存款日起計算超過			
months from date of deposits	三個月到期之銀行存款	20	201	201
Cash and cash equivalents	現金及現金等值	20	275,047	232,199
			592,722	516,623
Total assets	總資產		1,019,502	857,569
EQUITY	權益			
Equity attributable to the owners of the Company	本公司擁有人應佔權益			
Share capital	股本	25	52,514	52,514
Reserves	儲備	27	300,705	396,077
	נדון אאו	-/		
Total equity	權益總額		353,219	448,591

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31st March, 2021

# 綜合財務狀況表

於二零二一年三月三十一日

			As at 31st March, 於三月三十一日	
			2021	2020
			二零二一年	二零二零年
		Note	HK\$'000	HK\$'000
		附註	千港元	千港元
LIABILITIES	負債			
Non-current liabilities	非流動負債			
Borrowings	融資	21		9,167
Amount due to a purchaser of a	應付一附屬公司買方的款項	21		3,107
subsidiary		24	154,065	_
Deferred revenue	遞延收入	21		604
Lease liabilities	租賃負債	15	1,885	2,458
Deferred income tax liabilities	遞延所得税負債	23	1,688	5,436
Defence meone tax nabinites		23		
			157,638	17,665
Current liabilities	流動負債			
Trade and bill payables	貿易應付賬款及票據	22	136,842	84,752
Other payables and accruals	其他應付款及應計負債	22	102,802	155,098
Contract liabilities	合約負債	5	4,904	4,646
Current income tax liabilities	即期所得税負債		30,422	28,866
Borrowings	融資	21	158,728	113,079
Amount due to a purchaser of a	應付一附屬公司買方的款項			
subsidiary		24	69,692	_
Lease liabilities	租賃負債	15	5,255	4,671
Deferred revenue	遞延收入			201
			508,645	391,313
Total liabilities	負債總額		666,283	408,978
Total equity and liabilities	權益及負債總額		1,019,502	857,569

The above consolidated statement of financial position should be read in conjunction with the accompanying notes. 上述綜合財務狀況表應與隨附之附註一併細閱。

The consolidated financial statements on pages 72 to 184 were approved by the Board of Directors on 29th June, 2021 and were signed on its behalf. 第72頁至184頁之綜合財務報表已於二零二一年六月 二十九日獲董事會批准及代表簽署。

Lam Kwong Yu 林光如 Chairman 主席 Poon Kwok Ching 潘國政 Director 董事

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY 综合權益變動表

For the year ended 31st March, 2021

截至二零二一年三月三十一日止年度

		Attributable to owners of the Company 本公司擁有人應佔		
		Share capital	Reserves (Note 27) 儲備	Total
		股本	(附註27)	總計
		HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元
Balances at 31st March, 2019 and at 1st April, 2019	於二零一九年 三月三十一日及 二零一九年			
	四月一日結餘	52,514	416,097	468,611
<b>Comprehensive income</b> Profit for the year	<b>全面收益</b> 年內溢利	_	8,499	8,499
Other comprehensive income Decrease in fair value of financial assets at fair value through other comprehensive income	<b>其他全面收益</b> 按公允價值計入其他 全面收益的金融資產 之公允價值減少		(587)	(587)
Currency translation differences	<ul><li> 定立九頃直滅シ</li><li> 進兑差異</li></ul>		(27,932)	(27,932)
Total other comprehensive loss, net of tax	其他全面虧損總額 — 除税後		(28,519)	(28,519)
Total comprehensive loss for the year	年內全面虧損總額		(20,020)	(20,020)
Balance at 31st March, 2020	於二零二零年 三月三十一日結餘	52,514	396,077	448,591

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY 綜合權益變動表

For the year ended 31st March, 2021

截至二零二一年三月三十一日止年度

			e to owners of the 本公司擁有人應佔 Reserves	Company
		Share capital	(Note 27) 儲備	Total
		股本	(附註27)	總計
		HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元
Balances at 31st March, 2020 and at 1st April, 2020	於二零二零年 三月三十一日及 二零二零年 四月一日結餘	52,514	396,077	448,591
Comprehensive loss	全面虧損			
Loss for the year	年內虧損	_	(98,525)	(98,525)
Other comprehensive income Increase in fair value of financial assets at fair value through other	<b>其他全面收益</b> 按公允價值計入其他 全面收益的金融資產			
comprehensive income	之公允價值增加	_	92	92
Currency translation differences	滙兑差異		34,569	34,569
Total other comprehensive income, net of tax	其他全面收益總額 — 除税後		34,661	34,661
Total comprehensive loss for the year	年內全面虧損總額		(63,864)	(63,864)
Transactions with owners in their capacity as owners Dividends paid	<b>與身份為擁有人之</b> 擁有人交易 已付股息		(31,508)	(31,508)
Balance at 31st March, 2021	於二零二一年 三月三十一日結餘	52,514	300,705	353,219

The above consolidated statement of changes in equity should 上述综合權益變動表應與隨附之附註一併細閱。 be read in conjunction with the accompanying notes.

CONSOLIDATED STATEMENT OF CASH FLOWS 综合現金流量表

For the year ended 31st March, 2021

截至二零二一年三月三十一日止年度

			Year ended 31st March, 三月三十一日止年度	
			2021	2020
			二零二一年	二零二零年
		Note	HK\$'000	HK\$'000
		附註	千港元	千港元
Cash flows from operating activities	經營活動之現金流量			
Cash (used in)/generated from	經營業務(所用)/產生			
operations	之現金	28(a)	(76,401)	112,741
Interest paid	已付利息		(3,948)	(8,025)
Hong Kong profits tax paid	已付香港利得税		(3,142)	(3,284)
Overseas income tax paid	已付海外所得税		(9,260)	(3,754)
Hong Kong profits tax refunded	已退還香港利得税		21	455
Net cash (used in)/generated from	經營活動(所用)/產生之現			
operating activities	金淨額		(92,730)	98,133
Cash flows from investing activities	投資活動之現金流量			
Payments of property, plant and	物業、廠房及			
equipment	設備付款		(131,339)	(25,758)
Proceeds from disposals of property,	出售物業、廠房及設備之		(131,333)	(23,730)
plant and equipment	所得收入	28(b)	19,124	438
Proceeds from disposal of financial	出售按公允價值計入損益	20(0)	13,124	450
assets at fair value through profit or	的金融資產的所得收入		5 052	
loss	中方하다비하여한		5,852	
Decrease in short-term bank deposits	由存款日起計算超過			
with maturity over 3 months from	三個月到期之短期			15 740
the date of deposits	銀行存款減少			15,749
Interest received	已收利息		1,711	510
Net cash used in investing activities	投資活動所用之現金淨額		(104,652)	(9,061)
Cash flows from financing activities	融資活動之現金流量			
Proceeds from bank loans	新增銀行貸款		147,600	95,397
Repayments of bank loans	償還銀行貸款		(114,742)	(185,187)
Principal elements of lease payments	租賃付款本金部份		(5,173)	(3,788)
Interest elements of lease payments	租賃付款利息部份		(258)	(336)
Dividends paid	已付股息		(31,508)	
Amount due to a purchaser of a	應付一附屬公司買方的		. , .	
subsidiary	款項		208,302	
Net cash generated from/(used in)	融資活動產生/(所用)之			
financing activities	現金淨額		204,221	(93,914)
0				

CONSOLIDATED STATEMENT OF CASH FLOWS 综合現金流量表

For the year ended 31st March, 2021

截至二零二一年三月三十一日止年度

			Year ended 31st March, 三月三十一日止年度	
			2021 二零二一年	2020 二零二零年
		Note 附註	HK\$′000 千港元	HK\$′000 千港元
Net increase/(decrease) in cash and cash equivalents	現金及現金等值之淨額增加 /(減少)		6,839	(4,842)
Cash and cash equivalents at the beginning of the year	年初之現金及現金等值		232,199	249,982
Exchange gains/(losses) on cash and cash equivalents	現金及現金等值之 匯兑收益/(虧損)		36,009	(12,941)
Cash and cash equivalents at the end of the year	年終之現金及現金等值	20	275,047	232,199

The above consolidated statement of cash flows should be read 上述綜合現金流量表應與隨附之附註一併細閱。 in conjunction with the accompanying notes.

# 綜合財務報表附註

# 1 General information

Starlite Holdings Limited (the "Company") is an investment holding company. Its subsidiaries are principally engaged in the printing and manufacturing of packaging materials, labels and paper products, including environmentally friendly paper products. The Company and its subsidiaries are collectively referred to the "Group".

The Company was incorporated in Bermuda on 3rd November, 1992, as an exempted company with limited liability under the Companies Act 1981 of Bermuda. The address of its registered office is Victoria Place, 5th Floor, 31 Victoria Street, Hamilton HM 10, Bermuda and its principal place of business is 3/F, Perfect Industrial Building, 31 Tai Yau Street, Sanpokong, Kowloon, Hong Kong. The Company's shares have been listed on The Stock Exchange of Hong Kong Limited since 1993.

These consolidated financial statements are presented in Hong Kong dollars ("HK\$"), unless otherwise stated.

### 2 Summary of significant accounting policies

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### 2.1 Basis of preparation

The consolidated financial statements of the Company have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRS") and the disclosure requirements of the Hong Kong Companies Ordinance Cap. 622. The consolidated financial statements have been prepared under the historical cost convention, as modified by the revaluation of financial assets at fair value through profit or loss and financial asset at fair value through other comprehensive income which are carried at fair value.

### 1 一般資料

星光集團有限公司(「本公司」)乃一家投資控股公司。其附屬公司的主要業務為印刷及製造包裝材料、標籤及紙類製品,包括環保紙類產品,本公司及其附屬公司統稱(「本集團」)。

本公司於一九九二年十一月三日根據百慕達 公司條例(1981)於百慕達註冊成立為獲豁免有 限公司。其註冊辦事處地址為Victoria Place, 5th Floor, 31 Victoria Street, Hamilton HM10, Bermuda及其主要營業地址為香港九龍新蒲崗 大有街三十一號善美工業大廈三樓。本公司 股份自一九九三年起於香港聯合交易所有限 公司上市。

除另有指明外,此等綜合財務報表以港元(「港 元」)呈列。

### 2 重要會計政策概要

編撰此等綜合財務報表所應用的主要會計政 策載列如下。除另有指明外,此等政策已於呈 列之所有年度貫徹應用。

# 2.1 編製基準

此综合財務報表乃根據香港財務報告準 則(「香港財務報告準則」)及香港《公司 條例》(第622章)的披露要求而編製。綜 合財務報表按照歷史成本法編製,並就 按公允價值計入損益的金融資產及按公 允價值計入其他全面收益的金融資產(以 公允價值列值)之重估而作出修訂。

### 2.1 Basis of preparation (Continued)

The preparation of consolidated financial statements in conformity with HKFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements, are disclosed in Note 4.

# (a) Amendments to existing standards and revised conceptual framework adopted by the Group

The following amendments to existing standards and revised conceptual framework have been adopted by the Group for the first time for the financial year beginning 1st April, 2020:

Standards	Subject of amendment
Amendments to HKAS 1 and HKAS 8	Definition of Material
Amendments to HKFRS 3	Definition of a Business
Amendments to HKFRS 9, HKAS 39 and HKFRS 7	Interest Rate Benchmark Reform
Conceptual Framework for Financial	Revised Conceptual Framework for Financial Reporting

The Group has adopted these amendments of standards and revised conceptual framework and the adoption of these amendments of standards and revised conceptual framework do not have significant impacts on the Group's consolidated financial statements.

Reporting 2018

# 綜合財務報表附註

### 2 重要會計政策概要(續)

2.1 編製基準(續) 遵照香港財務報告準則編製綜合財務報 表須採用若干主要會計估計,管理層於 應用本集團會計政策時,亦須作出判 斷。涉及高度判斷或複雜性或對綜合財 務報表重要的假設及估計在下列附註4 內披露。

## (a) 本集團已採納之現有準則的修訂 及經修訂概念框架

本集團於二零二零年四月一日起 財政年度已首次採納下列現有準 則的修訂及經修訂概念框架:

修訂的主題
重要性之釋義
業務之釋義
利率指標變革
財務報告之經修
訂概念框架

本集團已採納此等準則的修訂及 經修訂概念框架及採納此等準則 的修訂及經修訂概念框架對本集 團的綜合財務報表不會有重大影 響。

- 2.1 **Basis of preparation (Continued)** 
  - New standard, interpretation and (**b**) amendments to existing standards have been issued but not effective and have not been early adopted by the Group

# A number of new standard, interpretation and amendments to existing standards have been issued but not effective for annual periods beginning on 1st April, 2020 and have not been applied in preparing these consolidated financial statements.

#### 重要會計政策概要(續) 2

综合財務報表附註

2.1 編製基準(續) 已頒佈但仍未生效及本集團未有 (b) 提早採納的新準則、詮釋及現有 準則的修訂

> 多項新準則、詮釋及現有準則的 修訂於二零二零年四月一日起年 度期間已頒佈但仍未生效,但於 編撰此等綜合財務報表時未有應 用:

> > Effective for annual periods beginning on or after 年度期間開始 或以後生效

HKFRS 17	Insurance Contracts	1st January, 2023
香港財務報告準則第17號	保險合約	二零二三年一月一日
Amendments to HKAS 1	Classification of Liabilities as Current or Non-current	1st January, 2023
香港會計準則第1號的修訂	負債分類為流動或非流動	二零二三年一月一日
Amendments to HKFRS 3, HKAS 16 and HKAS 37	Property, Plant and Equipment: Proceeds before Intended Use	1st January, 2022
香港財務報告準則第3號、香港會計準則 第16號及香港會計準則第37號的修訂	物業、廠房及設備:擬定用途前之所得 款項	二零二二年一月一日
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint	A date to be determined
	Venture	determined
香港財務報告準則第10號及香港會計準則 第28號的修訂	投資者與其聯營公司或合營企業之間的 資產出售或出繳	日期有待釐定
Amendments to HKFRS 16	COVID-19-related Rent Concessions	1st June, 2020
香港財務報告準則第16號的修訂	COVID-19之相關租金減免	二零二零年六月一日
Amendments to HKFRS 16	COVID-19-related Rent Concessions beyond 30 June 2021	1st April, 2021
香港財務報告準則第16號的修訂	COVID-19 2021年6月30日以後之相關租金 減免	二零二一年四月一日
Annual Improvements Project	Annual Improvements to HKFRS 2018–2020	1st January, 2022
年度改進項目	香港財務報告準則2018–2020年度改進	二零二二年一月一日
Hong Kong Interpretation 5 (2020)	Presentation of Financial Statements	1st January, 2023
	- Classification by the Borrower of a	
	Term Loan that Contains a Repayment on Demand Clause	
香港詮釋第5號(2020)	財務報表的列報 — 借款人對包含可隨時 要求償還條款的有期貸款的分類	二零二三年一月一日
	又小原丞[[木小円円刊見小円刀 枳	3

- 2.1 Basis of preparation (Continued)
  - (b) New standard, interpretation and amendments to existing standards have been issued but not effective and have not been early adopted by the Group (Continued) The Group will adopt the new standard, interpretation and amendments to existing standards when they become effective. The Group has already commenced an assessment of the related impact of adopting the above new standard, interpretation and amendments to existing standards, none of which is expected to have a significant effect on the consolidated financial statements of

### 2.2 Consolidation

### 2.2.1 Subsidiaries

the Group.

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The acquisition method of accounting is used to account for business combinations by the Group (see Note 2.2.2).

# 综合財務報表附註

#### 2 重要會計政策概要(續)

 2.1 編製基準(續)
 (b) 已頒佈但仍未生效及本集團未有 提早採納的新準則、詮釋及現有 準則的修訂(續)

> 本集團將會於該等新準則、詮釋 及現有準則的修訂生效時採納。 本集團已開始評估採納上述新準 則、詮釋及現有準則的修訂產生 的有關影響,預期概不會對本集 團的綜合財務報表造成重大影響。

# 2.2 综合 *2.2.1 附屬公司*

附屬公司為本集團控制之所有實 體(包括結構實體)。當本集團對 參與實體業務之浮動回報承擔風 險或享有權利以及能透過指示實 體的活動之權力影響該等回報 時,即取得控制權。附屬公司在 控制權轉移至本集團之日綜合入 賬。附屬公司在控制權終止之日 起停止綜合入賬。

本集團採用收購法為業務合併入 賬。(見附註2.2.2)。

2.2 Consolidation (Continued)

2.2.1 Subsidiaries (Continued)

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated income statement, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of financial position respectively.

### 2.2.2 Business combination

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the:

- fair values of the assets transferred
- liabilities incurred to the former owners of the acquired business
- equity interests issued by the Group
- fair value of any asset or liability resulting from a contingent consideration arrangement, and
- fair value of any pre-existing equity interest in the subsidiary.

# 綜合財務報表附註

#### 2 重要會計政策概要(續)

2.2 綜合(續)
2.2.1 附屬公司(續)
集團公司之間的交易、結餘及未 實現收益予以對銷。未實現虧損 亦予以對銷,除非該交易提供證 明證實轉移資產減值。如有需要,
附屬公司之會計政策將會變動以 確保與本集團採納之會計政策符 合一致。

> 附屬公司業績和權益中的非控股 權益在綜合收益表、綜合全面收 益表、綜合權益變動表及綜合財 務狀況表中分開列示。

### 2.2.2 業務合併

採用收購法為所有業務合併入 賬,而不論有關股本工具或其他 資產是否收購所得。收購附屬公 司所轉讓代價由以下各項組成:

- 所轉讓資產的公允價值
- 所收購業務的前擁有人所 產生的負債
- 本集團發行的股本權益
- 或然代價安排產生的任何 資產或負債的公允價值, 及
- 於附屬公司的任何既有股
   本權益的公允價值。

# 2.2 Consolidation (Continued)

2.2.2 Business combination (Continued) Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date.

> The Group recognises any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis either at fair value or at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets.

> Acquisition-related costs are expensed as incurred.

The excess of the

- consideration transferred,
- amount of any non-controlling interest in the acquired entity, and
- acquisition-date fair value of any previous equity interest in the acquired entity

over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the business acquired, the difference is recognised directly in the consolidated income statement as a bargain purchase. Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value with changes in fair value recognised in the consolidated income statement.

# 綜合財務報表附註

#### 2 重要會計政策概要(續)

2.2 综合(續)
2.2.2 業務合併(續)
在業務合併過程中所收購的可識
別資產以及所承擔的負債及或然
負債,除有限之例外情況,均於
收購當日按其公允價值作初步計量。

本集團按個別收購基準根據公允 價值或非控股權益在被收購實體 可識別資產淨值的按比例應佔金 額確認於被收購實體的任何非控 股權益。

收購相關成本於產生時列為開支。

# 以下項目超過

- 所轉讓的代價,
- 被收購實體之任何非控股 權益金額,及
- 任何先前被收購實體之股 本權益於收購日期之公允 價值

與所收購可識別資產淨值之公允 價值之差額入賬列作商譽。倘有 關金額低於所收購業務之可識別 資產淨值之公允價值,則該差額 會直接於綜合收益表作為一項廉 價收購確認。或然代價分類為額 價收購確認。或然代價分類為 動金額其後按公允價值重新計 量,公允價值變動於綜合收益表 確認。

### 2.2 Consolidation (Continued)

# 2.2.2 Business combination (Continued)

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date. Any gains or losses arising from such remeasurement are recognised in the consolidated income statement.

#### 2.2.3 Change in ownership interests

The Group treats transactions with noncontrolling interests that do not result in a loss of control as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and noncontrolling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in a separate reserve within equity attributable to owners of the Company.

When the Group ceases to consolidate or equity account for an investment because of a loss of control, joint control or significant influence, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to the consolidated income statement or transferred to another category of equity as specified/permitted by applicable HKFRSs.

# 綜合財務報表附註

### 2 重要會計政策概要(續)

2.2 综合(續) 2.2.2 業務合併(續) 倘業務合併分階段進行,收購方 過往於被收購方持有之股本權益 的賬面值按於收購日期之公允價 值重新計量。上述重新計量產生 之收益或虧損均於綜合收益表確 認。

#### 2.2.3 所有權權益變動

本集團將不會導致失去控制權的 非控制性權益交易視為與本集團 權益擁有人的交易。所有權權益 變動導致控制性與非控制性權益 賬面值之間的調整,以反映彼等 於附屬公司的相關權益。非控制 性權益調整數額與任何已付或已 收代價之間的任何差額於本公司 擁有人應佔權益中的獨立儲備內 確認。

倘由於本集團失去控制權、共同 控制權或重大影響力導致不再綜 合入賬或按權益會計法入賬投 資,則其於該實體的任何保留權 益將按其公允價值重新計量,而 賬面值變動於損益中確認。就其 後入賬列作聯營公司、合營公司 或金融資產的保留權益而言,該 公允價值為初始賬面值。此外, 先前於其他全面收益確認與該實 體有關的任何金額按猶如本集團 已直接處置有關資產或負債的方 式入賬。這可能意味著先前在其 他全面收益確認的金額在適用香 港財務報告準則所指明/允許之 下重新分類至綜合收益表或轉撥 至另一權益類別。

2.2 Consolidation (Continued)

# 2.2.4 Separate financial statements

In the Company's statement of financial position, investments in subsidiaries are accounted for at cost less impairment. Cost also includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving dividends from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

# 2.3 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Chairman/Chief Executive Officer who makes strategic decisions.

# 綜合財務報表附註

#### 2 重要會計政策概要(續)

2.2 綜合(續) 2.2.4 獨立財務報表 於本公司之財務狀況表,附屬公司投資按成本扣除減值,成本亦包括直接歸屬的投資成本。本公司按照股息收入為基準將附屬公

司之業績計算入賬。

在接獲於附屬公司的投資的股息 後,倘股息超出附屬公司在宣派 股息期內的全面收益總額,或倘 於個別財務報表的投資賬面值高 於被投資公司資產淨值(包括商譽) 於綜合財務報表的賬面值,則須 對於附屬公司之投資進行減值測 試。

2.3 分部報告

經營分部乃按提供與主要營運決策者之 內部報告一致之方式予以呈報。主要營 運決策者負責分配資源及評估經營分部 之表現,主席/執行長被視為主要營運 決策者,彼負責制定策略決定。



# 2.4 Foreign currency translation

### (a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in HK\$, which is the Company's functional and the Group's presentation currency.

#### (b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at yearend exchange rates of monetary assets and liabilities denominated in foreign currencies are generally recognised in the consolidated income statement.

All other foreign exchange gains and losses are presented in the consolidated income statement within "other income and (losses)/ gains — net".

Translation differences on non-monetary financial assets and liabilities such as equities held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss. Translation differences on non-monetary financial assets, such as equities classified as financial assets at fair value through other comprehensive income, are included in other comprehensive income.

# 綜合財務報表附註

### 2 重要會計政策概要(續)

- 2.4 外幣換算 (a) 功能貨幣和呈列貨幣 本集團每個實體的財務報表所列 項目均以該實體營運所在的主要 經濟環境之貨幣計量(「功能貨 幣」)。綜合財務報表以港元呈報, 港元為本公司的功能貨幣及本集 團的呈列貨幣。
  - (b) 交易及結餘 外幣交易採用交易日之匯率換算 為功能貨幣。結算此等交易產生 之匯兑損益以及將外幣計值之貨 幣性資產和負債以年結匯率換算 產生之匯兑損益一般在綜合收益 表確認。

所有其他外幣匯兑損益均列入綜 合收益表「其他收入及(虧損)/ 收益 — 淨額」內。

非貨幣性金融資產及負債(如以 公允價值計量且其變動計入損益 的權益)之匯兑差額,則於損益內 確認為公允價值損益一部份。非 貨幣性金融資產(如歸類為按公 允價值計入其他全面收益的金融 資產之權益)之匯兑差額,則計入 其他全面收益內。



# 2.4 Foreign currency translation (Continued)

(c) Group companies

The results and financial position of all the group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- (ii) income and expenses for each income statement are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- (iii) all resulting currency translation differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings and other financial instruments designated as hedges of such investments, are recognised in other comprehensive income. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sales.

# 綜合財務報表附註

### 2 重要會計政策概要(續)

- 2.4 外幣換算(續) (c) 集團公司 所有功能貨幣與呈列貨幣不同之 本集團實體(當中沒有嚴重通貨 膨脹貨幣)之業績及財務狀況均 按以下方法換算為呈列貨幣:
  - (i) 各財務狀況表呈列之資產
     及負債項目均以該財務狀
     況表結算日之收市匯率折
     算;
  - (ii) 各收益表所呈報之收入及 開支項目均按平均匯率換 算(除非該平均值並不反映 於交易日通行匯率累計影 響之合理近似值,在此情 況下收入及開支乃按交易 日之匯率換算);及
  - (iii) 所有由此產生之外幣換算差額均於其他全面收益內確認。

於綜合賬目時,因換算於海外實 體之投資淨額,及融資以及其他 金融工具以對冲此等投資而產生 之匯兑差額均於其他全面收益內 確認。倘出售海外業務或償還組 成投資淨額的融資時,相關之匯 兑差額會重新分類為損益,作為 出售之部份盈虧。

# 2.4 Foreign currency translation (Continued)

(c) Group companies (Continued)

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate. Currency translation differences arising are recognised in other comprehensive income.

# (d) Disposal of foreign operation and partial disposal

On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation), or a disposal involving loss of control over a subsidiary that includes a foreign operation, all of the currency translation differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to consolidated income statement.

In the case of a partial disposal that does not result in the Group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated currency translation differences are reattributed to non-controlling interests and are not recognised in consolidated income statement.

### 2.5 Property, plant and equipment

Buildings comprise mainly factories and offices. Property, plant and equipment excluding construction in progress, are stated at historical cost less accumulated depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

# 綜合財務報表附註

### 2 重要會計政策概要(續)

2.4 外幣換算(續) (c) 集團公司(續) 因收購海外實體而產生的商譽及 公允價值調整,均作為有關海外 實體的資產與負債,並按收市匯 率換算。產生的匯兑差額在其他

#### (d) 出售海外業務及部份出售

全面收益中確認。

對於境外經營的出售(即出售集 團在境外經營中的全部權益,或 者出售涉及喪失對擁有境外經營 的附屬公司的控制權),就該項經 營累計計入權益的歸屬於本公司 擁有人的所有匯兑差額均重新分 類至綜合收益表。

對於並不導致集團喪失對擁有境 外經營的附屬公司的控制權的部 份出售,集團在累計匯兑差額中 的比例份額重新歸屬於非控制性 權益,且不會在綜合收益表中確 認。

2.5 物業、廠房及設備 樓宇主要包括廠房及寫字樓,物業、廠 房及設備(不包括在建工程)均以歷史成 本減累計折舊列賬。歷史成本包括因收 購該項目而直接產生之支出。



2.5 Property, plant and equipment (Continued) Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the consolidated income statement during the financial period in which they are incurred.

Depreciation on assets is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

_	Buildings	25 to 50 years
_	Plant and machinery	5 to 10 years
_	Furniture and equipment	5 to 10 years
_	Motor vehicles	5 years

The asset's residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 2.6).

Construction in progress comprises buildings on which construction work has not been completed and plant and machinery for which installation work has not been completed. It is carried at cost which includes construction and installation expenditures and other direct costs less any impairment losses. On completion, construction in progress is transferred to the appropriate categories of property, plant and equipment at cost less accumulated impairment losses. No depreciation is provided for construction in progress until it is completed and available for use.

# 綜合財務報表附註

#### 2 重要會計政策概要(續)

2.5 物業、廠房及設備(續) 其後成本只有在與該項目有關的未來經 濟利益有可能流入本集團,而該項目的 成本能可靠計量時,才列入資產的賬面 值或確認為獨立資產(如適用)。已更換 部分之賬面值將剔除入賬。所有其他維 修及保養在產生的財務期間內於綜合收 益表支銷。

> 資產之折舊依估計可使用年期內按直線 法分攤其成本至剩餘價值,有關之可使 用年期如下:

—	樓宇	25至50年
_	機器	5至10年
_	傢具及設備	5至10年
_	汽車	5年

資產之剩餘價值及可使用年期於各個報 告結束日檢討,並作出適當調整。若資 產之賬面值高於其估計可收回價值,則 資產之賬面值即時撇減至可收回價值(附 註2.6)。

在建工程指尚未完成建築工程的樓宇及 仍未完成安裝的機器,並按成本入賬, 成本包括建築及安裝費用及其他直接成 本減減值虧損。當在建工程完成時,會 將成本減累計減值虧損轉撥至適當物 業、廠房及設備的項目中。在建工程項 目直至有關資產完成及可作擬定用途前 不作折舊撥備。

2.5 Property, plant and equipment (Continued) Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within "other income and (losses)/gains — net" in the consolidated income statement.

# 2.6 Impairment of non-financial assets

Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows ("cashgenerating units"). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

## 2.7 Financial assets

# (i) Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income ("OCI") or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the Group's business model for managing the financial assets and the contractual terms of the cash flows.

# 2 重要會計政策概要(續)

综合財務報表附註

2.5 物業、廠房及設備(續) 出售收益及虧損透過比較賬面值及所得 款項釐定,並於綜合收益表「其他收入 及(虧損)/收益 — 淨額|內確認。

# 2.6 非金融資產之減值

需要作出攤銷的資產在有事件出現或情 況變動顯示出現賬面值無法收回時就減 值進行評估。減值虧損按資產賬面值超 越其可收回價值的數額確認。可收回價 值為資產公允價值減銷售成本後的價 值,與其使用價值之間的較高者。為評 估資產減值,資產按可獨立地區分其現 金流量(現金產生單位)的最低層次組 合。於每個報告日,均會對曾出現減值 之非金融資產(商譽除外)作出評估,以 確定是否可能作出減值撥回。

#### 2.7 金融資產

(i) 分類 本集團將其金融資產分類為以下 各類:

- 隨後按公允價值計量計入
   其他全面收益(「其他全面
   收益」)或損益,及
- 以攤銷成本計量。

該分類取決於本集團管理金融資 產的業務模式以及該資產的合同 現金流量特徵。

# 2.7 Financial assets (Continued)

# (i) Classification (Continued)

For assets measured at fair value, gains and losses will either be recorded in profit or loss or OCI. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income ("FVOCI").

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

#### (ii) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

#### (iii) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss ("FVPL"), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

# 綜合財務報表附註

#### 2 重要會計政策概要(續)

2.7 金融資產(續)
 (i) 分類(續)

對於以公允價值計量的資產,其 利得和虧損計入損益或其他全面 收益。對於非持有作買賣的權益 工具投資,其利得和虧損的計量 將取決於本集團在初始確認時是 否作出不可撤銷的選擇而將其指 定為按公允價值計入其他全面收 益(「按公允價值計入其他全面收 益」)。

當且僅當管理該等金融資產的業 務模式發生變化時,本集團將會 對債務投資重新分類。

(ii) 確認及終止確認

金融資產的定期購入及出售,均 於交易日(即本集團承諾購入或 出售該資產當日)確認入賬。當本 集團從該等金融資產收取現金流 量的權利已到期或已被轉讓,及 本集團已將擁有權帶來的絕大部 分風險和回報轉移,則會終止確 認該等金融資產。

(iii) 計量

於初始確認時,本集團按金融資 產的公允值外加(倘為並非按公 允值計入損益(「按公允價值計入 損益」)的金融資產)直接歸屬於 收購該金融資產的交易成本計 量。按公允值計入損益的金融資 產交易成本於損益表支銷。

- 2.7 Financial assets (Continued)
  - (iii) Measurement (Continued) Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the assets. There are two categorise into which the Group classifies its debt instruments.

- Amortised cost: Asset that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interests are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in "other income and (losses)/gains — net", together with foreign exchange gains and losses.
- FVPL: Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net within other income and (losses)/gains — net in the period in which it arises.

### 2 重要會計政策概要(續)

综合財務報表附註

2.7 金融資產(續) (iii) 計量(續)

> *債務工具* 債務工具投資的後續計量取決於 本集團管理該資產的業務模式以 及該資產的合同現金流量特徵。 本集團將債務工具投資分為以下 兩種計量類別:

- 以攤銷成本:對於持有以 收取合同現金流量的資產, 如果合同現金流量僅代表 對本金和利息的支付,則 該資產以攤銷成本計量。 該等金融資產的利息收入 以實際利率法計算,計入 財務收入。終止確認時產 生的利得或損失直接計入 損益,並與匯兑損益會分 別列示在其他收入及(虧損) /收益 — 淨額中。
- 按公允值計入損益:不符 合以攤銷成本計量或按公 允值計入其他全面收益標 準的金融資產,被分類為 按公允值計入損益。對於 後續按公允值計入損益的 債務工具投資,其利得或 損失計入損益,並於產生 期間以淨值在其他收入及 (虧損)/收益 — 淨額中列 示。

2.7 Financial assets (Continued)

(iii) Measurement (Continued) Equity instruments

> The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from which investments continue to be recognised in profit or loss as other income when the Group's right to receive payments is established.

> Changes in the fair value of financial assets at FVPL are recognised in other income and (losses)/gains — net in the consolidated income statement as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

### (iv) Impairment

The Group assesses on a forward looking basis the expected credit losses associated with its debt instruments carried at amortised cost and fair value through other comprehensive income. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by HKFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

### 2 重要會計政策概要(續)

综合財務報表附註

2.7 金融資產(續) (iii) 計量(續)

權益工具 本集團隨後就所有股本投資按公 允價值計量。當本集團之管理層 已選擇於其他全面收益呈列股本 投資的公允價值收益及虧損。公 允價值收益及虧損於取消確認有 關投資後不會重新分類至損益。 該等投資的股息於本集團收取款 項的權利確立時繼續於損益確認 為其他收益。

按公允價值計入損益的金融資產 的公允價值變動於綜合收益表中 其他收入及(虧損)/收益 — 淨 額內確認(如適用)。按公允價值 計入其他全面收益的權益投資減 值虧損(及減值虧損撥回)不會與 其他公允價值變動分開呈報。

(iv) 減值

對於以攤銷後成本及以公允價值 計入其他全面收益計量的債務工 具投資,本集團就其預期信貸虧 損按前瞻性基準作出評估。所採 用的減值方法取決於其信貸風險 是否顯著增加。

對於貿易應收賬款,本集團採用 香港財務報告準則第9號允許的 簡化方法,在初始確認時確認整 個存續期的預期信用損失。

# 2.8 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the consolidated statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

# 2.9 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted average method. The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity). It excludes borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

# 2.10 Trade receivables

Trade receivables are amounts due from customers for merchandise sold or services performed in the ordinary course of business. They are generally due for settlement within 1 year and therefore are all classified as current.

Trade receivable are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they recognised at fair value. The Group holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest rate. See Note 2.7 for further information about the Group's accounting for trade receivables and for a description of the Group's impairment policies.

# 綜合財務報表附註

### 2 重要會計政策概要(續)

2.8 抵銷金融工具 當有法定可執行權力可抵銷已確認金 額,並有意圖按淨額基準結算或同時變 現資產和結算負債時,財務資產與負債 可互相抵銷,並在綜合財務狀況表報告 其淨額。法定可執行權利不可依賴未來 事件而定,而在一般業務過程中倘本公 司或交易對手一旦出現違約、無償債能 力或破產時,這也必須具有約束力。

2.9 存貨

存貨以成本值及可變現淨值兩者的較低 者列賬。成本值是以加權平均法計算。 製成品及在製品的成本值包括原材料、 直接工資、其他直接成本及相關生產間 接開支(根據正常營運能力計算)。有關 數額不包括借貸成本。可變現淨值為於 日常業務過程內的估計售價扣除適當的 浮動銷售開支計算。

2.10 貿易應收賬款

貿易應收賬款指就日常業務過程中所售 商品或所提供服務而應收客戶之款項。 貿易應收賬款一般於一年內結付,因此 全部分類為即期。

貿易應收賬款最初按無條件代價確認, 除非當中包含重大融資部分,則按公允 值確認。本集團持有貿易應收賬款的目 的為收取合約現金流量,因此其後以實 際利率法按攤銷成本計算。有關本集團 貿易應收款項之會計處理的進一步資 料,請參閱附註2.7以及有關本集團減值 政策的説明。

# 2.11 Cash and cash equivalents

In the consolidated statement of cash flows, cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. In the consolidated statement of financial position, bank overdrafts are shown within borrowings in current liabilities.

### 2.12 Borrowings and borrowing costs

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the consolidated income statement over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facilities will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facilities will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least twelve months after the end of the reporting period.

# 綜合財務報表附註

#### 2 重要會計政策概要(續)

# 2.11 現金及現金等值 於綜合現金流量表中,現金及現金等值 包括手頭現金、銀行通知存款、原到期 日為三個月或以下的短期高流動投資, 以及銀行透支。銀行透支於綜合財務狀 況表列作流動負債內的融資。

### 2.12 融資及融資成本

融資於扣除所產生之交易成本後初步按 公允價值確認,其後按攤銷成本列賬; 所得款項(扣除交易成本)與贖回價值間 之任何差額於借貸期間使用實際利息法 於綜合收益表確認。

設立貸款額度時支付的費用倘部份或全 部額度將會很有可能提取,該費用可遞 延入賬直至額度提取為止。如沒有證據 證明部份或全部額度將會很有可能被提 取,則該項費用須資本化作為流動資金 服務的預付款,並按有關額度期間攤銷。

除非本集團有權無條件地將債務結算日 期順延至報告結束日後至少十二個月, 否則融資會被分類為流動負債。

2.12 Borrowings and borrowing costs (Continued) General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. All other borrowing costs are charged to the consolidated income statement in the period in which they are incurred.

### 2.13 Trade payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade payables are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

# 2.14 Current and deferred income tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the consolidated income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

### 2 重要會計政策概要(續)

综合財務報表附註

# 2.12 融資及融資成本(續) 直接歸屬於購買、興建或生產合資格資 產(該資產必須經過長時間方可達至其 預定用途或銷售)的一般及特定借款成 本,可加入該等資產的成本內,直至資 產大致上備妥供其預定用途為止。所有 其他借款成本均於彼等產生時於綜合收 益表內列支。

# 2.13 貿易應付賬款

貿易應付賬款是在日常運作過程中從供 應商處購買商品或接受服務形成的支付 責任。倘貿易應付賬款預計將在一年或 以內支付(若更長而在業務正常經營週 期內),則分類為流動負債。否則,在非 流動負債中列報。

貿易應付賬款初步按公允價值確認,並 於隨後以實際利率法按攤銷成本計算。

# 2.14 即期及遞延所得税

本期間的税項支出包括即期及遞延税 項。税項在綜合收益表中確認,但與在 其他全面收益或直接於權益中確認的項 目有關者則除外。在此情況下,税項亦 分別於其他全面收益或直接於權益中確 認。

# 2.14 Current and deferred income tax (Continued)

(i) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the date of statement of financial position in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

## (ii) Deferred income tax

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, the deferred tax liabilities are not recognised if it arises from initial recognition of goodwill. Deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the date of statement of financial position and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

## 2 重要會計政策概要(續)

综合財務報表附註

#### 2.14 即期及遞延所得税(續)

- (i) 即期所得税 即期所得税支出根據本公司及其 附屬公司營運及產生應課税收入 的國家於財務狀況表日期已頒佈 或實質頒佈的税務法例計算。管 理層就適用税務法例詮釋所規限 的情況定期評估報税表的狀況, 並在適用情況下根據預期須向税 務機關支付的税款設定撥備。
- 遞延所得税 *(ii)* 遞延所得税利用負債法就資產和 負債的税基與資產和負債在綜合 財務報表的賬面值之差額產生的 暫 時 差 異 全 數 撥 備。然 而,若 遞 延所得税來自商譽的初步確認, 則不被確認。若遞延所得税資產 來自在交易(不包括企業合併)中 對資產或負債的初步確認,而在 交易時不影響會計損益或應課税 盈 虧,則不被確認。 搋 延 所 得 税 採用在財務狀況表日期前已頒佈 或實質頒佈,並在有關之遞延所 得税資產實現或遞延所得税負債 結算時預期將會適用之税率(及 法例)而釐定。

遞延所得税資產是就很可能有未 來應課税利潤而就此可使用暫時 差異而確認。

# 2.14 Current and deferred income tax (Continued)

(ii) Deferred income tax (Continued)

Deferred income tax liabilities are provided on taxable temporary differences arising from investments in subsidiaries, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets are recognised on deductible temporary differences arising from investments in subsidiaries only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilised.

# (iii) Offsetting

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

# 2 重要會計政策概要(續)

综合財務報表附註

# 2.14 即期及遞延所得税(續)

(ii) 遞延所得稅(續) 遞延所得稅負債就附屬公司投資 產生之應課税暫時差異而撥備, 但假若本集團可以控制暫時差異 之撥回時間,而暫時差異在可預 見將來很有可能不會撥回則除外。

> 遞延所得税資產就附屬公司投資 產生之可扣税暫時差異而確認, 但上限為於可預見將來有可能撥 回的暫時差異及有足夠應課税利 潤予以對銷的暫時差異。

(iii) *抵銷* 

倘具有法定可執行權利將現有税 項資產與現有税項負債對銷,且 遞延所得税資產及負債均涉及同 一財政機關向有意按淨額結算餘 額的課税實體或不同課税實體徵 收的所得税,則遞延所得税資產 與負債可互相抵銷。

倘實體具有法定可執行權利,及 有意按淨額結算餘額或同時變現 資產及結算負債,即期所得税資 產與所得税負債可以對銷。

# 2.15 Ordinary share capital

Share are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

#### 2.16 Employee benefits

#### (a) Employee leave entitlements

Employee entitlements to annual leave and long service leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave and long service leave as a result of services rendered by employees up to the date of statement of financial position.

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

#### (b) Retirement benefits

The Group participates in various defined contribution retirement benefit schemes. A defined contribution plan is a retirement benefit scheme under which the Group pays fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contribution for post-retirement benefits beyond these fixed contributions.

The schemes are generally funded through payments to government authorities, insurance companies or trustee-administered funds. The Group pays contributions on a mandatory, contractual or voluntary basis. The contributions are recognised as employment benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

# 綜合財務報表附註

2 重要會計政策概要(續)

#### 2.15 普通股股本

股本歸類為權益。

直接歸屬於發行新股或購股權的新增成 本在股本權益中列為所得款(除税後)的 減少。

### 2.16 員工福利

(h)

(a) 僱員應享假期 僱員的應享年假及長期服務假期 乃於應計予僱員時確認。僱員因 提供服務產生的應享假期乃按截 至財務狀況表日期日的年假及長 期服務假期估計負債計算撥備。

> 僱員應享病假及分娩假期僅於支 取時才確認。

**退休福利** 集團參加多個界定供款退休福利 計劃。界定供款計劃指本集團向 獨立實體作出定額供款之退休金 計劃。本集團並無法定或推定責 任為該等定額供款以外的退休後 福利支付其他供款。

計劃一般的資金來自向政府機 構、保險公司或受託人管理基金 所作供款。本集團按強制、合約 或自願基準作出供款。供款到期 時確認為僱員福利開支。預付供 款確認為資產,惟以退回現金或 可扣減日後付款金額為限。

### 2.16 Employee benefits (Continued)

(c) Share-based compensation

The fair value of the employee services received in exchange for the grant of share options is recognised as an expense over the vesting periods of the options granted. The total amount to be expensed over the vesting period is determined by reference to the fair value of the options granted excluding the impact of any non-market vesting conditions. Non-market vesting conditions are included in the assumption that the number of option that are expected to become exercisable. At the end of each reporting date, the Group revises its estimates of the number of options that are expected to vest. It recognises the impact of the revision of original estimates, if any, in the consolidated income statement, with a corresponding adjustment to equity.

The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium when the options are exercised.

#### (d) Profit-sharing and bonus plans

The Group recognises a liability and an expense for bonuses and profit-sharing, based on a formula that takes into consideration the profit attributable to the Company's shareholders after certain adjustments. The Group recognises a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

# 綜合財務報表附註

### 2 重要會計政策概要(續)

- 2.16 員工福利(續)
  - (c) 以股份為基礎之補償 為換取所獲僱員提供之服務而授 出購股權之公允價值於授出購股 權的歸屬期內確認為支出。於歸 屬期內將予支銷之總額乃參考所 授出購股權之公允價值釐定,但 不包括任何非市場業績可行權條件,非市場可行權條件包括在有 關預期可行使可行權的期權數目 的假設中。於各個報告結束日, 本集團會修訂其對預期可行權數 目的估計,並於綜合收益表確認 修訂原估算產生之影響(如有)及 對權益作出相應調整。

當購股權獲行使後,所有收入於 扣除任何有關交易成本後撥入股 本(面值)及股份溢價。

(d) 溢利分享及花紅計劃 本集團按本公司經調整後股東應 佔溢利根據公式計算的花紅及溢 利分享確認為負債及開支。當有 合約責任或過往慣例引致推定責 任時,本集團即會確認撥備。



# 2.17 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risk specific to the obligation. The increase in the provision due to the passage of time is recognised as interest expense.

# 2.18 Revenue and income recognition

#### (a) Sales of goods

Revenue is recognised when control of the products has been transferred to customers, being when the products are delivered in accordance to the delivery/shipping terms, or when the risk of obsolescence and loss have been transferred to the customers, or the Group has objective evidence that all criteria for goods delivery have been satisfied.

Customers obtain control when the goods are delivered to agreed destination. Revenue is recognised at that point in time.

# 綜合財務報表附註

#### 2 重要會計政策概要(續)

2.17 撥備 本集團因已發生之事件而產生現有法律 或推定責任:很有可能需要資源流出以 償付責任:金額已被可靠估計作出撥 備。不就未來營運虧損確認撥備。

> 如有多項類似責任,其需要在償付中流 出資源的可能性,根據責任的類別整體 考慮。即使在同一責任類別所包含的任 何一個項目相關的資源流出的可能性極 低,仍須確認撥備。

> 撥備採用税前利率按照預期需償付有關 責任的開支的現值計量,該利率反映當 時市場對金錢時間值和有關責任固有風 險的評估。隨著時間過去而增加的撥備 確認為利息開支。

# 2.18 收入及收益確認

(a)

*銷售貨品* 收入於產品的控制權轉移至客戶 時確認,即當貨物按運送/船運 條款運送,或當陳舊及損失的風 險轉移至客戶、或本集團按照客 觀證據證明所有運送貨物的條件 已符合。

當貨物被運送至相方同意的送貨 地點時,即客戶取得控制權,收 入於該時間點確認。

# 2.18 Revenue and income recognition (Continued)

(a) Sales of goods (Continued)

A receivable is recognised when the goods are delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

#### (b) Interest income

Interest income on financial assets at amortised cost calculated using the effective interest method is recognised in the consolidated income statement.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial assets (after deduction of the loss allowance).

## (c) Dividend income

Dividend income is recognised when the right to receive payment is established.

### 2.19 Leases

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable; and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

### 2 重要會計政策概要(續)

综合財務報表附註

# 2.18 收入及收益確認(續)

- (a) 銷售貨品(續) 應收款項於交付貨物時確認,因 為此正是代價為無條件之時,(只 需待時間過去有關代價即須到期 支付)。
- (b) 利息收入 按攤銷成本計量的金融資產的利息收入使用實際利率法計算,於 綜合收益表確認。

利息收入將實際利率應用至金融 資產賬面總值計算得出,惟其後 出現信貸虧損的金融資產除外。 出現信貸虧損的金融資產,實際 利率應用至金融資產賬面淨值計 算得出(扣除虧損準備後)。

(c) 股息收入 股息收入於收取股息的權利確定 時確認。

# 2.19 租賃

租賃於租賃資產可供本集團使用當日確 認為使用權資產及相應的負債。

租賃產生的資產及負債初步以現值基準 計量。租賃負債包括下列租賃付款的淨 現值:

- 固定付款(包括實質上的固定付款),減去任何應收租賃優惠;及
- 倘租賃期反映本集團行使該選擇 權·則支付終止租賃的罰款。

# 2.19 Leases (Continued)

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received;
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by the Group, which does not have recent third party financing, and
- makes adjustments specific to the lease, eg term, country, currency and security.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

# 綜合財務報表附註

#### 2 重要會計政策概要(續)

2.19 租賃(續) 根據合理確定延續選擇權支付的租賃付 款亦計入負債計量之內。

> 租賃付款使用租賃中隱含的利率進行貼 現。倘無法輕易確定該利率(為本集團 租賃的一般情況),則使用承租人的增 量借款利率,即個別承租人在類似經濟 環境中按類似條款、抵押及條件借入獲 得與使用權資產具有類似價值的資產所 需資金而必須支付的利率。

為釐定增量借款利率,本集團:

- 在可能情況下,使用個別承租人 最近獲得的第三方融資為出發點
   作出調整,以反映自獲得第三方
   融資以來融資條件的變動;
- 使用累加法,首先就本集團所持 有租賃的信貸風險(最近並無第 三方融資)調整無風險利率;及
- 進行特定於租約的調整,例如期
   限、國家、貨幣及抵押。

租賃付款於本金及融資成本之間作出分 配。融資成本在租賃期間於損益扣除, 藉以令各期間的負債餘額的期間利率一 致。

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# 2 Summary of significant accounting policies (Continued)

# 2.19 Leases (Continued)

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability;
- any lease payments made at or before the commencement date less any lease incentives received;
- any initial direct costs; and
- restoration costs.

Right-of-use assets including land use rights and leasehold land are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-ofuse asset is depreciated over the underlying asset's useful life.

Payments associated with short-term leases of equipment and vehicles and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less. Lowvalue assets comprise IT equipment and small items of office furniture.

#### 2.20 Contingent assets and contingent liabilities

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence or nonoccurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that an outflow of economic resources will be required or the amount of the obligation cannot be measured reliably. A contingent liability is not recognised but is disclosed in the financial statements. When a change in the probability of an outflow occurs so that outflow is probable, it will then be recognised as a provision.

# 綜合財務報表附註

2 重要會計政策概要(續)

# 2.19 租賃(續)

使用權資產按成本計量,包括以下各項:

- 租賃負債的初始計量金額;
- 在開始日期或之前支付的任何租 賃付款減去已收任何租賃優惠;
- 任何初始直接成本;及
- 修復費用。

使用權資產包括土地使用權及租賃土 地,一般於資產可使用年期或租賃期(以 較短者為準)按直線法計算折舊。倘本 集團合理確定行使購買選擇權,則使用 權資產於相關資產的可使用年期內予以 折舊。

與設備及汽車的短期租賃及所有低價值 資產租賃相關的付款以直線法於損益確 認為開支。短期租賃為租賃期12個月或 以下的租賃。低價值資產包括資訊科技 設備及小型辦公傢具。

### 2.20 或然資產及或然負債

或然負債乃因過往事件而可能產生的責 任。有關責任存在與否須視乎某一宗或 多宗本集團不能全權掌控之未來事件會 否發生。或然負債亦可為因過往事件而 產生的現時責任,並基於毋須損耗經濟 資源或責任的數額無法可靠計量而無予 以確認。或然負債毋須確認,但會在財 務報表披露。倘需要耗損的可能性有所 變化而可能須要耗損資源,則會確認為 撥備。

# 2 Summary of significant accounting policies (Continued)

## 2.20 Contingent assets and contingent liabilities (Continued)

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or nonoccurrence of one or more uncertain events not wholly within the control of the Group. A contingent asset is not recognised but is disclosed in the notes to the financial statements when an inflow of economic benefits is probable. When an inflow is virtually certain, an asset is recognised.

#### 2.21 Dividend distributions

Dividend distributions to the Company's shareholders are recognised as a liability in the Group's consolidated financial statements and the Company's financial statements in the period in which the dividends are approved by the Company's shareholders.

#### 2.22 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Government grants relating to costs are deferred and recognised in the consolidated income statement over the period necessary to match them with the costs that they are intended to compensate.

Government grants relating to property, plant and equipment are included in non-current liabilities as deferred revenue and are credited to the consolidated income statement on a straight-line basis over the expected lives of the related assets.

#### 2.23 Contract liability

A contract liability is the obligation to transfer goods or services to a customer for which the Group has received a consideration (or an amount of consideration that is due) from the customer. If a customer pays the consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs under the contract.

#### 綜合財務報表附註

#### 2 重要會計政策概要(續)

#### 2.20 或然資產及或然負債(續)

或然資產指因過往事件可能產生之資 產,此等資產存在與否須視乎某一宗或 多宗本集團不能全權掌控之事件會否發 生。或然資產不會被確認,但會於經濟 利益可能流入時在財務報表附註披露。 當大致確定利益將流入時,則會確認為 資產。

#### 2.21 股息分派

向本公司股東分派的股息在股息獲本公 司股東批准期間於本集團的綜合財務報 表及本公司的財務報表確認為負債。

#### 2.22 政府補助 如有合理保證本集團會收到政府補助而 又符合所有附帶條件,政府補助將會以 公允價值確認。

有關成本的政府補助乃予界定並於需要 配合其所擬補償的相關成本的期間內在 綜合收益表內確認。

政府有關物業、廠房及設備的補助會列 入非流動負債的遞延收入,並按有關資 產的估計可使用年期內按直線法於綜合 收益表分攤。

#### 2.23 合約負債

合約負債為本集團已收取客戶的代價(或 代價款項已到期),而有責任送交貨物 或服務給客戶。假如客戶於本集團送交 貨物或服務給客戶前已支付代價,當款 項已支付或款項已到期(以較早者為準) 會被確認為合約負債,當本集團履行合 約時合約負債會確認為收入。

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### 3 Financial risk management

#### 3.1 Financial risk factors

The Group's principal activities expose it to a variety of financial risks: market risk (including foreign exchange risk, fair value interest rate risk and cash flow interest rate risk), credit risk, liquidity risk and price risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. Risk management is carried out by senior management of the Group under policies approved by the Board of Directors of the Company.

## (a) Market risk

Foreign exchange risk Subsidiaries of the Company operate in the People's Republic of China ("PRC"), Hong Kong, Singapore and Malaysia with most transactions denominated in either Renminbi ("RMB"), Hong Kong dollars, Singapore dollars ("SGD"), United States dollars ("US\$") or Malaysian ringgit ("RM"). The Group is exposed to foreign exchange risk primarily through sales and purchases transactions that are denominated in a currency other than the functional currency of the relevant subsidiary. The Group considers its foreign currency exposure mainly arises from the exposure of RMB and SGD against Hong Kong dollars and/or US\$. As Hong Kong dollars is pegged to US\$, the Group believes the exposure of transactions denominated in US\$ which are entered by group companies with a functional currency of Hong Kong dollars to be insignificant.

#### 3 財務風險管理

综合財務報表附註

3.1 財務風險因素 本集團之主要業務承受多種財務風險: 市場風險(包括外匯風險、公允價值利 率風險及現金流量利率風險)、信貸風 險、流動資金風險及價格風險。本集團 之整體風險管理方案集中於難以預測之 金融市場,並致力於將對本集團財務表 現造成之潛在不利影響減至最低。風險 管理由本集團的高層管理人員按本公司 董事會批准的政策推行。

#### (a) 市場風險 (i) 外溜

外雁風險 本公司之附屬公司於中國 (「中國」)、香港、新加坡及 馬來西亞經營業務,大部 份交易主要以人民幣(「人 民幣」)、港元、新加坡元 (「新加坡元」)、美元(「美 元」) 或馬來西亞元(「馬來 西亞元」)計值。本集團所 承擔之外匯風險主要來自 有關附屬公司之銷售及採 購交易以功能貨幣以外之 貨幣結算。本集團認為其 外匯風險主要來自人民幣 及新加坡元兑换港元及/ 或美元的風險。由於港元 與美元掛鈎,本集團相信 以港元作為功能貨幣的集 團公司訂立以美元計算的 交易須承受的風險並不重 大。

- 3.1 Financial risk factors (Continued)
  - (a) Market risk (Continued)

(i)

Foreign exchange risk (Continued)
The Group manages its exposures to foreign currency transactions by monitoring the level of foreign currency receipts and payments. The Group ensures that the net exposure to foreign exchange risk is kept to an acceptable level from time to time. The Group also regularly reviews the portfolio of local and international customers and the currencies in which the transactions are denominated so as to minimise the Group's exposure to foreign exchange risk.

As at 31st March, 2021, approximately 99% (2020: 97%) of the Group's borrowings were denominated in Hong Kong dollars and RMB while the remaining were mainly denominated in US\$ (2020: US\$). The Group's borrowings are mainly in Hong Kong dollars or RMB for operation in the PRC. At present, the management does not expect that there will be any significant foreign exchange risk associated with the Group's borrowings and the Group did not use any financial instruments to hedge its foreign exchange risk arising from the Group's borrowings during the year.

#### 3 財務風險管理(續)

综合財務報表附註

- 3.1 財務風險因素(續)
  - **(a) 市場風險(續)** (i) 外匯風險(續)

本集團通過監控外幣收入 及支付水平管理其外幣交 易所承受之風險。本集團 確保其不時之外匯風險淨 額維持在可接受的範圍內。 本集團亦經常審閱本地及 國際客戶的組合及交易計 值之貨幣,以將集團的外 匯風險降至最低。

3.1 Financial risk factors (Continued)

(a) Market risk (Continued)

(i)

Foreign exchange risk (Continued)
At 31st March, 2021, if RMB had strengthened/weakened by 5% (2020: 5%) against Hong Kong dollars with all other variables held constant, pretax loss (2020: pre-tax profit) for the year would have been approximately HK\$3,079,000 lower/higher (2020: HK\$856,000 higher/lower), mainly as a result of foreign exchange gains/ losses on translation of cash and bank balances, trade receivables, trade payables and borrowings denominated in non-functional currency of the relevant group companies.

At 31st March, 2021, if RMB had strengthened/weakened by 5% (2020: 5%) against US\$ with all other variables held constant, pre-tax loss (2020: pre-tax profit) for the year would have been approximately HK\$4,778,000 lower/higher (2020: HK\$2,257,000 higher/lower), mainly as a result of foreign exchange gains/ losses on translation of cash and bank balances, trade receivables, trade payables and borrowings denominated in non-functional currency of the relevant group companies.

#### 3 財務風險管理(續)

- 3.1 財務風險因素(續) (a) 市場風險(續)
  - (i) 外匯風險(續) 於二零二一年三月三十一 日,倘人民幣兑港元之匯 率升值/貶值5%(二零二 零年:5%),而其他可變因 素維持不變,本年度除税 前虧損(二零二零年:除税 前溢利)將減少/增加約 3,079,000港元(二零二零 年: 增加/減少856,000港 元),主要由於以相關集團 公司非功能貨幣計值之現 金及銀行存款、貿易應收 賬款、貿易應付賬款及借 貸在兑换時產生之外匯收 益/虧損所致。

於二零二一年三月三十一 日,倘人民幣兑美元之 率升值/貶值5%(二零二 零年:5%),而其他可變 素維持不變,本年度除 前虧損(二零二零年:始 前溢利)將減少/增加約 4,778,000港元(二零二零 年:增加/減少2,257,000 港元),主要由於以相關 集 國金及銀行存款、貿易應 人 版 影、貿易應 全之外匯 收益/虧損所致。

- 3.1 Financial risk factors (Continued)
  - (a) Market risk (Continued)

(i)

Foreign exchange risk (Continued)
At 31st March, 2021, if SGD had strengthened/weakened by 5% (2020: 5%) against US\$ with all other variables held constant, pre-tax loss (2020: pre-tax profit) for the year would have been approximately HK\$1,165,000 lower/higher (2020: HK\$936,000 higher/lower), mainly as a result of foreign exchange gains/ losses on translation of cash and bank balances, trade receivables, and trade payables denominated in non-functional currency of the relevant group companies.

At 31st March, 2021, if RM had strengthened/weakened by 5% (2020: 5%) against US\$ with all other variables held constant, pre-tax loss (2020: pre-tax profit) for the year would have been approximately HK\$498,000 lower/higher (2020: HK\$175,000 higher/lower), mainly as a result of foreign exchange gains/ losses on translation of cash and bank balances, trade receivables, and trade payables denominated in nonfunctional currency of the relevant group companies.

#### 3 財務風險管理(續)

综合財務報表附註

3.1 財務風險因素(續) (a) 市場風險(續)

(i)

外匯風險(續) 於二零二一年三月三十一 日,倘新加坡元兑美元之 匯率升值/貶值5%(二零 二零年:5%),而其他可變 因素維持不變,本年度除 税前虧損(二零二零年:除 税前溢利)將減少/增加約 1,165,000港元(二零二零 年: 增加/減少936,000港 元),主要由於以相關集團 公司非功能貨幣計值之現 金及銀行存款、貿易應收 賬款及貿易應付賬款在兑 换時產生之外匯收益/虧 損所致。

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 综合財務報表附註

#### 3 Financial risk management (Continued)

- 3.1 Financial risk factors (Continued)
  - (a) Market risk (Continued)
    - (ii) Cash flow and fair value interest rate risk

As the Group has no significant interest-bearing assets except for the cash and bank balances, the Group's income and operating cash flows are substantially independent of changes in market interest rates.

As at 31st March, 2020, the Group's interest rate risk mainly arises from bank borrowings. The Group is exposed to cash flow interest rate risk in relation to variable-rate bank borrowings. The Group's cash flow interest rate risk is mainly concentrated on the fluctuation of Hong Kong Interbank Offered Rate arising from the Group's bank borrowings.

As at 31st March, 2021, the Group's interest rate risk mainly arises from bank borrowings and non-current amount due to a purchaser of a subsidiary. The Group is exposed to cash flow interest rate risk in relation to variable-rate bank borrowings. The Group's cash flow interest rate risk is mainly concentrated on the fluctuation of Hong Kong Interbank Offered Rate arising from the Group's bank borrowings.

The Group's non-current amount due to a purchaser of a subsidiary is noninterest bearing and exposes the Group to fair value interest rate risk. The Group's fair value interest rate risk is concentrated on the fluctuation of the RMB benchmark loan interest rates for financial institutions arising from the non-current amount due to a purchaser of a subsidiary.

#### 3 財務風險管理(續)

- 3.1 財務風險因素(續) (a) 市場風險(續)
  - (ii) 現金流量及公允價值利率 風險 因本集團除現金及銀行存 款外,並無重大計息資產, 故本集團之收入及經營現 金流量大致上不受市場利 率變更影響。

於二零二零年三月三十一 日,本集團之利率風險主 要來自銀行借貸。浮息銀 行借貸致使本集團承受現 金流量利率風險。本集團 之現金流量利率風險來自 本集團銀行借貸,主要集 中於香港同業拆息利率之 波動。

本集團之非即期應付一附 屬公司買方的款項為免息 及致使本集團承受公允價 值利率風險。本集團之公 允價值期應付一附屬公司 買方的款項,集中於金融 機構人民幣貸款利率指標 之波動。

#### 3.1 Financial risk factors (Continued)

- (a) Market risk (Continued)
  - *(ii)* Cash flow and fair value interest rate risk (Continued)

At 31st March, 2021, if interest rates on bank borrowings and non-current amount due to a purchaser of a subsidiary had been 10 basis points higher/lower with all other variables held constant, post-tax loss (2020: post-tax profit) for the year would have been HK\$22,000 higher/lower (2020: HK\$100,000 lower/higher), mainly as a result of higher/lower interest expense on floating rate bank borrowings and off-set by higher/lower net imputed interest income on noncurrent amount due to a purchaser of a subsidiary.

#### (b) Credit risk

The credit risk of the Group mainly arises from trade receivables and deposits with banks and financial institutions.

Credit risk on trade debtors is managed by the managements of the individual business units and monitored by the Group's management on a group basis. Most customers are sizable and renowned. Management assesses the credit quality of smaller customers by considering their financial position, past experience therewith and other relevant factors. The utilisation of credit limits is regularly monitored. Debtors with overdue balances will be requested to settle their outstanding balances.

At 31st March, 2021, the Group had a concentration of credit risk as 27% (2020: 20%) of the total trade receivable were due from the Group's five largest customers and 7% (2020: 10%) of the total trade receivable were due from the Group's largest customer.

#### 3 財務風險管理(續)

综合財務報表附註

3.1 財務風險因素(續)

- (a) 市場風險(續)
  - 現金流量及公允價值利率 (ii) 風險(續) 於二零二一年三月三十一 日,倘銀行借貸利率及非 即期應付一附屬公司買方 的款項上升/下降10個基 點,而其他可變因素維持 不變,本年度除税後虧損 (二零二零年:除税後溢利) 將增加/減少約22,000港 元(二零二零年:減少/增 加100.000港元),主要由於 浮息銀行借貸之利息開支 之增加/減少及抵銷應付 一附屬公司買方的款項之 估算利息收益之增加/減 小。
  - (b) 信貸風險 本集團之信貸風險主要來自貿易 應收賬款及銀行與金融機構之存 款。

貿易債務人之信貸風險乃由個別 業務單元管理層管理及由本集團 管理層按組別監控。大部份客戶 均具有相當規模及知名的。管理 層按財務狀況,過往經驗及其他 有關因素評估其他規模較小的客 戶的信貸質素。信貸限額之使用 須定期監控。有過期結餘之債務 人將須按要求清償其未償付結餘。

於二零二一年三月三十一日,本 集團有信貸集中風險,因貿易應 收賬款總額的27%(二零二零年: 20%)來自集團的最大五個客戶, 最大客戶佔貿易應收賬款總額的 7%(二零二零年:10%)。

- 3.1 Financial risk factors (Continued)
  - (b) Credit risk (Continued)

Impairment of financial assets The Group applies the HKFRS 9 simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all trade receivables.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

The Group categorises its trade receivables, based on the nature and geographical areas of the business, shared credit risk characteristics and aging profile collectively. The expected credit loss rates are determined based on past repayment history and historical credit losses experience. The expected credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables.

#### 3 財務風險管理(續)

3.1 財務風險因素(續) (b) 信貸風險(續)

*金融資產減值* 本集團應用香港財務報告準則第 9號之簡易方法按所有貿易應收 賬款的全期預計虧損撥備計量預 期信貸虧損。

根據共享信貸風險特徵及過期天 數歸類貿易應收賬款以計量預期 信貸虧損。

本集團根據整體貿易應收賬款的 性質及業務的地理位置、共享信 貸風險特徵以及賬齡概況歸納其 貿易應收賬款。預期信貸虧損率 根據過往付款記錄及歷史信貸虧 損經驗。預期信貸虧損率會調整 以反映當前及前瞻性宏觀經濟因 素影響客戶償付應收款能力的資 料。

#### 綜合財務報表附註

#### 3 Financial risk management (Continued)

#### 3 財務風險管理(續)

3.1

## Financial risk factors (Continued)

(b) Credit risk (Continued)

3.1

Impairment of financial assets (Continued) On that basis, the loss allowance as at 31st March, 2021 and 2020 was determined as follows for trade receivables:

財務	風險因素(續)
( <b>b</b> )	信貸風險(續)
	金融資產減值(續)
	據此,於二零二一年及二零二零
	年三月三十一日貿易應收賬款按
	如下決定虧損撥備:

			91-180	181-365	Over 365	
31st March, 2021		0–90 days	days	days	days	Total
二零二一年三月三十一日		0-90日	91-180日	181-365日	超過365日	總額
Expected loss rate Gross carrying amount	預期虧損率 總賬面值	1.56%	37.79%	99.21%	100.00%	
— trade receivables	◎ ☆ 面 值 — 貿易應收賬款	181,143	1,982	507	7,498	191,130
Loss allowance	虧損撥備	2,818	749	503	7,498	11,568
			91–180	181–365	Over 365	
31st March, 2020		0–90 days	days	days	days	Total
二零二零年三月三十一日		0-90日	91-180日	181-365日	超過365日	總額
Expected loss rate Gross carrying amount	預期虧損率 總賬面值	0.75%	39.60%	22.13%	100.00%	
— trade receivables	貿易應收賬款	154,059	1,404	985	10,884	167,332
Loss allowance	虧損撥備	1,152	556	218	10,884	12,810

Movements in loss allowance for trade receivables are shown in Note 19.

Trade receivables is written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Group.

Impairment losses on trade receivables is presented as net impairment losses within operating (loss)/profit. Subsequent recoveries of amounts previously written off are credited against the same line item. 貿易應收賬款虧損撥備之變動於 附註19呈列。

當貿易應收賬款無合理預期可以 收回,即予以冲銷,合理預期收 回的指標其中包括責務人與本集 團並無達成任何還款計劃。

貿易應收賬款減值虧損於經營(虧 損)/溢利中以減值虧損淨額呈 列,其後追回以前已冲銷的數額 於同一項目中計入。

- 3.1 Financial risk factors (Continued)
  - (b) Credit risk (Continued)

Impairment of financial assets (Continued) The Group has policies that limit the amount of credit exposure to any individual financial institution. The Group's bank deposits are all deposited in renowned and established banks or financial institutions in Hong Kong, Singapore, Malaysia and the PRC. Management considers that the credit risk associated with deposits with banks and financial institutes is low.

#### (c) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities. Due to the dynamic nature of the underlying businesses, the Group's management aims to maintain flexibility in funding by maintaining availability under committed credit lines.

Management monitors rolling forecasts of the Group's liquidity reserve which comprises cash and cash equivalents and bank deposits with maturity over 3 months from date of deposits (Note 20) and undrawn borrowing facilities (Note 30) on the basis of expected cash flows.

The table below analyses the Group's nonderivative financial liabilities into relevant maturity groupings based on the remaining period at the date of statement of financial position date to contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within twelve months equal their carrying balances, as the impact of discounting is not significant.

#### 3 財務風險管理(續)

3.1 財務風險因素(續) (b) 信貸風險(續)

金融資產減值(續) 本集團制定政策以限制須承受來 自任何金融機構之信貸風險。本 集團之銀行存款均存入香港、新 加坡、馬來西亞及中國知名及信 譽卓著之銀行或金融機構。管理 層認為有關銀行及金融機構存款 之信貸風險為低。

(c) 流動資金風險 審慎的流動資金風險管理指維持充足的現金及資金,透過已承諾 信貸融資之足夠額度備有資金。 基於相關業務之活躍多變性質, 故本集團管理層致力透過保持可 動用的已承諾信貸額度維持資金 的靈活性。

> 管理層根據預期現金流量,監控 本集團之流動資金儲備(包括現 金及現金等值以及由存款日起計 算超過三個月到期之銀行存款(附 註20)以及未提取銀行信貸額(附 註30))之滾動預測。

> 下表基於由財務狀況表日期至合約到期日之剩餘期間對本集團之 非衍生金融負債進行相關到期組 別分析。在表內披露之金額為合約性未貼現的現金流量。由於貼 現的影響並不重大,因此於十二 個月內需要償付之結餘相等於其 賬面值。

#### 綜合財務報表附註

#### 3 Financial risk management (Continued)

3.1 Financial risk factors (Continued)

(c) Liquidity risk (Continued)

Specifically, for the bank borrowings which contain a repayment on demand clause which can be exercised at the banks' sole discretion, the analysis shows the cash outflow based on the earliest period in which the Group can be required to pay, that is if the lenders were to invoke their unconditional rights to call the loans with immediate effect.

#### 3 財務風險管理(續)

# 3.1 財務風險因素(續) (c) 流動資金風險(續) 具體地,對於包含銀行可依據其 意願行使的隨時要求償還條款之 銀行融資,下列分析呈列按本集 團被要求還款的最早期間的現金 流出,即放款人行使其無條件權

利即時收回貸款。

Between

Between

			between	Detween
	On	Less than	1 and 2	2 and 5
	demand	1 year	years	years
	隨時		介乎一至	介乎二至
	要求償還	少於一年	二年	五年
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
	千港元	千港元	千港元	千港元
集團				
於二零二一年				
三月三十一日				
融資	158,728	_	_	_
應付一附屬公司				
買方的款項	_	69,692	162,009	_
貿易應付賬款及票據	_	136,842	_	_
租賃負債	_	5,328	1,873	23
其他應付款	_	23,512	_	_
應付利息	5,856			
	164,584	235,374	163,882	23
於二零二零年				
三月三十一日				
融資	58,734	54,345	9,167	_
貿易應付賬款及票據	_	84,752	_	_
租賃負債	_	4,893	2,361	147
其他應付款	_	46,011	_	_
應付利息	2,453	2,685	132	
	<ul> <li> <b>於二零二一年</b> <i>三月三十一日</i> </li> <li>         融資         應付一附屬公司         買方的款項         貿易應付賬款及票據         租賃付款         應付利息     </li> <li> <b>於二零年</b> <i>三月三十一日</i>         融資         貿易應付賬款及票據         租賃負債         其他應付款         租賃負債         其他應付款         </li> </ul>	demand 随時 要求償還 日K\$'000 干港元         集團 於二零二一年 三月三十一日         融資       158,728         應付一附屬公司          買方的款項          習為應付賬款及票據          建位應付款          度う利息       5,856         164,584         許不零二零年 三月三十一日       58,734         融資       58,734         貿易應付賬款及票據          融資       58,734         貿易應付賬款及票據          融資       58,734         貿易應付賬款及票據          融資       58,734         買去」          融資       58,734         二          現貨負債          其他應付款	demand 随時 要求償還 要求償還 レ於-年 HK\$'000 干港元1 year 少於-年 HK\$'000 干港元集團 於-零二-年 三月三十一日 融資158,728 (	demand 随時1 year 分平-至 大平-至 三年 日本 日本 日本元years 介平-至 二年 日本 日本元 際の か二零二-年 三月三十一日 融資158,728 融資158,728 原付一附屬公司 買方的款項 四方的款項 自身負債 加利息 直月三十一日 加 加 日 方方的款項 買易應付賬款及票據 164,584 二 164,584 二 164,584 二 加 九 二

3.1 Financial risk factors (Continued)

(d) Price risk

The Group is exposed to price risk arising from its investments in equity securities which are classified on the consolidated statement of financial position as financial assets at fair value through other comprehensive income. To manage its price risk arising from investments in equity securities, the Group diversifies its investment portfolio.

The equity securities invested by the Group are publicly traded on The Hong Kong Stock Exchange.

At 31st March, 2021, if the prices of the equity securities invested by the Group had been lower/higher by 10%, with all other variables held constant, the Group's equity would have been approximately HK\$151,000 (2020: HK\$142,000) lower/higher.

The fair value of the unlisted insurance policies invested by the Group will fluctuate, subject to the returns which are at the discretion of the issuer of the insurance policies. Such policies have a minimum guaranteed returns during the holding period. Management is of the opinion that the price risk arising from these policies is insignificant.

#### 3.2 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

#### 3 財務風險管理(續)

综合財務報表附註

- 3.1 財務風險因素(續) (d) 價格風險
  - 本集團持有於綜合財務狀況表分 類為按公允價值計入其他全面收 益的金融資產的股本證券投資令 本集團承受價格風險。本集團分 散其投資組合,以管理股本證券 投資而產生的價格風險。

本集團投資的股本證券於香港聯 合交易所有限公司買賣。

於二零二一年三月三十一日,倘 本集團投資的股本證券價格下跌 /上升10%,而所有其他變量保 持不變,本集團之證券價值將會 下跌/上升約151,000港元(二零 二零年:142,000港元)。

本集團投資的非上市保險保單, 其公允價值會因保單承保人決定 的回報而波動,此保單於持有期 間有最低回報保證,管理層認為 此等保單產生的價格風險並不重 大。

#### 3.2 資本風險管理

本集團管理資本之目標為保證本集團持 續經營之能力,以為股東提供回報及為 其他持份者提供利益並維持最佳資本架 構以降低資本成本。

為維持或調整資本結構,本集團或會調 整派予股東之股息金額、將資本發還股 東、發行新股或出售資產以減少債項。

#### 3.2 Capital risk management (Continued)

The Group monitors capital on the basis of the net gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings (including current and non-current borrowings, amount due to a purchaser of a subsidiary, bill payables and lease liabilities as shown in the consolidated statement of financial position) less cash and cash equivalents. Total capital is calculated as "equity", as shown in the consolidated statement of financial position.

The Group's strategy was to maintain a net gearing ratio less than 75%. The Group was in net debt position as at 31st March, 2021 and net cash position as at 31st March, 2020. The net gearing ratios at 31st March, 2021 and 2020 were as follows:

#### 3 財務風險管理(續)

综合財務報表附註

3.2 資本風險管理(續) 本集團以淨負債比率為基準監察其資本,該比率以負債淨額除以股本總額計算,負債淨額以總融資(包括於綜合財務狀況表中披露的流動及非流動融資、應付一附屬公司買方的款項、應付票據及租賃負債)減現金及現金等值。股本總額計算為於綜合財務狀況表中的「股本權益」。

> 本集團之策略為維持淨負債比率少於 75%。本集團截至二零二一年三月 三十一日為淨負債狀況,二零二零年三 月三十一日為淨現金狀況。於二零二一 年及二零二零年三月三十一日之淨負債 比率如下:

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$′000 千港元
Borrowings (Note 21) Amount due to a purchaser of a	融資(附註21) 應付一附屬公司買方的	158,728	122,246
subsidiary (Note 24)	款項(附註24)	223,757	_
Bill payables (Note 22)	應付票據(附註22)	1,094	—
Lease liabilities (Note 15)	租賃負債(附註15)	7,140	7,129
Total borrowings Less: cash and cash equivalents	融資總額 減:現金及現金等值	390,719	129,375
(Note 20)	(附註20)	(275,047)	(232,199)
Net debt/(cash)	負債/(現金)淨額	115,672	(102,824)
Total capital	股本總額	353,219	448,591
Net gearing ratio	淨負債比率	32.75%	N/A

The net gearing ratio as at 31st March, 2021 arose from the receipt of an amount due to a purchaser of a subsidiary (Note 24). 二零二一年三月三十一日之淨負債比率 由收取應付一附屬公司買方的款項產生 (附註24)。

#### 3.3 Fair value estimation

The carrying amounts of the Group's financial assets including cash and cash equivalents, bank deposits, trade receivables and deposits and financial liabilities including trade and bill payables, other payables, short-term bank borrowings and current amount due to a purchaser of a subsidiary, approximate their fair values due to their short-term maturities. The fair value of non-current amount due to a purchaser of a subsidiary is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Group for similar financial instruments.

The table below analyses the Group's financial instruments carried at fair value as at 31st March, 2021 by level of the inputs to valuation techniques used to measure fair value. Such inputs are categorised into three levels within a fair value hierarchy as follows:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1).
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

#### 3 財務風險管理(續)

综合財務報表附註

3.3 公允價值之估計 本集團之金融資產,包括現金及現金等 值、銀行存款、貿易應收賬款及按金以 及金融負債包括貿易應付賬款及票據、 其他應付款及短期銀行融資以及即期應 付一附屬公司買方的款項,由於到期日 為短期,因此其賬面值均與公允價值相 若。非即期應付一附屬公司買方的款項 的公允價值乃透過按本集團可得之類似 金融工具之現行市場利率貼現未來合約 現金流量進行估計。

> 下表分析本集團於二零二一年三月 三十一日按用於計量公允價值之估值技 術所用輸入數據的層級,計量按公允價 值列賬之金融工具之公允價值。有關輸 入數據乃按下文所述而分類歸入公允價 值架構內的三個層級:

- 同類資產或負債在活躍市場上的 報價(未經調整)(第一級)。
- 除第一級所包括的報價外,資產 或負債的可直接(即價格)或間接 (即從價格以外得出)觀察所得的 因素(第二級)。
- 並非根據可觀察市場數據而釐定 的資產或負債的因素(即不可觀 察的因素)(第三級)。

ancial risk management (	Continued)	3 財務	§.風險管理(約	瀆)	
Fair value estimation (Cor The following table presents t are measured at fair value at	he Group's assets that	3.3	<b>公允價值之估計(續)</b> 下表呈列本集團於二零二一年三J 三十一日以公允價值計量的資產。		
		Level 1 第一級 HK\$′000 千港元	Level 2 第二級 HK\$′000 千港元	Level 3 第三級 HK\$′000 千港元	Total 總計 HK\$′000 千港元
Assets	資產				
Financial assets at fair value through profit or loss Financial assets at fair value	按公允價值計入 損益的金融資產 按公允價值計入	_	_	8,332	8,332
through other comprehensive income	其他全面收益的 金融資產	1,510			1,510
The following table presents t are measured at fair value at	•			集團於二零二 注允價值計量的	
		Level 1	Level 2	Level 3	Total
		第一級	第二級	第三級	總計
		HK\$′000 千港元	HK\$'000 千港元	HK\$′000 千港元	HK\$′000 千港元
Assets	資產				
Financial assets at fair value through profit or loss	按公允價值計入 損益的金融資產	_	_	13,335	13,335
Financial assets at fair value through other	其他全面收益的				
comprehensive income	金融資產	1,418			1,418
There were no transfers betw during the year.	een levels 1, 2 and 3		年內第一級、 轉換。	第二級及第三	級之間並無

3.3 Fair value estimation (Continued)

#### Financial instruments in level 1 (a)

The fair value of financial instruments traded in active markets is based on guoted market prices at the date of consolidated statement of financial position. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in level 1. Instruments included in level 1 comprise primarily listed equity investments classified as financial assets at fair value through other comprehensive income.

#### Financial instruments in level 2 (**b**)

The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

#### Financial instruments in level 3 (C)

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3 (Note 17).

#### 財務風險管理(續) 3

综合財務報表附註

- 3.3 公允價值之估計(續) 列入第一級的金融工具 (a) 在活躍市場買賣的金融工具的公 允價值根據綜合財務狀況表日期 的市場報價列賬。當報價可即時 和定期從證券交易所、交易商、 經紀、業內人士、定價服務者或 監管代理獲得,並且該等報價代 表按公允交易原則進行的實際和 常規的市場交易時,該市場被視 為活躍。本集團持有的金融資產 的市場報價為當時買方報價。此 等工具包括在第一級。此等包含 在第一級的工具主要包括分類為 按公允價值計入其他全面收益的 金融資產的上市股權投資。
  - 列入第二級的金融工具 (b) 沒有在活躍市場買賣的金融工具 (例如場外衍生工具)的公允價值 利用估值技術釐定。估值技術儘 量利用可取得的可觀察市場數據 (如有),並儘量少依賴實體的特 定估計。如計算一項金融工具的 公允價值所需的所有重大輸入為 可觀察數據,則該金融工具列入 第二級。
  - 列入第三級的金融工具 (C) 如有一項或多項重要因素並非根 據可觀察市場數據,有關工具會 被歸納為第三級(附註17)。

3.4 Offsetting financial assets and financial liabilities

No financial asset and financial liability is subject to offsetting under an enforceable master netting arrangement or similar arrangement as at 31st March, 2021 and 31st March, 2020.

4 **Critical accounting estimates and judgements** Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

#### (a) Impairment of non-financial assets

The Group conducts impairment reviews of assets when events or changes in circumstances indicate that their carrying amounts may not be recoverable or annually in accordance with relevant accounting standards. An impairment loss is recognised when the carrying amount of an asset is lower than the greater of its fair value less costs of disposal and value in use. In determining the value in use, management assesses the present value of the estimated future cash flows expected to arise from the continuing use of the asset and from its disposal at the end of its useful life. 3 財務風險管理(續)

综合財務報表附註

3.4 金融資產及金融負債相互抵銷

於二零二一年三月三十一日及二零二零 年三月三十一日,並無金融資產及金融 負債受可執行總互抵安排或類似協議所 規限。

#### 重大會計估計及判斷

4

估計及判斷會被持續評估,並按過往經驗及 其他因素,包括於有關情況下相信為合理之 未來事件之預測而作出。

本集團就未來作出估計及假設。產生的會計 估計(根據定義)甚少與有關實際結果相同。 下文説明有很大機會導致下一財政年度資產 與負債賬面值須作出重大調整的估計及假設。

(a) 非金融資產減值 倘出現事件或情況變動顯示資產賬面值 可能無法收回,本集團須進行減值檢 討:或根據相關會計準則,每年進行減 值檢討。當資產的賬面值低於其公允價 值減出售成本及使用價值之較高者,會 確認減值虧損。於釐定使用價值時,管 理層評估由繼續使用該資產及於使用年 期完結時出售所得的估計未來現金流的 現值。

# 4 Critical accounting estimates and judgements (Continued)

# (a) Impairment of non-financial assets (Continued)

Management judgement is required in the area of asset impairment particularly in assessing: (i) whether an event has occurred that may indicate that the related asset values may not be recoverable; (ii) whether the carrying value of an asset can be supported by the recoverable amount, being the higher of fair value less costs of disposal and value-in-use which is the net present value of future cash flows which are estimated based upon the continued use of the asset in the business; and (iii) the appropriate key assumptions to be applied in preparing cash flow forecast including whether these cash flow forecast is discounted using an appropriate rate. Changing the assumptions selected by management in assessing impairment, including the discount rates, the gross profit margin or the revenue growth rate assumptions in the cash flow forecast, could affect the net present value used in the impairment test and as a result affect the Group's financial position and results of operations.

As at 31st March, 2021, the Group has certain non-financial assets, including property, plant and equipment, right-of-use assets and prepayments for non-current assets in the eastern China segment, southern China segment and Malaysia, amounting to approximately HK\$83,285,000, HK\$288,946,000 and HK\$37,825,000 respectively. The recovery of the economic performance of the assets in eastern China, southern China and Malaysia were slower than expected due to global market sentiment, intense competition and Coronavirus Disease 2019 pandemic. Management considered the above as impairment indicators for these three cash generating units and has performed impairment assessments on these assets. Management has also performed sensitivity analysis over the key assumptions of the cash flow forecasts, including future revenue growth rate and discount rate, in order to assess the potential impact of a range of possible outcomes. Details are disclosed in Note 14.

综合財務報表附註

4

## 重大會計估計及判斷(續)

#### (a) 非金融資產減值(續)

管理層須運用判斷釐定資產減值,尤其 為釐定:(i)是否已出現顯示有關資產值 可能無法收回的事件:(ii)收回數額(即 公允價值減出售成本及使用價值後的數 額及估計繼續在業務中使用資產所帶來 的未來現金流量現值淨額二者的較高者) 可否支持資產賬面值;及(iii)現金流量 預測所用的適當主要假設,包括該等現 金流量是否以適當利率折現。管理層所 挑選用作評估減值的假設(包括折現率、 毛利率或現金流量預測所用的收入增長 率假設)若有變化,可能會對減值測試 所用的現值淨額帶來影響,從而影響本 集團財務狀況及經營業績。

於二零二一年三月三十一日,本集團持 有若干非金融資產,包括位於華東分 部、華南分部及馬來西亞的物業、廠房 及設備、使用權資產以及非流動資產之 預付款,價值分別約為83,285,000港元、 288,946,000港元及37,825,000港元。因 環球市場情緒、激烈競爭以及2019新型 冠狀病毒疫情, 華東、華南及馬來西亞 資產經濟表現的復甦步伐較預期為慢, 管理層認為上述為三個產生現金單元的 減值指標,並已就此等資產進行減值評 估。管理層就現金流量預測的主要假設 進行敏感度分析,包括未來收入增長率 及利率折現,以評估一連串有可能出現 的結果的潛在影響。詳情於附註14中披 露。

# 4 Critical accounting estimates and judgements (Continued)

#### (b) Net realisable value of inventories

Net realisable value of inventories is the estimated selling price in the ordinary course of business, less estimated costs of completion and applicable variable selling expenses. These estimates are based on current market conditions and the historical experience of manufacturing and selling products of a similar nature. It could change significantly as a result of changes in customer taste and competitor actions in response to industry cycles. Management reassesses these estimates at the end of each reporting period.

#### (c) Impairment of trade receivables

The loss allowances for financial assets are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history, existing market conditions as well as forward looking estimates at the end of each reporting period. Details of the key assumptions and inputs used are disclosed in Note 3.1(b).

#### (d) Fair value of financial assets

For the fair values of financial assets not traded in an active market, the Group would use the quoted price provided by counterparty to estimate the fair values. For the fair values of financial assets not based on observable market data, the Group would use other valuation approaches to measure the fair values. The methodologies, models and assumptions used in valuing these financial assets require judgement by management which are mainly based on market conditions existing at each reporting date.

#### 綜合財務報表附註

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#### 重大會計估計及判斷(續)

- (b) 存貨可變現淨值 存貨可變現淨值指日常業務估計售價扣 除估計完工成本及銷售開支。有關估計 根據現行市況及過往製造及出售類似產 品之經驗而作出。相關估計可能因客戶 口味及競爭對手對抗行業週期而出現重 大變動。管理層於每個報告結束日重新 評估此等估計。
- (c) 貿易應收賬款減值 金融資產之減值虧損撥備是根據有關違約風險及預期虧損率的估算。於每個報告結束日,根據本集團過往歷史、市場現況以及前瞻性估算,本集團使用判斷以制訂此等估算及選擇輸入數據作出減值計算,主要使用的估算及輸入數據於附註3.1(b)內披露。
- (d) 金融資產的公允價值 並非於活躍市場買賣的金融資產的公允 價值,本集團會根據相對應方提供的價 格估計其公允價值。如金融資產之公允 價值並非根據可觀察市場數據釐定,本 集團將會利用其他估值技術以量度其公 允價值。用以計量此等金融資產的方 法、模型及假設需要管理層於每個報告 日主要按市場情況而作出判斷。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 综合財務報表附註

venue and segment information	ı 5	收入及分部資料
Analysis of revenue by category Revenue represents the net amoun receivable from customers during analysis of the Group's revenue by year is as follows:	ts received and the year. An	(a) 收入按類別分析 收入代表年內已收取或應收客戶款項淨 額,年內本集團收入按類別的分析如下:
		20212020二零二一年二零二零年HK\$'000HK\$'000
		<b>千港元</b> 千港元
At a point in time Sales of packaging materials, labels and paper products, including environmental friendly paper	<b>於某一時點</b> 銷售包裝材料、標 紙類製品,包括環 產品	瞏保紙類 
products Others	其他	<b>1,036,063</b> 1,115,919 <b>21,414</b> 19,983
		<b>1,057,477</b> 1,135,902
The Group has recognised the foll related contract liabilities:	owing revenue-	本集團已確認下列與收入相關的合約負 債:
		20212020二零二一年二零二零年HK\$'000HK\$'000千港元千港元
Contract liabilities	合約負債	<b>4,904</b> 4,646
Contract liabilities pertain to the advance payment made by custom		合約負債涉及不可退款的客戶預付款, 合約負債並無重大變動。

advance payment made by customers. There were no significant changes in contract liabilities.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### 綜合財務報表附註

#### 5 Revenue and segment information (Continued)

(a) Analysis of revenue by category (Continued) The following table shows how much of the revenue recognised in the respective years related to carried-forward contract liabilities.

#### 收入及分部資料(續)

<sup>(</sup>a) 收入按類別分析(續) 下表呈列有關結轉的合約負債於相關年 度確認為收入的數額。

2021	2020
二零二一年	二零二零年
HK\$'000	HK\$'000
千港元	千港元

Revenue recognised that was included 年初包 in the contract liability balance at 已確 beginning of the year

年初包括於合約負債結餘 已確認為收入

5

**4,646** 1,765

#### (b) Segment information

The chief operating decision-maker (the "CODM") of the Group has been identified as the Chairman/ Chief Executive Officer of the Company. Operating segments are reported in a manner consistent with the internal reporting provided to the CODM. The CODM of the Company reviews the Group's internal reporting in order to assess performance and allocate resources. Management has reported the results of the operating segments based on these reports.

The CODM of the Company considers the business from a geographical perspective, i.e. determined by the location of major factory plants including Southern China, Eastern China and South East Asia, and assesses performance based on revenue, operating (loss)/profit, (loss)/profit for the year, capital expenditure, assets and liabilities. (b) 分部資料

本公司主席/執行長被視為本集團主要 經營決策者(「主要經營決策者」)。經營 分部以向主要經營決策者提供內部呈報 一致的形式呈報。本公司主要經營決策 者審閱本集團之內部報告,以評估表現 及分配資源。管理層已根據該等報告匯 報經營分部的業績。

本公司主要經營決策者認為業務應按地 區劃分,即按主要廠房的所在地決定包 括華南、華東及東南亞,及根據收入、 經營(虧損)/溢利、年內(虧損)/溢 利、資本開支、資產及負債評估各分部 的表現。

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Revenue and segment information (Continued) 5

## 綜合財務報表附註

收入及分部資料(續)

Se	gment information (Continu	ued)	(b)		る料(續)				
	e segment results for the year		(8)			- 及二零二	零年三月		
	2021 and 2020 are as follows:			三十一日止年度之分部業績如下:					
				outhern China 華南 IK\$'000 千港元	Eastern China 華東 HK\$'000 千港元	South East Asia 東南亞 HK\$′000 千港元	<b>Group</b> 集團 HK\$′000 千港元		
Yea	ar ended 31st March, 2021	二零二一年 三月三十一日止年度							
0	ment revenue er-segment revenue	分部收入 分部間收入	;	745,174 (1,234)	248,085 (81,251)	146,703	1,139,962 (82,485)		
	venue from external customers at point in time	於某個時點 來自外部客戶收入	;	743,940	166,834	146,703	1,057,477		
Ор	erating loss	經營虧損		(48,871)	(22,908)	(26,934)	(98,713)		
Fin	ance income ance costs ome tax expense	融資收入 融資成本 所得税開支		15,895 (9,164) (3,314)	177 (1,243) (1,947)	(216)	16,072 (10,623) (5,261)		
Los	s for the year	年內虧損	_	(45,454)	(25,921)	(27,150)	(98,525)		
Ade e Dej	<b>ner information:</b> ditions to property, plant and quipment preciation pital expenditure	<b>其他資料:</b> 新增物業、廠房及設備 折舊 資本開支	1	78,089 27,335 119,243	5,168 13,888 10,934	856 11,643 1,162	84,113 52,866 131,339		
Seg	ar ended 31st March, 2020 ment revenue er-segment revenue	<b>二零二零年</b> 三月三十一日止年度 分部收入 分部間收入	٤	362,649 (5,762)	246,402 (111,545)	144,158	1,253,209 (117,307)		
	venue from external customers at point in time	於某個時點 來自外部客戶收入	8	356,887	134,857	144,158	1,135,902		
Ор	erating profit/(loss)	經營溢利/(虧損)		40,650	5,022	(18,616)	27,056		
Fin	ance income ance costs ome tax expense	融資收入 融資成本 所得税開支		325 (6,504) (9,091)	164 (1,560)	21 (297) (1,615)	510 (8,361) (10,706)		
Pro	fit/(loss) for the year	年內溢利/(虧損)		25,380	3,626	(20,507)	8,499		
Ade	<b>ner information:</b> ditions to property, plant and quipment	<b>其他資料</b> : 新增物業、廠房及設備		17,130	6,839	2,427	26,396		
De	preciation pital expenditure	折舊 資本開支	_	27,799 17,124	12,350 6,461	12,582 2,173	52,731 25,758		

128

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(b)

#### 綜合財務報表附註

### 5 Revenue and segment information (Continued)

(b) Segment information (Continued) An analysis of the Group's assets and liabilities by segment as at 31st March, 2021 and 2020 is as follows:

收入及分	▶部資料(續)
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<sup>(</sup>b) 分部資料(續) 於二零二一年及二零二零年三月三十一 日止年度本集團之分部資產及負債分析 如下:

		Southern China 華南 HK\$'000 千港元	<b>Eastern</b> China 華東 HK\$'000 千港元	South East Asia 東南亞 HK\$'000 千港元	<b>Group</b> 集團 HK\$′000 千港元
As at 31st March, 2021	於二零二一年 三月三十一日				
Segment assets	分部資產	678,478	225,748	115,276	1,019,502
Segment liabilities	分部負債	507,510	136,635	22,138	666,283
As at 31st March, 2020	於二零二零年 三月三十一日				
Segment assets	了一 <b>八一</b> 一日 分部資產	550,585	176,863	130,121	857,569
Segment liabilities	分部負債	290,990	98,962	19,026	408,978

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#### (c) Information about major customers

Revenue of approximately HK\$104,096,000 (2020: HK\$311,162,000) is derived from one external customer (2020: two external customers). This revenues is attributable to the Southern China segment.

(c) 有關主要客戶資料

約104,096,000港元(二零二零年: 311,162,000港元)的收入源自一個外來 客戶(二零二零年:兩個外來客戶),此 等收入屬於華南分部。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 综合財務報表附註

324,589

415,169

( <b>d</b> )	Analysis of revenue by destination customer	on of	((	d)	按客戶目的地之收入	分析
	Revenue from external customers by	Revenue from external customers by country, based		外來客戶按地區劃分之	收入,根據客戶	
	on the destination of the customer:				之目的地:	
					2021	2020
					二零二一年	二零二零年
					HK\$'000	HK\$'000
					千港元	千港元
	Mainland China and Hong Kong	中國及香港			333,435	351,535
	The United States of America	美國			208,226	310,564
	South East Asia	東南亞			149,847	133,782
	Europe	歐洲			203,957	284,650
	Canada	加拿大			113,004	156
	Others	其他			49,008	55,215
					1,057,477	1,135,902
(e)	Analysis of non-current assets		(	e)	非流動資產分析	
	Non-current assets, other than finance	cial instruments			按地區劃分非流動資產	,已扣除金融工
	and deferred income tax assets by co	ountry:			具及遞延所得税資產:	
					2021	2020
					二零二一年	二零二零年
					HK\$'000	HK\$'000
					千港元	千港元
	Mainland China	中國			363,943	262,879
	Hong Kong	香港			8,525	12,807
	Malaysia	馬來西亞			37,825	43,047
	Singapore	新加坡			4,876	5,856

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#### 6 Other income and (losses)/gains — net

#### 其他收入及(虧損)/收益 — 淨額

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$′000 千港元
Net exchange (losses)/gains	滙兑(虧損)/收益淨額	(29,733)	6,673
Gains/(losses) on disposals of property, plant	出售物業、廠房及設備之		
and equipment	收益/(虧損)	10,968	(902)
Net fair value gains on financial assets at fair	按公允價值計入損益的金融		
value through profit or loss	資產之公允價值收益淨額	214	198
Government grants	政府補助	18,115	11,413
Restructuring costs (Note)	重組費用(附註)	(61,412)	_
Net gain on disposal of financial assets as	出售按公允價值計入損益的		
fair value through profit or loss	金融資產之收益淨額	635	_
Written off of property, plant and equipment	註銷物業、廠房及設備	(3,900)	_
Others	其他	(739)	1,686
		(65,852)	19,068

6

Note:

#### 附註:

In relation to the disposal of Starlite Printers (Shenzhen) Co., Ltd ("Starlite Shenzhen"), an indirect wholly-owned subsidiary of the Company, the disposal has been approved by the Shareholders on 8th April, 2020. The Group has then commenced the relocation and restructuring plan. Total restructuring costs paid and payable amounted to approximately HK\$89,408,000 including severance payments to employees, relocation expenses of plant and machineries and legal fees amounted to approximately HK\$86,932,000 (Note 9), HK\$1,366,000 and HK\$1,110,000, respectively. The amount was off-set by the utilisation of accrued staff welfare of approximately HK\$61,412,000 in the consolidated income statement for the year ended 31st March, 2021. Further details of the disposal are set out in Note 34.

有關出售本公司間接全資附屬公司星光印刷(深圳)有限公司 (「星光深圳」),該項出售已獲股東於二零二零年四月八日批 准,本集團隨後開始有關搬遷及重組計劃,已付及應付重組 費用總額約為89,408,000港元,此等重組費用包括員工遭散 費、廠房及機器搬遷費用以及律師費分別約為86,932,000港 元(附註9)、1,366,000港元及1,110,000港元,及應用預提員工 福利費用約27,996,000港元以抵銷該款項(附註22),並於二 零二一年三月三十一日止年度的綜合收益表內確認 61,412,000港元。出售的進一步詳情於附註34內陳述。

## 綜合財務報表附註

## 7 Expenses by nature

#### 7 按性質劃分之開支

		2021	2020
		二零二一年	二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
	百廿些五梁封日侍田	471.056	400 100
Raw materials and consumables used	原材料及消耗品使用	471,856	498,193
Sub-contracting charges	加工費用	64,667	53,882
Repairs and maintenance	維修保養	18,591	14,841
Freight and transportation	運輸費用	31,262	31,492
Employment benefit expense (including	員工福利開支		
directors' emoluments and excluding	(包括董事酬金及不包括		
severance payment) (Note 9)	遣散費)(附註9)	345,124	360,919
Operating lease rentals of premises	租用物業經營租賃之		
(Note 15)	租金(附註15)	1,175	2,582
Provision for inventories obsolescence	陳舊存貨減值撥備		
(Note 18)	(附註18)	9,718	4,575
Depreciation of property, plant and	物業、廠房及設備之折舊		
equipment (Note 14)	(附註14)	46,786	47,729
Depreciation of right-of-use assets (Note 15)	使用權資產之折舊(附註15)	6,080	5,002
Auditor's remuneration	核數師酬金		
Audit services	● 核數服務	3,147	3,087
Non-audit services	• 非核數服務	836	3,277
Legal and professional fees	法律及專業費用	1,480	8,245
Subscription fee	工會費用	2,057	3,397
Provision for impairment of property, plant	物業、廠房及設備之減值		
and equipment (Note 14)	撥備(附註14)	784	_
Other expenses	其他開支	88,332	92,412
Total cost of sales, selling and distribution	銷售成本、銷售及分銷費用及		
C			
costs, and general and administrative	败 [火1] 以 用 义 總 領	1 001 005	1 100 (00
expenses		1,091,895	1,129,633

#### Finance income/(costs) — net

8

9

## 8 融資收入/(成本)— 淨額

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$'000 千港元
Finance income	融資收入		
Interest income on bank deposits Imputed interest income from amount due to	銀行存款利息收入 應付一附屬公司買方的款項	1,711	510
a purchaser of a subsidiary (Note 24)	之估算利息收益(附註24)	14,361	
		16,072	510
Finance costs	融資成本		
Interest expense on bank borrowings	銀行融資利息支出	(3,948)	(8,025)
Interest expenses on lease liabilities	租賃負債利息支出	(258)	(336)
Imputed interest expense from amount due	應付一附屬公司買方的款項		
to a purchaser of a subsidiary (Note 24)	之估算利息支出(附註24)	(6,417)	
		5,449	(7,851)

		2021 二零二一年	2020 二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
Salaries, wages and allowances	薪金、工資及津貼	302,832	309,010
Discretionary bonus	自由決定之花紅	11,404	12,224
Pension costs — defined contribution plans	退休成本 — 界定供款計劃	16,230	22,616
(Write back)/provision for long service	長期服務金及年假之		
payments and annual leave	(回撥)/撥備	(1,463)	348
Other welfare and benefits	其他福利及利益	16,121	16,721
Employment benefit expense (including	員工福利開支(包括董事酬金		
directors' emoluments and excluding	及不包括遣散費)(附註7)		
severance payment) (Note 7)		345,124	360,919
Severance payment in relation to disposal of	有關出售星光深圳的遣散費		
Starlite Shenzhen (Note 6)	(附註6)	86,932	_

432,056

360,919

# 9 Employment benefit expense (including directors' emoluments) (Continued)

The Group has arranged for its Hong Kong employees to join the Hong Kong Mandatory Provident Fund Scheme (the "MPF Scheme"), which is a defined contribution scheme managed by independent trustees. Under the MPF Scheme, each of the group companies (the employer) and its employees make monthly contributions to the scheme at 5% of the employees' earnings as defined under the Hong Kong Mandatory Provident Fund legislation. The monthly contributions of each of the employer and the employee are subject to a cap of HK\$1,500 and thereafter contributions are voluntary.

As stipulated by rules and regulations in Mainland China, group companies operating in Mainland China contribute to state-sponsored retirement plans for their employees. The employees contribute approximately 8% of their salaries, while the group companies contribute approximately 13% to 19% of the salaries of their employees and have no further obligations for the actual payment of pensions or post-retirement benefits beyond the annual contributions. The state-sponsored retirement plans are responsible for the entire pension obligations payable to retired employees.

As stipulated by rules and regulations in Singapore, the group company operating in Singapore contributes to the Singapore Central Provident Fund, a statutory pension scheme. Under the scheme, the employees contribute approximately 7.5% to 20% of their wages, while the group company contributes approximately 9% to 17% of the wages of its employees. The employer's and employees' contributions are subject to a cap of ordinary wages of SGD6,000 (equivalent to approximately HK\$34,070) during the year ended 31st March, 2021.

As stipulated by rules and regulations in Malaysia, the group company operating in Malaysia contributes to the Malaysia Central Provident Fund, a statutory pension scheme. Under the scheme, the employees contribute approximately 9% of their wages, while the group company contributes approximately 12% to 13% of the wages of its employees. The employer's and employees' contributions are not subject to a cap.

#### 9 員工福利開支(包括董事酬金)(續)

综合財務報表附註

本集團已為香港員工參加強制性公積金計劃 (「強積金計劃」),該計劃為界定供款並由獨立 信託人管理。根據強積金計劃,集團各公司(僱 主)及其僱員每月供款為僱員有關入息(按強 制性公積金計劃條例之定義)之5%。而僱主 及僱員供款每月之上限為1,500港元,超過上 限的供款均為自願性供款。

根據中國法規,本集團於中國有業務之公司 為其僱員設立一個界定供款並由國家資助的 退休金計劃。員工之供款額約為基本薪金之 約8%,而集團公司之供款額約為其僱員基本 薪金之約13%至19%。除年度供款外,集團公 司就實際的退休金付款或退休後福利並不負 任何責任。該個由國家資助的退休金計劃承 擔對退休僱員的所有退休金責任。

根據新加坡法規,本集團於新加坡有業務之 分公司需供款至一個名為新加坡中央公積金 的法定退休金計劃。按該計劃,僱員供款額為 薪金之約7.5%至20%,而集團公司之供款額 按僱員薪金約9%至17%,僱主及僱員須供款 之上限於二零二一年三月三十一日年度為6,000 新加坡元(相等於約34,070港元)。

根據馬來西亞法規,本集團於馬來西亞有業 務之分公司需供款至一個名為馬來西亞中央 公積金的法定退休金計劃。按該計劃,僱員供 款額為薪金之約9%,而集團公司之供款額按 僱員薪金之約12%至13%。僱主及僱員之供款 並無上限。

# 10 Benefits and interests of directors and senior executives

The following disclosures are made pursuant to section 383 (1)(a) to (f) of the Hong Kong Companies Ordinance (Cap. 622), and Parts 2 to 4 of the Companies (Disclosure of Information about Benefits of Directors) Regulation (Cap. 622G) and Hong Kong Listing Rules.

(a) **Directors' and chief executive's emoluments** For year ended 31st March, 2021, the remuneration of directors and the chief executive is set out below:

#### 綜合財務報表附註

#### 10 董事及高級行政人員之利益及權益

下列披露是根據香港《公司條例》(第622章)第 383(1)(a)至(f)條、及公司(披露董事利益資料) 規例(第622G章)第二及第四分部及香港上市 規則而作出。

# (a) 董事及執行長之酬金 董事及執行長截至二零二一年三月 三十一日止年度之酬金如下:

		or receivable in respect of a person's services as a director, whether of the Company or its subsidiary undertaking 就個人作是本公司的 董事, 支付董事, 支付董事, 服務事或該董事, 支付 服務事或該董書, 取的薪酬	able         of a         vices         ctor,         i the         r its       Emoluments paid or receivable in respect of director's other         liary services in connection with the management of the affairs, wheth         king       of the Company or its subsidiary undertaking         董事       公司         司的          共約          予該          事可       就董事提供有關管理(不論是本公司或其附屬公司)         而收       事務的其他服務,支付予該董事的薪酬、				irs, whether g
					Allowances	Employer's contribution	
Name of Director	董事姓名	Fees	Salaries	Discretionary bonus	other payment	to a retirement benefit scheme	Total
		袍金 HK\$′000 千港元	薪金 HK\$′000 千港元	自由決定之 花紅 HK\$′000 千港元	津貼、		總計 HK\$′000 千港元
For the year ended 31st March, 2021	二零二一年三月 三十一日止年度						
Executive Directors	執行董事						
Mr. Lam Kwong Yu Mr. Tin Shing	林 光 如 先 生 田 誠 先 生	150 150	4,147 1,527	355 130	540	78 37	5,270 1,844
Mr. Poon Kwok Ching	潘國政先生	150	2,276	195	_	57	2,678
Non-Executive Director Ms. Yeung Chui	<b>非執行董事</b> 楊翠女士	150	_	_	_	_	150
Independent Non-Executive Directors	獨立非執行董事						
Mr. Chan Yue Kwong, Michael	陳裕光先生	200	_	_	_	_	200
Mr. Kwok Lam Kwong, Larry, <i>sвs, jp</i>	郭琳廣, <i>銀紫荊星章、</i> 太平紳士	200	_	_	_	_	200
Mr. Tam King Ching, Kenny	譚競正先生	200					200
		1,200	7,950	680	540	172	10,542

Emoluments paid

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 综合財務報表附註

10		efits and interests cutives (Continued		nd senior	10 董 ( <i>繘</i>	事及高級	行政人員	[之利益]	<b></b> 又權益
	(a)	Directors' and chi (Continued)	ef executive's e	moluments	(a)	董事及著	執行長之前	酬金(續)	
				Emoluments paid or receivable in respect of a person's services as a director, whether of the Company or its subsidiary undertaking 就個人作為董事	services in c	ents paid or reco onnection with f the Company	the managem	ent of the affa	airs, whether
				( 或 並 不 就 成 二 、 に 是 二 、 に 2 二 、 に 2 二 、 に 2 二 、 い う ・ 、 、 、 、 、 、 、 、 、 、 、 、 、	就董	■ 事提供有關管 事務的其他服			公司)
				取的薪酬			就該等服務而		
		Name of Director	董事姓名	Fees	Salaries	Discretionary bonus		benefit scheme	Total
				袍金 HK\$′000 千港元	薪金 HK\$′000 千港元	自由決定之 花紅 HK <b>\$′000</b> 千港元	其他款項及 實物利益 HK\$'000 千港元	退休福利計 劃僱主供款 HK\$'000 千港元	總計 HK\$′000 千港元
		For the year ended 31st March, 2020	二零二零年三月 三十一日止年度						
		<b>Executive Directors</b> Mr. Lam Kwong Yu Mr. Tin Shing Mr. Poon Kwok Ching	<b>執行董事</b> 林光如先生 田誠先生 潘國政先生	150 150 150	4,264 1,560 2,340	355 114 155	540 	81 37 60	5,390 1,861 2,705
		Non-Executive Directors Ms. Yeung Chui Mr. Tai Tzu Shi, Angus Mr. Cheung Chi Shing, Charles	<b>非執行董事</b> 楊翠女士 戴祖璽先生 張志成先生	150 150 150					150 150 150
		Independent Non- Executive Directors	獨立非執行董事						
		Mr. Chan Yue Kwong, Michael Mr. Kwok Lam Kwong,	陳裕光先生 郭琳廣, <i>銀紫荊星章、</i>	200	_	_	_	_	200
		Larry, <i>SBS, JP</i> Mr. Tam King Ching,	<i>太平紳士</i> 譚競正先生	200	_	—	_	_	200
		Kenny		200	8,164	624	540	178	 

# 10 Benefits and interests of directors and senior executives (Continued)

(a) Directors' and chief executive's emoluments (Continued)

During the year, no emoluments were paid or receivables in respect of accepting office as directors (2020: Nil), and no directors waived any emolument (2020: Nil).

Mr. Lam Kwong Yu is also the Chief Executive Officer of the Company and his emoluments disclosed above include those for services rendered by him as the Chief Executive.

(b) Directors' retirement benefits and termination benefits

None of the other directors of the Group received or will receive any retirement benefits or termination benefits in respect of their services to the Group for the year ended 31st March, 2021 (2020: Nil).

(c) Consideration provided to third parties for making available directors' services

During the year, the Company has not paid any consideration to any third parties for making available directors' services to the Company (2020: Nil).

(d) Information about loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors There were no loans, quasi-loans and other dealings entered into by the Company in favour of the directors of the Company, or body corporate controlled by or entities connected with any of the directors of the Company at the end of the year or at any time during the year (2020: Nil).

# 10 董事及高級行政人員之利益及權益

(續)

综合財務報表附註

(a) 董事及執行長之酬金(續)

年內並無就接受董事職位而已支付或應 收取的酬金(二零二零年:零),及並無 董事放棄任何薪酬(二零二零年:零)。

林光如先生亦為本公司執行長,上述披 露其之酬金亦包括他作為執行長之酬金。

#### (b) 董事之退休福利及離職福利

截至二零二一年三月三十一日止年度 內,概無本公司董事就其向本集團提供 服務已收取或將收取有關任何退休福利 或離職福利(二零二零年:零)。

#### (c) 就獲取董事服務而向第三方支付之 代價 年內,本集團概無就獲取董事服務本公 司面向任何第三方支付代價(一零一零)

司而向任何第三方支付代價(二零二零 年:零)。

(d) 有關與董事及該董事的受控制法團 及關連實體訂立的貸款、準貸款及 其他交易之資料

> 本集團概無與本公司董事或董事的受控 制法團及關連實體為受益人而訂立於年 末或年內任何時間仍然存續的貸款、準 貸款或其他交易(二零二零年:零)。

# 10 Benefits and interests of directors and senior executives (Continued)

(e) Directors' material interests in transactions, arrangements or contracts

No significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the period or at any time during the year (2020: Nil).

#### (f) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group include three Executive Directors (2020: three) whose emoluments are reflected in the analysis presented above. The emoluments paid or payable to the remaining two individuals were as follows:

#### 10 董事及高級行政人員之利益及權益 (續)

综合財務報表附註

- (e) 董事於交易、安排或合約之重大 權益 概無就本集團業務訂立本公司為其中訂 約方及本公司董事直接或間接擁有重大 權益而於年末或年內任何時間仍然存續 的重大交易、安排及合約(二零二零年: 零)。
- (f) 五位最高薪人士 本集團五位最高薪人士中,三位為執行 董事(二零二零年:三),其酬金已載於 上述的分析中。已付或應付餘下二人之 酬金如下:

		2021	2020
		二零二一年	二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
Basic salaries and allowances	基本薪金及津貼	1,864	1,832
Pension costs-defined contribution	退休成本 — 界定供款計劃		
plans		64	55
		1,928	1,887

During the year ended 31st March, 2021, no emoluments were paid by the Company to any of the directors or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office (2020: Nil). 於二零二一年三月三十一日止年度內, 概無向任何董事或最高薪之五位人士支 付酬金作為邀請其加入本集團之獎金或 作為其失去職位之賠償(二零二零年: 零)。



# 10 Benefits and interests of directors and senior executives (Continued)

(g) The emoluments fell within the following bands:

#### 綜合財務報表附註

- 董事及高級行政人員之利益及權益
   (續)
   (雲) 薪酬按组合範圍呈列:
  - (g) 薪酬按組合範圍呈列:

		Number of individuals 人員	
		2021 二零二一年	2020 二零二零年
HK\$500,001 — HK\$1,000,000 HK\$1,000,001 — HK\$1,500,000	500,001港元至1,000,000港元 1,000,001港元至1,500,000港元	1	1

#### 11 Income tax expense

The Company is exempted from taxation in Bermuda until 2035. The Company's subsidiaries established in the British Virgin Islands are incorporated under the International Business Companies Acts of the British Virgin Islands and, accordingly, are exempted from British Virgin Islands income taxes.

Hong Kong profits tax has been provided at the rate of 16.5% (2020: 16.5%) on the estimated assessable profit for the year arising in or derived from Hong Kong.

The subsidiaries established and operated in the PRC are subject to the PRC Corporate Income Tax at rate of 25% during the year (2020: 25%).

#### 11 所得税開支

本公司獲豁免繳納百慕達税項,直至二零 三五年為止。本公司於英屬維爾京群島成立 的各附屬公司乃根據英屬維爾京群島國際業 務公司法註冊成立,因此,獲豁免繳納英屬維 爾京群島所得税。

香 港 利 得 税 以 税 率16.5%(二 零 二 零 年: 16.5%)按香港經營業務之估計應課税溢利計 算撥備。

在中國成立及經營之附屬公司於本年度須按 25%(二零二零年:25%)税率繳納中國企業 所得税。

#### 11 Income tax expense (Continued)

The subsidiaries established in Singapore and Malaysia are subject to Singapore Corporate Income Tax at a rate of 17% (2020: 17%) and Malaysia Corporate Income Tax at a rate of 24% (2020: 24%) respectively.

#### 11 所得税開支(續)

综合財務報表附註

於新加坡及馬來西亞成立之附屬公司分別按 新加坡企業所得税税率17%(二零二零年: 17%)及馬來西亞企業所得税税率24%(二零 二零年:24%)撥備。

於綜合收益表中扣除的税項包括:

The amount of income tax charged to the consolidated income statement represents:

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$′000 千港元
Current income tax expense	即期所得税開支		
— Hong Kong Profits Tax	— 香港利得税	349	5,392
— PRC Corporate Income Tax	— 中國企業所得税	4,655	3,672
Under provision in prior years	過往年度撥備不足	_	175
Withholding tax on dividend declared	於中國境內已宣派股息的預		
in the PRC	提税	4,187	
		9,191	9,239
Deferred income tax (Note 23)	遞延所得税(附註23)	(3,930)	1,467
Income tax expense	所得税開支	5,261	10,706

#### 11 Income tax expense (Continued)

The tax on the Group's (loss)/profit before income tax differs from the theoretical amount that would arise using the weighted average tax rate applicable to (loss)/profit of the consolidated entities as follows:

#### 11 所得税開支(續)

综合財務報表附註

本集團之除税前(虧損)/溢利計算之税項與 適用於本集團公司(虧損)/溢利之加權平均 税率計算之理論金額有所差異,其對賬如下:

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$′000 千港元
(Loss)/profit before income tax	除税前(虧損)/溢利	(93,264)	19,205
Tax calculated at a tax rate of 16.5% (2020: 16.5%) Effect of different tax rates of subsidiaries operating in other countries/jurisdictions	按税率16.5%(二零二零年: 16.5%)計算的所得税 各附屬公司於其他國家/ 司法權區營運的税率差異	(15,389)	3,169
	之影響	(14,404)	(831)
Income not subject to tax	無須課税收入	(12,595)	(7,085)
Expenses not deductible for tax	不可扣税支出	30,976	10,061
Tax benefits	税務優惠	(1,195)	(1,171)
Tax losses and other temporary differences for which no deferred income tax was	税務虧損及其他暫時差異產 生之未確認遞延所得税		
recognised		22,364	10,512
Utilisation of previously unrecognised tax	使用以往未確認之税務虧損		
losses		(4,823)	(4,191)
Under provision in prior years	過往年度撥備不足	_	175
Withholding tax on undistributed profit of	於中國的附屬公司未分派		
those subsidiaries in Mainland China	利潤的預提税	327	67
Income tax expense	所得税開支	5,261	10,706

The weighted average applicable tax rate was 32% (2020: 12.2%). The change in average tax rate is mainly caused by changes in the operating results of certain subsidiaries in Southern China and Eastern China.

適用之加權平均税率為32%(二零二零年: 12.2%),平均税率的轉變主要是由於華南及 華東若干附屬公司營運業績的變更而構成。

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## 12 (Losses)/earnings per share

#### Basic

Basic (losses)/earnings per share is calculated by dividing the Group's (loss)/profit attributable to the owners of the Company by the weighted average number of ordinary shares in issue during the year.

#### 綜合財務報表附註

#### 12 每股(虧損)/盈利 基本

每股基本(虧損)/盈利乃按年內本公司擁有 人應佔本集團(虧損)/溢利除以已發行普通 股之加權平均數計算。

		2021 二零二一年	2020 二零二零年
Company (HK\$'000)	本公司擁有人應佔 (虧損)/溢利(千港元)	(98,525)	8,499
Weighted average number of ordinary shares in issue ('000)	已發行普通股之 加權平均數(千股)	525,135	525,135
Basic (losses)/earnings per share (HK cents)	每股基本(虧損)/盈利(港仙)	(18.76)	1.62

#### Diluted

Diluted (losses)/earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding assuming conversion of all dilutive potential ordinary shares. For the year ended 31st March, 2021 and 31st March, 2020, diluted (losses)/earnings per share equals basic (losses)/earnings per share as there were no dilutive potential shares.

#### 13 Dividends

The Board of Directors do not recommend the payment of a final dividend for the year ended 31st March, 2021 (2020: final dividend of HK1 cent and special dividend of HK5 cents per ordinary share).

No interim dividend was paid for the six months ended 30th September, 2020 (30th September, 2019: Nil).

#### 攤薄

每股攤薄(虧損)/盈利乃就假設所有可攤薄 的潛在普通股獲轉換後,經調整已發行普通 股之加權平均數計算。二零二一年三月 三十一日及二零二零年三月三十一日止年度, 每股攤薄(虧損)/盈利相等於每股基本(虧損) /盈利,因並無可攤薄的潛在股份。

#### 13 股息

董事會建議不派發截至二零二一年三月 三十一日止年度之末期股息(二零二零年:末 期股息每股港幣一仙及特別股息每股港幣五 仙)。

並無派發截至二零二零年九月三十日止六個 月之中期股息(二零一九年九月三十日:零)。

### 14 Property, plant and equipment

### 14 物業、廠房及設備

		<b>Buildings</b> 樓宇 HK\$'000 千港元	Plant and machinery 機器 HK\$'000 千港元	Furniture and equipment 傢俬及設備 HK\$'000 千港元	Motor vehicles 汽車 HK\$'000 千港元	Construction in progress 在建工程 HK\$'000 千港元	<b>Total</b> 總計 HK\$'000 千港元
At 31st March, 2019	於二零一九年 三月三十一日						
Cost	成本	281,745	1,001,908	94,492	18,254	3,921	1,400,320
Accumulated depreciation and impairment	累計折舊及減值	(119,436)	(861,632)	(68,977)	(13,158)		(1,063,203)
Net book amount	賬面淨值	162,309	140,276	25,515	5,096	3,921	337,117
Year ended 31st March, 2020 Opening net book amount Change in accounting policy	截至二零二零年 三月三十一日止年度 年初賬面淨值 會計政策變動	162,309 (7,754)	140,276	25,515	5,096	3,921	337,117 (7,754)
Restated	重列	154,555	140,276	25,515	5,096	3,921	329,363
Additions	添置	454	17,689	2,569	736	4,948	26,396
Depreciation	折舊	(9,302)	(29,379)	(7,527)	(1,521)	_	(47,729)
Disposals	出售	(629)	(462)	(73)	(167)	(9)	(1,340)
Transfers	轉至	—	4,359	_	_	(4,359)	_
Translation adjustments	滙兑調整	(7,626)	(7,694)	(1,012)	(125)	(401)	(16,858)
Closing net book amount	年終賬面淨值	137,452	124,789	19,472	4,019	4,100	289,832
At 31st March, 2020	於二零二零年 三月三十一日						
Cost	成本	257,230	988,957	92,944	17,109	4,100	1,360,340
Accumulated depreciation and impairment	累計折舊及減值	(119,778)	(864,168)	(73,472)	(13,090)		(1,070,508)
Net book amount	賬面淨值	137,452	124,789	19,472	4,019	4,100	289,832
Year ended 31st March, 2021	截至二零二一年 三月三十一日止年度						
Opening net book amount	年初賬面淨值	137,452	124,789	19,472	4,019	4,100	289,832
Additions	添置	419	22,156	4,819	141	56,578	84,113
Depreciation	折舊	(9,158)	(28,750)	(7,602)	(1,276)	-	(46,786)
Disposals	出售	(428)	(6,261)		(245)	-	(8,156)
Write-off	註銷	(1,097)	(2,803)		-	-	(3,900)
Transfers Provision for impoirment	轉至 減值撥備	_	1,680 (784)	463	_	(2,143)	(784)
Provision for impairment Translation adjustments	减 值 设 佣 滙 兑 調 整	8,267	7,806	503	(77)	2,277	18,776
Closing net book amount	年終賬面淨值	135,455	117,833	16,433	2,562	60,812	333,095
At 31st March, 2021	於二零二一年 三月三十一日						
Cost	成本	270,662	872,317	93,940	15,918	60,812	1,313,649
Accumulated depreciation and impairment	累計折舊及減值	(135,207)	(754,484)	(77,507)	(13,356)		(980,554)
Net book amount	賬面淨值	135,455	117,833	16,433	2,562	60,812	333,095

### 14 Property, plant and equipment (Continued)

(a) Depreciation expense recognised in the consolidated income statement is analysed as follows:

物業、廠房及設備(續)

综合財務報表附註

<sup>(</sup>a) 於綜合收益表中確認之折舊開支,分析 如下:

		2021	2020
		二零二一年	二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
Cost of sales	銷售成本	39,598	39,950
Selling and distribution costs	銷售及分銷費用	325	309
General and administrative expenses	一般及行政開支	6,863	7,470

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- (b) Construction in progress mainly represents factories and office buildings under construction and plant and machinery under installation in the PRC.
- (c) At 31st March, 2021, buildings with a total net book value of approximately HK\$43,268,000 (2020: HK\$3,013,000) were pledged as collateral for the Group's banking facilities (Note 30).
- (d) Impairment of property, plant and equipment, right-of-use assets and prepayments for non-current assets

The value of property, plant and equipment, rightof-use assets and prepayments for non-current assets is assessed at the end of each reporting period for indications of impairment with reference to evaluation undertaken by management. Such evaluation assesses the recoverable amount of each asset being the higher of its value in use or its fair value less costs of disposal. As at 31st March, 2021, management performed three separate impairment assessments for the eastern China operation, southern China operation and Malaysia operation. (b) 在建工程主要指在中國興建中的廠房及 辦公室樓宇和安裝中的機器。

46,786

47,729

- (c) 於二零二一年三月三十一日總賬面淨值 約為43,268,000港元的樓宇(二零二零 年:3,013,000港元)用作本集團銀行信 貸額之附屬抵押(附註30)。
- (d) 物業、廠房及設備、使用權資產以 及非流動資產之預付款之減值

物業、廠房及設備、使用權資產以及非 流動資產之預付款之價值於各報告結束 日參考管理層所進行之評價以評估有否 減值跡象。有關評價評估各資產之可收 回價值,即其使用價值或其公允價值減 出售成本之較高者。於二零二一年三月 三十一日,管理層分別就華東業務、華 南業務及馬來西亞業務進行減值評估。

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### 14 Property, plant and equipment (Continued)

(d) Impairment of property, plant and equipment, right-of-use assets and prepayments for non-current assets (Continued)

### Eastern China operation

As at 31st March, 2021, the carrying amount of the property, plant and equipment, right-of-use assets and prepayments for non-current assets in eastern China operation ("eastern China PP&E and right-of-use assets") was approximately HK\$83,285,000 (2020: HK\$78,658,000). No impairment loss was recognised for the year ended 31st March, 2021 (2020: Nil).

Key assumptions used for assessing the recoverable amount of eastern China PP&E and right-of-use assets are as follows:

Sales	growth	rate	in 2021:	2%
Sales	growth	rate	from 2022 to 2026:	5%

Pre-tax discount rate: 14%

Changing the discount rates and other assumptions selected by management in assessing impairment, including the growth rates assumption in the cash flow projections, could materially affect the recoverable amount. At 31st March, 2021, if sales growth rates for each of the year had been 1% lower from management's estimates with all other variables held constant, the value-in-use of eastern China PP&E and right-of-use assets would have been approximately HK\$13,297,000 lower. Accordingly, the shortfall compared with the carrying amount of eastern China PP&E and right-of-use assets would have been approximately HK\$11,728,000.

#### 14 物業、廠房及設備(續)

(d) 物業、廠房及設備、使用權資產以 及非流動資產之預付款之減值(續)

#### 華東業務

於二零二一年三月三十一日,華東業務 之物業、廠房及設備、使用權資產以及 非流動資產之預付款(「華東之物業、廠 房及設備以及使用權資產」)為 83,285,000港元(二零二零年: 78,658,000港元),於二零二一年三月 三十一日止年度並無確認減值虧損(二 零二零年:零)。

評估華東物業、廠房及設備以及使用權 資產之可收回價值所使用之主要假設如 下:

二零二一年之銷售增長率:	2%
二零二二年至二零二六年之	5%
銷售增長率:	
除税前貼現率:	14%

改變管理層於評估減值時所選用之貼現 率及其他假設(包括現金流量預測之增 長率假設)可大幅影響可收回價值。於 二零二一年三月三十一日,倘各年度之 銷售增長率較管理層之估算低1%而所 有其他變數保持不變,則華東物業、廠 房及設備以及使用權資產之使用價值將 減少13,297,000港元。因此,與華東物 業、廠房及設備以及使用權資產之賬面 值相比之短欠額將為11,728,000港元。

### 綜合財務報表附註

#### 14 Property, plant and equipment (Continued)

(d) Impairment of property, plant and equipment, right-of-use assets and prepayments for non-current assets (Continued)

#### Eastern China operation (Continued)

If profit margin for each of the year had been 0.5% lower from management's estimates with all other variables held constant, the value-in-use of eastern China PP&E and right-of-use assets would have been HK\$11,694,000 lower. Accordingly, the shortfall compared with the carrying amount of eastern China PP&E and right-of-use assets would have been HK\$10,125,000.

If the discount rate had been 1% higher than management estimate at 31st March, 2021 with all other variables held constant, value-in-use of eastern China PP&E and right-of-use assets would have been HK\$7,410,000 lower. Accordingly, the shortfall compared with the carrying amount of eastern China PP&E and right-of-use assets would have been HK\$5,841,000.

#### Southern China operation

As at 31st March, 2021, the carrying amount of the property, plant and equipment, right-of-use assets and prepayments for non-current assets in southern China operation ("southern China PP&E and right-of-use assets") was approximately HK\$288,946,000 (2020: HK\$195,291,000). No impairment loss was recognised for the year ended 31st March, 2021 (2020: Nil).

### 14 物業、廠房及設備(續)

(d) 物業、廠房及設備、使用權資產以 及非流動資產之預付款之減值(續)

#### 華東業務(續)

倘淨利率較管理層之估算每年低0.5% 而所有其他變數保持不變,則華東物 業、廠房及設備以及使用權資產之使用 價值將減少11,694,000港元。因此,與 華東物業、廠房及設備以及使用權資產 之賬面值相比之短欠額將為10,125,000 港元。

倘貼現率較管理層於二零二一年三月 三十一日之估算高1%而所有其他變數 保持不變,則華東物業、廠房及設備以 及使用權資產之使用價值將減少 7,410,000港元。因此,與華東物業、廠 房及設備以及使用權資產之賬面值相比 之短欠額將為5,841,000港元。

#### 華南業務

於二零二一年三月三十一日,華南業務 之物業、廠房及設備、使用權資產以及 非流動資產之預付款(「華南之物業、廠 房及設備以及使用權資產」)為 288,946,000港元(二零二零年: 195,291,000港元),於二零二一年三月 三十一日止年度並無確認減值虧損(二 零二零年:零)。

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#### 14 Property, plant and equipment (Continued)

(d) Impairment of property, plant and equipment, right-of-use assets and prepayments for non-current assets (Continued)

#### Southern China operation (Continued)

Key assumptions used for assessing the recoverable amount of the southern China PP&E and right-ofuse assets are as follows:

Sales	growth	rate	in 20	)21:			3%
Sales	growth	rate	from	2022	to	2026:	5.8%

Pre-tax discount rate: 14%

Changing the discount rates and other assumptions selected by management in assessing impairment, including the growth rates assumption in the cash flow projections, could materially affect the recoverable amount. At 31st March, 2021, if sales growth rates for each of the year had been 1% lower from management's estimates with all other variables held constant, the value-in-use of southern China PP&E and right-of-use assets would have been approximately HK\$53,463,000 lower. Accordingly, the headroom compared with the carrying amount of southern China PP&E and right-of-use assets would have been approximately HK\$35,123,000.

If the discount rate had been 1% higher than management estimate at 31st March, 2021 with all other variables held constant, value-in-use of southern China PP&E and right-of-use assets would have been approximately HK\$30,534,000 lower. Accordingly, the headroom compared with the carrying amount of southern China PP&E and rightof-use assets would have been approximately HK\$58,052,000.

### 14 物業、廠房及設備(續)

(d) 物業、廠房及設備、使用權資產以 及非流動資產之預付款之減值(續)

### **華南業務(續)** 評估華南物業、廠房及設備以及使用權 資產之可收回價值所使用之主要假設如 下:

二零二一年之銷售增長率:	3%
二零二二年至二零二六年之	5.8%
銷售增長率:	
除税前貼現率:	14%

改變管理層於評估減值時所選用之貼現 率及其他假設(包括現金流量預測之增 長率假設)可大幅影響可收回價值。於 二零二一年三月三十一日,倘各年度之 銷售增長率較管理層之估算低1%而所 有其他變數保持不變,則華南物業、廠 房及設備以及使用權資產之使用價值將 減少53,463,000港元。因此,與華南物 業、廠房及設備以及使用權資產之賬面 值相比之盈餘將為35,123,000港元。

倘貼現率較管理層於二零二一年三月 三十一日之估算高1%而所有其他變數 保持不變,則華南物業、廠房及設備以 及使用權資產之使用價值將減少 30,534,000港元。因此,與華南物業、 廠房及設備以及使用權資產之賬面值相 比之盈餘將為58,052,000港元。

### 綜合財務報表附註

- 14 Property, plant and equipment (Continued)
  - (d) Impairment of property, plant and equipment, right-of-use assets and prepayments for non-current assets (Continued)

#### Southern China operation (Continued)

If profit margin for each of the year had been 0.5% lower from management's estimates with all other variables held constant, the value-in-use of southern China PP&E and right-of-use assets would have been approximately HK\$36,111,000 lower. Accordingly, the headroom compared with the carrying amount of southern China PP&E and right-of-use assets would have been approximately HK\$52,475,000.

#### Malaysia operation

As at 31st March, 2021, the carrying amount of the property, plant and equipment, right-of-use assets and prepayments for non-current assets in Malaysia operation ("Malaysia PP&E and right-of-use assets") was approximately HK\$37,825,000 (2020: HK\$42,842,000). Impairment loss of approximately of HK\$784,000 was recognised for the year ended 31st March, 2021 (2020: Nil) (Note 7).

Market approach was applied in assessing the recoverable amount of the Malaysia operation PP&E and right-of-use assets. Based on the fair value less cost of disposal in arriving the recoverable amount, Impairment loss of approximately of HK\$784,000 was recognised for the year ended 31st March, 2021 (2020: Nil).

Key assumptions used for assessing the recoverable amount of the Malaysia PP&E and right-of-use assets are as follows:

Right-of-use assets and buildings: Market approach was adopted by comparing the recent sales of similar properties in the vicinity or within similar localities.

Plant and machineries: Market approach was adopted with reference to the price quoted in the second-hand markets.

### 14 物業、廠房及設備(續)

(d) 物業、廠房及設備、使用權資產以 及非流動資產之預付款之減值(續)

#### 華南業務(續)

倘淨利率較管理層之估算每年低0.5% 而所有其他變數保持不變,則華南物 業、廠房及設備以及使用權資產之使用 價值將減少36,111,000港元。因此,與 華南物業、廠房及設備以及使用權資產 之賬面值相比之盈餘將為52,475,000港 元。

#### 馬來西亞業務

於二零二一年三月三十一日,馬來西亞 業務之物業、廠房及設備、使用權資產 以及非流動資產之預付款(「馬來西亞之 物業、廠房及設備以及使用權資產」)為 37,825,000港 元(二 零 二 零 年: 42,842,000港元),於二零二一年三月 三十一日止年度確認784,000港元減值 虧損(二零二零年:零)(附註7)。

應用市場方法以評估馬來西亞業務之物 業、廠房及設備以及使用權資產的可收 回價值,根據公允價值減出售成本以計 算可收回價值,於二零二一年三月 三十一日止年度確認784,000港元減值 虧損(二零二零年:零)。

評估馬來西亞物業、廠房及設備以及使 用權資產之可收回價值所使用之主要假 設如下:

使用權資產及樓宇:應用市場方法比較 隣近或位置相若的類似物業的近期成交 價。

廠房及機器:應用市場方法參考二手市 場的報價。

#### 15 Lease

This note provides information for leases where the Group is a lessee.

# (i) Amounts recognised in the consolidated statement of financial position The consolidated statement of financial position shows the following amounts relating to leases:

### 15 租賃

此附註提供本集團作為承租人的租賃資料。

### (i) 於綜合財務狀況表確認的金額

於綜合財務狀況表呈列有關租賃的金額 如下:

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$′000 千港元
Right-of-use assets	使用權資產		
Land use rights*	土地使用權*	19,170	18,621
Leasehold land*	租賃土地*	7,192	7,202
Buildings	樓宇	6,940	6,832
Equipment	設備	35	42
		33,337	32,697
Lease liabilities	租賃負債		
Current	流動	5,255	4,671
Non-current	非流動	1,885	2,458
		7,140	7,129

\* The Group has land lease arrangement with Mainland China government and leasehold land in Hong Kong and Malaysia.

Additions to the right-of-use assets during the 2021

financial year were HK\$5,038,000 (2020:

HK\$6,977,000).

本集團與中國政府有土地租賃的安排,及於 香港及馬來西亞持有租賃土地。

於二零二一年財政年度,添置使用權 資產為5,038,000港元(二零二零年: 6,977,000港元)。

15	Leas	se (Continued)	15	租賃	〔(續)	
	(ii)	Amounts recognised in the consoli	dated	(ii)	於綜合收益表確認的	金額
		<b>income statement</b> The consolidated income statement following amounts relating to leases:	shows the		於綜合收益表呈列有關利	且賃的金額如下: -
					2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$′000 千港元
		Depreciation charge of right-of-use assets	使用權資產的折舊			
		Land use rights	土地使用權		787	737
		Leasehold land	租賃土地		209	210
		Buildings	樓宇		5,075	4,051
		Equipment	設備		9	4
					6,080	5,002
		Interest expense (included in finance costs) Expense relating to short-term leases	利息支出 (計入融資成本) 有關短期租賃的開	÷	258	336
		(included in cost of goods sold and administrative expenses)	(計入銷售成本及		判支) 1 <b>,175</b>	2,582
		The total cash outflow for leases in approximately HK\$6,606,000 (2020: HK			於二零二一年內,租賃約 為6,606,000港元(二 6,706,000港元)。	

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$'000 千港元
Depreciation charge of right-of-use assets	使用權資產的折舊		1,8,5
Cost of sales	銷售成本	2,993	2,331
Selling and distribution expenses	銷售及分銷費用	351	—
General and administrative expenses	一般及行政開支	2,736	2,671
		6,080	5,002

### 15 Lease (Continued)

(iii) At 31st Match, 2021, leasehold land with a total net book value of approximately HK\$2,026,000 (2020: HK\$2,229,000) were pledged as collateral for the Group's banking facilities (Note 30).

# (iv) The Group's leasing activities and how these are accounted for

The Group leases various offices, factory buildings and warehouses. Rental contracts are typically made for fixed periods of 2 to 3 years, but may have extension options as described in (v) below.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

#### (v) Extension and termination options

Extension and termination options are included in a number of property leases across the Group. These are used to maximise operational flexibility in terms of managing the assets used in the Group's operations. The majority of extension and termination options held are exercisable only by the Group and not by the respective lessor.

### 15 租賃(續)

 (iii) 於二零二一年三月三十一日總賬面淨值 約為2,026,000港元的租賃土地(二零二 零年:2,229,000港元)用作本集團銀行 信貸額之附屬抵押(附註30)。

#### (iv) 本集團的租賃活動及其入賬方法

本集團租入多個辦事處、廠房及倉庫, 租賃合約通常為固定時期,由兩至三年 不等,還可能包含下文(v)所述的延續租 賃選擇權。

租賃條款按個別磋商,包含廣泛不同的 條款及條件。除出租人持有的租賃資產 之擔保權益外,租賃協議不施加任何契 約。租賃資產不得用作借款擔保。

(v) 延續及終止選擇權 本集團有多份物業的租賃包含延續及終 止租賃選擇權,以在本集團經營所用的 資產管理方面最充份地提高運營的靈活 性。大部分延續及終止租賃選擇權只可

以由本集團行使,而並非有關的出租人。

Particulars of principal subsidiaries as at 31st March,

16 Subsidiaries

2021:

# 16 附屬公司

於二零二一年三月三十一日,主要附屬公司 之詳情:

Name of company	Place of incorporation and/or operations	Issued and fully paid capital/paid-in こ額行及 (#10日111-1111)	Percentage of equity interest held 所佔股權百分比 Directly Indirectly 直接 間接		Principal activities
公司名稱	註冊成立及/ 或營業地點	繳足股本/ 實繳股本			主要業務
Starlite International (Holdings) Ltd.	British Virgin Islands 英屬維爾京群島	US\$2 2美元	100%	_	Investment holding 投資控股
Starlite Printers Holdings Cook Islands Limited	Cook Islands	US\$200	100%	_	Investment holding
	科克群島	200美元			投資控股
Starlite Printers (Far East) Pte. Ltd.	Singapore	SGD8,759,396	100%	_	Printing of packaging materials
	新加坡	8,759,396 新加坡元			包裝材料印刷
Starlite Printers (Malaysia) Sdn. Bhd.	Malaysia	RM6,500,000	100%	_	Printing of packaging materials and production of paper products
	馬來西亞	6,500,000 馬來西亞元			包裝材料印刷及 紙品生產
Everfar Holdings Limited	British Virgin Islands 英屬維爾京群島	US\$20,000 20,000美元	50%	50%	Investment holding 投資控股
Starlite Visual Communication Limited	Hong Kong	HK\$2,000,000	—	100%	Distribution of Team Green Products
星光視覺媒體有限公司	香港	2,000,000港元			分銷Team Green產品
Hong Kong Inno-Tech Association Limited 香港啟智科技協會有限公司	Hong Kong 香港	HK\$2 2港元	—	100%	Inactive 伺機作業
Starlite Consumer Products, Limited	British Virgin Islands 英屬維爾京群島	US\$1 1美元	_	100%	Investment holding 投資控股
Starlite Entertainment (Holdings) Limited	British Virgin Islands 英屬維爾京群島	US\$1 1美元	_	100%	Investment holding 投資控股

### 16 Subsidiaries (Continued)

16 附屬公司(續)

Name of company 公司名稱	Place of incorporation and/or operations 註冊成立及/ 或營業地點	Issued and fully paid capital/paid-in こapital 已發行及 繳足股本/ 實繳股本	Percentage of equity interest held 所佔股權百分比 Directly Indirectly 直接 間接		Principal activities 主要業務	
Starlite Laser Graphics Limited	Hong Kong	HK\$3,230,000			Inactive	
星華鐳射分色有限公司	香港	ordinary 3,230,000港元 普通股股份		100/0	伺機作業	
		HK\$170,000 non-voting deferred (i) 170,000港元 無投票權 遞延股份(i)	_	_		
Starlite Management Services Limited	Hong Kong	HK\$200	_	100%	Provision of management services	
	香港	200港元			提供管理服務	
Starlite Packaging Technology Consultancy Limited	British Virgin Islands	US\$1	_	100%	Holding of trade and service marks	
	英屬維爾京群島	1美元			持有貿易及服務商標	
Starlite Development International Limited	Hong Kong	HK\$200	—	100%	Trading of paper products	
星光發展國際有限公司	香港	200港元			紙類製品貿易	
Starlite Cultural Communications Limited 星光文化傳播有限公司	Hong Kong 香港	HK\$2 2港元	100%	_	Inactive 伺機作業	
Starlite Paper Products Limited	Hong Kong/the PRC	HK\$1,738,000	_	100%	Inactive	
星輝紙品有限公司	香港/中國	ordinary 1,738,000港元 普通股股份			伺機作業	
		HK\$262,000 non-voting deferred (i) 262,000港元 無投票權 遞延股份(i)	_	_		

### 16 Subsidiaries (Continued)

16 附屬公司(續)

Name of company	Place of incorporation and/or operations 註冊成立及/	Issued and fully paid capital/paid-in capital 已發行及 繳足股本/	Percentage of equity interest held		Principal activities	
公司名稱	或營業地點	實繳股本	所佔股權百 Directly  □ 直接	分比 Indirectly 間接	主要業務	
Starlite Printers Limited 星光印刷有限公司	Hong Kong 香港	HK\$2,700,000 ordinary 2,700,000港元 普通股股份	_	100%	Trading of packaging materials 包裝材料貿易	
		HK\$2,300,000 non-voting deferred (i) 2,300,000港元 無投票權 遞延股份(i)	_	_		
Starlite Printers HK Holdings (BVI) Limited	British Virgin Islands 英屬維爾京群島	US <b>\$1</b> 1美元	—	100%	Investment holding 投資控股	
Starlite Printers (China) Limited 星光印刷(中國)有限公司	British Virgin Islands 英屬維爾京群島	US\$100 100美元	—	100%	Investment holding 投資控股	
Starlite Printers (Shenzhen) Co., Ltd. (ii) (iv) 星光印刷(深圳)有限公司(ii) (iv)	The PRC 中國	US\$8,000,000 8,000,000美元	_	100%	Printing of packaging materials and production of paper products 包裝材料印刷及	
Starlite Printers (Suzhou) Co., Ltd. (ii)	The PRC	US\$20,000,000	_	100%	紙品生產 Printing of packaging materials and production of paper products and labels	
星光印刷(蘇州)有限公司(ii)	中國	20,000,000美元			包裝材料印刷及紙品及 標籤生產	
Starlite Productions (Holdings) Limited	British Virgin Islands 英屬維爾京群島	US <b>\$1</b> 1美元	—	100%	Investment holding 投資控股	
Starlite Productions (BVI) Limited	British Virgin Islands 英屬維爾京群島	US\$256,420 256,420美元	_	100%	Investment holding 投資控股	
Starlite Productions Limited 星光創作有限公司	Hong Kong 香港	HK\$3,000,000 3,000,000港元	_	100%	Inactive 伺機作業	

### 16 Subsidiaries (Continued)

16 附屬公司(續)

Name of company	Place of incorporation and/or operations 註冊成立及/	Issued and fully paid capital/paid-in capital 已發行及 繳足股本/	Percentage interest	• •	Principal activities	
公司名稱	或營業地點	實繳股本	所佔股權百分比 Directly Indirectly 直接 間接		主要業務	
Guangzhou Starlite Environmental Friendly Center, Limited (ii)	The PRC	US\$6,000,000	_	100%	Production of environmental friendly and other paper products	
廣州星光環保中心有限公司(ii)	中國	6,000,000美元			生產環保及 其他紙類產品	
Greenworks International Limited	Hong Kong	HK\$2	_	100%	Investment holding and trading of environmental friendly and other paper products	
綠色工程國際有限公司	香港	2港元			投資控股及環保及其他 紙類產品貿易	
Shaoguan Fortune Creative Industries Company Limited (ii)	The PRC	US\$16,500,000	_	100%	Printing of packaging materials and production of paper products	
韶關科藝創意工業有限公司(ii)	中國	16,500,000美元			包裝材料印刷及 紙品生產	
Larsemann Intelligence System (Hong Kong) Limited	Hong Kong	HK\$10,000	_	100%	Investment holding	
拉斯曼智能系統(香港)有限公司	香港	10,000港元			投資控股	
Team Green (Far East) Pte. Ltd.	Singapore	SGD10,000	_	100%	Trading of Team Green products	
	新加坡	10,000 新加坡元			Team Green產品貿易	
Qianhai Larsemann Intelligence System (Shenzhen) Limited (ii)	The PRC	RMB5,000,000	_	100%	Trading and manufacturing of machinery and	
前海拉斯曼智能系統(深圳)有限公司(ii)	中國	5,000,000人民幣			automated equipment 生產及銷售機器 及自動化設備	

### 16 Subsidiaries (Continued)

### 16 附屬公司(續)

Name of company 公司名稱	Place of incorporation and/or operations 註冊成立及/ 或營業地點	Issued and fully paid capital/paid-in capital 已發行及 繳足股本/ 實繳股本	Percentage of of interest hel	ld	Principal activities 主要業務
	ᇮᆸᅎ <b>ᄭ</b> ᄥ			ndirectly 間接	- 2000 20
Shenzhen TeamGreen Creative Design Co., Ltd (ii)	The PRC	RMB1,500,000	—	100%	Trading of Team Green products
深圳綠團創意設計有限公司(ii)	中國	1,500,000人民幣			Team Green產品貿易
Team Green (Shanghai) Company Limited (ii)	The PRC	RMB1,000,000	_	100%	Trading of Team Green products
上海綠團創意設計有限公司(ii)	中國	1,000,000人民幣			Team Green產品貿易
Suzhou Team Green Home Products Limited (ii)	The PRC	RMB5,000,000	—	100%	Productions of Team Green products
蘇州綠團家飾有限公司(ii)	中國	5,000,000人民幣			Team Green產品生產
Notes:		附註:			
<ul> <li>The non-voting deferred shares are r shares have no voting rights and are the net profit of the relevant compa and are not entitled to any distribut sum of HK\$50,000,000,000 has be company to the holders of its ordinar</li> </ul>	not entitled to dividends unless ny exceeds HK\$50,000,000,000 ons upon winding up unless a en distributed by the relevan	s ) 1	份 並 無 投 票 50,000,000,000 有關公司清盤	權,除 〕港元,₹ 時,亦無	→並非由本集團擁有。此等股 非有關公司之純利超過 5則持有人無權享有股息:而 權享有任何分派,除非有關公 分派達到50,000,000,000港元。
<ul> <li>English names are for identification p incorporated as Wholly Foreign Own</li> </ul>			英文名稱只作 之外商獨資企!		≿,此等附屬公司為中國成立 獨資企業」)。
(iii) None of the subsidiaries had any lo during the year ended 31st March, 20		e (iii)			:零二一年三月三十一日止年 5借貸資本(二零二零年:無)。
(iv) On 21st February, 2020, the Grou transfer agreement (the "Equity T independent third party (the "Purc interests in this subsidiary. Please reference)	ransfer Agreement") with ar naser") for sale of the equity	1	三方(「買方」)	訂立一份	日,本集團與一位獨立第 2股權轉讓協議(「股權轉讓協 的股本權益,詳情請參考附註

At end of the year

17

#### 按公允價值計入其他全面收益的金 Financial assets at fair value through other 17 融資產及按公允價值計入損益的金 comprehensive income ("FVOCI") and financial assets at fair value through profit or 融資產 loss ("FVPL") (a) **FVOCI**: 按公允價值計入其他全面收益的金 (a) 融資產: 2021 2020 二零二一年 二零二零年 HK\$'000 HK\$'000 千港元 千港元 Financial instruments (level 1): 金融工具(第一級) - Equity securities listed in — 於香港上市的權益 Hong Kong 證券 1,510 1,418 按公允價值計入其他全面收益的金融資 Movement of FVOCI is analysed as follows: 產之變動分析如下: 2021 2020 二零二一年 二零二零年 HK\$'000 HK\$'000 千港元 千港元 At beginning of the year 年初 2,005 1,418 按公允價值計入其他全面收 Fair value gains/(losses) on FVOCI 益的公允價值收益/(虧損) 92 (587)

The listed equity securities is denominated in Hong 上市權益證券以港元列值。 Kong dollar.

年末

157

1,418

1,510

- 17 Financial assets at fair value through other comprehensive income ("FVOCI") and financial assets at fair value through profit or loss ("FVPL") (Continued)
  (b) FVPL:
- 17 按公允價值計入其他全面收益的金 融資產及按公允價值計入損益的金 融資產(續)

(b) 按公允價值計入損益的金融資產:

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$'000 千港元
Financial instruments (level 3): — Unlisted insurance policy investment	金融工具(第三級) — 非上市之保險保單 投資	8,332	13,335
Movement of FVPL is analysed	l as follows:	按公允價值計入損益的: 分析如下:	金融資產之變動
		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$'000 千港元
At beginning of the year Disposals Fair value gains on FVPL	年初 出售 按公允價值計入損益的 價值收益	13,335 (5,217) 公允 214	13,137 — 
At end of the year	年末	8,332	13,335
Note:		附註:	
The unlisted insurance policy investment is den States dollars.	ominated in United	非上市之保單保險投資以美元列	<b>训值。</b>
The fair values of unlisted insurance policy inve- cash flows discounted using a rate based on the		非上市的保險保單投資的公允 的抵補率為基準以計算貼現現:	

As at 31st March 2021, there were charges over certain of the Group's FVPL of approximately HK\$3,769,000 (2020: HK\$8,905,000) (Note 30).

of the insurance policies (2021: 4.1%; 2020: 4.1%). The fair values

are within level 3 of the fair value hierarchy (Note 3.3).

於二零二一年三月三十一日本集團抵押約干按公允 價值計入損益的金融資產約3,769,000港元(二零二零 年:8,905,000港元)(附註30)。

4.1%;二零二零年:4.1%)公允價值歸入公允價值架

構內第三級別(附註3.3)。

#### **18** Inventories

18 存貨

		2021	2020
		二零二一年	二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
Raw materials	原材料	41,232	58,286
Work in progress	在製品	24,949	17,080
Finished goods	製成品	37,958	31,723

The cost of inventories expensed and included in cost of sales amounted to HK\$471,856,000 (2020: HK\$498,193,000). During the year, the Group has provided for inventories obsolescence of approximately HK\$9,718,000 (2020: HK\$4,575,000), which was included in cost of sales and as at 31st March, 2021, the amount of provision was approximately HK\$33,096,000 (2020: HK\$22,441,000).

As at 31st March, 2021, there were floating charges over certain of the Group's inventories of approximately HK\$4,218,000 (2020: HK\$4,591,000) to secure the trust receipts import bank loan arrangements (Note 30).

存貨成本合共約471,856,000港元(二零二零 年:498,193,000港元)列作開支並列入銷售成 本中。於本年度內,本集團錄得存貨減值撥備 約9,718,000港元(二零二零年:4,575,000港 元),此撥備已列入銷售成本中。於二零二一 年三月三十一日,撥備餘額為33,096,000港元 (二零二零年:22,441,000港元)。

104,139

107,089

於二零二一年三月三十一日,本集團約值 4,218,000港元(二零二零年:4,591,000港元) 之存貨按信托收據進口銀行貸款安排作為抵 押(附註30)。

### 綜合財務報表附註

# 19 Trade and bill receivables, prepayments and deposits

### 19 貿易應收賬款及票據、預付款項及 按金

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$′000 千港元
Trade receivables	貿易應收賬款	191,130	167,332
Less: loss allowance	減:虧損撥備	(11,568)	(12,810)
Trade receivables — net	貿易應收賬款 — 淨額	179,562	154,522
Bill receivables	應收票據	109	
Trade and bill receivables	貿易應收帳款及票據	179,671	154,522
Prepayments and deposits	預付款項及按金	78,409	23,519
Less: Non-current portion:	減:非即期部份:	258,080	178,041
Prepayments for non-current assets	非流動資產之預付款	(48,737)	(1,511)
Deposits	按金		(549)
		209,343	175,981

The carrying amounts of trade and bill receivables, prepayments and deposits approximate their fair values.

貿易應收賬款及票據、預付款項及按金的賬 面值約相等於其公允價值。

The Group grants to its customers credit terms generally ranging from 30 to 120 days. The ageing of trade and bill receivables by invoice date is as follows: 集團給予顧客信貸期限一般為30天至120天不 等。貿易應收賬款及票據之賬齡(按發票日) 如下:

		2021 二零二一年	2020 二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
1 to 90 days	1至90天	147,990	125,449
91 to 180 days	91至180天	30,837	29,428
181 to 365 days	181至365天	819	923
Over 365 days	超過365天	11,593	11,532
		191,239	167,332

# 19 Trade and bill receivables, prepayments and deposits (Continued)

The Group's trade and bill receivables were denominated in the following currencies:

## 19 貿易應收賬款及票據、預付款項及 按金(續)

本集團之貿易應收賬款及票據以下列貨幣列值:

191,239

貿易應收賬款虧損撥備之變動如下:

167,332

		2021	2020
		二零二一年	二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
HK\$	港元	28,031	22,607
US\$	美元	110,864	100,670
RMB	人民幣	31,022	23,370
SGD	新加坡元	6,953	6,102
RM	馬來西亞元	8,002	6,334
Others	其他	6,367	8,249

Movements in the loss allowance of trade receivables are as follows:

		2021	2020
		二零二一年	二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
As beginning of the year	年初	12,810	15,322
Decrease in loss allowance of trade receivables	貿易應收賬款虧損撥備減少	(1,557)	(1,719)
Receivables written off during the year as uncollectible	年內未能收回之應收賬款 註銷	_	(285)
Translation adjustment	滙兑調整	315	(508)
As end of the year	年末	11,568	12,810

The Group applies the HKFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables. The detailed impairment approach is summarised in Note 3.1(b).

本集團應用香港財務報告準則第9號之簡化方法,將所有貿易應收賬款均以永久預期虧損 撥備之方式以計量預期信貸虧損,減值方式 之詳情,摘要於附註3.1(b)內。

The other classes within trade receivables, prepayments and deposits do not contain loss allowance.

於貿易應收賬款、預付款項及按金中的其他 類別並不包含虧損撥備。

# 19 Trade and bill receivables, prepayments and deposits (Continued)

The maximum exposure to credit risk at the reporting date is the fair value of each class of receivables mentioned above. The Group does not hold any collateral as security.

### 20 Bank balances and cash

# 綜合財務報表附註

## 19 貿易應收賬款及票據、預付款項及 按金(續)

於報告日上述每項應收賬款的最高信貸風險 相等於其公允價值。本集團並未持有任何附 屬抵押。

### 20 銀行結存及現金

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$'000 千港元
Cash and cash equivalents Bank deposits with maturity over 3 months from date of deposits	現金及現金等值 由存款日起計算超過三個月 到期之銀行存款	275,047	232,199
Total bank balance and cash	銀行存款及現金總額	275,248	232,400
Maximum exposure to credit risk	最高信貸風險	274,832	232,041

As at 31st March, 2021, the effective interest rate on cash at bank and bank deposits with maturity over 3 months from date of deposits was 0.15% (2020: 0.15%).

於二零二一年三月三十一日,銀行存款及由 存款日起計算超過三個月到期之銀行存款之 有效利率為年息0.15%(二零二零年:0.15%)。

Bank balances and cash were denominated in the following currencies:

銀行結存及現金乃按以下貨幣列值:

		2021 二零二一年	2020 二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
HK\$	港元	37,282	49,961
RMB	人民幣	148,281	96,938
US\$	美元	73,126	71,673
Euro	歐元	7,289	5,530
SGD	新加坡元	7,745	5,043
Others	其他	1,525	3,255

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#### 20 Bank balances and cash (Continued)

The Group's cash and cash equivalents denominated in RMB of approximately HK\$145,327,000 (2020: HK\$96,752,000) are deposited with banks in the Mainland China. The conversion of these RMB denominated balances into foreign currencies and the remittance of funds out of the Mainland China is subject to the foreign exchange control rules and regulations promulgated by the Government of The People's Republic of China.

### 20 銀行結存及現金(續)

本集團以人民幣列值之現金及現金等值約 145,327,000港元(二零二零年:96,752,000港 元)均存放於中國之銀行。將人民幣列值之結 餘換算為外幣及滙出中國須受中華人民共和 國政府頒佈之外滙管制規則及規例監管。

Cash and cash equivalents include the following for the purposes of the statement of cash flows:

#### 現金流量表中的現金及現金等值包括下列:

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$′000 千港元
Cash at bank and in hand	銀行及手頭現金	275,047	232,199

### 21 Borrowings21 融資

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$'000 千港元
Long-term bank loans Short-term bank loans Trust receipts import bank loans	長期銀行貸款 短期銀行貸款 信託收據進口銀行貸款	114,240 40,270 4,218	88,179 29,476 4,591
Total borrowings, secured Less: amounts due on demand or within one year shown under	有抵押融資總額 減:列入流動負債之隨時要 求償還或一年內到期	158,728	122,246
current liabilities	款項	(158,728)	(113,079)
Non-current portion	非即期部份	—	9,167

### 21 Borrowings (Continued)

### 21 融資(續)

At 31st March, 2021, the Group's borrowings were repayable as follows:

於二零二一年三月三十一日,本集團之融資 之付款期如下:

		2021 二零二一年	2020 二零二零年
		— ◄ — HK\$′000	—
		千港元	千港元
Within 1 year	一年內	97,322	90,662
Between 1 and 2 years	一至二年	28,781	30,334
Between 2 and 5 years	二至五年	32,625	1,250

The above amounts due are based on the scheduled repayment dates set out in the loan agreements and ignore the effect of any repayment on demand clause.

As at 31st March, 2021 and 2020, the Group has complied with its financial covenants of its borrowing facilities.

Total borrowings include secured liabilities. Details of the banking facilities of the Group and pledge of assets are disclosed in Note 30.

The exposure of the Group's borrowings to interest rate changes and the contractual repricing dates at the end of the year are as follows:

上述款項之到期日是根據貸款協議中預先訂 定之還款日期,及並不考慮隨時要求償還條 款之影響。

158,728

122,246

於二零二一年及二零二零年三月三十一日本 集團已符合其貸款額度的財務契約要求。

融資總額包括已抵押負債,本集團的銀行信 貸額度詳情及已抵押資產於附註30中披露。

本集團之融資於年終時需承擔的融資利率變 動及合約重訂利率日期如下:

		2021 二零二一年	2020 二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
6 months or less	六個月或少於	93,307	92,770
Within 1 year	一年以內	40,265	29,476
Over 1 year	超過一年	25,156	—
		158,728	122,246

## 綜合財務報表附註

#### 21 **Borrowings (Continued)**

21 融資(續)

銀行融資之賬面值乃按以下貨幣列值: The carrying amounts of bank borrowings were denominated in the following currencies:

		2021 二零二一年	2020 二零二零年
		————————————————————————————————————	+ HK\$′000 千港元
HK\$ RMB US\$ Others	港元 人民幣 美元 其他	91,277 65,421 2,030	88,986 29,476 3,778 6
		158,728	122,246

The effective interest rates (per annum) at the end of reporting period were as follows:

於報告結束日之有效年利率如下:

		2021 二零二一年		2020 二零二零年				
		HK\$ 港元	RMB 人民幣	US\$ 美元	HK\$ 港元	RMB 人民幣	US\$ 美元	
Long-term bank loans Short-term bank loans Trust receipts import bank	長期銀行貸款 短期銀行貸款 信託收據進口銀行	2.60% 	5.10% 4.84%	 1.86%	4.80% —	 4.98%	_	
loans	貸款	4.75%	_	4.45%	4.78%	_	4.81%	

### 22 Trade, bill and other payables and accruals

### 22 貿易應付賬款、票據及其他應付款 以及應計負債

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$′000 千港元
Trade payables Bill payables	貿易應付賬款 應付票據	135,748 1,094	
Trade and bills payables	貿易應付賬款及票據	136,842	84,752
Accrued salaries and allowance Accrued social securities charges Accrued staff welfare (Note) Others	預提工資及津貼 預提社會保險費用 預提員工福利(附註) 其他	16,919 54,227 4,707 26,949	17,452 53,220 34,948 49,478
Other payables and accruals	其他應付款及應計負債	102,802	155,098
		239,644	239,850

In relation to the disposal of Starlite Shenzhen, the total restructuring costs paid and payable amounted to approximately HK\$89,408,000 was off-set by the utilisation of accrued staff welfare of approximately HK\$27,996,000 (Note 6).

Note:

附註:

有 關 出 售 星 光 深 圳・已 付 及 應 付 重 組 費 用 總 額 約 為 89,408,000港元・及應用預提員工福利費用約27,996,000港元 予以抵銷(附註6)。

The ageing analysis of trade and bill payables is as follows:

### 貿易應付賬款及票據賬齡分析如下:

		2021	2020
		2021	2020
		二零二一年	二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
1 to 90 days	1至90天	125,582	77,405
91 to 180 days	91至180天	7,589	4,712
181 to 365 days	181至365天	163	1,172
Over 365 days	超過365天	3,508	1,463

**136,842** 84,752

22	<b>Trade, bill and other payables and accruals</b> (Continued) The Group's trade, bill and other payables and accruals were denominated in the following currencies:		22	<b>以及應計員</b> 本集團之貿易	表款、票據及其 上債(續) 國應付賬款、票據 以下列貨幣列值 2021	及其他應付款
					二零二一年	二零二零年
					HK\$'000	HK\$'000
					千港元	千港元
	HK\$	港元			21,095	41,131
	RMB	人民幣			200,770	185,803
	US\$	美元			1,249	44
	RM	馬來西亞元			11,476	7,621
	Others	其他			5,054	5,251
					239,644	239,850
23	Deferred income tax		23	遞延所得税	į	
	The analysis of deferred tax assets and liabilities is as follows:	deferred tax		遞 延 所 得 税 資 下:	予產及遞延所得税	負債的分析如
					2021	2020
					二零二一年	二零二零年
					HK\$'000	HK\$'000
					千港元	千港元
	Deferred tax assets	遞延所得税資	資產		1,769	1,604
	Deferred tax liabilities	遞延所得税賃	負債		(1,688)	(5,436)
	Deferred tax assets/(liabilities), net	遞延所得税資	資產/	(負債)		
		— 淨額			81	(3,832)

### 23 Deferred income tax (Continued)

### 23 遞延所得税(續)

The net movements in the deferred tax account are as <br/>
遞延所得税淨額之變動詳情如下: follows:

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$′000 千港元
At beginning of the year Credited/(charged) to the consolidated	年初 於綜合收益表計入/(扣除)	(3,832)	(2,270)
income statement (Note 11)	(附註11)	3,930	(1,467)
Translation adjustments	滙 兑 調 整	(17)	(95)
At end of the year	年末	81	(3,832)

The movements in deferred tax assets and liabilities without taking into consideration the offsetting of balances within the same tax jurisdiction are as follows:

遞延所得税資產及負債之變動(並未計算於同 一徵税地區之結餘抵銷)如下:

Deferred tax assets:

#### 遞延所得税資產:

		Provisions 撥備		Tax losses 税務虧損		Tot 總	
		2021	2020	2021	2020	2021	2020
		二零二一年	二零二零年	二零二一年	二零二零年	二零二一年	二零二零年
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元
At beginning of the year (Charged)/credited to the	年初 於綜合收益表中	1,604	2,363	1,626	3,304	3,230	5,667
consolidated income statement	(扣除)/計入	58	(704)	(923)	(1,636)	(865)	(2,340)
Translation adjustments	滙兑調整	108	(55)	_	(42)	108	(97)
At end of the year	年末	1,770	1,604	703	1,626	2,473	3,230



#### 23 Deferred income tax (Continued)

Deferred tax liabilities:

#### 23 遞延所得税(續)

遞延所得税負債:

		Accelerated taxation Withholding Tax depreciation 預提税 加速税項折舊			Total 總額		
		2021	2020	2021	2020	2021	2020
		二零二一年	二零二零年	二零二一年	二零二零年	二零二一年	二零二零年
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元
At beginning of the year Credited to the consolidated income	年初	5,369	5,438	1,693	2,499	7,062	7,937
statement	於綜合收益表中計入	(3,861)	(67)	(934)	(806)	(4,795)	(873)
Translation adjustments	滙兑調整	125	(2)			125	(2)
At end of the year	年末	1,633	5,369	759	1,693	2,392	7,062

Deferred income tax assets are recognised for tax loss to the extent that the reduction of the related tax benefit through future taxable profits is payable.

The Group has not recognised deferred tax assets of approximately HK\$46,953,000 (2020: HK\$37,979,000) in respect of tax losses and deductible temporary differences as it is not probable that the deferred tax assets can be utilised. Out of the total, approximately HK\$25,703,000 (2020: HK\$23,725,000) in respect of tax losses that can be carried forward indefinitely to set off against future taxable income and the remaining tax losses of approximately HK\$17,173,000 (2020: HK\$10,214,000) will expire in 2021 to 2025 (2020: 2020 to 2024). The estimated tax losses are subject to approval by the relevant tax authorities.

Pursuant to the Detailed Implementation Regulations for implementation of the Corporate Income Tax Law issued on 6th December, 2007, withholding income tax of 10% shall be levied on the dividends remitted by the companies established in the PRC to their foreign investors starting from 1st January, 2008. A lower withholding tax rate may be applied if there is a tax treaty between the PRC and the jurisdiction of the foreign investors. All dividends coming from the profits generated by the PRC entities after 1st January, 2008 shall be subject to this withholding income tax. 當有可能透過日後應課税溢利變現有關税項 利益時,則會就結轉税項虧損確認遞延所得 税資產。

因遞延所得税資產不會被應用,本集團並未 確認關於税務虧損及可扣減暫時性差異的遞 延所得税資產約46,953,000港元(二零二零年: 37,979,000港元)。總額當中,税務虧損約 25,703,000港元(二零二零年:23,725,000港元) 可以無限期結轉以抵銷未來應課税收入,其 餘税務虧損約17,173,000港元(二零二零年: 10,214,000港元)將會於二零二一年至二零 二五年屆滿(二零二零年:二零二零年至二零 二四年),估計税務虧損取決於有關税務管轄 機關的審批。

根據二零零七年十二月六日頒佈的中華人民 共和國企業所得税法實施條例,於二零零八 年一月一日開始,所有於中國成立的企業對 境外投資者分派股息須徵收10%預提所得税。 如中國與國外投資方的管轄地區簽訂税務條 約,一個較低的預提所得税率將會適用。所有 於中國成立的企業分派二零零八年一月一日 後賺取的利潤的股息須繳交此預提所得税。

### 24 Amount due to a purchaser of a subsidiary

interest-free and repayable within 18 months from the drawdown

date.

### 24 應付一附屬公司買方的款項

				2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$′000 千港元
Amou	<b>current</b> unt due to a purchaser of a subsidiary ote a)	<b>非流動</b> 應付一附屬公司 (附註a)	買方的款	·項 154,065	_
	e <b>nt</b> unt due to a purchaser of a subsidiary ote b)	<b>流動</b> 應付一附屬公司 (附註b)	買方的款	項 <b>69,692</b>	
				223,757	
Notes:			附註:		
(a)	Pursuant to the Equity Transfer Agreement, the maje the purchaser lent RMB136,800,000 (equivalent the HK\$162,009,000) to the Group on 15th April, 2020 non-interest bearing and repayable within two drawdown date. The imputed interest of HK unwinded, incurring a finance cost of HK\$6,417,0 ended 31st March, 2021. The loan is not required the Group if the disposal is completed. The subsidiary was completed on 8th June, 2021.	to approximately D. The amount is years from the \$14,361,000 is D00 for the year to be repaid by	(a)	根據股權轉讓協議,買方的主 四月十五日借出人民幣136, 162,009,000港元)的貸款給本集 及需於提取日期起計兩年 14,361,000港元已經解除,截 三十一日止年度產生融資成本 成該項出售,本集團無須償還該 司於二零二一年六月八日交割兒	800,000元(相當於約 團,該筆款項為免息 內償還。估算利息 至二零二一年三月 6,417,000港元。如完 〔貸款。出售該附屬公
(b)	Pursuant to the Equity Transfer Agreement, the Gro receive an initial payment of RMB63,200,000 approximately HK\$69,692,000) after certain conditio As at 31st March, 2020, the Group received approximately HK\$11,112,000 which was included i and accruals (Note 28(d)). After the shareholder's April, 2020, the remaining amount of approximately was received by the Group on 14th April, 2020.	equivalent to ons were fulfilled. an amount of in other payables approval on 8th / HK\$58,580,000 . The amount is	(b)	根據股權轉讓協議,於約干條件 收取首期付款人民幣63,2( 69,692,000港元)。於二零二零 集團已收取約11,112,000港元( 應計負債內(附註28(d))),於二 股東批准後,本集團於二零二 餘款約58,580,000港元。該筆款 日期起計十八個月內償還。	00,000元(相當於約 年三月三十一日,本 包括於其他應付款及 零二零年四月八日獲 零年四月十四日收到

24	Amount due to a purchaser (Continued)	of a subsidiary	24	應付一	附屬公司	買方的款功	頁(續)
	The amount due to a purchaser denominated in the following curre			應付一附	屬公司買方	的款項以下列	刊貨幣列值:
					二零	2021 二一年	2020 二零二零年
					н	 K\$′000 千港元	— — — — → HK\$′000 千港元
	HK\$ RMB	港元 人民幣				69,692 54,065	
					2	23,757	_
	Details of the disposal is disclosed	in Note 34.		出售詳情	訴於附註34內	披露。	
25	Share capital		25	股本			
				202 二零二			020 二零年
				umber of shares 殳份數目		Number of shares 股份數目	
				✓/// / / / / / / / / / / / / / / / / /	HK\$′000 千港元	/000 千股	HK\$′000 千港元
	Authorised:	法定股本:					
	Ordinary shares of HK\$0.10 each	每股面值0.10港元之普通股	1,	,000,000	100,000	1,000,000	100,000
	Ordinary shares, issued and fully p	aid:		普通股,	已發行及已	繳足:	
						nber of shares	<b>5hare capital</b> 股本 HK\$'000 千港元
	As at 1st April, 2019, 31st March, 2020 and 31st March, 2021	於二零一九年 二零二零年 二零二一年	三月	三十一日及		35,288	52,514

### 綜合財務報表附註

#### 26 Employee share options

On 15th August, 2012, the Company adopted an employee share option scheme (the "Share Option Scheme") to replace the old share option scheme adopted on 6th September, 2002. Under the Share Option Scheme, the Company may grant options to employees (including Executive Directors and Non-Executive Directors (excluding Independent Non-Executive Directors) of the Company) to subscribe for shares in the Company, subject to a maximum of 30% of the nominal value of the issued share capital of the Company from time to time excluding for this purpose any shares issued on the exercise of options. The exercise price will be determined by the Company's board of directors and shall be at least the highest of (i) the closing price of the Company's shares on the date of grant of the options, (ii) an average closing price of the Company's shares for the five trading days immediately preceding the date of grant of the options, and (iii) the nominal value of the Company's shares of HK\$0.1 each. The Group has no legal or constructive obligation to repurchase or settle the options in cash.

No share option was granted during the years ended 31st March, 2021 and 2020. No share options were outstanding as at 31st March, 2021 and 2020.

#### 26 僱員購股權

於二零一二年八月十五日,本公司採納一僱 員購股權計劃(「購股權計劃」)以取代於二零 零二年九月六日採納之舊購股權計劃。根據 購股權計劃本公司可向員工(包括本公司之執 行董事及非執行董事(不包括獨立非執行董事)) 授出購股權以認購本公司股份,而可發行之 股份將最多為本公司不時已發行股份之 30%,但不計算因行使購股權而發行之股份。 認購價由本公司之董事局釐定,惟不可低於 以下三項之最高者:(i)於授出日期本公司股份 之收市價:(ii)本公司股份於緊接授出日期前 五個營業日之股份平均收市價:及(iii)本公司 股份之面值(即每股0.1港元)。本集團並無法 定或推定責任回購或以現金支付此等購股權。

於二零二一年及二零二零年三月三十一日止 年度內,並無授出任何購股權。於二零二一 年及二零二零年三月三十一日並無尚未行使 的購股權。

### 27 Reserves

27 儲備

					Financial assets at fair value through other comprehensive income			
		Share	Capital	Statutory	revaluation	Translation	Retained	
		premium	reserve	reserve	reserve 按公允價值 計入其他 全面收益的 金融資產之	reserve	earnings	Total
		股份溢價	資本儲備	法定儲備	重估儲備	滙兑儲備	保留溢利	總額
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元
As at 31st March, 2019 and 1st April, 2019	於二零一九年 三月三十一日及 二零一九年四月一日	127,796	1,792	15,812	1,269	42,637	226,791	416,097
	入五世光							
Comprehensive income Profit attributable to the owners of the Company	<b>全面收益</b> 本公司擁有人應佔溢利	_	_	_	_	_	8,499	8,499
Other comprehensive income	其他全面收益						0,100	0,155
Decrease in fair value of financial assets at fair value through other comprehensive	按公允價值計入其他全 面收益的金融資產之 公允價值減少							
income	ме V <del>V</del> н	_	_	_	(587)	_	_	(587)
Currency translation differences	滙兑差異					(27,932)		(27,932)
Total comprehensive loss for the year	年內全面虧損總額				(587)	(27,932)	8,499	(20,020)
Transactions with the owners in their capacity as owners	與身份為擁有人之 擁有人交易							
Transfer to statutory reserve	轉撥至法定儲備			3,228			(3,228)	
				3,228	(587)	(27,932)	5,271	(20,020)
As at 31st March, 2020	於二零二零年 三月三十一日	127,796	1,792	19,040	682	14,705	232,062	396,077

#### 27 Reserves (Continued)

27 儲備(續)

					Financial assets at fair value through other comprehensive income			
		Share premium	Capital reserve	Statutory reserve	revaluation reserve 按公允價值 計入其他 全面收益的 金融資產之	Translation reserve	Retained earnings	Total
		股份溢價 HK\$′000 千港元	資本儲備 HK\$′000 千港元	法定儲備 HK\$′000 千港元	重估儲備 HK\$′000 千港元	滙兑儲備 HK\$′000 千港元	保留溢利 HK\$/000 千港元	總額 HK\$′000 千港元
As at 31st March, 2020 and 1st April, 2020	於二零二零年 三月三十一及 二零二零年四月一日	127,796	1,792	19,040	682	14,705	232,062	396,077
Comprehensive loss Loss attributable to the owners of the Company	<b>全面虧損</b> 本公司擁有人應佔虧損	_	_	_	_	_	(98,525)	(98,525)
Other comprehensive income Increase in fair value of financial assets at fair value through other comprehensive	其他全面收益 按公允價值計入其他全 面收益的金融資產之 公允價值增加						(00,020)	(30)020)
income Currency translation differences	滙兑差異	_	_	_	92	34,569	_	92 34,569
currency translation differences								51,505
Total comprehensive loss for the year	年內全面虧損總額				92	34,569	(98,525)	(63,864)
Transactions with the owners in their capacity as owners	與身份為擁有人之 擁有人交易							
Transfer to statutory reserve Dividends paid	轉撥至法定儲備 已付股息			471			(471) (31,508)	(31,508)
				471	92	34,569	(130,504)	(95,372)
As at 31st March, 2021	於二零二一年 三月三十一日	127,796	1,792	19,511	774	49,274	101,558	300,705
				í				

Note: As stipulated by the relevant PRC laws and regulations applicable to the Company's subsidiaries established and operated in the PRC, the subsidiaries are required to make appropriation from profit after tax (after offsetting prior years' losses) to statutory reserve. The PRC entities are required to transfer at least 10% of its net profit as determined under the PRC accounting rules and regulations, to their statutory reserve. The appropriations to the statutory reserve are required until the balance reaches 50% of the subsidiaries' registered capital. The statutory reserve can be utilised to offset prior year losses or be utilised for issuance of bonus shares. The Company's PRC subsidiaries are restricted in their ability to transfer a portion of their reserve either in the form of dividends, loans or advances. 附註: 按適用於本公司於中國成立及經營的附屬公司的中國法例及法規規定,所有附屬公司需由除税後盈利(已抵銷以前年度的虧損)分派至法定儲備。此等中國企業需按中國的會計規則及法規轉撥最少凈利潤之10%至法定儲備,直至分派至法定儲備運附屬公司的註冊資本的50%。此等法定儲備可以抵銷以前年度虧損或用以發行紅股。本公司於中國成立的附屬公司以股息、借貸或借款形式分派部份儲備均受限制。

# 28 Notes to the consolidated statement of cash flows

(a) Reconciliation of (loss)/profit before income tax to cash (used in)/generated from operations:

### 綜合財務報表附註

### 28 綜合現金流量表附註

(a) 除税前(虧損)/溢利與經營業務 (所用)/產生現金之對賬:

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$′000 千港元
(Loss)/profit before income tax Adjustments for:	除税前(虧損)/溢利 經下列調整:	(93,264)	19,205
— Interest income	— 利息收入	(16,072)	(510)
— Interest expense	— 利息支出	10,623	8,361
<ul> <li>Depreciation of property, plant</li> </ul>	— 物業、廠房及設備之		
and equipment (Note 14)	折舊(附註14)	46,786	47,729
— Depreciation of right-of-use assets	— 使用權資產之折舊	6 000	
(Note 15)	(附註15) — 出售物業、廠房及	6,080	5,002
<ul> <li>(Gains)/losses on disposals of property, plant and equipment</li> </ul>	— 山皆初耒、廠房及 設備之(收益)/虧損		
(Notes 6 and 28(b))	(附註6及28(b))	(10,968)	902
- Reversal of impairment losses on	— 金融資產減值虧損回撥	(	
financial assets		(1,557)	(1,719)
- Provision for inventories	— 陳舊存貨減值		
obsolescence (Note 7)	撥備(附註7)	9,718	4,575
— Provision for impairment of	— 物業、廠房及設備的		
property, plant and equipment (Note 7)	減值撥備(附註7)	784	
— Written off of property, plant and	— 註銷物業、廠房及設備	/ 84	_
equipment (Note 6)	(附註6)	3,900	_
— Net fair value gains on financial	— 按公允價值計入損益的	-,	
assets at fair value through	金融資產之公允價值		
profit or loss (Notes 6 and	收益淨額(附註6及17(b))		
17(b))		(214)	(198)
— Net gain on disposal of financial	— 出售按公允價值計入		
assets at fair value through	損益的金融資產之 河山英(四封c)		
profit or loss (Note 6)	淨收益(附註6) -	(635)	
		(44,819)	83,347
Changes in working capital (excluding	營運資金變動		
effects of translation adjustments) — Inventories	(不包括滙兑調整的影響) — 存貨	(22)	0 (
<ul> <li>— Inventories</li> <li>— Trade and bill receivables</li> </ul>	— 任貞 — 貿易應收賬款及票據	632 (19,940)	8,655 57,082
<ul> <li>Prepayments and deposits</li> </ul>	— 頁笏隐牧叔叔及宗徽 — 預付款項及按金	(19,940) (5,977)	5,985
— Trade and bill payables	— 貿易應付賬款及票據	44,598	(38,442)
— Other payables and accruals	— 其他應付款及應計負債	(50,090)	(3,615)
- Deferred revenue	— 遞延收入	(805)	(271)
Cash (used in)/generated from	經營業務(所用)/產生之		
operations	現金	(76,401)	112,741

# 28 Notes to the consolidated statement of cash flows (Continued)

(b) In the statement of cash flows, proceeds from disposal of property, plant and equipment comprise:

### 綜合財務報表附註

28 綜合現金流量表附註(續)

(b) 於現金流量表內,出售物業、廠房及設備之所得收入包括:

		2021	2020
		二零二一年	二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
Net book value	賬面淨值	8,156	1,340
Gains/(losses) on disposals of property,	出售物業、廠房及設備之		
plant and equipment (Note 6)	收益/(虧損)(附註6)	10,968	(902)
Proceeds from disposals of property,	出售物業、廠房及設備之		
plant and equipment	所得收入	19,124	438

### (c) Non-cash transactions

Non-cash investing activities disclosed in other notes are the acquisition of right-of-use assets (Note 15) and the imputed interest income and imputed interest expense from amount due to a purchaser of a subsidiary (Note 24).

### (c) 非現金交易

於其他附註披露的非現金投資活動為添 置使用權資產(附註15)及應付一附屬公 司買方的款項產生之估算利息收益及估 算利息支出(附註24)。

# 28 Notes to the consolidated statement of cash flows (Continued)

(d) Net (debt)/cash reconciliation

This section sets out an analysis of net (debt)/cash and the movements in net (debt)/cash for each of the years presented.

### 綜合財務報表附註

- 28 綜合現金流量表附註(續)
  - (d) 淨(負債)/現金對賬 本節載列淨(負債)/現金分析及各所示 年度的淨(負債)/現金變動。

		2021	2020
		二零二一年	二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
Net (debt)/cash	淨(負債)/現金		
Cash and cash equivalents	現金及現金等值	275,047	232,199
Borrowing and loans	融資及貸款	(158,728)	(122,246)
Amount due to a purchaser of	應付一附屬公司買方的款項		
a subsidiary		(223,757)	_
Bill payable	應付票據	(1,094)	_
Lease liabilities	租賃負債	(7,140)	(7,129)
		(115,672)	102,824
Cash and cash equivalents	現金及現金等值	275,047	232,199
Gross debt — fixed interest rates	總債務 — 固定利率	(40,265)	(29,476)
Gross debt — variable interest rates	總債務 — 浮動利率	(118,463)	(92,770)
Amount due to a purchaser of	應付一附屬公司買方的款項		
a subsidiary		(223,757)	—
Bill payable	應付票據	(1,094)	_
Lease liabilities	租賃負債	(7,140)	(7,129)
Net (debt)/cash	淨(負債)/現金	(115,672)	102,824

综合財務報表附註

綜合現金流量表附註(續) Notes to the consolidated statement of cash 28 flows (Continued) (d) Net (debt)/cash reconciliation (Continued) 淨(負債)/現金對賬(續) (d) Other assets Liabilities from financing activities 其他資產 融資活動產生之負債 Amount due to a Borrowings purchaser of Lease liabilities and loans a subsidiary Bill payable Cash Total 應付一附屬 公司買方的 現金 融資及貸款 款項 應付票據 租賃負債 總額 HK\$'000 HK\$'000 HK\$'000 HK\$'000 HK\$'000 HK\$'000 千港元 千港元 千港元 千港元 千港元 千港元 於二零一九年四月 Net cash as at 1st April, 2019 一日之淨現金 (214,091) 249,982 (4, 315)31,576 收購 — 租賃 (6,977) Acquisition — Lease (6,977) \_ Cash flows 現金流量 (4,842) 89,790 4,124 89,072 外匯調整 Foreign exchange adjustments (12,941)2,055 375 (10, 511)Interest — Lease 利息 — 租賃 (336) (336) 於二零二零年三月 Net cash as at 31st March, 2020 三十一日之淨現金 232,199 (122, 246)(7, 129)102,824 Net cash as at 於二零二零年四月 1st April, 2020 一日之淨現金 232,199 (122,246) (7,129) 102,824 收購 — 租賃 Acquisition - Lease (5,038) (5,038) Termination — Lease 終止 — 租賃 257 257 Transferred from 由其他應付款及 other payables 應計負債轉至 and accruals (附註24(b)) (Note 24(b)) (11,112) (11,112) Cash flows 現金流量 6,839 (32,858) (208,302) 5,431 (229,984) (1,094) 外匯調整 Foreign exchange adjustments 36,009 (3,624) (12,287) (403) 19,695 Interest — Lease 利息 — 租賃 (258) (258)\_ Net imputed interest 估算利息收益 淨額 income 7,944 7,944 於二零二一年三月 Net debt as at 31st March, 2021 三十一日之淨負債 275,047 (158,728) (223,757) (1,094) (7,140) (115,672)

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Con	nmitment		29	承擔		
(a)	<b>Capital commitments</b> Capital expenditure of the Group at reporting period contracted but not ye as follows:			(a)	資本承擔 本集團於報告結束日已 之資本開支如下:	訂約但仍未計入
					2021	2020
					二零二一年	二零二零年
					HK\$'000	HK\$'000
					千港元	千港元
	Authorised and contracted for:	已批准及已簽	[訂合]	司:		
	Machinery	機器			34,846	104
	Construction in progress	在建工程			42,448	5,944
	Others	其他			695	8
					77,989	6,056

#### (b) **Operating lease commitments**

The Group leases offices, warehouses and dormitories under non-cancellable operating leases expiring within 1 to 2 years. From 1st April, 2019, the Group has recognised right-of-use assets for these leases, except for short term leases, see Note 2.19 for further information.

Minimum lease payments under non-cancellable operating leases not recognised as right-of-use assets in the consolidated financial statements are as follows:

(b) 經營租賃承擔

本集團以不可取消的經營租賃租入多個 辦事處、倉庫及宿社,租約期為一至兩 年。由二零一九年四月一日起,除短期 租約外,本集團確認此等租賃為使用權 資產,詳情請參考附註2.19。

於綜合財務報表內沒有確認為使用權資 產的不可註銷之經營租賃之未來最低租 賃付款如下:

		2021	2020
		二零二一年	二零二零年
		HK\$'000	HK\$'000
		千港元	千港元
Amounts payable	付款期		
— within one year	— 一年以內	1,110	684

### 綜合財務報表附註

- **30 Banking facilities and pledge of assets** As at 31st March, 2021, the Group had aggregate banking facilities of approximately HK\$259,466,000 (2020: HK\$172,264,000) for overdrafts, loans, trade financing and bank guarantees. Unused facilities as at the same date amounted to approximately HK\$100,738,000 (2020: HK\$43,768,000). These facilities were secured by:
  - mortgages over the Group's buildings with net book value of approximately HK\$43,268,000 (2020: HK\$3,013,000) (Note 14(c));
  - mortgages over the Group's leasehold land with a net book value of approximately HK\$2,026,000 (2020: HK\$2,229,000) (Note 15(iii));
  - (iii) floating charges over the Group's inventories held under trust receipts import bank loan arrangements of approximately HK\$4,218,000 (2020: HK\$4,591,000) (Note 18);
  - (iv) guarantees provided by the Company and certain of its subsidiaries; and
  - (v) charges over the Group's FVPL with fair value of approximately HK\$3,769,000 (2020: HK\$8,905,000) (Note 17(b)).

#### 30 銀行信貸額及資產抵押

於二零二一年三月三十一日,本集團獲提供 之透支、貸款、貿易融資及銀行擔保等銀行信 貸總額約259,466,000港元(二零二零年: 172,264,000港元)。於同日尚未動用之銀行信 貸額約100,738,000港元(二零二零年: 43,768,000港元)。此等銀行信貸額之抵押如 下:

- (i) 本集團賬面淨值約43,268,000港元(二零 二零年:3,013,000港元)之樓宇按揭(附 註14(c));
- (ii) 本集團賬面淨值約2,026,000港元(二零 二零年:2,229,000港元)之租賃土地按 揭(附註15(iii));
- (iii) 本集團按信託收據進口銀行貸款安排所 持有之若干存貨約4,218,000港元(二零 二零年:4,591,000港元)(附註18);
- (iv) 本公司及其若干附屬公司所提供之擔保:及
- (v) 抵押公允價值約3,769,000港元(二零二 零年:8,905,000港元)之本集團按公允 價值計入損益之金融資產(附註17(b))。

31 Related party transactions

As at 31st March, 2021, Mr. Lam Kwong Yu beneficially owned approximately 38.63% of the Company's ordinary shares. Ms. Yeung Chui beneficially owned approximately 15.41% of the Company's ordinary shares. Both Mr. Lam and Ms. Yeung are directors of the Company.

(a) In addition to those disclosed elsewhere in the consolidated financial statements, the following transaction was carried out with related parties:

### 31 關連人士之交易 於二零二一年三月三十一日,林光如先生持 有本公司約38.63%的普通股股份。楊翠女士 持有本公司約15.41%的普通股股份,林先生 及楊女士二人均為本公司董事。

(a) 除披露於綜合財務報表其他部份外,下 列為與關連人士進行之交易:

本集團與楊翠女士訂定經營租賃協議,上述交易均

按一般業務常規,及按本集團與關連人士簽訂合同 之條款進行。根據香港財務報告準則第16號 — 租賃,

經營租賃確認為使用權資產及相對的租賃負債,截

至二零二一年及二零二零年三月三十一日止年度對

楊翠女士的現金流出為償還租賃負債及利息支出。

			2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$'000 千港元
<ul> <li>Transactions related to lease with:</li> <li>Ms. Yeung Chui (Note)</li> <li>Payment of lease liabilities</li> <li>Interest element of lease liabilities</li> </ul>	有關租賃的交易: — 楊翠女士(附註) • 租賃負債付款 • 租賃負債利息部份		83 3	84
Note:		附註∶		

The Group entered into an operating lease agreement with Ms. Yeung Chui. The transaction was carried out in the usual course of business, and in accordance with the terms of the contract entered into by the Group and the related party. Under HKFRS 16 — Lease, the operating lease has been recognised as a right-of-use asset and a corresponding lease liability. Cash outflow to Ms. Yeung Chui during the year ended 31st March, 2021 and 2020 represented the repayment of lease liabilities and interest expenses.

#### (b) Key management compensation

#### (b) 主要管理人員酬金償付

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$′000 千港元
Basic salaries, allowances and others Discretionary bonus	基本薪金、津貼及其他 自由決定之花紅	9,690 680	10,204 624
Pension costs — defined contribution plans	退休成本 — 界定供款計劃	172	178
		10,542	11,006

## 32 Financial instruments by category

### 32 金融工具按類別劃分

		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$'000 千港元
<b>Financial assets</b> Financial assets at amortised cost: Trade and bill receivables (Note 19)	<b>金融資產</b> 以攤銷成本列賬的金融資產: 貿易應收賬款及票據		
Deposits	(附註19) 按金	179,671 11,370	154,522 8,244
Bank deposits with maturity over 3 months from date of deposits (Note 20) Cash and cash equivalents (Note 20)	由存款日起計算超過三個月 到期之銀行存款(附註20) 現金及現金等值(附註20)	201 275,047	201 232,199
		466,289	395,166
Financial assets at fair value: Financial assets at fair value through profit	按公允價值列賬的金融資產: 按公允價值計入損益的金融		
or loss (Note 17) Financial assets at fair value through other	資產(附註17) 按公允價值計入其他全面	8,332	13,335
comprehensive income (Note 17)	收益的金融資產(附註17)	1,510	1,418
		9,842	14,753
		2021 二零二一年 HK\$′000 千港元	2020 二零二零年 HK\$′000 千港元
<b>Financial liabilities</b> Financial liabilities at amortised cost:	<b>金融負債</b> 以攤銷成本列賬的金融負債:		
Trade and bill payables (Note 22) Other payables and accruals	貿易應付賬款及票據(附註22) 其他應付款及應計負債	136,842 23,512	84,752 46,011
Borrowings (Note 21) Lease liabilities (Note 15)	融資(附註21) 租賃負債(附註15)	158,728 7,140	122,246 7,129
		326,222	260,138

33	Statement of financial position and of reserve of the Company	I movement 33 本·	公司之財務狀況表及(	諸備變動
	(a) Statement of financial position o Company	f the (a)	本公司之財務狀況表	
			2021 二零二一年	2020 二零二零年
			HK\$'000	HK\$'000
			千港元	千港元
	ASSETS	資產		
	Non-current assets	非流動資產		
	Investments in and amounts due	於附屬公司之投資及		
	from subsidiaries	應收款項	211,836	257,416
	Current assets	流動資產		
	Prepayments and deposits	預付款項及按金	900	895
	Tax recoverable	可收回税項	2	43
	Cash and cash equivalents	現金及現金等值	1,725	1,089
			2,627	2,027
	Total assets	資產總額	214,463	259,443
	EQUITY	權益		
	Equity attributable to the owners of the Company			
	Share capital	股本	52,514	52,514
	Reserves (Note 33(b))	儲備(附註33(b))	156,014	187,584
	Total equity	權益總額	208,528	240,098
	LIABILITIES	負債		
	Current liabilities	流動負債		
	Other payables and accruals	其他應付款及應計負的	責 1,534	1,808
	Amounts due to subsidiaries	應付附屬公司款項	4,401	17,537
	Total liabilities	負債總額	5,935	19,345
	Total equity and liabilities	權益及負債總額	214,463	259,443

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33 Statement of financial position and movement of reserve of the Company (Continued)

### (b) Movement of reserve of the Company

The changes in the reserves of the Company during the years ended 31st March, 2021 and 2020 are as follows:

### 综合財務報表附註

### 33 本公司之財務狀況表及儲備變動(續)

(b)	本公司之儲備變動
	本公司於二零二一年三月三十一日及二
	零二零年之儲備變動如下:

		Share premium 股份溢價 HK\$'000 千港元	Capital reserve 資本儲備 HK\$'000 千港元	Retained earnings 保留溢利 HK\$'000 千港元	<b>Total</b> 總額 HK\$′000 千港元
As at 1st April, 2019	於二零一九年				
	四月一日	127,796	520	24,268	152,584
Profit for the year	年內溢利			35,000	35,000
As at 31st March, 2020	於二零二零年 三月三十一日	127,796	520	59,268	187,584
As at 1st April, 2020	於二零二零年 四月一日	127,796	520	59,268	187,584
Loss for the year	年內虧損	127,790	520	(62)	(62)
Dividends paid	已付股息			(31,508)	(31,508)
As at 31st March, 2021	於二零二一年 三月三十一日	127,796	520	27,698	156,014

### 34 Events after the reporting period

Pursuant to the Equity Transfer Agreement, the Group conditionally agreed to sell, and the Purchaser conditionally agreed to purchase, the entire equity interest of an indirect wholly-owned subsidiary of the Company — Starlite Shenzhen at a cash consideration of approximately RMB319,200,000 (equivalent to approximately HK\$378,020,000). The disposal of Starlite Shenzhen is regarded as a very substantial disposal in accordance with the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. The disposal was completed on 8th June, 2021. Following the completion of the disposal, Starlite Shenzhen has ceased to be a subsidiary of the Group. The Board of Director of the Company is still assessing the financial impact of the disposal.

### 34 報告期間後事項

依據股權轉讓協議,本集團同意有條件出售, 而買方同意有條件購買星光深圳,本公司間 接全資附屬公司的全部股本權益,代價為人 民幣約319,200,000元(相等於約378,020,000港 元)。根據香港聯合交易所有限公司證券上市 規則,出售星光深圳視為非常重大出售事項。 該項出售已於二零二一年六月八日交割完成。 出售完成後,星光深圳不再為本集團的附屬 公司。董事會仍在評估該項出售的財務影響。

