

Yinsheng Digifavor Company Limited

銀盛數惠數字有限公司

Incorporated in the Cayman Islands with limited liability
於開曼群島註冊成立的有限公司

Stock Code 股份代號：3773



2025年報
ANNUAL
REPORT

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Corporate Information

公司資料

BOARD OF DIRECTORS

Executive Directors

Dr. ZHOU Jinhuang (*resigned as Chairman on 28 October 2025*)
Mr. GUAN Heng (*Chief Executive Officer (resigned as executive director on 28 October 2025)*)
Mr. HUANG Junmou (*Honorary Chairman*)
Mr. Guo Wei (*appointed on 28 October 2025*)

Non-executive Directors

Mr. FAN Weiguo (*resigned on 28 October 2025*)
Mr. YU Zida
Mr. Chong Wing Kin (*appointed as Chairman and non-executive director on 28 October 2025*)

Independent non-executive Directors

Mr. ZHANG Mingqun
Ms. ZOU Guoying (*resigned on 12 May 2025*)
Dr. LI Yao
Ms. Hong Ting (*appointed on 12 May 2025*)

JOINT COMPANY SECRETARIES

Mr. HUNG Hing Hung
Ms. WONG Wai Ling (*resigned on 30 March 2026*)

AUTHORISED REPRESENTATIVES

Dr. ZHOU Jinhuang
Ms. WONG Wai Ling (*resigned on 30 March 2026*)
Mr. HUNG Hing Hung (*appointed on 30 March 2026*)

董事會

執行董事

周金黃博士 (於二零二五年十月二十八日辭任主席)
關恒先生 (行政總裁) (於二零二五年十月二十八日辭任執行董事)
黃俊謀先生 (榮譽主席)
郭威先生 (於二零二五年十月二十八日獲委任)

非執行董事

范衛國先生 (於二零二五年十月二十八日辭任)
喻子達先生
莊永健先生 (於二零二五年十月二十八日獲委任為主席和非執行董事)

獨立非執行董事

張鳴群先生
鄒國英女士 (於二零二五年五月十二日辭任)
李耀博士
項婷女士 (於二零二五年五月十二日獲委任)

聯席公司秘書

洪慶虹先生
黃慧玲女士 (於二零二六年三月三十日辭任)

授權代表

周金黃博士
黃慧玲女士 (於二零二六年三月三十日辭任)
洪慶虹先生 (於二零二六年三月三十日獲委任)

AUDIT COMMITTEE

Ms. ZOU Guoying (*resigned as the Chairlady on 12 May 2025*)
Mr. ZHANG Mingqun
Dr. Li Yao
Ms. Hong Ting (*Chairlady*) (*appointed as the Chairlady on 12 May 2025*)

REMUNERATION COMMITTEE

Mr. ZHANG Mingqun (*Chairman*)
Mr. HUANG Junmou
Ms. ZOU Guoying (*resigned on 12 May 2025*)
Ms. Hong Ting (*appointed on 12 May 2025*)

NOMINATION COMMITTEE

Dr. Li Yao (*Chairman*)
Mr. HUANG Junmou
Ms. ZOU Guoying (*resigned on 12 May 2025*)
Ms. Hong Ting (*appointed on 12 May 2025*)

REGISTERED OFFICE IN THE CAYMAN ISLANDS

PO Box 309, Ugland House
Grand Cayman, KY1-1104
Cayman Islands

審核委員會

鄧國英女士 (於二零二五年五月十二日
辭任主席)
張鳴群先生
李耀博士
項婷女士(主席)(於二零二五年五月十二日
獲委任為主席)

薪酬委員會

張鳴群先生(主席)
黃俊謀先生
鄧國英女士(於二零二五年五月十二日辭任)
項婷女士(於二零二五年五月十二日獲委任)

提名委員會

李耀博士(主席)
黃俊謀先生
鄧國英女士(於二零二五年五月十二日辭任)
項婷女士(於二零二五年五月十二日獲委任)

開曼群島註冊辦事處

PO Box 309, Ugland House
Grand Cayman, KY1-1104
Cayman Islands

Corporate Information

公司資料

HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN THE PEOPLE'S REPUBLIC OF CHINA (THE "PRC")

13/F, Building C2, Nanshan iPark
No. 1001, Xueyuan Boulevard
Nanshan District, Shenzhen, PRC

總部及中華人民共和國（「中國」）主要營業地點

中國深圳市南山區
學苑大道1001號
南山智園C2棟13樓

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

40th Floor, Dah Sing Financial Centre
No. 248 Queen's Road East
Wanchai, Hong Kong

香港主要營業地點

香港灣仔
皇后大道東248號
大新金融中心40樓

PRINCIPAL SHARE REGISTRAR

Maples Fund Services (Cayman) Limited
PO Box 1093, Boundary Hall
Cricket Square
Grand Cayman, KY1-1102
Cayman Islands

主要股份過戶登記處

Maples Fund Services (Cayman) Limited
PO Box 1093, Boundary Hall
Cricket Square
Grand Cayman, KY1-1102
Cayman Islands

HONG KONG SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited
Shops 1712-1716
17th Floor Hopewell Centre
183 Queen's Road East
Wanchai, Hong Kong

香港證券登記處

香港中央證券登記有限公司
香港灣仔
皇后大道東183號
合和中心17樓
1712-1716室

LEGAL ADVISORS

As to Hong Kong law:

Eric Chow & Co. in Association with Commerce & Finance Law Offices
3401, Alexandra House
18 Charter Road, Central
Hong Kong

法律顧問

香港法律：

周俊軒律師事務所與
北京市通商律師事務所聯營
香港
中環遮打道18號
歷山大廈3401室

As to Cayman Islands law:

Maples and Calder (Hong Kong) LLP
26th Floor, Central Plaza
18 Harbour Road, Wanchai
Hong Kong

開曼群島法律：

邁普達律師事務所（香港）有限法律責任合夥
香港
灣仔港灣道18號
中環廣場26樓

AUDITOR

Moore CPA Limited
Registered Public Interest Entity Auditors
1001-1010, North Tower, World Finance Centre
Harbour City, 19 Canton Road, Tsim Sha Tsui
Kowloon, Hong Kong

PRINCIPAL BANKERS

Shenzhen Tairan Sub-branch,
China Construction Bank Co., Limited
1st Floor, No. 304 Building, Third Area
Che Gongmiao Tairan Industrial Area
Futian District, Shenzhen, PRC

Shenzhen Wanxiang Sub-branch,
Bank of China Limited
No. 10-16, 1st Floor, Dingfeng Building
No. 1036 Baoan Road South
Luohu District, Shenzhen, PRC

Shenzhen Baozhong Sub-branch,
China Everbright Bank Co., Limited
No. A98-A106, 1st Floor, Hongfalingyu Block 4
No. 1004 Chuangye Yi Road
Baoan District, Shenzhen, PRC

STOCK CODE

3773

COMPANY'S WEBSITE

www.ysdf.com.cn

核數師

大華馬施雲會計師事務所有限公司
註冊公眾利益實體核數師
香港九龍
尖沙咀廣東道19號海港城
環球金融中心北座1001-1010室

主要往來銀行

中國建設銀行股份有限公司
深圳市泰然支行
中國深圳市福田区
車公廟泰然工業區
第三小區304棟首層

中國銀行股份有限公司
深圳市萬象支行
中國深圳市羅湖區
寶安南路1036號
鼎豐大廈1層10-16號

中國光大銀行股份有限公司
深圳市寶中支行
中國深圳市寶安區
創業一路1004號
宏發領域4棟1層A98-A106號

股份代號

3773

公司網站

www.ysdf.com.cn

Chairman's Statement

主席報告

Dear Shareholders,

On behalf of the board of directors (the "Board") of Yinsheng Digifavor Company Limited (the "Company"), I herein present the annual report of the Company and its subsidiaries (together, the "Group") for the year ended 31 December 2025 (the "Reporting Period").

In 2025, under the guidance of the vision of "Data-smart marketing in the era of artificial intelligence, benefiting enterprises and people", the Group is committed to bringing the fruits of digital economy development to the public by continuing to deepen its efforts in the digital right industry. Looking back at the past year, we made solid progress in multiple strategic directions such as banking digital marketing, e-commerce rights operation, cross-sector cooperation with operators and construction of independent platforms by deepening business-finance integration which empowered strategic decision-making, and significant expansion of customer footprint and business scenarios was achieved.

BUSINESS REVIEW

We continued to deepen our efforts in the area of digital equity and digital marketing in 2025. The digital marketing services business achieved a high compound growth rate of approximately 132.6% in the past three years and revenue from digital marketing services business accounted for approximately 48.6% of the total revenue of the Group in 2025. The Group's operating revenue for the year also increased by approximately 19.6% as compared to last year. With the improved and stabilized financial condition, the significantly optimized liability structure and the milestone breakthrough attained in the research and development of artificial intelligence products, the operating quality reached a new level. The Group achieved simultaneous improvement in operational efficiency and decision-making quality by adopting three major initiatives: constructing an intelligent analysis system for operational data, promoting the governance of core business rules, and implementing automation and model-based empowerment. The scratch building of the PowerBI analysis model, the standardization of core business processes and the wide application of Robotic process automation robots laid a solid foundation for the scale-up development and refined management and control of the Group.

各位股東：

本人謹代表銀盛數惠數字有限公司（「本公司」）董事會（「董事會」），提呈本公司及其附屬公司（統稱「本集團」）截至二零二五年十二月三十一日止年度（「報告期」）的年度報告。

於二零二五年，本集團在「人工智能時代，數智營銷，惠企利民」的願景指引下，持續深耕數字權益產業，致力於讓數字經濟發展成果惠及大眾。回顧過去一年，我們通過深化業財融合賦能戰略決策，並在銀行數字化營銷、電商權益運營、運營商跨界合作及自主平台建設等多個戰略方向取得紮實進展，客戶版圖與業務場景實現顯著拓展。

業務回顧

於二零二五年，我們持續深耕數字權益與數字營銷賽道，數字營銷服務業務於過去三年裏實現約132.6%的高複合增長率，來自數字營銷服務業務的收益於二零二五年已達到本集團總收益的約48.6%，本集團的全年營業收益也較去年增長約19.6%，財務狀況穩健向好，負債結構大幅優化，人工智能體產品研發取得里程碑突破，經營質量邁上新台階。本集團通過構建經營數據智能分析體系、推動核心業務規則治理、實施自動化與模型化賦能三大舉措，實現了運營效率與決策質量的同步提升。PowerBI分析模型的從零搭建、核心業務流程的標準化以及機器人流程自動化機器人的廣泛應用，為本集團的規模化發展與精細化管控奠定了堅實基礎。

In terms of digital marketing in the financial industry, we continued to provide digital equity and digital marketing services to the head offices and branches of large-scale state-owned banks, such as Bank of China Limited, China Construction Bank Corporation, Industrial and Commercial Bank of China Limited, Bank of Communications Co., Ltd., Postal Savings Bank of China Co., Ltd., while providing quality services to joint-stock banks, such as China Merchants Bank Co., Ltd, China Everbright Bank Company Limited, Industrial Bank Co., Ltd and China Minsheng Banking Corp., Ltd., and city commercial banks and rural credit cooperatives type customers, such as Bank of Beijing Co., Ltd., Bank of Shanghai Co., Ltd. and Zhongyuan Bank Co., Ltd.. Certain projects received written approval from customers, which established us as a leader in the digital equity and digital marketing industry.

The Group's e-commerce and rights distribution business ecosystem have continued to expand. We had also actively deployed Consumer-end business while continuing to expand Business-end business, and successfully deployed in the sales channels of major e-commerce platforms such as Taobao and Tmall, JD.com and Douyin in 2025. The "Niannianka Lifestyle Service Franchised Store (年年卡生活服務專營店)" under the Group won the "2025 Outstanding Collaborative Partner Award in Digital Life Industry (2025數字生活行業優秀協同夥伴獎)" issued by Taobao and Tmall Group. During 2025, we successfully served as the third-party operator of official flagship stores of well-known brands such as Mixue Ice Cream & Tea, and strengthened in-depth cooperation with online platforms such as Alipay, Bestpay and Ping An Good Car Owner (平安好車主), realizing the two-way expansion of horizontal categories and vertical resources.

We were awarded the "2025 Excellent Content Rights Partner (2025年度內容權益優秀合作夥伴)" by Guangdong Mobile (廣東移動) for our excellent content rights integration and operation capabilities. By launching a series of co-branded marketing campaigns with leading consumer brands, such as Wanda Film, CHAGEE, Luckin Coffee and KFC, and China Mobile, we successfully extended our services to core consumption scenarios such as entertainment, tea, coffee and catering, creating an immersive consumption experience for our users.

在金融行業數字化營銷領域，我們持續為中國銀行股份有限公司、中國建設銀行股份有限公司、中國工商銀行股份有限公司、交通銀行股份有限公司、中國郵政儲蓄銀行等大型國有銀行總行及分行客戶提供數字權益及數字營銷服務，同時也為招商銀行股份有限公司、中國光大銀行股份有限公司、興業銀行股份有限公司、中國民生銀行股份有限公司等股份制銀行，北京銀行股份有限公司、上海銀行股份有限公司、中原銀行股份有限公司等城商行、農信社類客戶提供優質服務，若干項目獲客戶書面認可，確立了我們於數字權益與數字營銷行業的領先地位。

本集團的電商與權益分發業務生態持續壯大，在持續拓展企業端業務的同時，我們也積極佈局消費者端業務，並於二零二五年成功佈局淘寶天貓、京東、抖音等各大電商平台的銷售渠道。本集團旗下「年年卡生活服務專營店」榮獲淘天集團頒發的「2025數字生活行業優秀協同夥伴獎」。於二零二五年內，我們成功代運營蜜雪冰城等知名品牌官方旗艦店，加強與支付寶、翼支付、平安好車主等互聯網平台的深入合作，實現橫向類目與縱向資源的雙向拓展。

我們憑藉卓越的內容權益整合與運營能力，榮獲廣東移動「2025年度內容權益優秀合作夥伴」稱號。通過攜手萬達電影、霸王茶姬、瑞幸咖啡、肯德基等頭部消費品牌，與中國移動共同打造系列聯名營銷活動，我們成功將服務覆蓋至娛樂、茶飲、咖啡、餐飲等核心消費場景，為用戶創造了沉浸式的消費體驗。

Chairman's Statement

主席報告

The Company achieved a milestone breakthrough in intelligent construction and comprehensively upgraded its empowerment business through technological innovation. We launched Digifavor Assistant (數惠助手), an AI agent for WeChat Ecosystem first launched in the industry, which aims to accumulate data assets and empower internal informatization upgrade. Meanwhile, Digifavor Jucai (數惠聚採), our innovative digital equity procurement platform, is evolving steadily from a transaction matching platform that addresses the pain points of information asymmetry and high costs to a closed-loop sales lead acquisition and ecosystem-based platform. In addition, we have launched a comprehensive upgrade plan for our core technology platform, Digifavor Master System (數惠Master系統), which aims to build a highly flexible business support platform through cloud-native transformation and service-oriented transformation.

FUTURE OUTLOOK

Looking forward to 2026, we believe that China's digital economy is entering a new stage of development with higher quality and more inclusive benefits, driven by both policy support and technological innovation. Despite the uncertainties in the macro environment, the continuous optimization of the economic structure and the steady recovery of the consumer market have provided a vast growth opportunity for the digital rights and digital marketing industry. We have observed that the needs of various industries to reduce costs and increase efficiency, innovate user experience, and expand service scenarios through digital means have become more urgent and specific. In particular, the digital transformation of the financial industry has entered "deep waters", transforming from product digitalization to comprehensive business and ecological digitalization, which has brought historical opportunities for partners like us with full-link service capabilities.

At the same time, the rapid development of artificial intelligent technology is not only reshaping the business ecosystem, but also profoundly changing the nature of marketing. The industry competition is upgrading from the competition of resources and channels to the comprehensive competition of data capabilities, scenario innovation and intelligent operations. This means that pure resource supply can no longer meet customer needs, and the market is looking for service providers that can provide integrated solutions of "technology + operation + insight".

本公司智能化建設取得里程碑突破，技術創新賦能業務全面升級。我們發佈了行業首發的微信生態AI智能體——「數惠助手」，旨在沉澱數據資產、賦能內部信息化升級。同時，我們創新打造的數字化權益採購平台「數惠聚採」，正從解決信息不對稱和高成本痛點的交易撮合平台，向銷售線索獲取及生態閉環方向穩步演進。此外，我們的核心技術平台「數惠Master系統」已啟動全面升級規劃，旨在通過雲原生轉型與服務化拆分，構建高度靈活的業務支撐平台。

未來展望

展望二零二六年，我們認為中國數字經濟在政策支持與技術創新的雙輪驅動下，正邁向更高質量、更普惠共享的發展新階段。儘管宏觀環境存在不確定性，但經濟結構持續優化、消費市場穩步復甦，為數字權益與數字化營銷行業提供了廣闊的增長土壤。我們觀察到，各行各業對通過數字化手段降本增效、創新用戶體驗、拓展服務場景的需求變得愈發迫切且具體。特別是金融行業，其數字化轉型已進入「深水區」，從產品數字化走向全面的業務與生態數字化，這為我們這樣具備全鏈路服務能力的合作夥伴帶來了歷史性機遇。

與此同時，人工智能技術的迅猛發展不僅重塑著商業生態，也深刻改變了營銷的本質。行業競爭正在從資源與渠道的競爭，升級為數據能力、場景創新與智能運營的綜合競爭。這意味著，單純的資源供給已無法滿足客戶需求，市場正呼喚能夠提供「技術+運營+洞察」一體化解決方案的服務商。

Faced with this environment, the Group's strategy is clear and firm: we will continue to adhere to the principle of "benefiting enterprises and people", focusing on the core link of digital rights, deepening the B-end empowerment and expanding C-end reach. Specifically, we will not only keep up with the technological trend and fully embrace AI to improve our internal efficiency and innovation capabilities, but also actively transform our accumulated digital capabilities into direct assistance to customers' business growth. We will integrate more deeply into the ecosystems of financial institutions and consumer brands, which transforms us from a "supplier" to a "co-operator" and help partners to build sustainable competitive advantages in the digital economy era through scenario co-construction, data co-research and value sharing. To achieve this target, we will focus on the following core strategic approaches:

Deepening core customer operation and scenario innovation: with the focus on five core customer groups and scenarios, namely B2B2C batch scenarios, green consumption and livelihood consumption, cross-border scenarios, elderly care and consumption upgrading, young people and the "goods economy", we will implement in-depth operations on the customer base of state-owned banks. Through the core strategy of "building special zones + refined customer segment operation", we provide a full range of scenario-based solutions, from corporate salary and benefits to carbon benefits, from cross-border services to Metaverse social finance.

Fully embrace artificial intelligence and enhance digital marketing capabilities: we will continue to promote the capability development of AI agents, and use AI technology to comprehensively enhance our digital marketing capabilities in areas such as demand insight, marketing planning and user operations. Meanwhile, the Company insisted on developing self-developed products and exploring innovative business models.

面對此環境，本集團的策略清晰而堅定：我們將繼續以「惠企利民」為根本，聚焦數字權益這一核心紐帶，深化B端賦能，拓展C端觸達。具體而言，我們不僅會緊跟技術浪潮，全面擁抱AI以提升內在效率與創新能力，更會主動將自身沉澱的數字化能力，轉化為對客戶業務增長的直接助力。我們將更深入地融入金融機構與消費品牌的生態，從「供應商」轉變為「共同運營者」，通過場景共建、數據共研、價值共享，助力合作夥伴在數字經濟時代構建可持續的競爭優勢。為實現這一目標，我們將聚焦以下核心戰略路徑：

深化核心客戶運營與場景創新：我們將對國有銀行客群實施深度運營，聚焦B2B2C批量場景、綠色及民生消費、跨境場景、養老及消費升級、年輕及「谷子經濟」五大核心客群與場景。通過「專區建設+精細化客群分層運營」的核心策略，提供從企業薪資福利到碳惠權益、從跨境服務到元宇宙社交金融的全方位場景化解決方案。

全面擁抱人工智能與提升數字營銷能力：我們將持續推動AI智能體的能力發展，並利用AI技術全面提升在需求洞察、營銷策劃、用戶運營等方面的數字營銷能力。同時，堅持打造自主產品，探索創新業務模式。

Chairman's Statement

主席報告

Building a solid operation and system support framework: at the customer business level, the financial customer strategy of “deepening cooperation between head office + differentiated operation of branches + scenario-based marketing” and the corporate customer strategy of “operator dual-track promotion + core customer empowerment + channel distribution optimization” is implemented. At the operation management level, we will build a standardized, refined and intelligent execution path focusing on segments like event marketing, user operation, account settlement, customer empowerment, system assurance and dynamic adjustment of resources, and ensure efficient resource allocation and operational excellence through upgrading data center BI, establishing customer business classification model, restructuring and optimizing the process.

APPRECIATION

I would like to express our sincere gratitude to our shareholders for their long-term trust, to the management team and all employees for their hard work and outstanding contributions, and to all of our customers and partners for their unparalleled support. The Board firmly believes that, with a clear strategic blueprint, solid business accumulation and continuous innovation capabilities, Yinsheng Digifavor will seize the vast opportunities in the digital economy era and create long-term and sustainable value for shareholders, and fulfill the corporate mission of making digital dividends benefit the wider society.

Chong Wing Kin

Chairman and Non-Executive Director

Hong Kong, 26 March 2026

構建堅實的運營與系統支撐體系：在客戶經營層面，執行「總行深化合作+分行差異化運營+場景化營銷」的金融客戶策略，以及「運營商雙軌推進+核心客戶賦能+渠道分銷優化」的企業客戶策略。在運營管理層面，我們將圍繞活動營銷、用戶運營、賬務結算、客戶賦能、系統保障及資源動態調整等環節，構建標準化、精細化、智能化的執行路徑，並通過升級數據中台BI、建立客戶業務分級模型、重構優化流程，確保資源高效配置與運營卓越。

致謝

本人謹此衷心感謝各位股東的長期信任，感謝管理團隊及全體員工的辛勤耕耘與卓越貢獻，亦感謝所有客戶與合作夥伴的鼎力支持。董事會深信，憑藉清晰的戰略藍圖、紮實的業務積累與持續的創新能力，銀盛數惠必將把握數字經濟時代的廣闊機遇，為股東創造長期、可持續的價值，並踐行讓數字紅利惠及更廣泛社會大眾的企業使命。

莊永健

主席兼非執行董事

香港，二零二六年三月二十六日

FINANCIAL REVIEW

Revenue

For the Reporting Period, the Group recorded a revenue of approximately RMB153.8 million, representing an increase of approximately 19.6% as compared with approximately RMB128.6 million for the year ended 31 December 2024. The increase in revenue was primarily due to the increase of transaction volume of digital marketing services business during the Reporting Period.

In 2025, the Group achieved a revenue of approximately RMB74.8 million in the digital marketing services business, representing a significant increase as compared with the revenue of approximately RMB24.1 million for the same period in 2024, which was mainly due to the continuous expansion of cooperation between operating subsidiaries of the Group and China's mainstream platforms such as Douyin, Taobao, Tmall, JD.com and Pinduoduo in 2025 and strengthening of cooperation with customers in financial channels and large state-owned banks such as the Industrial and Commercial Bank of China Limited, Bank of Communications Co., Ltd. and China Construction Bank Corporation, which led to a significant increase in digital commodity transactions.

Cost of Revenue

Cost of revenue increased by approximately 140.9% to approximately RMB56.6 million for the year ended 31 December 2025 from approximately RMB23.5 million for the year ended 31 December 2024, primarily due to the increase in the cost of digital marketing related services during the year ended 31 December 2025.

Gross Profit and Gross Profit Margin

Gross profit decreased by approximately 5.4% to approximately RMB96.6 million for the year ended 31 December 2025 from approximately RMB102.1 million for the year ended 31 December 2024.

The Group's overall gross profit margin decreased slightly to approximately 62.8% for the year ended 31 December 2025 from approximately 79.4% for the year ended 31 December 2024.

財務回顧

收益

於報告期內，本集團錄得收益約人民幣153.8百萬元，較截至二零二四年十二月三十一日止年度約人民幣128.6百萬元增長約19.6%。收益增加主要是由於報告期內數字營銷服務業務交易量增加。

於二零二五年，本集團於數字營銷服務業務實現收益約人民幣74.8百萬元，而二零二四年同期的收益則約為人民幣24.1百萬元，主要由於本集團的運營附屬公司在二零二五年持續開拓了與抖音、淘寶、京東及拼多多等中國主要平台的合作，以及加強與金融渠道客戶和中國工商銀行股份有限公司、交通銀行股份有限公司及中國建設銀行股份有限公司等大型國有銀行的合作，促成了數字商品交易大幅上升。

收益成本

收益成本由截至二零二四年十二月三十一日止年度的約人民幣23.5百萬元增加約140.9%至截至二零二五年十二月三十一日止年度的約人民幣56.6百萬元，主要由截至二零二五年十二月三十一日止年度數字營銷相關服務的成本增加所致。

毛利及毛利率

毛利由截至二零二四年十二月三十一日止年度的約人民幣102.1百萬元減少約5.4%至截至二零二五年十二月三十一日止年度的約人民幣96.6百萬元。

本集團的整體毛利率由截至二零二四年十二月三十一日止年度的約79.4%略降至截至二零二五年十二月三十一日止年度的約62.8%。

Management Discussion and Analysis

管理層討論及分析

Other Income, net

Other income, net decreased by approximately 21.1% to approximately RMB5.6 million for the year ended 31 December 2025 from approximately RMB7.1 million for the year ended 31 December 2024. Such decrease was primarily due to the net effect of the decrease in government subsidy and the increase in service income from selling of the technological products.

Distribution and Selling Expenses

Distribution and selling expenses increased by approximately 64.8% to approximately RMB27.2 million for the year ended 31 December 2025 from approximately RMB16.5 million for the year ended 31 December 2024, mainly due to the structure reorganization of the marketing team by the Group in response to business expansion during the year ended 31 December 2025, which led to an increase in labor costs and business sales expenses as compared to the previous year.

Administration Expenses

Administration expenses decreased by approximately 33.2% to approximately RMB25.7 million for the year ended 31 December 2025 from approximately RMB38.5 million for the year ended 31 December 2024, mainly attributable to the decrease in staff costs in response to the structure organization during the Reporting Period.

Research and Development Expenses

Research and development expenses increased by approximately 3.2% to approximately RMB12.9 million for the year ended 31 December 2025 from approximately RMB12.5 million for the year ended 31 December 2024, primarily due to the increase in staff costs during the Reporting Period.

Finance Costs

Finance costs increased by approximately 3.1% to approximately RMB3.3 million for the year ended 31 December 2025 from approximately RMB3.2 million for the year ended 31 December 2024, primarily due to the capital needs for various new digital marketing services business projects, which led to an increase in average bank borrowings during the Reporting Period.

其他收入淨額

其他收入淨額由截至二零二四年十二月三十一日止年度約人民幣7.1百萬元減少約21.1%至截至二零二五年十二月三十一日止年度約人民幣5.6百萬元。有關跌幅主要因為政府補貼減少及銷售技術產品服務收入的增加的淨影響所致。

分銷及銷售開支

分銷及銷售開支由截至二零二四年十二月三十一日止年度的約人民幣16.5百萬元增加約64.8%至截至二零二五年十二月三十一日止年度的約人民幣27.2百萬元，主要是由於本集團截至二零二五年十二月三十一日止年度因應業務拓展對營銷團隊進行架構重組而導致人工成本和業務銷售費用比去年有所增加。

行政開支

行政開支由截至二零二四年十二月三十一日止年度的約人民幣38.5百萬元減少約33.2%至截至二零二五年十二月三十一日止年度的約人民幣25.7百萬元，主要由於本集團於報告期內因應架構重組令到員工成本減少。

研發開支

研發開支由截至二零二四年十二月三十一日止年度的約人民幣12.5百萬元增加約3.2%至截至二零二五年十二月三十一日止年度的約人民幣12.9百萬元，主要由於報告期內員工成本增加。

財務成本

財務成本由截至二零二四年十二月三十一日止年度的約人民幣3.2百萬元增加約3.1%至截至二零二五年十二月三十一日止年度的約人民幣3.3百萬元，主要由於因開展多項新數字營銷服務業務項目的資金需求導致報告期內平均銀行借款有所增加。

Management Discussion and Analysis

管理層討論及分析

Income Tax Expense

The Group's income tax expense decreased from approximately RMB9.0 million for the year ended 31 December 2024 to approximately RMB4.7 million for the year ended 31 December 2025, which was mainly due to the decrease in total assessable profit for the Reporting Period.

Profit for the Year Attributable to Owners of the Company

As a result of cumulative effects of the foregoing, profit attributable to owners of the Company for the year ended 31 December 2025 was approximately RMB28.7 million, as compared with profit attributable to owners of the Company for the year ended 31 December 2024 of approximately RMB31.9 million, mainly because the Group continued to develop new businesses related to digital marketing services during the Reporting Period, which led to an increase in costs and expenses as compared to the corresponding period of previous year.

Liquidity, Financial Resources and Capital Structure

There has been no change in the capital structure of the Company during the Reporting Period. The capital of the Company consists of net debts (including borrowings), net cash and cash equivalents and equity attributable to owners of the Company (including issued share capital, retained earnings and other reserves). The cash and cash equivalents were mainly denominated in RMB and Hong Kong dollars. Certain financial data are summarized as follows:

所得稅開支

本集團的所得稅開支由截至二零二四年十二月三十一日止年度的約人民幣9.0百萬元減少至截至二零二五年十二月三十一日止年度的約人民幣4.7百萬元，主要由於報告期內應課稅溢利總額減少所致。

本公司擁有人應佔年內溢利

由於上述各項的累計影響，截至二零二五年十二月三十一日止年度本公司擁有人應佔溢利約人民幣28.7百萬元，而截至二零二四年十二月三十一日止年度本公司擁有人應佔溢利約人民幣31.9百萬元，主要是因為本集團於報告期內持續開拓數字營銷服務相關的新業務，成本及費用比去年同期有所增加所致。

流動資金及財務資源以及資本結構

本公司的資本結構於報告期內並無變動。本公司的資本包括債務淨額（包括借款）、現金及現金等價物淨額及本公司擁有人應佔權益（包括已發行股本、保留溢利及其他儲備）。現金及現金等價物主要以人民幣及港元計值。若干財務數據概列如下：

		As at 31 December	
		於十二月三十一日	
		2025	2024
		二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Cash and cash equivalents	現金及現金等價物	83,551	50,841
Net current assets	流動資產淨值	333,454	313,611
Net cash generated from/(used in) operating activities	經營活動所得／(所用)現金淨額	134,653	(123,716)
Net cash used in investing activities	投資活動所用現金淨額	(17,196)	(2,745)
Net cash (used in)/generated from financing activities	融資活動(所用)／所得現金淨額	(54,673)	47,648

Management Discussion and Analysis

管理層討論及分析

As at 31 December 2025, cash and cash equivalents of the Group was approximately RMB83.6 million, as compared with approximately RMB50.8 million as at 31 December 2024. The Group reported net current assets of approximately RMB333.5 million as at 31 December 2025, as compared with approximately RMB313.6 million as at 31 December 2024. The Group's current ratio was approximately 3.1 as at 31 December 2025, as compared with approximately 2.3 as at 31 December 2024.

For the year ended 31 December 2025, net cash generated from operating activities was approximately RMB134.7 million, as compared with net cash used in operating activities of approximately RMB123.7 million for the year ended 31 December 2024. For the year ended 31 December 2025, net cash used in investing activities was approximately RMB17.2 million, as compared with net cash used in investing activities of approximately RMB2.7 million for the year ended 31 December 2024. For the year ended 31 December 2025, net cash used in financing activities was approximately RMB54.7 million, as compared with net cash generated from financing activities of approximately RMB47.6 million for the year ended 31 December 2024. The increase in net cash generated from operating activities was due to decrease in advance payments to upstream suppliers and decrease in trade receivables from customers.

The Group generally finances its operation with internally generated cash flow and credit facilities provided by its principal bankers. The management reviews the Group's capital needs on a monthly basis to meet the capital requirement for mobile top-up services and new business operations related to digital marketing services. As at 31 December 2025, the borrowings of the Group were approximately RMB41.0 million, as compared with approximately RMB122.0 million as at 31 December 2024. As at 31 December 2025, the total borrowings, being interest-bearing borrowings which were denominated in RMB, carried interest rate ranging from 2.6% to 3.9% per annum (31 December 2024: interest rate ranging from 3.1% to 4.9% per annum) and were repayable within one to five years (31 December 2024: within one year). For the years ended 31 December 2024 and 2025, the Group had not used any financial instruments for hedging purposes.

於二零二五年十二月三十一日，本集團的現金及現金等價物約人民幣83.6百萬元，而於二零二四年十二月三十一日則約人民幣50.8百萬元。於二零二五年十二月三十一日，本集團呈報的流動資產淨值約人民幣333.5百萬元，而於二零二四年十二月三十一日則約人民幣313.6百萬元。於二零二五年十二月三十一日，本集團的流動比率約3.1，而於二零二四年十二月三十一日則約2.3。

截至二零二五年十二月三十一日止年度，經營活動所得現金淨額約人民幣134.7百萬元，而截至二零二四年十二月三十一日止年度經營活動所用現金淨額約人民幣123.7百萬元。截至二零二五年十二月三十一日止年度，投資活動所用現金淨額約人民幣17.2百萬元，而截至二零二四年十二月三十一日止年度投資活動所用現金淨額約人民幣2.7百萬元。截至二零二五年十二月三十一日止年度，融資活動所用現金淨額約人民幣54.7百萬元，而截至二零二四年十二月三十一日止年度融資活動所得現金淨額約人民幣47.6百萬元。經營活動所得現金淨額增加是由於預付上游供應商款項減少，以及來自客戶的貿易應收款項減少。

本集團一般以內部所產生現金流量及其主要往來銀行為其營運提供資金。管理層每月檢討本集團的資金需要，以滿足手機話費充值服務及數字營銷服務相關的新業務營運所需的資本。於二零二五年十二月三十一日，本集團的借款約人民幣41.0百萬元，而於二零二四年十二月三十一日則約人民幣122.0百萬元。於二零二五年十二月三十一日，總借款（以人民幣計值的附息借款）按每年介乎2.6%至3.9%的利率計息（二零二四年十二月三十一日：按每年介乎3.1%至4.9%的利率）並須於一至五年內（二零二四年十二月三十一日：一年內）償還。截至二零二四年及二零二五年十二月三十一日止年度，本集團未有動用任何金融工具作對沖用途。

Management Discussion and Analysis

管理層討論及分析

The Group continues to adopt a prudent financial management approach towards its treasury policies and thus maintained a healthy liquidity position throughout the Reporting Period. The Board closely monitors the liquidity position to ensure that the liquidity structure of the Group's assets, liabilities and other commitments can meet its funding requirements from time to time.

Trade Receivables

Trade receivables mainly represent receivables from the Group's customers in relation to its mobile charges and mobile data usage top-up services, digital marketing services and telecommunication equipment business with amounts of approximately RMB80.1 million, RMB124.3 million and RMB7.1 million, respectively. Trade receivables from mobile top up service decreased from approximately RMB113.8 million for the year ended 31 December 2024 to approximately RMB80.1 million for the year ended 31 December 2025, primarily due to the decrease in transactions with longer credit period (about 30 to 45 days from invoice date) with the banks.

Trade receivables turnover days (calculated by the average of the beginning and ending balances of trade receivables of the year, divided by the gross transactions value for the year and multiplied by 365 days) for the year ended 31 December 2025 was 7.45 days (for the year ended 31 December 2024: 5.96 days). The Company realised that the increase in transactions with longer credit period would require a much closer monitoring of the settlement in order to ensure business turnover. The Company will continue to monitor the credit risk by ongoing review the settlement of customers, and evaluate the credit limits annually accordingly to the track record and financial position of the counterparties. The Group's trading terms with the customers of the telecommunication equipment business, are mainly on credit with credit periods ranging from three months to three years depending on several factors including trade practice, the size of the contracts, credibility and reputation of the customers. In order to manage the credit risks associated with trade receivables with these customers effectively, credit limits of these customers are evaluated periodically. Overdue balances are reviewed regularly by the senior management. An impairment analysis is performed at each reporting date to measure expected credit losses.

本集團繼續就庫務政策採取審慎的財務管理策略，故於整個報告期間維持穩健的流動資金狀況。董事會密切監察流動資金狀況，以確保本集團的資產、負債及其他承擔的流動資金架構能滿足其不時的資金需求。

貿易應收款項

貿易應收款項主要指就手機話費及手機流量代充服務、數字營銷服務和電信設備業務向客戶收取的款項，金額分別約為人民幣80.1百萬元、人民幣124.3百萬元和人民幣7.1百萬元。來自手機話費代充服務的貿易應收款項由截至二零二四年十二月三十一日止年度約人民幣113.8百萬元減少至截至二零二五年十二月三十一日止年度約人民幣80.1百萬元，主要是由於我們與銀行進行的信用期較長（自發票日期起計30天至45天）的交易有所減少。

截至二零二五年十二月三十一日止年度，貿易應收款項周轉天數（按年內貿易應收款項的年初及年末結餘的平均值除以年內交易總值，再乘以365天計算）為7.45天（截至二零二四年十二月三十一日止年度：5.96天）。本公司留意到，信用期較長的交易增加將需要對結算進行更密切的監控以確保業務周轉。本公司將繼續監察信貸風險，根據對手方的往績紀錄及財務狀況持續檢討客戶結算情況並按年評估信用額度。本集團電信設備業務客戶的交易條款主要以賒賬形式，信用期介乎三個月至三年，視乎若干因素而定，包括貿易慣例、合約規模、客戶的信譽及聲譽。為有效管理與該等客戶的貿易應收款項相關的信貸風險，我們會定期評估該等客戶的信用額度。逾期結餘由高級管理層定期審閱。於各報告日期進行減值分析以計量預期信貸虧損。

Management Discussion and Analysis

管理層討論及分析

Gearing Ratio

As at 31 December 2025, the gearing ratio (calculated by dividing borrowings by total equity as at the end of the year) of the Group decreased to approximately 12.2% from approximately 39.5% as at 31 December 2024 due to the decrease in borrowings during the Reporting Period.

Capital Expenditures

For the year ended 31 December 2025, the Group had capital expenditure of approximately RMB0.4 million, as compared with approximately RMB1.5 million for the year ended 31 December 2024.

Significant Investments

On 1 September 2025, Shenzhen NNK entered into a partnership agreement (the "Partnership Agreement") with an independent third-party fund management company and an independent third-party individual for the establishment of Jiaxing Yunhui Xinzhi Equity Investment Partnership (Limited Partnership)* (嘉興雲惠新智股權投資合夥企業(有限合夥))("Jiaxing Yunhui") with an investment amount of RMB19.0 million.

Save as disclosed above, the Group did not hold any significant investments during the year ended 31 December 2025.

Capital Commitments

During the Reporting Period, the Group paid the capital commitment of RMB19.0 million which was related to the establishment of Jiaxing Yunhui.

Foreign Exchange Risk

The Group's reporting currency is in RMB to which the Group's material transactions are denominated. The net proceeds from global offering are denominated in Hong Kong Dollars, which exposes the Group to market risk arising from fluctuations in foreign exchange rate. The Group currently does not have a foreign currency hedging policy. However, the management of the Group will monitor foreign exchange exposure closely and consider the usage of hedging instruments when the need arises.

負債比率

本集團的負債比率(按借款除以年末總權益計算)由二零二四年十二月三十一日的約39.5%下降至二零二五年十二月三十一日的約12.2%，乃由於報告期內借款減少所致。

資本開支

與截至二零二四年十二月三十一日止年度約人民幣1.5百萬元比較，截至二零二五年十二月三十一日止年度，本集團的資本開支約為人民幣0.4百萬元。

重大投資

於二零二五年九月一日，深圳年年卡與一名獨立第三方的基金管理公司和一名獨立第三方人士就成立嘉興雲惠新智股權投資合夥企業(有限合夥)(「嘉興雲惠」)訂立投資金額人民幣19.0百萬元的合夥協議(「合夥協議」)。

除上文所披露者外，本集團截至二零二五年十二月三十一日止年度並無持有任何重大投資。

資本承擔

於報告期內，本集團已繳付與成立嘉興雲惠相關的資本承擔為人民幣19.0百萬元。

外匯風險

本集團的呈報貨幣為人民幣，而本集團的重大交易是以人民幣計值。全球發售所得款項淨額乃以港元計值，使本集團面對因外匯匯率波動而產生的市場風險。本集團現時並無外匯對沖政策。然而，本集團管理層會密切監控外匯風險，並於需要時考慮採用對沖工具。

* For identification purpose

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Charges on Assets

As at 31 December 2025, borrowings with amounts of RMB11.0 million were partially secured by certain trade receivables of the Group (2024: RMB112.0 million were partially secured by certain trade receivables and bank deposits of the Group).

Contingent Liabilities and Guarantees

As at 31 December 2025 and 2024, the Group did not have any significant contingent liabilities, guarantees or any litigation.

FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

On 1 September 2025, Shenzhen NNK entered into the Partnership Agreement with an independent third-party fund management company and an independent third-party individual for the establishment of Jiaying Yunhui. Pursuant to the Partnership Agreement, the Group fully subscribed to the capital contribution of RMB19.0 million for Jiaying Yunhui in 2025.

Jiaying Yunhui intends to invest primarily in unlisted enterprises which are in the early stage and growth stage, of which have innovative capacity, in the new consumption and artificial intelligence fields, and support the development of such enterprises by way of equity investment. The Group believes that participating in potential growth areas such as new consumption and artificial intelligence through fund platforms can help the Group expand its investment portfolio and diversify investment risks. The technologies or products of some potential investees may be complementary to the Group's existing business, creating possibilities for future cooperation.

Save as disclosed above, for the year ended 31 December 2025, the Group did not have any specific plan for material investments or acquisition of material capital assets.

MATERIAL ACQUISITIONS OR DISPOSALS

During the Reporting Period, there was no material acquisition or disposal of subsidiaries, associated companies and joint ventures by the Group.

抵押資產

於二零二五年十二月三十一日，借款人民幣11.0百萬元部分以本集團的若干貿易應收款項作抵押(二零二四年：人民幣112.0百萬元部分以本集團的若干貿易應收款項及銀行存款作抵押)。

或然負債及擔保

於二零二五年及二零二四年十二月三十一日，本集團並無任何重大或然負債、擔保或任何訴訟。

重大投資或資本資產的未來計劃

於二零二五年九月一日，深圳年年卡與一名獨立第三方的基金管理公司和一名獨立第三方人士就成立嘉興雲惠訂立一份合夥協議。根據合夥協議，本集團已於二零二五年悉數認繳嘉興雲惠的出資款人民幣19.0百萬元。

嘉興雲惠擬主要投資於新消費及人工智能領域之初創期、成長期及具創新能力之未上市企業，並以股權投資方式支持相關企業的發展。本集團認為，透過基金平台參與新消費及人工智能等具增長潛力的領域，有助本集團拓展投資佈局及分散投資風險。部分潛在被投企業的技術或產品或可與本集團現有業務形成互補，為未來合作創造可能性。

除上述披露外，截至二零二五年十二月三十一日止年度，本集團並無任何其他有關重大投資或收購資本資產的具體計劃。

重大收購或出售

於報告期內，本集團並無進行附屬公司、聯營公司及合營企業的重大收購或出售。

Management Discussion and Analysis

管理層討論及分析

CLOSURE OF REGISTER OF MEMBERS

The forthcoming annual general meeting of the Company (“AGM”) will be held on Monday, 11 May 2026. Notice of the AGM will be published in due course.

For determining the entitlement to attend and vote at the AGM, the transfer books and register of members of the Company will be closed from Wednesday, 6 May 2026 to Monday, 11 May 2026, both days inclusive, during which period no share transfers can be registered. In order to qualify for attending and voting at the AGM, unregistered holders of shares of the Company should ensure that all share transfer documents accompanied by the relevant share certificates must be lodged with the Company’s branch share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen’s Road East, Wanchai, Hong Kong for registration not later than 4:30 p.m. on Tuesday, 5 May 2025. Shareholders of the Company (the “Shareholders”) whose names are recorded in the register of members of the Company on Monday, 11 May 2026 are entitled to attend and vote at the AGM.

DIVIDEND

The Directors did not recommend payment or the declaration of final dividend for the year ended 31 December 2025.

EMPLOYEES AND REMUNERATION POLICY

As at 31 December 2025, the Group had 159 (31 December 2024: 156) full-time employees. Total staff cost (including Directors’ remuneration) was approximately RMB49.6 million for the year ended 31 December 2025, as compared with approximately RMB51.8 million for the year ended 31 December 2024. The Group believes that employees are one of its most important assets and the Group strives to offer a competitive remuneration to its employees. The Group has been recruiting and promoting individuals based on merit and their development potentials. Remuneration package offered to all employees including Directors is determined with reference to their performance, qualifications, experience and the prevailing salary levels in the market. Apart from basic remuneration, share options or award may be granted under the share schemes of the Company to eligible participants (including employees or Directors) by reference to the Group’s performance as well as the individual’s contribution. Besides, the Group has been providing training opportunities for its employees in order to enhance their qualifications and equip them with necessary skills.

暫停辦理股份過戶登記手續

本公司的應屆股東週年大會（「股東週年大會」）將於二零二六年五月十一日（星期一）召開。股東週年大會通告將於適當時候刊登。

本公司將自二零二六年五月六日（星期三）至二零二六年五月十一日（星期一）（首尾兩天包括在內）暫停辦理股份過戶登記手續，期間不會辦理任何股份過戶登記，以確定有權出席股東週年大會並於會上投票的股東資格。本公司的未登記股份持有人應保證隨附相關股票的所有股份轉讓文件必須不遲於二零二五年五月五日（星期二）下午四時三十分送達本公司香港證券登記分處香港中央證券登記有限公司進行登記，地址為香港灣仔皇后大道東183號合和中心17樓1712至1716室，方能合資格出席股東週年大會並於會上投票。於二零二六年五月十一日（星期一）名列本公司股東名冊的本公司股東（「股東」）有權出席股東週年大會並於會上投票。

股息

董事不建議派付或宣派截至二零二五年十二月三十一日止年度的末期股息。

僱員及薪酬政策

於二零二五年十二月三十一日，本集團共有159名（二零二四年十二月三十一日：156名）全職僱員。截至二零二五年十二月三十一日止年度，員工成本總額（包括董事酬金）約為人民幣49.6百萬元，而截至二零二四年十二月三十一日止年度約為人民幣51.8百萬元。本集團相信僱員乃其最重要資產之一，故本集團致力為其僱員提供具競爭力的薪酬。本集團按個人的在職表現及發展潛力招聘及晉升僱員。全體僱員（包括董事）的薪酬待遇經參考彼等的表現、資歷、經驗及市場當時的薪金水平釐定。除基本薪酬外，根據本公司股份計劃，合資格參與者（包括僱員或董事）亦可參照本集團的表現及個人貢獻而獲授予購股權或獎勵。此外，本集團一直向其僱員提供培訓機會，以提升其資歷及協助彼等掌握所需技能。

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The Company adopted a share option scheme (the “2024 Share Option Scheme”) on 30 October 2024 in order to recognise and acknowledge the contributions which the eligible participants have made or may make to the Group. No share option has been granted, exercised, lapsed nor cancelled by the Company under the 2024 Share Option Scheme since its adoption up to the year ended 31 December 2025.

The Company adopted a share award scheme (the “2024 Share Award Scheme”) on 30 October 2024 in order to recognise and acknowledge the contributions which the eligible participants have made or may make to the Group. No share award has been granted by the Company under the 2024 Share Award Scheme since its adoption up to the year ended 31 December 2025.

The terms and details of the 2024 Share Option Scheme and the 2024 Share Award Scheme are set out in the circular of the Company dated 14 October 2024.

MARKET OUTLOOK

Looking forward to 2026, the Group is confident in the long-term growth potential of the digital rights and digital marketing market. We will resolutely implement the established blueprint for strategic transformation, with the goal of upgrading from a digital rights provider to a full-chain digital marketing operator and service provider.

Our confidence and strategic direction stem from a clear judgment on the combination of our own business deepening and market trends. First of all, the digital transformation of the banking industry has entered deep waters, and its demand is evolving from single product procurement to comprehensive solutions covering "scenario-based operations + data-driven + consulting service empowerment", which provides us with a broad space for value-added services. Second, cross-industry integration and co-development of ecosystems have become the mainstream in which we have accumulated successful experience in the co-branding marketing of operators and leading consumer brands, and we will continue to deepen this model in the future, making digital right a bridge between diversified consumption scenarios and core customer services. Third, as the practical implementation of artificial intelligence technology will reshape the industry competition landscape, we are actively building future-proof technical moats and business agility through self-developed AI agents “Digifavor Assistant” and planned upgrade of the “Digifavor Master System”.

本公司於二零二四年十月三十日採納一份購股權計劃（「二零二四年購股權計劃」），旨在嘉許及表揚合資格參與者已經或可能對本集團作出的貢獻。自採納二零二四年購股權計劃起直至二零二五年十二月三十一日止年度，本公司概無根據該計劃授出、行使、失效或註銷購股權。

本公司於二零二四年十月三十日採納一份股份獎勵計劃（「二零二四年股份獎勵計劃」），旨在嘉許及表揚合資格參與者已經或可能對本集團作出的貢獻。自採納二零二四年獎勵計劃起直至二零二五年十二月三十一日止年度，本公司概無根據該計劃授出股份獎勵。

二零二四年購股權計劃及二零二四年股份獎勵計劃的條款及詳情載於本公司日期為二零二四年十月十四日的通函。

市場展望

展望二零二六年，本集團對數字權益與數字化營銷市場的長期增長潛力充滿信心。我們將堅定執行既定的戰略轉型藍圖，目標是從數字權益供應商升級為全鏈路數字化營銷運營服務商。

我們的信心與戰略方向源於對自身業務深化與市場趨勢結合的清晰判斷。首先，銀行業數字化轉型進入深水區，其需求正從單一產品採購向涵蓋「場景化運營+數據驅動+諮詢服務賦能」的綜合解決方案演進，這為我們提供了廣闊的增值服務空間。第二，跨界融合與生態共建成為主流，我們已在運營商與頭部消費品牌的聯名營銷中積累了成功經驗，未來將繼續深化此模式，將數字權益打造為連接多元消費場景與核心客戶服務的橋樑。第三，人工智能技術的實用化落地將重塑行業競爭格局，我們通過自主研發「數惠助手」AI智能體及規劃升級「數惠Master系統」，正積極構建面向未來的技術護城河與業務敏捷性。

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Based on this, our work will be closely focused on the two main lines of "organizational reformation" and "business process intelligence" in 2026. We will continue to explore and deepen our operations on core customers such as state-owned banks, and formulate specific strategies for their five key customer groups and scenarios, namely B2B2C batch, green livelihood, cross-border, elderly care and young customer groups. At the same time, we will comprehensively implement refined management and control in the execution path of operation management from event marketing and user operations to account settlement and customer empowerment, achieving data visualization, intelligent early warning and efficiency improvement of the whole process, and ensure that the resources of the Company will continue to be allocated to high-value businesses by establishing a customer and business classification model.

We believe that with the solid implementation of the above-mentioned strategic initiatives, the Group will be able to further consolidate its leading position in the market, open up a new growth curve, and achieve continuous enhancement of its own value in the process of enabling financial institutions and corporate customers to digitally upgrade.

基於此，於二零二六年我們的工作將緊密圍繞「組織變革」與「業務流程智能化」兩大主線展開。我們將持續挖掘並深度運營國有銀行等核心客戶，針對其五大關鍵客群與場景（B2B2C批量、綠色民生、跨境、養老、年輕客群）制定專項策略。同時，我們將在運營管理執行路徑上全面落實精細化管控，從活動營銷、用戶運營到賬務結算、客戶賦能，實現全流程的數據可視、智能預警與效率提升，並通過建立客戶與業務分級模型，確保本公司資源持續向高價值業務傾斜。

我們相信，通過上述戰略舉措的紮實推進，本集團將能進一步鞏固市場領先地位，開拓新的增長曲線，並在賦能金融機構與企業客戶數字化升級的過程中，實現自身價值的持續提升。

Biographical Details of Directors and Senior Management 董事及高級管理層履歷詳情

EXECUTIVE DIRECTORS

Dr. Zhou Jinhuang (周金黃), aged 60, has been an executive Director of the Company since 8 November 2022. Dr. Zhou graduated from PLA Information Engineering University* (解放軍信息工程大學) (currently known as the PLA Strategic Support Force Information Engineering University* (中國解放軍戰略支援部隊信息工程大學)) in 1987 and obtained a master's degree in economics from the School of Economics of Peking University (北京大學經濟學院) in 1998 and a doctorate degree in economics from Beijing Normal University (北京師範大學) in 2007. From March 2019 to October 2022, Dr. Zhou was the general manager of the Information Technology Department of China Huarong Asset Management Co., Ltd. (中國華融資產管理股份有限公司) and the chairman of the board of directors of Huarong Rongtong (Beijing) Technology Co., Ltd.* (華融融通(北京)科技有限公司). From November 2016 to November 2018, Dr. Zhou worked as the chairman of the board of directors of JJJ Bill Exchange (京津冀協同票據交易中心股份有限公司). From May 2015 to November 2016, Dr. Zhou was the vice-president of Shanghai Huarui Bank (上海華瑞銀行). From December 1998 to May 2015, Dr. Zhou successively served as the secretary and the deputy director of the secretariat department of the general office of the People's Bank of China (中國人民銀行), the deputy director of the payment and settlement department of the People's Bank of China and the director of the general office of the payment and settlement department of the People's Bank of China. He has over 25 years of experience in the field of banking and finance in the People's Republic of China. From June 2016 to August 2019, Dr. Zhou served as an independent non-executive director of China Smartpay Group Holdings Limited (中國支付通集團控股有限公司), a company listed on GEM of The Stock Exchange of Hong Kong Limited (stock code: 8325).

Mr. Huang Junmou (黃俊謀), aged 59, is our honorary chairman and has been an executive Director of the Company since 18 June 2014. He is a founder of the Group and has served as a director and chairman of the board of directors of Shenzhen Niannianka Network Technology Co., Ltd. (深圳市年年卡網絡科技有限公司) ("Shenzhen NNK") since its incorporation. He is responsible for overseeing the Group's overall strategic planning and management. Mr. Huang has over 19 years of experience in information technology related industries, including over 17 years of experience in the mobile top-up service industry. Prior to founding Shenzhen NNK, he was the general manager of Shenzhen Motivity Telecom Co., Ltd. (深圳市原動力電訊有限公司), a company primarily engaging in the provision of information technology outsourcing services, from June 2004 to May 2006, where he was responsible for business development. Mr. Huang was a shareholder and a director of Shenzhen Honglingyu Industrial Limited Company

執行董事

周金黃博士，60歲，自二零二二年十一月八日起擔任本公司執行董事。周博士於一九八七年畢業於解放軍信息工程大學(現稱中國解放軍戰略支援部隊信息工程大學)，於一九八八年獲北京大學經濟學院經濟學碩士學位，並於二零零七年獲北京師範大學經濟學博士學位。自二零一九年三月至二零二二年十月，周博士擔任中國華融資產管理股份有限公司信息科技部總經理及華融融通(北京)科技有限公司董事長。自二零一六年十一月至二零一八年十一月，周博士擔任京津冀協同票據交易中心股份有限公司董事長。自二零一五年五月至二零一六年十一月，周博士為上海華瑞銀行副行長。自一九九八年十二月至二零一五年五月，周博士歷任中國人民銀行辦公廳秘書處秘書、副處長、中國人民銀行支付結算司副司長及中國人民銀行支付結算司綜合處處長。彼於中華人民共和國銀行業及金融領域累積逾25年經驗。自二零一六年六月至二零一九年八月，周博士擔任中國支付通集團控股有限公司(香港聯合交易所有限公司GEM上市公司，股份代號：8325)獨立非執行董事。

黃俊謀先生，59歲，我們的榮譽主席，自二零一四年六月十八日起一直擔任本公司執行董事。彼為本集團的創辦人，自深圳市年年卡網絡科技有限公司(「深圳年年卡」)註冊成立起一直擔任董事兼董事會主席。彼負責監督本集團的整體戰略規劃及管理。黃先生於信息技術相關行業擁有逾19年經驗(包括於手機話費代充服務行業逾17年的經驗)。在創辦深圳年年卡之前，彼於二零零四年六月至二零零六年五月曾任深圳市原動力電訊有限公司總經理，該公司主要從事提供信息技術外包服務，彼負責其業務發展。黃先生於二

Biographical Details of Directors and Senior Management 董事及高級管理層履歷詳情

from May 2001 to May 2004, where he was responsible for strategic planning and management of the company. Prior to that, Mr. Huang was a shareholder and worked as a supervisor for Shenzhen Difulan Industrial Limited Company from May 1998 to May 2001, where he was responsible for administrative and financial management. Mr. Huang was an employee of the Shenzhen Post Office (深圳市郵電局) from September 1988 to August 1992, and an employee of Shenzhen Telecommunications Development Company (深圳市電信發展公司) from November 1992 to November 1995. Prior to that, Mr. Huang worked for Shenzhen Fengsheng International Textile and Fashion Company (深圳豐盛國際染織服裝有限公司) from October 1986 to October 1988. Mr. Huang is a director of Fun Charge Technology Limited (“**Fun Charge Technology**”), a substantial shareholder of the Company.

Mr. Guo Wei (郭威), aged 36, has been appointed as an executive Director of the Company with effect from 28 October 2025. Mr. Guo obtained bachelor degrees in economics and mathematics from the Central University of Finance and Economics (中央財經大學) in June 2011. He further obtained master degrees in economics from the University of California, Santa Barbara in June 2012 and the University of Maryland, College Park in May 2014. Mr. Guo was rewarded with PhD Dissertation Grant from the American Real Estate and Urban Economics Association in 2021. Since September 2023, Mr. Guo has been serving as a vice president at the Strategy and Corporate Development Department in the Huatai Financial Holdings Limited. From October 2022 to June 2023, Mr. Guo was a manager and economist of the Hong Kong Institute for Monetary and Financial Research at the Hong Kong Monetary Authority. From June 2016 to May 2021, Mr. Guo was a project officer and economist in the Strategy, Policy, and Review Department of the International Monetary Fund. From July 2014 to June 2017, Mr. Guo consecutively served as an analyst and consultant with regional and group chief economists in the World Bank Group.

零零一年五月至二零零四年五月為Shenzhen Honglingyu Industrial Limited Company的股東兼董事，負責公司的策略規劃及管理。在此之前，黃先生在一九九八年五月至二零零一年五月曾為Shenzhen Difulan Industrial Limited Company股東並擔任監事，負責行政及財務管理。黃先生於一九八八年九月至一九九二年八月曾為深圳市郵電局僱員，於一九九二年十一月至一九九五年十一月為深圳市電信發展公司僱員。在此之前，黃先生在一九八六年十月至一九八八年十月曾任職於深圳豐盛國際染織服裝有限公司。黃先生為Fun Charge Technology Limited (“**Fun Charge Technology**”) (為本公司的主要股東)的董事。

郭威先生，36歲，自二零二五年十月二十八日起獲委任為本公司執行董事。郭先生於二零一一年六月取得中央財經大學經濟學與數學學士學位，並分別於二零一二年六月和二零一四年五月自加利福尼亞大學聖巴巴拉分校(University of California, Santa Barbara)和馬里蘭大學帕克分校(University of Maryland, College Park)取得經濟學碩士學位。郭先生於二零二一年獲得美國房地產和城市經濟學會博士論文資助基金。自二零二三年九月起，郭先生擔任華泰金融控股有限公司(Huatai Financial Holdings Limited)戰略與企業發展部副總裁。自二零二二年十月至二零二三年六月，郭先生為香港金融管理局轄下香港貨幣及金融研究中心經理與經濟師。自二零一六年六月至二零二一年五月，郭先生擔任國際貨幣基金組織戰略政策與審核部的項目官與經濟師。自二零一四年七月至二零一七年六月，郭先生先後擔任世界銀行集團內區域與集團首席經濟學家的分析師與顧問。

Biographical Details of Directors and Senior Management 董事及高級管理層履歷詳情

NON-EXECUTIVE DIRECTORS

Mr. Chong Wing Kin, aged 60, was appointed to the Chairman of the Board (the "Chairman") and a non-executive Director on 28 October 2025. Mr. Chong has extensive experience in corporate governance, investment and finance. He graduated at Puning Taoxun Overseas Chinese Middle School* (普寧陶熏華僑中學) in July 1981. Since December 2003, Mr. Chong has been serving as the founder and chairman of the Global Yutong Investment Limited* (環球譽通投資有限公司). From July 2005 to March 2012, Mr. Chong was the chairman of the Shenzhen Yutong Petrochemical Technology Co., Ltd.* (深圳譽通石化科技有限公司). From October 1994 to December 2003, Mr. Chong established Hing Po Securities Limited* (興寶證券有限公司), Hing Po Futures Limited* (興寶期貨有限公司) and Hing Po Finance Limited* (興寶財務有限公司) and had served as the chairman until December 2003. Mr. Chong also has several social positions, including Honorary Life President of the Hong Kong Island Chaoren Association Limited (香港區潮人聯會永遠榮譽會長), Executive Vice President of the Chinese General Chamber of Commerce, Hong Kong (香港中國商會常務副會長); and the President of the Zhuang Shiping Foundation* (莊世平基金會會長), etc.

Mr. Yu Zida (喻子達), aged 61, has been a non-executive Director of the Company since 18 June 2014 and is responsible for overseeing the strategic development of our Group. Mr. Yu has served as the president of Shenzhen Sinomaster Investment Group Co., Ltd. (深圳市神州通投資集團有限公司) since September 2013. He has been a director of T&S Communications Co., Ltd. (深圳太辰光通信股份有限公司) (a company listed on the Shenzhen Stock Exchange, stock code: 300570) since March 2014. He has been a director of Shenzhen Aisidi Co., Ltd. (深圳市愛施德股份有限公司) (a company listed on the Shenzhen Stock Exchange, stock code: 002416) since 20 March 2015. He has been the executive director and the general manager of Shenzhen Sinomaster Photovoltaics Technology Co., Ltd. (深圳市神州通光伏科技有限公司) since 1 August 2023.

非執行董事

莊永健先生，60歲，自二零二五年十月二十八日起獲委任為本公司董事會主席（「主席」）兼非執行董事。莊先生於企業管治、投融資方面擁有豐富經驗。彼於一九八一年七月畢業於普寧陶熏華僑中學。自二零零三年十二月起，莊先生為環球譽通投資有限公司的創辦人，並擔任該公司的董事長至今。自二零零五年七月至二零一二年三月，莊先生擔任深圳譽通石化科技有限公司董事長。自一九九四年十月至二零零三年十二月，莊先生成立興寶證券有限公司、興寶期貨有限公司及興寶財務有限公司，並擔任董事長直至二零零三年十二月。莊先生亦擔任多項社會職務，包括香港區潮人聯會永遠榮譽會長、香港中國商會常務副會長及莊世平基金會會長等職務。

喻子達先生，61歲，自二零一四年六月十八日起一直為本公司的非執行董事，負責監督本公司的戰略發展。喻先生自二零一三年九月起出任深圳市神州通投資集團有限公司總裁。自二零一四年三月起擔任深圳太辰光通信股份有限公司（一家於深圳證券交易所上市的公司，股份代號：300570）的董事。自二零一五年三月二十日起，擔任深圳市愛施德股份有限公司（一家於深圳證券交易所上市的公司，股份代號：002416）的董事。自二零二三年八月一日起擔任深圳市神州通光伏科技有限公司執行董事和總經理。

Biographical Details of Directors and Senior Management 董事及高級管理層履歷詳情

Mr. Yu is an executive committee member and a deputy director of the China National Accreditation Service for Conformity Assessment (中國合格評定國家認可委員會) from November 2008 till now. He was recognized as a National Young and Middle-aged Expert with Outstanding Contributions (中國中青年有突出貢獻專家) by the State Council of the PRC in 1999 for his contribution to engineering services, therefore enjoys the allowance granted by the State Council. He was awarded the title of Qingdao Top Talent (青島市拔尖人才) in April 2013 and was recognized as a national-level talent by the Shenzhen Municipality from November 2013 till now.

He served as the director of the technology center of Haier Group (海爾集團技術中心) from 1988 to 1995; as the deputy general manager of Haier Group Air Conditioning Co., Ltd. (海爾集團空調器有限公司) from 1995 to 1997; as the deputy general manager at the headquarters of Haier Air Conditioning Electronics (海爾集團空調電子本部) from 1997 to 1999; the general manager at the information products division of the Haier Group (海爾集團信息產品本部) from 1999 to 2002; as the vice president of Haier Group Company (海爾集團公司), the general manager at the information products division of the Haier Group and the head of the research and development promotion division of the Haier Group from 2002 to 2009; as the senior vice president and executive vice president of the Haier Group Company, the chief technology officer of the Haier Group Company and the CEO of the Haier Group Digital and Personal Products Group (海爾集團數碼及個人產品集團) from 2009 to 2013; as a director of Qingdao Haier Co. Ltd. (青島海爾股份有限公司), a company listed on the Shanghai Stock Exchange (stock code: 600690), from June 2010 to April 2013.

Mr. Yu received a bachelor's degree in power engineering from Huazhong University of Science and Technology (華中科技大學) (formerly known as Huazhong College of Engineering* (華中工學院)) in July 1985. He further obtained a master's degree in power engineering from Huazhong University of Science and Technology (華中科技大學) (formerly known as Huazhong Polytechnic University* (華中理工大學)) in May 1988. He received his doctorate degree in management from Xi'an Jiaotong University in February 2006.

二零零八年十一月至今，喻先生擔任中國合格評定國家認可委員會執委、副主任。因對工程服務的貢獻於一九九九年獲中國國務院選定為中國中青年有突出貢獻專家，享受國務院政府津貼。二零一三年四月榮獲青島市拔尖人才稱號，二零一三年十一月至今被深圳市評為國家級領軍人才。

一九八八年至一九九五年擔任海爾集團技術中心主任；一九九五年至一九九七年擔任海爾集團空調器有限公司副總經理；一九九七年至一九九九年擔任海爾集團空調電子本部副總經理；一九九九年至二零零二年擔任海爾集團信息產品本部總經理；二零零二年至二零零九年擔任海爾集團公司副總裁、兼任海爾集團信息產品本部總經理、兼任海爾集團研發推進本部部長；二零零九至二零一三年擔任海爾集團公司高級副總裁、執行副總裁、兼任海爾集團公司首席技術官兼任海爾集團數碼及個人產品集團CEO；於二零一零年六月至二零一三年四月擔任青島海爾股份有限公司（一家於上海證券交易所上市的公司，股份代號：600690）的董事。

喻先生於一九八五年七月取得華中科技大學（前稱華中工學院）動力工程學士學位，並於一九八八年五月取得華中科技大學（前稱華中理工大學）動力工程碩士學位。二零零六年二月取得西安交通大學管理學博士學位。

Biographical Details of Directors and Senior Management 董事及高級管理層履歷詳情

INDEPENDENT NON-EXECUTIVE DIRECTORS

Dr. Li Yao (李耀), aged 57, was appointed as an independent non-executive Director by the Board on 30 June 2023. Dr. Li has approximately 30 years of experience in financial industry. Dr. Li served as chief executive officer of a large-scale China overseas investment fund and the chairman of its investment committee, and as co-chief executive officer of a wholly-owned investment management company for one of leading insurance groups in China. Earlier in his career, Dr. Li worked at the head office of a top state-owned commercial bank, where he was responsible for the establishment and expansion of a multinational investment fund advisory business and a domestic investment banking business. In addition, Dr. Li received his bachelor's degree in finance from China Nanjing University, his master's degree in finance from Nankai University of China, and his doctorate degree in economics from Renmin University of China. Dr. Li is currently an independent non-executive director of Bairong Inc., a company listed on the Stock Exchange (stock code: 6608).

Mr. Zhang Mingqun (張鳴群), aged 50, has over 20 years of experience in supply chain management, financial trading, commodity trading, investment and energy industry. Mr. Zhang was the partner of C&Y Global Inc., a company primarily engaged in the wholesale export of scrap metal in the global market, from March 2008 to October 2016, where he was mainly responsible for handling metal and commodity trading matters. Mr. Zhang also served as the managing director of a private equity investment institution, namely Nio Capital, from November 2016 to October 2018, where he was mainly responsible for the overall management of the investment and financing business of the corporation. Mr. Zhang is currently an investment and operation partner of Starquest Capital Equity Investment Management (Shenzhen) Co., Ltd.* (星界資本股權投資管理(深圳)有限公司) and is responsible for the overall management of the company's operation. Mr. Zhang received a bachelor's degree in computer science from York University in June 2001 and a master's degree in business administration from PBC School of Finance, Tsinghua University in May 2023. Mr. Zhang was the vice president of the energy division of the Asia Pacific of General Electric Company, a company listed on New York Stock Exchange (stock code: GE), from October 2003 to February 2008.

獨立非執行董事

李耀博士，57歲，於二零二三年六月三十日獲董事會委任為獨立非執行董事。李博士於金融業擁有約30年經驗。李博士曾擔任大型中國海外投資基金的首席執行官以及基金投資委員會主席，也曾為中國主要保險集團之一出任其全資投資管理公司的聯席首席執行官。在其早期職業生涯裏，李博士曾在大型國有商業銀行總行工作，負責籌建和拓展跨國投資基金顧問業務及國內投資銀行業務。此外，李博士曾獲中國南京大學金融學學士學位、中國南開大學金融學碩士學位及中國人民大學經濟學博士學位。李博士目前為百融雲創(聯交所上市公司，股份代號：6608)的獨立非執行董事。

張鳴群先生，50歲，於供應鏈管理、金融交易、商品貿易、投資及能源行業擁有逾20年經驗。張先生於二零零八年三月至二零一六年十月擔任C&Y Global Inc.(主要從事全球市場廢金屬批發出口的公司)的合夥人，其主要負責處理金屬及商品貿易事宜。張先生於二零一六年十一月至二零一八年十月亦擔任私募股權投資機構(即蔚來資本)的董事總經理，其主要負責該公司投融資業務的整體管理。張先生目前為星界資本股權投資管理(深圳)有限公司的投資及營運合夥人，負責該公司經營的整體管理。張先生於二零零一年六月獲約克大學計算機科學學士學位，並於二零二三年五月獲清華大學五道口金融學院工商管理碩士學位。張先生於二零零三年十月至二零零八年二月擔任通用電氣公司(紐約證券交易所上市公司，股份代號：GE)亞太區能源部副總裁。

Biographical Details of Directors and Senior Management 董事及高級管理層履歷詳情

Ms. Hong Ting (項婷), aged 39, was appointed as an independent non-executive Director by the Board on 12 May 2025. Ms. Hong obtained a Bachelor of Business degree from The Chinese University of Hong Kong in 2008. She is a fellow member of the Hong Kong Institute of Certified Public Accountants and a Certified Public Accountant (Practising) in Hong Kong. She worked for an international audit firm and has over 17 years of experience in accounting, auditing, taxation and financial consulting. Ms. Hong is currently the managing director of Rongcheng (Hong Kong) CPA Limited.

Ms. Hong was a non-executive director of Alco Holdings Limited, a company listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") (stock code: 328) for the period from June 2022 to January 2023. Ms. Hong was also an independent non-executive director of Wai Chun Bio-Technology Limited, a company listed on the Main Board of the Stock Exchange (stock code: 660), from October 2022 to April 2024, C&D Newin Paper & Pulp Corporation Limited, a company listed on the Main Board of the Stock Exchange (stock code: 731), from October 2024 to February 2025, and Jingrui Holdings Limited, a company listed on the Main Board of the Stock Exchange (stock code: 1862), from December 2024 to December 2025, respectively. Ms. Hong has been an independent non-executive director of Yun Lee Marine Group Holdings Limited, a company listed on the Main Board of the Stock Exchange (stock code: 2682), since January 2023, World Houseware (Holdings) Limited, a company listed on the Main Board of the Stock Exchange (stock code: 713), since July 2023, Ernest Borel Holdings Limited, a company listed on the Main Board of the Stock Exchange (stock code: 1856), since May 2025, and Qingdao Gon Technology Co., Ltd., a company listed on the Main Board of the Stock Exchange (stock code: 2768), since June 2025, respectively.

項婷女士，39歲，自二零二五年五月十二日起獲董事會委任為獨立非執行董事。項女士於二零零八年取得香港中文大學商學學士學位。彼為香港會計師公會資深會員及香港執業會計師。彼曾於一家國際審計公司任職，並於會計、審計、稅務及財務諮詢方面擁有逾17年經驗。項女士現任容誠(香港)會計師事務所有限公司之董事總經理。

項女士曾於二零二二年六月起至二零二三年一月止期間擔任Alco Holdings Limited(於香港聯合交易所有限公司(「聯交所」)主板上市的公司，股份代號：328)的非執行董事。自二零二二年十月至二零二四年四月、二零二四年十月至二零二五年二月、二零二四年十二月至二零二五年十二月，項女士亦分別擔任瑋俊生物科技有限公司(於聯交所主板上市的公司，股份代號：660)、建發新勝漿紙有限公司(於聯交所主板上市的公司，股份代號：731)及景瑞控股有限公司(於聯交所主板上市的公司，股份代號：1862)的獨立非執行董事。自二零二三年一月、二零二三年七月、二零二五年五月及二零二五年六月起，項女士分別擔任潤利海事集團控股有限公司(於聯交所主板上市的公司，股份代號：2682)、世界(集團)有限公司(於聯交所主板上市的公司，股份代號：713)、依波路控股有限公司(於聯交所主板上市的公司，股份代號：1856)及青島國恩科技股份有限公司(於聯交所主板上市的公司，股份代號：2768)的獨立非執行董事。

Biographical Details of Directors and Senior Management 董事及高級管理層履歷詳情

Save as disclosed above,

- (1) the Directors did not hold any directorship in other listed public companies of which the securities are listed on any securities market in Hong Kong or overseas in the last three years prior to the date of this report and does not hold any other positions with the Company or other members of the Group; and
- (2) the Directors do not have other relationship with any other Directors, senior management, substantial shareholders or controlling shareholders of the Company.

SENIOR MANAGEMENT

Mr. Guan Heng (關恒), aged 45, has been appointed as chief executive officer of the Company with effect from 2 November 2022. Mr. Guan obtained a bachelor's degree in telecommunication engineering from Beijing University of Posts and Telecommunications (北京郵電大學) in 2003, and a master of science degree in telecommunications from Queen Mary University of London in 2004. Since 2015, Mr. Guan has been the managing partner, director and a member of the investment committee of ChiFortune Venture Capital Co., Ltd. (北京紫峰投資管理有限公司). From 2015 to 2022, Mr. Guan was the chief operating officer of Beijing Inspiry Technology Co., Ltd. (北京意銳新創科技有限公司) and co-founder and director of Beijing Payment Union Technology Co., Ltd. (北京派盟互通科技有限公司). From 2014 to 2015, Mr. Guan was the general manager of the Internet Car Business Division of Autopia (Beijing) Mobile Tech Co., Ltd.* (車托幫(北京)移動科技有限公司). From 2008 to 2014, Mr. Guan consecutively served as the project manager and research and development department manager of Sony Ericsson Mobile Communications Inc. and Sony Mobile China Ltd. From 2005 to 2008, he worked as the R&D engineer in the Beijing Research and Development Centre of Nortel Networks Inc. of Canada (加拿大北電網絡北京研發中心). He has accumulated over 19 years of experience in telecommunication industry.

除於上文披露者外，

- (1) 該等董事於本報告日期前過去三年並無在其證券於香港或海外任何證券市場上市的其他公眾公司中擔任任何董事職位，亦無於本公司或本集團其他成員公司擔任任何其他職位；及
- (2) 該等董事概無與本公司任何其他董事、高級管理人員、主要股東或控股股東有其他關係。

高級管理層

關恒先生，45歲，自二零二二年十一月二日起獲委任為本公司行政總裁。關先生於二零零三年獲北京郵電大學通信工程學學士學位，並於二零零四年獲倫敦大學瑪麗女王學院通信工程學碩士學位。自二零一五年起，關先生一直擔任北京紫峰投資管理有限公司的管理合夥人、董事和投委會委員。自二零一五年至二零二二年，關先生擔任北京意銳新創科技有限公司的首席運營官及北京派盟互通科技有限公司的聯合創始人和董事。自二零一四年至二零一五年，關先生擔任車托幫(北京)移動科技有限公司的互聯網汽車事業部總經理。自二零零八年至二零一四年，關先生先後擔任索尼愛立信及索尼移動的項目經理及研發部門經理職務。自二零零五年至二零零八年，彼擔任加拿大北電網絡北京研發中心的研發工程師。彼於電信行業積逾19年經驗。

Biographical Details of Directors and Senior Management 董事及高級管理層履歷詳情

Mr. Hung Hing Hung (洪慶虹), aged 44, is the Chief Financial Officer and Company Secretary of the Company. Mr. Hung joined the Company in November 2021. He has over 19 years of experience in the field of auditing, accounting and financing. Prior to joining the Company, Mr. Hung held senior positions in different organisations, including an international accounting firm and various public and private companies in Hong Kong. Mr. Hung is responsible for the financial management and company secretarial matters of the Group.

Mr. Hung graduated from The Chinese University of Hong Kong and obtained a bachelor's degree in business administration (professional accountancy) in 2006. He is a fellow member of The Hong Kong Institute of Certified Public Accountants.

洪慶虹先生，44歲，本公司首席財務官兼公司秘書。洪先生於二零二一年十一月加入本公司。彼於審核、會計及融資領域具備19年以上經驗。加入本公司前，洪先生曾擔任不同機構（包括國際會計師事務所及香港多間公眾和私人公司）的高級職位。洪先生負責本集團財務管理及公司秘書事務。

洪先生於二零零六年畢業於香港中文大學，獲工商管理（專業會計）學士學位。彼為香港會計師公會資深會員。

The Board is pleased to present the corporate governance report of the Company for the year ended 31 December 2025.

CORPORATE GOVERNANCE PRACTICES

It is the belief of the Board that good corporate governance plays a vital part in maintaining the success of the Company. The Group is committed to maintaining high standards of corporate governance to safeguard the interests of the shareholders of the Company (the “Shareholders”) and to enhance corporate accountability.

For the year ended 31 December 2025, the Company has complied with all the applicable code provisions (the “Code Provisions”) of the Corporate Governance Code (the “CG Code”) as set out in Appendix C1 to the Rules Governing the Listing of Securities on the Stock Exchange (the “Listing Rules”). The Company will continue to review the current corporate governance structure from time to time and make necessary changes when appropriate and report the same to Shareholders accordingly.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “Model Code”) as set out in Appendix C3 to the Listing Rules as its code of conduct regarding Director’s securities transactions. Having made specific enquiry to all Directors, all the Directors have confirmed that they complied with the required standard of dealings set out in the Model Code during the year ended 31 December 2025.

THE BOARD

Corporate culture and strategy

The Company is committed to the development of the digital economy, and will leverage on digitalisation and adhere to the concept and corporate culture of benefiting the public, with an aim to provide customers with safe, reliable, stable and trustworthy high-quality services. The Board recognises that corporate culture is an important support for the Group’s long-term development and good corporate governance. The Company strictly abides by the national laws and regulations, constantly optimises the corporate governance structure, so as to enhance the corporate governance level and continue to promote the corporate culture of integrity. Taking high standard of business ethics as the yardstick to carry out its business, the Company actively undertakes and fulfills its social responsibilities and strives to lay a solid foundation for the realization of high-quality and sustainable development of the Company to continue creating values for shareholders, customers, employees and society. For details of the Company’s corporate culture, values and strategies, please refer to the “Environmental, Social and Governance Report” in this annual report.

董事會欣然呈報本公司截至二零二五年十二月三十一日止年度的企業管治報告。

企業管治常規

董事會相信，良好的企業管治乃維持公司成功的重要元素。本集團致力維持高標準的企業管治以捍衛本公司股東（「股東」）的利益及加強企業責任。

截至二零二五年十二月三十一日止年度，本公司已遵守聯交所證券上市規則（「上市規則」）附錄C1所載企業管治守則（「企業管治守則」）的所有適用守則條文（「守則條文」）。本公司將繼續不時檢討現有企業管治架構並適時作出必要調整並向股東匯報。

董事進行證券交易的標準守則

本公司已採納上市規則附錄C3所載上市發行人董事進行證券交易的標準守則（「標準守則」）作為董事進行證券交易的操守準則。經向全體董事進行特別查詢，所有董事均已確認彼等於截至二零二五年十二月三十一日止年度已遵守標準守則所載交易標準規定。

董事會

企業文化策略

本公司致力於數字經濟的發展，將以數字為引領，秉承著惠及大眾的理念和企業文化，向客戶提供安全放心、穩定可靠、值得信賴的優質服務。董事會認同企業文化為本集團長遠發展、良好企業管治的重要支撐。本公司嚴格遵守國家法律法規，不斷完善公司治理架構，努力提高公司治理水平，持續弘揚誠信的企業文化，以高標準的商業道德作為業務開展的準繩，積極承擔和履行社會責任，力求為企業實現高質量、可持續發展打好基礎，持續地為股東、客戶、員工和社會創造價值。有關本公司企業文化、價值及策略的詳情請參閱本年報的「環境、社會和管治報告」。

Corporate Governance Report

企業管治報告

BOARD COMPOSITION

The Board currently comprises eight Directors, including three executive Directors, two non-executive Directors and three independent non-executive Directors.

The composition of the Board for the year ended 31 December 2025 and up to the date of this annual report is as follows:

Executive Directors

Dr. ZHOU Jinhuan (*resigned as Chairman on 28 October 2025*)

Mr. GUAN Heng (*Chief Executive Officer*) (*resigned as executive director on 28 October 2025*)

Mr. HUANG Junmou (*honorary chairman*)

Mr. Guo Wei (*appointed on 28 October 2025*)

Non-executive Directors

Mr. FAN Weiguo (*resigned on 28 October 2025*)

Mr. YU Zida

Mr. Chong Wing Kin (*appointed as Chairman and non-executive director on 28 October 2025*)

Independent non-executive Directors

Mr. ZHANG Mingqun

Ms. ZOU Guoying (*resigned on 12 May 2025*)

Dr. LI Yao

Ms. Hong Ting (*appointed on 12 May 2025*)

董事會組成

董事會目前由八名董事組成，包括三名執行董事、兩名非執行董事及三名獨立非執行董事。

截至二零二五年十二月三十一日止年度及直至本年報日期，董事會組成如下：

執行董事

周金黃博士 (於二零二五年十月二十八日辭任主席)

關恒先生 (行政總裁) (於二零二五年十月二十八日辭任執行董事)

黃俊謀先生 (榮譽主席)

郭威先生 (於二零二五年十月二十八日獲委任)

非執行董事

范衛國先生 (於二零二五年十月二十八日辭任)

喻子達先生

莊永健先生 (於二零二五年十月二十八日獲委任為主席和非執行董事)

獨立非執行董事

張鳴群先生

鄒國英女士 (於二零二五年五月十二日辭任)

李耀博士

項婷女士 (於二零二五年五月十二日獲委任)

The biographical details of the Directors and the relationships among the board members and the senior management are set out in the section headed “Biographical Details of Directors and Senior Management” on pages 21 to 28 of this annual report. Details regarding the term of appointment of the non-executive Directors are set out in the section headed “Directors’ Service Contracts and Letters of Appointment” on pages 87 to 88 in this annual report.

Chairman and Chief Executive Officer

Code provision C.2.1 of the CG Code stipulates that the roles of chairman and chief executive officer of a listed company should be separate and should not be performed by the same individual. In accordance with Code Provision C.2.1 of the CG Code, during the year ended 31 December 2025, the roles of the Chairman and chief executive officer are separately performed by Mr. Zhou Jinhuang (resigned as Chairman on 28 October 2025), Mr. Chong Wing Kin (appointed as Chairman on 28 October 2025) and Mr. Guan Heng, and the division of their responsibilities is clearly established and set out in writing in order to ensure a clear distinction between the responsibilities of the Chairman and chief executive officer.

Mr. Zhou Jinhuang has been appointed as the Chairman with effect from 26 January 2024 to 27 October 2025 and primarily responsible for providing leadership to the Board and overseeing the Group’s overall strategic planning and management. The Chairman provides leadership and is responsible for the effective functioning of the Board in accordance with good corporate governance practices. With the support of the company secretaries of the Company, the Chairman is also responsible for ensuring that the Directors receive, in a timely manner, adequate information, which must be accurate, clear, complete and reliable, and appropriate briefing on issues arising at Board meetings, and that all key and appropriate issues are discussed by the Board in a timely manner. The Chairman encourages all Directors, including the independent non-executive Directors, to actively participate in all board and committee meetings. Mr. Zhou has resigned as the Chairman on 28 October 2025 and his duty was taken over by Mr. Chong Wing Kin who was appointed as the new Chairman of the Company since 28 October 2025.

Mr. Guan Heng is the chief executive officer of the Company. He is responsible for the Group’s day-to-day management, operations and business development in the PRC. Mr. Guan has accumulated over 19 years of experience in telecommunication industry.

董事履歷及董事會成員與高級管理層之間的關係載於本年報第21至28頁「董事及高級管理層履歷詳情」一節。有關委任非執行董事的任期詳情載於本年報第87至88頁「董事服務合約及委任函」一節。

主席及行政總裁

企業管治守則的守則條文C.2.1規定，上市公司主席及行政總裁的角色應有所區分，而不應由一人同時兼任。根據企業管治守則的守則條文C.2.1，截至二零二五年十二月三十一日止年度，主席及行政總裁的角色有所區分，分別由周金黃先生（於二零二五年十月二十八日辭任主席）、莊永健先生（於二零二五年十月二十八日獲委任為主席）及關恒先生擔任，並以書面列載清楚界定彼等之間職責的分工，以確保主席及行政總裁的職責分明。

自二零二四年一月二十六日起至二零二五年十月二十七日，周金黃先生獲委任為主席，彼主要負責領導董事會及監督本集團的整體戰略規劃及管理。主席領導及負責董事會按照良好企業管治常規有效運作。在本公司公司秘書的支持下，主席亦負責確保董事及時收到準確、清晰、完整及可靠的充分資訊，並負責確保就董事會會議上所有提呈事項作出適當簡報，且所有主要及適當的事項由董事會及時地討論。主席鼓勵全體董事（包括獨立非執行董事）積極參與所有董事會及委員會會議。周先生已於二零二五年十月二十八日辭任主席，其職務由莊永健先生接任，彼於二零二五年十月二十八日獲委任為本公司新主席。

關恒先生為本公司行政總裁。彼負責本集團於中國的日常管理、運作及業務發展。關先生在電信行業累積逾19年經驗。

Corporate Governance Report

企業管治報告

Independent non-executive Directors

During the year ended 31 December 2025, the Board at all times met the has complied with requirements Rules 3.10(1) and (2) and 3.10A of the Listing Rules relating to the appointment of at least three independent non-executive Directors, representing one-third of the Board, with at least one of whom possessing appropriate professional qualifications or accounting or related financial management expertise.

The Company has received written annual confirmation from each of the independent non-executive Directors in respect of his/her independence in accordance with the independence guidelines set out in Rule 3.13 of the Listing Rules. The Company considers all independent non-executive Directors are independent in accordance with the independence guidelines as set out under Rule 3.13 of the Listing Rules.

Responsibilities, Accountabilities and Contributions of the Board and Management

The Board is responsible for leadership and control of the Company and oversees the Company's businesses, strategic decisions and performance and is collectively responsible for promoting the success of the Company by directing and supervising its affairs. The Directors take decisions objectively in the interests of the Company. The Board has delegated to the chief executive officer, and through him, to the senior management the authority and responsibility for the day-to-day management and operation of the Group. In addition, the Board has established board committees (the "Board Committees") and has delegated to these Board Committees various responsibilities as set out in their respective terms of reference. Further details of these committees are set out in section headed "Board Committees" in this annual report.

The Board reserves for its decision all major matters relating to policy matters, strategies and budgets, internal control and risk management, material transactions (in particular those that may involve conflict of interests), financial information, appointment of Directors and other significant operational matters of the Company. Responsibilities relating to implementing decisions of the Board, directing and coordinating the daily operation and management of the Company are delegated to the management.

獨立非執行董事

於截至二零二五年十二月三十一日止年度，董事會一直遵守上市規則第3.10(1)及(2)以及3.10A條有關委任至少三名獨立非執行董事（佔董事會人數的三分之一），而其中至少有一名獨立非執行董事擁有適當的專業資格或會計或相關財務管理專長的規定。

本公司已接獲各獨立非執行董事根據上市規則第3.13條所載獨立指引就其獨立性發出的書面年度確認書。根據上市規則第3.13條所載獨立指引，本公司認為全體獨立非執行董事確屬獨立人士。

董事會及管理層的責任、問責性及貢獻

董事會負責領導及監控本公司，監督本公司的業務、戰略規劃及表現，並集體負責透過指揮及監管本公司事務推動其成功發展。董事以本公司的利益為依歸作出客觀決定。董事會已授予行政總裁權力及責任，並透過其授予高級管理層權力及責任，以管理本集團的日常事務及經營業務。此外，本集團已成立董事委員會（「董事委員會」），並已授予該等董事委員會各項責任，相關責任載於彼等各自的職權範圍內。該等委員會的進一步詳情載於本年報中「董事委員會」一節。

董事會對涉及政策事宜、策略及預算、內部控制及風險管理、重大交易（特別是可能涉及利益衝突的交易）、財務資料、委任董事及本公司其他重大運作事宜的所有重要事宜保留決策權。有關執行董事會決策、指導及協調本公司日常營運及管理的職責轉授予管理層。

Corporate Governance Report

企業管治報告

All Directors, including non-executive Directors and independent non-executive Directors, have brought a wide spectrum of valuable business experience, knowledge and professionalism to the Board for its efficient and effective functioning.

All Directors have access to all the information of the Company as well as the services and advice of the company secretary and senior management. The Directors may, upon request, seek independent professional advice in appropriate circumstances, at the Company's expenses for discharging their duties to the Company.

All Directors shall ensure that they carry out duties in good faith, in compliance with applicable laws and regulations, and in the interest of the Company and the Shareholders at all times.

The CG Code requires directors to disclose the number and nature of offices held in public companies or organizations and other significant commitments as well as their identity and the time involved to the issuer. Directors have agreed to disclose their commitments to the Company in a timely manner and the Board regularly reviews the contribution required from each Director to perform his/her responsibilities to the Company.

The Company has arranged for appropriate insurance cover for Directors' liabilities in respect of legal actions against its Directors.

全體董事（包括非執行董事及獨立非執行董事）已為董事會的高效運作帶來廣泛有價值的業務經驗、知識及專業技能。

全體董事均可全面並及時獲得本公司所有資料以及要求公司秘書及高級管理層提供服務及意見。董事可應要求在適當情況下徵詢獨立專業意見，以向本公司履行其職責，費用由本公司承擔。

所有董事須確保彼等秉誠履行職責，遵守適用法律及法規，並於任何時候均以本公司及股東的利益行事。

企業管治守則要求董事披露彼等在公眾公司或組織所擔任職位數目和性質及其他重大供職及彼等的身份及為發行人投入的時間，董事已同意及時向本公司披露彼等的供職，而董事會定期審閱各董事在履行其對本公司的責任時所作出的貢獻。

本公司已就針對董事提起的法律訴訟安排適當的董事責任保險保障。

Corporate Governance Report

企業管治報告

Board Diversity Policy

The Board revised and adopted a board diversity policy on 30 March 2022 which set out the approach to achieve diversity on the Board. The Company considered diversity of board members can be achieved through consideration of a number of aspects, including but not limited to gender, age, cultural and educational background, professional qualification, skills, knowledge and industry and length of service. The Company aims to maintain an appropriate balance of diversity perspectives of the Board that are relevant to the Company's business growth. All Board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board.

Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional qualification, skills, knowledge and length of service. The ultimate decision will be made upon the merits and the contribution that the selected candidates will bring to the Board.

The Nomination Committee will review the board diversity policy, as annually appropriate, to ensure the effectiveness of this policy. The Nomination Committee will discuss any revisions that may be required, and recommend any such revisions to the Board for consideration and approval.

As at the date of this annual report, the Board comprises of eight Directors, covering different genders and has a broad age distribution and a diverse mix of background, knowledge and skills, the composition was as follows:

董事會多元化政策

董事會於二零二二年三月三十日修訂及採納董事會多元化政策，其中載有實現董事會多元化的方法。本公司認為可透過多方面考慮實現董事會成員多元化，包括但不限於性別、年齡、文化及教育背景、專業資質、技能、知識及行業以及服務年長。本公司旨在保持董事會多元化的適當平衡以配合公司業務成長。董事會所有委任將用人唯才，並在考慮候選人時以客觀準則充分顧及董事會成員多元化的裨益。

候選人的甄選將基於一系列多元化角度，包括但不限於性別、年齡、文化及教育背景、種族、專業資質、技能、知識及服務年長。最終決定將按所選候選人的優點及其將為董事會帶來的貢獻而作出。

提名委員會將在每年適當時候檢討董事會多元化政策，以確保該政策行之有效。提名委員會將會討論任何或需作出的修訂，並向董事會提出修訂建議，供董事會審批。

於本年報日期，董事會由八名董事組成，涵蓋不同性別及各個年齡段、背景、經驗及技能的組合多元化，構成情況如下：

Corporate Governance Report

企業管治報告

Name of indicator	指標名稱	Unit	單位	Number 數量
By age:	按年齡分：			
50 years old and below	50歲及以下	person	人	3
51-60 years old	51-60歲	person	人	4
61-65 years old	61-65歲	person	人	1
By gender:	按性別分：			
Male	男性	person	人	7
Female	女性	person	人	1
By type of Directors:	按董事類別分：			
Executive Director	執行董事	person	人	3
Non-executive director	非執行董事	person	人	2
Independent non-executive Director	獨立非執行董事	person	人	3

Members of the Board have diversified professional backgrounds in economics, business administration and engineering, as well as experience in investment management and financial auditing. The Nomination Committee considers that, appropriate balance has been stricken among the Board members in terms of skills, experience and perspectives.

董事會成員擁有經濟學、工商管理 and 工程學等多元化專業背景，以及投資管理、財務審計等從業經驗。提名委員會認為董事會成員在技能、經驗及觀點方面已達致適當平衡。

Corporate Governance Report

企業管治報告

Workforce Diversity Policy

The Company revised and adopted the workforce diversity policy on 27 August 2025 to articulate the Group's fundamental philosophy and commitment to diversity and inclusion of the workforce, including the following:

1. Committed to creating an inclusive culture where every staff can feel valued and respected;
2. Encourage different opinions and unique talents of staff through appropriate empowerment;
3. Provide ongoing training, support and resources to our staff to ensure voice of every staff is heard and they are supported to achieve their potential.

The Group will regularly monitor and review the diversity balance to ensure that the Group achieves its diversity objectives and promotes an inclusive work environment where individual differences are respected and valued.

員工多元化政策

本公司於二零二五年八月二十七日修訂及採納員工多元化政策，闡明本集團對員工多元化和包容性的基本理念與承諾，包括以下：

1. 致力營造共融文化，讓每位員工均能感受到被重視和尊重；
2. 通過適當的賦權，鼓勵員工提出不同意見，發揮獨特才能；
3. 向員工提供持續的培訓、支援和資源，以確保每位員工的聲音都能被聽見，並助其盡展潛能。

本集團將定期監察及檢討多元化平衡，確保本集團實現其多元化目標並推動建立一個尊重和重視個人差異的共融工作環境。

GENDER DIVERSITY

The Board considers that gender diversity is an important element of Board diversity. The Board currently has one female member representing 12.5% of the Board members. The Board wishes to at least maintain the current level of female representation. Regarding succession to the Board, the Nomination Committee and the Remuneration Committee assists in identifying potential candidates for Directors as and when necessary. The Board will consider continuing to increase the proportion of female members if suitable candidates become available in the future.

For the year ended 31 December 2025, the Remuneration Committee is of the opinion that it has achieved substantially its measurable objective of diversity on the Board, except for gender diversity. The Nomination Committee focuses on the cultural and educational background, professional and technical expertise and competency of the Board members, and reviews the composition of the executive Directors and independent non-executive Directors to ensure appropriate independence within the Board. The Company will continue to maintain a balance in the diversity of the Board as appropriate and beneficial to the Company's development.

The Group has a diverse workforce in terms of gender, providing a variety of ideas and levels of competency that contribute to the Group's success. In the hiring process, the Group takes into account a number of measurable factors, including but not limited to gender, age, cultural and educational background, ethnicity, professional specialisation, experience, skills, knowledge and other qualifications. Appointment of candidates is solely based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Group. As of 31 December 2025, female employees account for approximately 54.7% of the Group's total workforce and approximately 18.2% of its senior management. Overall, the Board considers the recruitment strategy adopted by the Group is effective and adequate.

As at 31 December 2025, the gender ratio of the Group's staff, including the Company's senior management, was approximately 48% male and 52% female. The Company recruits people on the principle of meritocracy and non-discrimination. The Board is satisfied that the Company's workforce has met the requirements for gender diversity.

性別多元化

董事會認為性別多元化屬董事會多元化的重要元素。董事會目前有一名女性成員，佔董事會成員的12.5%。董事會希望其女性成員比例至少維持在現時的水平。在董事會繼任方面，提名委員會與薪酬委員會在有需要時協助物色潛在董事人選。日後若有適合人選，董事會將考慮繼續增加女性成員的比例。

除性別多元化外，於截至二零二五年十二月三十一日止年度，薪酬委員會認為在相當程度上已達致董事會成員多元化的可計量目標。提名委員會專注董事會成員文化及教育背景、專業及技能專長以及本領，並審閱執行董事及獨立非執行董事之組成，以確保董事會內適當之獨立性。本公司將繼續在適合並有利於本公司發展的董事會多元化範疇保持平衡性。

本集團擁有性別多元化的員工隊伍，提供了各種有助於本集團成功的理念及能力水平。在招聘過程中，本集團考慮到多個可計量因素，包括但不限於性別、年齡、文化及教育背景、種族、專業專長、經驗、技能、知識及其他資格。候選人的委任僅以用人唯才為原則，並會根據客觀標準甄選人選，並充分顧及本集團多元化的裨益。截至二零二五年十二月三十一日，女性僱員分別佔本集團全體僱員及高級管理層約54.7%及18.2%。整體而言，董事會認為本集團採用的招聘策略屬有效及充分。

於二零二五年十二月三十一日，本集團員工（包括本公司高級管理層）的性別比例約為48%為男性及52%為女性。本公司以用人唯才及非歧視為原則進行招聘。董事會信納，本公司的員工已滿足性別多元化。

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BOARD MEETINGS

Board Practices and Conduct of Meetings

Annual meeting schedules and draft agenda of each meeting are normally made available to Directors in advance. The Board meets at least four times per year at approximately quarterly intervals in accordance with Code Provision C.5.1 of the CG Code. Notice of not less than 14 days would be given for all regular board meetings to provide all Directors with an opportunity to attend pursuant to Code Provision C.5.3 of the CG Code and include matters in the agenda for a regular meeting.

For other board and committee meetings, reasonable notice would be given. Board papers together with all appropriate, complete and reliable information are sent to all Directors at least three days before each board meeting or committee meeting to keep Directors have sufficient time to review the papers and be adequately prepared for the meetings. All Directors can access to the senior management and the joint company secretaries of the Company at all times and upon reasonable request seek independent professional advice at the Company's expense.

Minutes of the meetings are kept properly with copies circulated to all Directors for information and record. Minutes of the board meetings and committee meetings are recorded in sufficient detail of the matters considered by the Board and the committees and the decisions reached, including any concerns raised by the Directors. Draft minutes of each board meeting and committee meeting are sent to the Directors for comments within a reasonable time after the date on which meeting is held. The minutes of the board meetings are available for inspection by Directors.

The articles of association of the Company (the "Articles") contain provisions requiring Directors to abstain from voting and not to be counted in the quorum at meetings for approving transactions in which such Directors or any of their associates have a material interest.

董事會會議

董事會常規及會議程序

週年會議時間表及每次會議議程草擬本均會預先向董事提供。根據企業管治守則的守則條文C.5.1，董事會每年舉行至少四次會議，大約每季一次。根據企業管治守則的守則條文C.5.3，董事會例行會議通告會於會議舉行前至少14日送呈全體董事，以讓全體董事皆有機會出席及提出商討事項列入例行會議議程。

就其他董事會會議或委員會會議而言，會發出合理通告。董事會會議文件連同所有合適、完整及可靠的資料，均於各董事會會議或委員會會議舉行前最少三天發送予全體董事，以讓董事有充足時間審閱文件及就會議作充分準備。全體董事均可隨時接觸本公司高級管理層及聯席公司秘書，並可在適當要求後徵詢獨立專業意見，費用由本公司承擔。

會議記錄獲妥為保存，副本由全體董事傳閱，以供參考及記錄。董事會會議及委員會會議的會議記錄均充分記載董事會及委員會所考慮事項的詳情及所達成的決策，包括董事提出的任何疑慮。各董事會會議及委員會會議的會議記錄草擬本於會議舉行日期後一段合理時間內送交董事以供其發表意見。董事會會議的會議記錄可供董事查閱。

本公司組織章程細則（「細則」）載有條文，規定董事須於批准該等董事或彼等的任何聯繫人士擁有重大利益的交易的大會上放棄投票，且不計入有關會議的法定人數。

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ATTENDANCE RECORD OF DIRECTORS AND COMMITTEE MEMBERS

The attendance record of each Director at the Board, Board Committees meetings and general meetings of the Company held during the year ended 31 December 2025 is set out in the table below:

董事及委員會成員出席記錄

截至二零二五年十二月三十一日止年度本公司各董事出席董事會、董事委員會會議及股東大會的記錄載於下表：

Name of Director 董事姓名	Attendance/Number of Meetings Held during His/Her Tenure 於任內出席／於任內舉行會議次數					Annual/ Extraordinary General Meeting 股東週年／ 特別大會
	Board Meeting 董事會會議	Nomination Committee 提名委員會	Remuneration Committee 薪酬委員會	Audit Committee 審核委員會		
Executive Directors 執行董事						
Dr. ZHOU Jinhua 周金黃博士	4/4	N/A不適用	N/A不適用	N/A不適用		2/2
Mr. HUANG Junmou 黃俊謀先生	4/4	1/1	1/1	N/A不適用		2/2
Mr. GUAN Heng (resigned on 28 October 2025) 關恒先生(於二零二五年十月二十八日辭任)	3/4	N/A不適用	N/A不適用	N/A不適用		2/2
Mr. Guo Wei (appointed on 28 October 2025) 郭威先生(於二零二五年十月二十八日獲委任)	1/4	N/A不適用	N/A不適用	N/A不適用		0/2
Non-executive Directors 非執行董事						
Mr. Fan Weiguo (resigned on 28 October 2025) 范衛國先生(於二零二五年十月二十八日辭任)	3/4	N/A不適用	N/A不適用	N/A不適用		2/2
Mr. YU Zida 喻子達先生	4/4	N/A不適用	N/A不適用	N/A不適用		2/2
Mr. Chong Wing Kin (appointed on 28 October 2025) 莊永健先生(於二零二五年十月二十八日獲委任)	1/4	N/A不適用	N/A不適用	N/A不適用		0/2
Independent non-executive Directors 獨立非執行董事						
Mr. ZHANG Mingqun 張鳴群先生	4/4	N/A不適用	1/1	2/2		2/2
Ms. ZOU Guoying (resigned on 12 May 2025) 鄒國英女士(於二零二五年五月十二日辭任)	1/4	1/1	1/1	1/2		1/2
Dr. Li Yao 李耀博士	4/4	1/1	N/A不適用	2/2		2/2
Mr. Hong Ting (appointed on 12 May 2025) 項婷女士(於二零二五年五月十二日獲委任)	3/4	0/1	0/1	1/2		1/2

The Company held an annual general meeting and an extraordinary general meeting during the year ended 31 December 2025.

本公司截至二零二五年十二月三十一日止年度舉行了一次股東週年大會及一次特別股東大會。

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Code provision C.2.7 of the CG Code stipulates that the chairman should hold at least one meeting annually with the non-executive Directors (including independent non-executive Directors) without the executive Directors present. For the year ended 31 December 2025, the Chairman met with the non-executive Directors and independent non-executive Directors without other executive Directors present to understand their concerns and to discuss pertinent issues.

CONTINUOUS PROFESSIONAL DEVELOPMENT OF DIRECTORS

Directors keep abreast of responsibilities as Directors of the Company and of the conduct, business activities and development of the Company.

Every newly appointed Director will receive formal, comprehensive and tailored induction on the first occasion of his/her appointment to ensure appropriate understanding of the business and operations of the Company and full awareness of director's responsibilities and obligations under the Listing Rules and relevant statutory requirements. Such induction shall be supplemented by visits to the Company's offices and meetings with senior management of the Company.

Pursuant to Code Provision of CG Code regarding continuous professional development training, Directors should participate in appropriate continuous professional development to develop and refresh their knowledge and skills to ensure that their contribution to the Board remains informed and relevant. Internally facilitated briefings for Directors will be arranged and reading material on relevant topics will be issued to Directors where appropriate. All Directors are encouraged to attend relevant training courses at the Company's expenses. According to the records of the Company, in 2025, all Directors attended training sessions on duties and obligations of directors of companies listed on the Stock Exchange which was conducted by the Company's legal adviser as to Hong Kong laws.

Mr. Guo Wei and Mr. Chong Wing Kin were appointed as Directors on 28 October 2025. They received the legal opinion as stated in Rule 3.09D of the Listing Rules on 4 November 2025, and they have confirmed their understanding of the obligations as a director of the listed issuer.

企業管治守則的守則條文C.2.7規定，主席應在無執行董事出席的情況下與非執行董事（包括獨立非執行董事）最少每年舉行一次會議。截至二零二五年十二月三十一日止年度，主席在無其他執行董事在場的情況下與非執行董事及獨立非執行董事會面，了解其關注事項及討論相關問題。

董事的持續專業發展

董事時刻履行作為本公司董事的職責和行為、留意本公司業務活動及發展。

每名新任董事均於首次獲委任時獲提供正式、全面及针对性入職介紹，確保新董事可適當掌握本公司業務及營運，並完全了解於上市規則及相關法規下的董事職責及責任。有關入職介紹亦會到訪本公司的辦公室以及與本公司高級管理層成員會面。

根據企業管治守則的條文下有關持續專業發展培訓之規定，董事應參與適合的持續專業發展，從而發展及更新其知識及技能，以確保彼等在具備全面資訊及切合所需的情況下對董事會繼續作出貢獻。本公司將在適當情況下為董事安排在內部舉辦簡介會並向董事發出相關主題的閱讀材料。鼓勵全體董事參與相關培訓課程，費用由本公司承擔。根據本公司記錄，於二零二五年，所有董事均已出席有關聯交所上市公司董事職務及職責的培訓，而該等培訓均由本公司有關香港法律的法律顧問舉辦。

郭威先生及莊永健先生於二零二五年十月二十八日獲委任為董事，彼等於二零二五年十一月四日獲得上市規則第3.09D所述的法律意見，彼等已確認明白其作為上市發行人董事的責任。

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During the year ended 31 December 2025, the key methods of attaining continuous professional development by each of the Directors are summarised as follows:

截至二零二五年十二月三十一日止年度，各董事獲得持續專業發展的主要方法概述如下：

Name of Directors		Attending courses/ seminars 出席課程／ 研討會	Reading Regulatory materials 閱讀監管 規定資料
董事姓名			
Executive Directors	執行董事		
Mr. HUANG Junmou	黃俊謀先生	√	√
Dr. ZHOU Jinhuan	周金黃博士	√	√
Mr. GUAN Heng (resigned on 28 October 2025)	關恒先生 (於二零二五年十月二十八日辭任)	√	√
Mr. Guo Wei (appointed on 28 October 2025)	郭威先生 (於二零二五年十月二十八日獲委任)	√	√
Non-executive Directors	非執行董事		
Mr. Fan Weiguo (resigned on 28 October 2025)	范衛國先生 (於二零二五年十月二十八日辭任)	√	√
Mr. YU Zida	喻子達先生	√	√
Mr. Chong Wing Kin (appointed on 28 October 2025)	莊永健先生 (於二零二五年十月二十八日獲委任)	√	√
Independent non-executive Directors	獨立非執行董事		
Mr. ZHANG Mingqun	張鳴群先生	√	√
Ms. ZOU Guoying (resigned on 12 May 2025)	鄒國英女士 (於二零二五年五月十二日辭任)	√	√
Dr. LI Yao	李耀博士	√	√
Ms. Hong Ting (appointed on 12 May 2025)	項婷女士 (於二零二五年五月十二日獲委任)	√	√

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APPOINTMENT AND RE-ELECTION OF DIRECTORS

Code Provision B.2.2 of the CG Code states that all directors appointed to fill a casual vacancy shall be subject to election by shareholders at the first general meeting after appointment and that every director, including those appointed for a specific term, shall be subject to retirement by rotation at least once every three years.

Each of the executive Directors has entered into a service contract with the Company and is appointed for a specific term of one to three years unless terminated by not less than three months' notice in writing served by either the executive Director or the Company.

Each of the non-executive Directors and the independent non-executive Directors has entered into a service contract/signed an appointment letter with the Company and is appointed for a specific term of one to three years.

All appointments of Directors are subject to the provisions of retirement and rotation of Directors under the Articles. In accordance with the Articles, all Directors are subject to retirement by rotation at least once every three years and any new Director appointed to fill a casual vacancy or as an addition to the Board shall hold office only until the next following general meeting of the Company and shall then be eligible for re-election at that meeting.

The procedures and process of appointment, re-election and removal of Directors are laid down in the Articles. The Nomination Committee is responsible for reviewing the Board composition, developing and formulating the relevant procedures for nomination and appointment of Directors, monitoring the appointment and succession planning of Directors and assessing the independence of independent non-executive Directors.

委任及重選董事

企業管治守則的守則條文B.2.2規定所有獲委任填補臨時空缺的董事應在彼等獲委任後的首次股東大會上由股東選任，而每位董事（包括有指定任期的董事）應輪值告退，至少每三年一次。

各執行董事已與本公司訂立服務合約，指定任期為一至三年，除非經執行董事或本公司任何一方發出不少於三個月的書面通知終止。

各非執行董事及獨立非執行董事已與本公司訂立服務合約／簽訂委任函件，獲委任的指定任期為一至三年。

所有董事委任須遵守細則項下董事退任及輪值退任的規定。根據細則，全體董事須至少每三年輪值告退一次，而任何獲委任以加入董事會填補臨時空缺或作為新任董事，僅任職至下屆股東大會並符合資格於會上接受重選。

董事的委任、重選及免職程序及過程已載於細則。提名委員會負責檢討董事會組成、研究及制定提名及委任董事的有關程序、監察董事委任及繼任規劃，以及評估獨立非執行董事的獨立性。

BOARD COMMITTEES

The Board has established three committees, namely the Audit Committee, the Remuneration Committee and the Nomination Committee, for overseeing particular aspects of the Company's affairs. All Board Committees of the Company are established with defined written terms of reference. The terms of reference of the Board Committees are posted on the Stock Exchange's website and Company's website.

Audit Committee

The Company established the Audit Committee with written terms of reference in compliance with Rule 3.21 of the Listing Rules and paragraph D.3 of the CG Code. The primary duties of the Audit Committee are, among other things, to review and supervise the financial reporting process, risk management and internal control system of the Group, oversee the audit process and select external auditors and assess their independence and qualifications.

The Audit Committee comprises three independent non-executive Directors, namely Mr. Zhang Mingqun, Ms. Hong Ting and Dr. Li Yao. Ms. Hong Ting is the chairlady of the Audit Committee and she is the Company's independent non-executive Director with the appropriate professional qualifications.

The Audit Committee held two meetings during the year ended 31 December 2025 to review the annual financial results and report in respect of the year ended 31 December 2024 and interim financial results and report for the six months ended 30 June 2025 as well as significant issues on the financial reporting and compliance procedures, internal control and risk management systems and issues such as the effectiveness of the Company's internal audit function.

董事委員會

董事會已成立三個委員會，即審核委員會、薪酬委員會及提名委員會，負責監督本公司事務的特定方面。本公司所有董事委員會均訂有明確界定的書面職權範圍。有關職權範圍已上載至聯交所網站及本公司網站。

審核委員會

本公司已成立審核委員會，其書面職權範圍符合上市規則第3.21條及企業管治守則D.3段。審核委員會的主要職責為（其中包括）審閱及監察本集團的財務報告程序、風險管理及內部控制系統、監督審核過程及甄選外部核數師及評估彼等的獨立性及資格。

審核委員會由三名獨立非執行董事（張鳴群先生、項婷女士及李耀博士）組成。項婷女士為審核委員會主席，並為本公司擁有適當專業資格的獨立非執行董事。

截至二零二五年十二月三十一日止年度，審核委員會已舉行兩次會議，審閱有關截至二零二四年十二月三十一日止年度的年度業績公告及報告以及截至二零二五年六月三十日止六個月的中期財務業績及報告、有關財務匯報及合規程序、內部控制及風險管理系統的重大事宜，本公司內部審核職能的有效性等事宜。

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Remuneration Committee

The Company established the Remuneration Committee with written terms of reference in compliance with the CG Code and the roles and the responsibilities delegated to the Remuneration Committee by the Board. The primary duties of the Remuneration Committee are, among other things, to establish, review and make recommendation to the Board on the remuneration policy and remuneration packages of individual executive Directors and senior management; and to establish transparent procedures for developing such remuneration policy and structure to ensure that no Director or any of his/her associates will participate in deciding his/her own remuneration.

The Remuneration Committee comprises two independent non-executive Directors, being Mr. Zhang Mingqun and Ms. Hong Ting and one executive Director, being Mr. Huang Junmou. Mr. Zhang Mingqun is the chairman of the Remuneration Committee.

The Remuneration Committee held one meeting during the year ended 31 December 2025. During 2025, the Remuneration Committee reviewed background information on market data including industry indicators and remuneration announcements, the Group's business activities and human resources matters, number of employees, staff costs and the remuneration framework for Directors and key management personnel. The Remuneration Committee also reviewed the remuneration packages for executive Directors, proposed the Directors' fees of executive Directors to the Board and assessed the performance of the executive Directors.

For the year ended 31 December 2025, no material matters relating to the share schemes have been reviewed by the Remuneration Committee or recommended to the Board.

薪酬委員會

本公司已成立薪酬委員會，其書面職權範圍符合企業管治守則及董事會指派薪酬委員會的職務及職責。薪酬委員會的主要職責為（其中包括）設立、檢討薪酬政策及個別執行董事及高級管理層的薪酬待遇並就此向董事會提出建議，並建立發展有關薪酬政策及結構的透明程序，以確保並無董事或其任何聯繫人士將參與決定其本身的薪酬。

薪酬委員會由兩名獨立非執行董事（即張鳴群先生及項婷女士）及一名執行董事（即黃俊謀先生）組成。張鳴群先生為薪酬委員會主席。

截至二零二五年十二月三十一日止年度，薪酬委員會已舉行一次會議。二零二五年內，薪酬委員會審閱有關市場數據（包括行業指標及薪酬公佈）之背景資料、本集團業務活動與人力資源事宜，僱員人數，員工成本以及關於董事和主要管理人員的薪酬框架。薪酬委員會亦審議執行董事的薪酬待遇、向董事會建議執行董事的董事袍金以及評估執行董事的表現。

截至二零二五年十二月三十一日止年度，並沒有與股份計劃有關的重大事項經由薪酬委員會審閱或向董事會作建議。

The Board adopted a revised remuneration policy in December 2022. The primary goal of the Group's remuneration policy for executive Directors is to enable the Company to retain, provide incentive and reflect their individual performance by a reasonable remuneration package. The remuneration package includes basic salary, performance and/or discretionary bonus, participation in the share option scheme (the "Scheme") and other benefits. Remuneration of the non-executive Directors and independent non-executive Directors mainly includes the director's fee which is a matter for the Board to decide by reference to the duties and responsibilities of the non-executive Directors and independent non-executive Directors and their participation in the Scheme.

Nomination Committee

The Company established the Nomination Committee with written terms of reference in compliance with the requirements of the CG Code and the role and responsibilities delegated to the Nomination Committee by the Board. The primary duties of the Nomination Committee are, among other things, to make recommendations to the Board on the appointment and removal of Directors and evaluate the structure and composition of the Board. In the nomination procedures, the Nomination Committee makes reference to criteria including reputation of candidate for integrity, accomplishment, experience, professional and educational backgrounds.

The Nomination Committee comprises two independent non-executive Directors, being Ms. Hong Ting and Dr. Li Yao and one executive Director, being Mr. Huang Junmou. Dr. Li Yao has been appointed as the chairman of the Nomination Committee on 26 January 2024.

The Nomination Committee held a meeting on 27 March 2025 to review the structure, size and composition of the Board, assessed the independence of independent non-executive Directors to determine their eligibility and discussed the re-appointment of Directors and succession planning for Directors.

The Board amended the terms of reference of the Nomination Committee in June 2025. This amendment aims to supplement the functions of the Nomination Committee in assisting the Board in preparing a board skills matrix and supporting the Company in conducting regular evaluations of the Board's performance.

董事會於二零二二年十二月採納已修訂的薪酬政策。本集團對執行董事薪酬政策的主要目標是讓本公司可透過提供合理薪酬待遇，以挽留、提供獎勵及反映其個人表現。薪酬待遇包括基本薪金、績效及／或酌情花紅、參與購股權計劃（「計劃」）及其他福利。非執行董事及獨立非執行董事的薪酬主要包括董事袍金，而該董事袍金乃由董事會經參考非執行董事及獨立非執行董事的職務及職責以及彼等參與計劃的情況而釐定。

提名委員會

本公司已成立提名委員會，其書面職權範圍符合企業管治守則規定及董事會指派提名委員會的職務及職責。提名委員會主要職責為（其中包括）就委任及罷免董事及評估董事會的架構及組成向董事會提供推薦建議。於提名過程中，提名委員會參考的標準包括候選人的誠信度、成就、經驗、專業及教育背景。

提名委員會由兩名獨立非執行董事（即項婷女士及李耀博士）及一名執行董事（即黃俊謀先生）組成。李耀博士於二零二四年一月二十六日獲委任為提名委員會主席。

提名委員會於二零二五年三月二十七日召開一次會議，檢討董事會的結構、規模及組成、評估獨立非執行董事的獨立性以確定彼等的資格以及討論重新委任董事及董事繼任規劃。

董事會於二零二五年六月採納已修訂的提名委員會的職權範圍。該修訂的目的旨在補充提名委員會於協助董事會編製董事會技能表及支援本公司定期評估董事會表現的職能。

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The Nomination Committee will evaluate, select and recommend candidate(s) for directorships to the Board by giving due consideration to criteria including but not limited to (collectively, the “Criteria”):

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| <p>(a) Diversity in aspects including but not limited to gender, age, cultural and educational background, professional experience, skills, knowledge and length of service;</p> <p>(b) Commitment for responsibilities of the Board in respect of available time and relevant interest;</p> <p>(c) Qualifications, including accomplishment and experience in the relevant industries the Company’s business is involved in;</p> <p>(d) Compliance with the criteria of independence as prescribed under Rule 3.13 of the Listing Rules for the appointment of an independent non-executive Director;</p> <p>(e) Reputation for integrity;</p> <p>(f) Potential contributions that the individual(s) can bring to the Board; and</p> <p>(g) Plan(s) in place for the orderly succession of the Board.</p> | <p>提名委員會將會妥為考慮以下條件（統稱為「該等條件」）以評核、甄選及向董事會建議一名或多名候選人擔任董事，該等條件包括但不限於：</p> <p>(a) 多元化觀點，包括但不限於性別、年齡、文化及教育背景、專業經驗、技能、知識及服務年期；</p> <p>(b) 就可用時間及有關利益而言，對於董事會的職責的承擔；</p> <p>(c) 資格，包括在本公司的業務所涉及的有關行業之中的成就及經驗；</p> <p>(d) 符合載列於上市規則第3.13條對委任獨立非執行董事所規定的獨立性準則；</p> <p>(e) 誠信方面的聲譽；</p> <p>(f) 該（等）人士可以為董事會帶來的潛在貢獻；及</p> <p>(g) 對於董事會繼任有序予以落實的一項或多項計劃。</p> |
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The Nomination Committee will evaluate and recommend retiring Director(s) to the Board for re-appointment by giving due consideration to the criteria including but not limited to:

- (a) The overall contribution and service of the retiring Director(s) to the Company, including but not limited to the attendance of the meetings of the Board and/or its committees and general meetings where applicable, in addition to the level of participation and performance on the Board and/or its committees; and
- (b) whether the retiring Director(s) continue(s) to satisfy the Criteria.

In order to ensure independent views and input are available to the Board, the Company has formalised and adopted written terms of reference on the division of functions reserved to the Board and those delegated to the management. The Board reserves for its decision on all major matters of the Group, including the approval and monitoring of all policy matters, overall strategies and budgets, internal control and risk management systems, material transactions (in particular those that may involve conflict of interests), financial information, appointment of Directors and other significant financial and operational matters. All Directors have full and timely access to all relevant information as well as the advice and services of the company secretary and senior management of the Company, with a view to ensuring compliance with Board procedures and all applicable laws and regulations. Any Director may request independent professional advice in appropriate circumstances at the Company's expense, upon reasonable request being made to the Board. The Board annually reviewed such mechanism and concluded that the mechanism was effective for the year ended 31 December 2025.

CORPORATE GOVERNANCE FUNCTIONS

The Board is responsible for performing the corporate governance duties including:

- to develop and review the Company's policies and practices on corporate governance;
- to review and monitor the training and continuous professional development of Directors and senior management;

提名委員會將會妥為考慮以下條件以評核及向董事會建議一名或多名退任的董事再度委任，條件包括但不限於：

- (a) 該（等）退任的董事對於本公司的整體貢獻及服務，包括但不限於出席董事會的會議及／或其屬下委員會的會議及一般會議（如適用），以及在董事會及／或其屬下委員會的參與程度及表現；及
- (b) 該（等）退任的董事是否繼續符合該等條件。

為確保董事會可獲得獨立的觀點和意見，本公司已制定並採納董事會職能分配書面職權範圍，以及授權予管理層的職能。董事會保留就本集團一切重大事宜作出決策的權利，包括批准及監察所有政策事宜、整體策略及預算、內部監控及風險管理系統、重大交易（特別是可能涉及利益衝突的重大交易）、財務資料、董事委任以及其他重大財務與營運事宜。為確保符合董事會程序以及所有適用法例及規例，全體董事均可全面及時獲取所有相關資料，並得到本公司公司秘書及高級管理層的意見與服務。在向董事會提出合理要求後，任何董事均可於適當情況下要求獨立專業意見，費用由本公司支付。董事會每年審閱有關機制並總結出機制於截至二零二五年十二月三十一日止年度屬有效。

企業管治職能

董事會負責履行企業管治的職責，包括：

- 制定及審核本公司的企業管治政策及規例；
- 審核及監督董事及高級管理層的培訓及持續專業發展；

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- to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
 - to develop, review and monitor the code of conduct applicable to employees and Directors; and
 - to review the Company's compliance with CG Code and disclosure in the corporate governance report in the annual report of the Company.
- 審核及監察本公司在遵守法律及監管規定方面的政策及常規；
 - 制定、審核及監察適用於僱員及董事的操守準則；及
 - 審核本公司遵守企業管治守則的情況及本公司年報中的企業管治報告披露。

The Board has performed the above corporate governance duties during the year ended 31 December 2025.

截至二零二五年十二月三十一日止年度，董事會已履行上述企業管治的職責。

DIRECTORS' RESPONSIBILITY IN RESPECT OF THE FINANCIAL STATEMENTS

The Directors acknowledge their responsibility for preparing the financial statements of the Company for the year ended 31 December 2025. The Directors also acknowledge their responsibility to ensure that the financial statements of the Group are published in a timely manner.

董事就財務報表的責任

董事確認彼等負責編製本公司截至二零二五年十二月三十一日止年度的財務報表。董事亦確認彼等負責確保本集團的財務報表適時刊發。

In preparing the consolidated financial statements, the Directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

於編製綜合財務報表時，董事負責評估本集團的持續經營能力、披露（如適用）持續經營相關事項及使用持續經營基準會計處理，除非董事擬將本集團清盤或停止經營或除此之外並無其他現實的選擇。

The statement of the independent auditors of the Company about their reporting responsibilities on the Consolidated Financial Statements is set out in the Independent Auditor's Report on pages 137 to 143 of this annual report.

本公司獨立核數師有關其就綜合財務報表的匯報責任聲明載於本年報第137至143頁的獨立核數師報告。

RISK MANAGEMENT AND INTERNAL CONTROL

During the year ended 31 December 2025, the Board conducted a review of the effectiveness of the risk management and internal control systems of the Group, including the adequacy of resources, staff qualifications and experience, training programmes and budget of the Group's accounting, internal audit and financial reporting function.

風險管理及內部監控

截至二零二五年十二月三十一日止年度，董事會檢討了本集團風險管理及內部控制系統的有效性，包括本集團會計、內部審核及財務匯報職能的資源充足性、員工資質及經驗、培訓課程及預算。

The Board is responsible for overseeing the risk management and internal control system of the Group and reviewing their effectiveness at least once a year. Such systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable but not absolute assurance against material misstatement or loss. A defined management structure with specified limits of authority and responsibilities is developed for safeguarding assets against unauthorised use or disposition, maintaining proper accounting records for the provision of reliable financial information for internal use or for publications, and complying with applicable laws, rules and regulations.

The Group identifies and assesses risks arising from its operations through established enterprise-wide risk assessment methodologies. The Company periodically reviews each function and activity of operating and functional departments to identify, analyse and evaluate the risks. The risk assessment results and the proposed internal control measures are submitted to the Directors and senior management of the Company for review and approval. The Directors and senior management of the Company are also responsible for supervising the effectiveness of implementation and ongoing implementation of such risk control measures.

The Company has an internal audit function to carry out the analysis and independent appraisal of the adequacy and effectiveness of the Company's risk management and internal control systems. The results of the internal audit and review are reported to the executive Directors and the Audit Committee. The Group has engaged Zhonghui Anda Risk Services Limited ("Zhonghui Anda") to conduct a review on the effectiveness of the major cycles of the Group's internal control system for the year ended 31 December 2025. The review covered key control areas, including financial, operational and compliance controls, and did not identify any significant control deficiencies that would have a material impact on the Group's financial reporting or operations. Zhonghui Anda has reported major findings and areas for improvement to the Audit Committee. The Audit Committee has reviewed the Group's internal audit function and is satisfied with its adequacy and effectiveness for the year ended 31 December 2025. The Audit Committee also reported the risk management assessment conducted by Zhonghui Anda to the Board in the Board meeting held on 26 March 2026.

董事會負責監察本集團的風險管理及內部控制系統，並至少每年一次檢討其成效。該等系統旨在管理而非消除未能達成業務目標的風險，而且只能就不會有重大的失實陳述或損失作出合理而非絕對的保證。本公司已制定清晰的管理架構並訂有權限及責任的具體限制，以避免未授權使用或處置資產，保存妥善的會計記錄以提供可靠財務資料供內部使用或刊發之用，並遵守適用法律、規則及法規。

本集團透過既定的企業範圍風險評估方法識別及評估源自其營運的風險。本公司定期審查各營運及職能部門的各項職能及活動，以識別、分析及評估風險。風險評估結果及建議的內部控制措施會提交予本公司董事及高級管理層審查及批准。本公司董事及高級管理層亦負責監督該等風險控制措施的實施成效及持續實施情況。

本公司具備內部審核職能以履行分析及獨立評估本公司的風險管理及內部監控系統適當與否及有效性。內部審核及審閱的結果會呈報執行董事及審核委員會。截至二零二五年十二月三十一日止年度，本集團已委聘中匯安達風險管理有限公司（「中匯安達」）檢討本集團內部控制系統主要環節的有效性。檢討涵蓋主要控制範疇，包括財務、營運及合規控制，並無發現任何可能對本集團的財務報告或營運造成重大影響的重大控制缺失。中匯安達已向審核委員會報告主要發現及有待改進的領域。審核委員會已審閱本集團的內部審核職能，並信納截至二零二五年十二月三十一日止年度的內部審核系統屬適當及有效。審核委員會亦已於二零二六年三月二十六日舉行的董事會會議向董事會報告由中匯安達編製的風險管理報告。

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Relevant recommendations made by Zhonghui Anda have been properly followed up by the Group to further enhance its internal control policies, procedures and practices. The implementation of these recommendations is subject to ongoing monitoring by the internal audit function and periodic review by the Audit Committee.

The Board further conducted a specific assessment of the Group's procedures relating to compliance with the requirements governing continuing connected transactions under Chapter 14A of the Listing Rules. The review was based on, among others, internal audit reports, the independent review performed by Zhonghui Anda, management confirmations from relevant departments, and the Audit Committee's assessment and recommendations.

During 2025, as disclosed in the announcement dated 24 January 2025 and the supplemental announcement dated 14 February 2025 of the Company, the Group identified deficiencies in its internal control procedures relating to continuing connected transactions. In particular, certain continuing connected transactions were commenced prior to (i) the execution of a formal written framework agreement, and (ii) full compliance with the applicable announcement, circular and independent shareholders' approval requirements under Chapter 14A of the Listing Rules.

The Board considers that such incident reflected deficiencies in:

- the timely monitoring of expiry and renewal of continuing connected transaction agreements;
- the internal approval and escalation procedures prior to commencement of such transactions; and
- the awareness and understanding of the Listing Rules requirements by relevant personnel.

Save as disclosed above, no other material control failings or significant deficiencies in the Group's risk management and internal control systems were identified during the year ended 31 December 2025.

本集團已適當跟進中匯安達提出的相關建議，以進一步加強內部控制政策、程序及常規。實施該等建議須受內部審核職能持續監察及審核委員會定期檢討所規限。

董事會進一步就本集團遵守上市規則第14A章有關持續關連交易的規定的程序進行具體評估。該審閱乃基於（其中包括）內部審核報告、中匯安達進行的獨立調查、相關部門管理層的確認以及審核委員會的評估及建議。

誠如本公司日期為二零二五年一月二十四日的公告及日期為二零二五年二月十四日的補充公告所披露，本集團於二零二五年內在持續關連交易的內部控制程序中發現不足。尤其是，若干持續關連交易於(i)簽署正式書面框架協議及(ii)全面遵守上市規則第14A章的適用公告、通函及獨立股東批准規定前開始。

董事會認為有關事件反映以下方面的不足：

- 及時監察持續關連交易協議的屆滿及續期；
- 開始該等交易前的內部批准及升級程序；及
- 有關人員對上市規則規定的認識及理解。

除上文所披露者外，於截至二零二五年十二月三十一日止年度並無發現本集團的風險管理及內部監控系統有其他重大監控失誤或重大缺陷。

Following the identification of the above deficiencies, the Group has implemented the following remedial measures:

1. Enhanced planning and monitoring of continuing connected transactions

The finance department monitors expiry dates of all existing agreements with connected persons and initiates renewal procedures at least six months prior to expiry. Senior management assesses scope and annual caps prior to renewal, and the Board ensures compliance with Chapter 14A requirements.

2. Strengthened control over commencement of connected transactions

Senior management, including the Directors, chief financial officer and relevant department heads, ensures that no continuing connected transaction commences unless a valid written framework agreement has been executed and an appropriate annual cap has been set. The finance department monitors transaction amounts to ensure compliance with applicable thresholds.

3. Training on Listing Rules compliance

Training was provided to Directors, senior management and relevant staff in March 2025 to enhance their understanding of the Listing Rules, particularly Chapter 14A.

As at the date of this report, the Board and the Audit Committee are satisfied that the above remedial measures have been implemented and are operating effectively.

Taking into account the review findings and the remedial measures implemented as described above, the Board considers that the Company's risk management and internal control systems, including the adequacy of the Company's resources, the qualifications and experience of its staff, its manpower training programmes and budget for the accounting and financial reporting functions, covering financial control, operational control, compliance control and risk management functions, are effective and adequate.

對上述缺陷進行識別後，本集團採取瞭如下補救措施：

1. 加強對持續關連交易的規劃及監察

財務部監察與關連人士訂立的所有現有協議的屆滿日期，並於屆滿前至少六個月啟動續訂程序。高級管理層於續訂前評估範圍及年度上限，而董事會確保其符合第14A章的規定。

2. 加強關連交易期數控制

高級管理層（包括董事、財務總監及相關部門主管）確保除非已簽署有效的書面框架協議及已設定適當的年度上限，否則並無進行持續關連交易。財務監控交易金額以確保符合適用限額。

3. 上市規則合規培訓

本集團於二零二五年三月為董事、高級管理層及相關員工提供培訓，以增進彼等對上市規則（尤其第十四A章）的了解。

於本報告日期，董事會及審核委員會信納上述補救措施已得到實施及有效運作。

經計及如上所述的檢討結果及已實施的補救措施，董事會認為，本公司的風險管理及內部監控系統屬有效及充分，風險管理及內部監控系統包括本公司在會計及財務報告職能方面的資源、員工的資格及經驗、人力培訓計劃及預算是否充足，涵蓋財務控制、營運控制、合規控制及風險管理職。

Corporate Governance Report

企業管治報告

AUDITORS' REMUNERATION

The remuneration paid to the external auditors of the Company in respect of audit services and non-audit services for the year ended 31 December 2025 amounted to approximately RMB1.17 million and RMB0.18 million respectively. Non-audit services performed by the external auditors included agreed-upon procedures carried out in connection with the Group's interim results for the six months ended 30 June 2025, continuing connected transactions and preliminary announcement of 2025 final results.

JOINT COMPANY SECRETARIES

During the year ended 31 December 2025, Mr. Hung Hing Hung and Ms. Wong Wai Ling were the joint company secretaries of the Company. Ms. Wong Wai Ling was a vice president of a corporate services provider, SWCS Corporate Services Group (Hong Kong) Limited, and assisted Mr. Hung Hing Hung in company secretarial affairs. The primary corporate contact person of Ms. Wong Wai Ling at the Company was Mr. Hung Hing Hung.

During the year ended 31 December 2025, Mr. Hung Hing Hung and Ms. Wong Wai Ling have undertaken not less than 15 hours of relevant professional training respectively in compliance with Rule 3.29 of the Listing Rules.

Ms. Wong Wai Ling resigned as joint company secretary with effect from 30 March 2026.

REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT

The Company has established a formal and transparent procedure for formulating policies on remuneration of Directors and senior management of the Group. Details of the remuneration of each of the Directors for the year ended 31 December 2025 are set out in note 12 to the Consolidated Financial Statements of this annual report.

核數師酬金

本公司外聘核數師就截至二零二五年十二月三十一日止年度的審核服務及非審核服務而獲支付的酬金分別約人民幣1.17百萬元及人民幣0.18百萬元。由外聘核數師提供的非審計服務包括就有關本集團截至二零二五年六月三十日止六個月的中期業績、持續關連交易及二零二五年末期業績的初步公告進行的協定程序。

聯席公司秘書

截至二零二五年十二月三十一日止年度，洪慶虹先生及黃慧玲女士為本公司的聯席公司秘書。黃慧玲女士為企業服務提供商方圓企業服務集團（香港）有限公司之副總監，並在公司秘書事務方面協助洪慶虹先生。黃慧玲女士在本公司的主要公司聯絡人為洪慶虹先生。

截至二零二五年十二月三十一日止年度，洪慶虹先生及黃慧玲女士各自已根據上市規則第3.29條接受不少於15小時的相關專業培訓。

黃慧玲女士於二零二六年三月三十日起辭任聯席公司秘書。

董事及高級管理層的薪酬

本公司已就制定本集團董事及高級管理層薪酬的政策設立正式透明的程序。截至二零二五年十二月三十一日止年度，各董事的薪酬詳情載於本年報綜合財務報表附註12。

The senior management's (including the executive Director) remuneration for the year ended 31 December 2025 is within the following bands:

截至二零二五年十二月三十一日止年度高級管理層（包括執行董事）的薪酬處於下列範圍：

Remuneration bands 薪酬範圍		Number of individuals 人數
Nil to HK\$1,000,000	零至1,000,000港元	1
HK\$1,000,001 to HK\$1,500,000	1,000,001 港元至1,500,000 港元	2
HK\$1,500,001 to HK\$2,000,000	1,500,001 港元至2,000,000 港元	–
HK\$2,000,001 to HK\$2,500,000	2,000,001 港元至2,500,000 港元	2
HK\$2,500,001 to HK\$3,000,000	2,500,001 港元至3,000,000 港元	–
HK\$3,000,001 to HK\$3,500,000	3,000,001 港元至3,500,000 港元	–
HK\$3,500,001 to HK\$4,000,000	3,500,001 港元至4,000,000 港元	–

COMMUNICATION WITH SHAREHOLDERS AND INVESTORS/INVESTOR RELATIONS

The Company and the Board believe that effective communication with Shareholders and other investment communities is essential for enhancing investor understanding of the Group's business performance and strategies, improving the level of corporate governance transparency and strategic credibility. The Company's objectives on investor relations are to maintain strong contacts with investors, to provide them with accurate and timely information and to listen to Shareholders' suggestions and concerns, and answer raised questions sincerely.

The Company endeavours to maintain an on-going dialogue with Shareholders and in particular, through annual general meetings and other general meetings. The Chairman, non-executive Director, independent non-executive Directors, and the chairmen and the chairlady of all Board Committees (or their delegates) will make themselves available at general meetings to meet Shareholders and answer their enquiries.

The 2026 annual general meeting (the "AGM") of the Company will be held on Monday, 11 May 2026.

與股東及投資者的溝通／投資者關係

本公司及董事會相信，與股東及其他投資團體作出有效溝通至關重要，可增進投資者對本集團業務表現及策略的了解、改善企業管治透明度及策略可信度。本公司就投資者關係定下的目標為與投資者保持密切聯繫、為彼等提供準確及適時的資料、聆聽股東建議及關注事宜並誠懇地解答彼等提出的問題。

本公司致力保持與股東持續對話，尤其是透過股東週年大會及其他股東大會與股東溝通。主席、非執行董事、獨立非執行董事及所有董事委員會主席（或其授權代表）將出席股東大會，與股東會面及解答查詢。

本公司二零二六年股東週年大會（「股東週年大會」）將於二零二六年五月十一日（星期一）舉行。

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To promote effective communication, the Company maintains a website at www.ysdf.com.cn, where up-to-date information and updates on the Company's business operations and development, financial information, corporate governance practices and other information are available for public access.

The Company and the Board value the views and the inputs of Shareholders and investors. The Company welcomes suggestions from investors and Shareholders in relation to the development of the Company to the Company's investor relations team via email or telephone.

After reviewing the implementation and effectiveness of the Group's Shareholder communication policy including steps taken at the annual general meeting and other general meetings, and the handling of queries received (if any) which were conducted during the year ended 31 December 2025, the Board was of the view that the Group's Shareholder communication policy remained effective and adequate.

DIVIDEND POLICY

The Board has approved and adopted a dividend policy, which aims to set out the principles and guidelines that the Company intends to apply in relation to the declaration, payment or distribution of its profits, as dividends to the Shareholders. According to the dividend policy, the Board shall take into account the following factors of the Group when considering the declaration and payment of dividends:

- operation requirements;
- earnings;
- financial condition;
- capital requirements; and
- any other factors that the Board may consider relevant.

為促進有效溝通，本公司設立網站 www.ysdf.com.cn，上載本公司業務營運及發展的最新資料及進展、財務資料、企業管治常規及其他資料以供公眾查閱。

本公司及董事會重視股東及投資者的見解及意見。本公司歡迎投資者及股東通過電子郵件或電話就本公司發展向本公司投資者關係團隊提出建議。

截至二零二五年十二月三十一日止年度，經審閱本集團股東通訊政策的實施及有效性，包括於股東週年大會及其他股東大會上採取的步驟，及處理所接獲的查詢（如有）後，董事會認為本集團的股東通訊政策仍屬有效及充分。

股息政策

董事會已批准及採納股息政策。該政策旨在載列本公司就宣派、派付或分發其溢利作為股息予股東時擬應用的原則及指引。根據該股息政策，董事會在考慮宣派及派付股息時，應考慮下列有關本集團的因素：

- 營運需求；
- 盈利；
- 財務狀況；
- 資金需求；及
- 董事會認為相關的任何其他因素。

SHAREHOLDERS' RIGHTS

To safeguard Shareholders' interests and rights, separate resolutions are proposed at Shareholder's meeting on each substantial issue at general meetings, including the election of individual directors.

Procedures for Shareholders to Convene an Extraordinary General Meeting

Pursuant to article 12.3 of the Articles, general meeting shall be convened on the written requisition of any one or more Shareholders deposited at the principal place of business of the Company in Hong Kong at 40th Floor, Dah Sing Financial Centre, No. 248 Queen's Road East, Wanchai, Hong Kong or, in the event that the Company ceases to have such a principal office, the registered office specifying the objects of the meeting and the resolutions to be added to the meeting agenda, and signed by the requisitionists, provided that such requisitionists held as at the date of deposit of the requisition not less than one-tenth of the voting rights, on a one vote per share basis, of the issued shares of the Company which as at that date carries the right to vote at general meetings of the Company. If the Board does not within 21 days from the date of deposit of the requisition proceed duly to convene the meeting to be held within a further 21 days, the requisitionist(s) themselves or any of them representing more than one-half of the total voting rights of all of them, may convene the general meeting in the same manner, as nearly as possible, as that in which meetings may be convened by the Board provided that any meeting so convened shall not be held after the expiration of three months from the date of deposit of the requisition, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to them by the Company.

Procedures for Shareholders to Propose a Person for Election as a Director

Pursuant to article 16.4 of the Articles, no person shall, unless recommended by the Board, be eligible for election to the office of Director at any general meeting unless during the period, which shall be at least seven days, commencing no earlier than the day after the despatch of the notice of the meeting appointed for such election and ending no later than seven days prior to the date of such meeting, there has been given to the company secretary notice in writing by a member of the Company (not being the person to be proposed), entitled to attend and vote at the meeting for which such notice is given, of his/her intention to propose such person for election and also notice in writing signed by the person to be proposed of his/her willingness to be elected.

股東權益

為保障股東權益及權利，本公司將於股東大會上就各重大事宜（包括選舉個別董事）於股東大會提呈獨立決議案。

股東召開股東特別大會程序

根據細則第12.3條，股東大會可應任何一名或以上股東的書面要求而召開，有關要求須送達本公司於香港的主要營業地點（地址為香港灣仔皇后大道東248號大新金融中心40樓，倘本公司不再設置上述主要辦事處，則為註冊辦事處），當中須列明大會的主要事項及將加入會議議程的決議並由請求人簽署，惟該等請求人於存放請求書之日須按每股一票基準持有於該日附帶權利可於本公司股東大會上投票的已發行股份不少於十分之一的投票權。倘董事會於送達要求之日起計21日內並無按既定程序召開將於其後21日內舉行的大會，則請求人本身或持有請求人半數以上投票權的任何請求人可以同樣的方式（盡可能接近董事會可召開會議的方式）召開大會，惟如此召開的任何大會不得於送達有關要求之日起計三個月屆滿後召開，且本公司須向請求人償付因董事會未召開大會而產生的所有合理開支。

股東提名人選參選董事的程序

根據細則第16.4條，概無人士（除非獲得董事會推薦參選）符合資格可在任何股東大會上參選出任董事職位，除非本公司股東（並非獲提名參選人士，但有權出席該通知相關的會議及於會上投票）發出書面通知表明有意提名該人士參選董事，而該人士亦已簽署書面通知表明願意參選。該等通知必須於最少為七日的期間（由不早於寄發就選舉而召開股東大會通告之後一日起計，至不遲於該股東大會舉行日期前七日結束）呈交予公司秘書。

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Putting Forward Proposals at General Meetings

There are no provisions in the Articles or Cayman Islands Companies Law for Shareholders to move new resolutions at general meeting. Shareholders who wish to move a resolution may request the Company to convene a general meeting in accordance with the procedures set out in the preceding paragraph headed "Procedures for Shareholders to Convene an Extraordinary General Meeting".

Putting Forward Enquiries to the Board

Shareholders should direct their enquiries about their shareholdings to the Company's Hong Kong share registrar, namely Computershare Hong Kong Investor Services Limited at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong. Shareholders who intend to put forward their enquiries about the Company to the Board could send their enquiries to the Company's headquarters and principal place of business in the PRC at 13/F, Building C2, Nanshan iPark, No. 1001, Xueyuan Boulevard, Nanshan District, Shenzhen, the PRC.

CHANGE IN CONSTITUTIONAL DOCUMENTS

The third amended and restated memorandum of association and Articles of the Company was adopted on 21 June 2024. The Company has not made any changes to its constitutional documents during the year ended 31 December 2025. An up-to-date version of the Articles is available on the Company's website and the Stock Exchange's website.

INFORMATION DISCLOSURE

Regarding the disclosure of inside information and internal control measures, the Company understands its duties under the Listing Rules and the Securities and Futures Ordinance ("SFO"), and adheres to the important principle of timely publication of the inside information. The Company abides by the "Guide on Disclosure of Inside Information" published by the Securities and Futures Commission, and has developed a complete system of internal procedures and internal control measures for processing and publication of information in order to ensure the timely, accurate and appropriate disclosure of relevant information to the public and regulatory authorities.

於股東大會上提出議案

細則或開曼群島公司法並無條文容許股東於股東大會上動議新決議案。有意動議決議案的股東可根據前段「股東召開股東特別大會程序」載列的程序要求本公司召開股東大會。

向董事會提交查詢

有關持股事項的查詢，股東可向本公司的香港股份登記處香港中央證券登記有限公司作出有關持股事項的查詢，地址為香港灣仔皇后大道東183號合和中心17樓1712-1716室。有意向董事會作出有關本公司的查詢的股東可將彼等的查詢送交本公司總部及中國主要營業地點，地址為中國深圳市南山區學苑大道1001號南山智園C2棟13樓。

章程文件的變更

本公司第三次經修訂和重列的組織章程大綱及細則於二零二四年六月二十一日生效。本公司並無於截至二零二五年十二月三十一日止年度修改章程文件。章程的最新版本在本公司及聯交所網站可供查閱。

消息披露

關於披露內幕消息和內部控制措施，本公司明白其在上市規則及證券及期貨條例（「證券及期貨條例」）下的責任，並遵從及時公佈內幕消息的重要原則。本公司遵守證券及期貨事務監察委員會公佈的「內幕消息披露指引」，設立了一套完備的內部流程和內部控制措施系統處理和公佈消息，以保證及時向公眾及監管機構披露準確適宜的相關消息。

Corporate Governance Report 企業管治報告

The Company has established an inside information handling team which consists of executive Directors, chief financial officer and company secretary and the senior management of the Company to identify, evaluate and report to the Board about any potential inside information. The Company is required to disclose inside information as soon as reasonably practicable in accordance with SFO and Listing Rules. The Company conducts its affairs with close regard to the "Guidelines on Disclosure of Inside Information" issued by the Securities and Futures Commission. The Company also included in its information disclosure policies a strict prohibition on the unauthorized use of confidential or inside information. The Board will determine further escalation and appropriate handling the dissemination of inside information.

本公司已成立內幕消息處理團隊，由執行董事、首席財務官兼公司秘書及公司高級管理層組成，以辨識、評估及向董事會報告任何潛在內幕消息。本公司須根據證券及期貨條例及上市規則在合理切實可行的範圍內盡快披露內幕消息。本公司在處理事務時，嚴格遵循證券及期貨事務監察委員會刊發的《內幕消息披露指引》。本公司亦在其消息披露政策內載有嚴格禁止在未經授權下使用機密資料或內幕消息的規定。董事會將釐定進一步匯報及處理內幕消息的發佈。

Environmental, Social and Governance Report

環境、社會及管治報告

ENVIRONMENTAL, SOCIAL AND GOVERNANCE PRACTICES

The Board is pleased to present this environmental, social and governance report (“ESG Report”) for the year ended 31 December 2025, pursuant to the Environmental, Social and Governance (“ESG”) Reporting Guide provided in Appendix C2 to the Listing Rules (the “ESG Guide”), which sets out the Group’s policies and practices in four aspects, namely environmental protection, employment and labour practices, operating practices and community involvement. The ESG Report is prepared in accordance with the ESG Guide and complies with the principle of “comply or explain” provision in the Listing Rules. The ESG Report is designed to allow Shareholders, investors (including potential investors) and the public to have a more comprehensive and profound understanding of the corporate governance and culture of the Company.

The Group is committed to put emphasis on environmental protection and sustainable development. The Group strives to utilize resources efficiently and effectively in workplace and reduce impacts on the environment; raise its social responsibility and improve well-being of its employees; and demonstrate the Group’s commitment to the corporate social responsibility. Apart from pursuing corporate profits, the Group also took into consideration the sustainable development of the environment, the society and corporate governance in all aspects of the business operation of the Group, so that those standards could be sustained.

The Board is responsible for the Group’s ESG strategy and reporting. The Group has established an ESG working team to engage the management and employees across all functions in order to identify relevant ESG issues and to assess their materiality to the Group’s business as well as the Company’s stakeholder, through reviewing the Group’s operations and internal discussions. Disclosures relating to the material ESG issues identified have been included in this ESG Report pursuant to the ESG Guide. This ESG Report focuses on mobile charges and mobile data usage top-up services and digital marketing services business, the principal businesses of the Group. It covers the operations of the Group’s PRC operating entity, Shenzhen NNK (the “Operating Entity”).

環境、社會及管治常規

根據上市規則附錄C2《環境、社會及管治（「環境、社會及管治」）報告指引》（「環境、社會及管治指引」），董事會欣然呈列截至二零二五年十二月三十一日止年度的本環境、社會及管治報告（「環境、社會及管治報告」），其中載有本集團在環境保護、僱傭及勞工慣例、營運慣例及社區參與四個方面的政策及慣例。本環境、社會及管治報告乃根據環境、社會及管治指引編製並符合上市規則「不遵守就解釋」條文的原則。本環境、社會及管治報告旨在讓股東、投資者（包括潛在投資者）及公眾對本公司的企業管治及文化有更全面的了解。

本集團注重環境保護及可持續發展。本集團致力在工作場所有效利用資源以降低對環境的影響；增強社會責任及提高員工的福祉；並展現本集團恪守企業社會責任的承諾。除追求企業利潤外，本集團亦在業務經營各方面考慮環境可持續發展、社會及企業管治，以維持相關標準。

董事會負責本集團環境、社會及管治策略及報告。本集團已成立環境、社會及管治工作小組，任用各個職能部門的管理人員及僱員，透過檢討本集團營運及內部討論，以識別有關的環境、社會及管治事宜，並評估有關事宜對本集團業務以及本公司利益相關者的重要性。有關已識別的重大環境、社會及管治事宜的披露已根據環境、社會及管治指引載入本環境、社會及管治報告。本環境、社會及管治報告專注於本集團的主營業務，即手機話費及手機流量代充服務以及數字營銷服務業務，涵蓋本集團中國經營實體深圳年年卡（「經營實體」）的業務經營。

Environmental, Social and Governance Report

環境、社會及管治報告

STAKEHOLDER ENGAGEMENT

The Group maintains communication with various stakeholders which refer to groups and individuals that materially influencing or affected by the Group's business. Through various channels, the Group can timely access the latest request of the stakeholders and proactively respond to their requests in order to foster the Group's capability in fulfilling its environmental and social responsibilities and achieving the Group's sustainable development objectives.

利益相關者參與

本集團與眾多利益相關者（即對或受本集團業務產生重大影響的團體及個人）保持溝通。透過多種渠道，本集團可及時獲取利益相關者的最新要求，並主動響應其要求，以促進本集團履行環境及社會責任，達致本集團可持續發展目標的能力。

Stakeholders	利益相關者	Communications and Responses	溝通與答覆
• Customers	• 客戶	Customers satisfaction survey Customers feedback Commercial communication Service complaint and response	客戶滿意度調查 客戶反饋 商業通信 服務投訴及答覆
• Shareholders/Investors	• 股東／投資者	Shareholders' meeting Annual report/Interim report Announcement and notice Group websites and WeChat public account Direct communication	股東大會 年報／中報 公告及通告 集團網站及微信公眾號 直接溝通
• Suppliers	• 供應商	Site visit and evaluation Contract execution Cooperation negotiation Suppliers evaluation system Product quality Corporate reputation	現場視察及評估 簽立合約 合作磋商 供應商評估系統 產品質素 企業聲譽
• Employees	• 僱員	Induction training Regular staff training and activity Communication meeting Employee feedback mechanism	入職培訓 定期員工培訓及活動 溝通會議 僱員反饋機制

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環境、社會及管治報告

Stakeholders	利益相關者	Communications and Responses	溝通與答覆
<ul style="list-style-type: none"> Government and Regulatory Authorities 	<ul style="list-style-type: none"> 政府及監管部門 	<ul style="list-style-type: none"> Direct communication Relevant conference Field visit Compliance management Policy compliance 	<ul style="list-style-type: none"> 直接溝通 相關會議 實地視察 合規管理 政策合規
<ul style="list-style-type: none"> Media 	<ul style="list-style-type: none"> 媒體 	<ul style="list-style-type: none"> Announcement and notice Interview Group websites and WeChat public account 	<ul style="list-style-type: none"> 公告及通告 採訪 集團網站及微信公眾號
<ul style="list-style-type: none"> Community 	<ul style="list-style-type: none"> 社區 	<ul style="list-style-type: none"> Volunteer activity Donation to community 	<ul style="list-style-type: none"> 志願者活動 社區捐贈

The business of the Group affects different stakeholders, and these stakeholders have various expectations for the Group. To enhance the materiality analysis, the Group will continue to expand the scope of stakeholders' engagement and collect a diverse range of stakeholders' views through various activities in the future.

本集團業務會影響不同利益相關者，而利益相關者對本集團寄予不同期望。為強化重要性分析，本集團日後將繼續擴大利益相關者參與範圍，並透過多種活動收集不同利益相關者的意見。

A. ENVIRONMENTAL

The Group understands that its daily operations could have impacts on the environment, therefore the Group looks for ways to achieve environmental sustainability while continuing its business growth. The Group encourages environmental protection, complies with environmental legislations and promotes awareness towards environmental protection to its employees. To put into practice, the Group has implemented a series of environmental-friendly measures in the workplace to minimize its environmental impacts. The Group seizes every opportunity to engage its staff in supporting green initiatives in daily operations to call for collective effort in sustaining the environment. To this end, the Group has introduced several initiatives to improve energy efficiency, minimize greenhouse gas ("GHG") emissions and enhance indoor air quality. For the year ended 31 December 2025, the Group has complied with all relevant environmental laws and regulations.

A. 環境

本集團了解到，其日常運營可能會對環境產生影響，因此本集團注重在保持業務持續增長的同時，實現環境的可持續性。本集團鼓勵環保，遵守環保法規及提倡僱員的環保意識。為付諸實踐，本集團已在工作場所實施一系列環保措施，以盡量減少對環境的影響。本集團把握每次機會讓員工在日常運營中支持綠色環保計劃，呼籲大家共同維護環境。為此，本集團已採取多項舉措來節約能源，盡量降低溫室氣體（「溫室氣體」）的排放量及提升室內空氣質素。於截至二零二五年十二月三十一日止年度，本集團已遵守所有相關環境法律法規。

Environmental, Social and Governance Report

環境、社會及管治報告

A1 Emissions

As a specialized online mobile top-up service and digital marketing service provider in the PRC, the Group's operations do not involve in production-related air, water and land pollution that are regulated by applicable laws and regulations in the PRC. For the year ended 31 December 2025, the Group did not produce hazardous waste or harmful pollutants in the course of its business. The Group has always been actively seeking various environmental protection measures to reduce the indirect impact of business development on the environment.

Save as disclosed under the section headed "A3 The Environmental and Natural Resources" in this ESG Report, the Group considered only limited non-hazardous waste was produced in the course of business, therefore relevant data for the year was not available.

The carbon emissions resulting from the daily operations of the Group mainly come from the GHG emissions generated from electricity use.

A1 排放

作為中國一家專業網上手機話費代充服務及數字營銷服務供應商，本集團的營運並無涉及受到中國適用法律及法規規管的與生產有關的空氣、水及土地污染。截至二零二五年十二月三十一日止年度，本集團在業務過程中並無生產有害廢物或有害污染物。本集團一貫積極尋找各種環保措施，減輕業務發展對環境造成的間接影響。

除於本環境、社會及管治報告「A3環境及自然資源」一節所披露者外，本集團認為於業務過程中產生的無害廢物甚微，因此並無年內相關數據。

本集團日常運營造成的碳排放主要來源於用電產生的溫室氣體排放。

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The Group also realized that transportation by any means can result in GHG emissions. As the Group has extensive and numerous channel partners in different regions in the PRC, travelling on business trip is also one of the major contributions to GHG emissions. As at 31 December 2025, due to unavoidable commercial activities, the total emissions of GHG of the Group was 87,165.9kg, representing an increase of 49,058.5kg of GHG emissions as compared with 38,107.4kg as of 31 December 2024. The total emissions intensity of GHG was 548.2kg/employee, as compared with 244.28kg/employee as at 31 December 2024. Such increase was mainly attributable to the increase in business trips due to the expansion of digital marketing service in 2025. The Group aimed at monitoring GHG emissions by not more than 90,000kg for the year ended 31 December 2025. To achieve this target, the Group will continue to encourage its employees to conduct meeting with channel partners and suppliers by video conferencing and teleconferencing and thus minimize GHG emissions. In addition, the Group also encourages staff to take public transportation in order to reduce GHG emissions. The Group has also adopted measures such as maintaining Company's vehicles and tires status on regular basis, and switching off idle engines during long time waiting to reduce energy consumption in order to reduce GHG emissions.

本集團亦意識到，任何方式的交通運輸皆會導致溫室氣體排放。由於本集團在中國各地擁有廣泛渠道夥伴，商務旅行亦為加重溫室氣體排放的主要原因之一。於二零二五年十二月三十一日，由於無法避免的商業活動，本集團溫室氣體排放量合共為87,165.9千克，較截至二零二四年十二月三十一日的38,107.4千克增加溫室氣體排放量49,058.5千克。溫室氣體總排放密度為548.2千克／人，而於二零二四年十二月三十一日為244.28千克／人。該增加主要是由於二零二五年擴展數字營銷服務令商務旅行增加。截至二零二五年十二月三十一日止年度，本集團的目標是監控溫室氣體排放不超過90,000千克。為達成此目標，本集團將繼續鼓勵其員工以視頻會議及電話會議召開與渠道夥伴及供應商的會議，從而盡量減少溫室氣體排放。此外，本集團亦倡導員工搭乘公共交通工具，以減少溫室氣體排放。本集團亦採取措施，如定期保養本公司的車輛及輪胎狀況及關閉長時間等待的空轉引擎以降低能源消耗，從而減少溫室氣體排放。

A2 Use of Resources

With the vision of protecting the planet and incorporating environmental sustainability into its business function and processes, the Group proactively seeks opportunities to enhance operating efficiency in workplace to reduce the use of resources. The Group closely monitors the utilization of resources and takes remedial actions whenever necessary.

Staff are well-informed of Group's energy-saving measures through different communication channels, such as intranet and regular meetings. The Group continuously cultivates its staff awareness and encourages their behavioral change.

A2 資源使用

為助益保護地球及將環境可持續性納入業務職能及流程，本集團積極尋求在日常工作場所提升營運效率的機會以減少資源使用。本集團亦密切監察資源的利用並在必要時採取補救措施。

本集團節能措施透過內部網及定期會議等不同溝通渠道充分知會員工。本集團持續培育員工的環保意識，鼓勵員工改變行為。

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As disclosed above, several measures have been implemented to improve energy saving in the Group's workplace. The followings are examples of energy saving measures adopted by the Group:

- maximizing the use of natural light and energy-saving systems;
 - zoning for optimal control of lighting and air-conditioning;
 - using energy-saving light bulbs, installing and purchasing energy-efficient office equipment;
 - maintaining the room temperature at an average of 26 °C;
 - maintaining air conditioning systems and cleaning the filters of air conditioners on a regular basis;
 - switching off air conditioning systems and lighting in vacant working areas after operation hours;
 - turning off office equipment when not in use;
 - switching off water dispenser after operation hours; and
 - putting reminder message about the importance of energy and resources savings on or next to office equipment.
- 如上文所披露，本集團已在工作場所執行多項措施，提升節能表現。本集團所採納的節能措施舉例如下：
- 盡量使用自然光及節能系統；
 - 分區優化控制照明及空調；
 - 使用節能燈泡、安裝及購買節能辦公設備；
 - 室溫保持在平均26 °C；
 - 定期維護空調系統及清潔空調過濾器；
 - 營業時間結束後關閉空置工作區域的空調系統及照明；
 - 關閉不使用的辦公設備；
 - 在營業時間結束後關閉飲水機；及
 - 在辦公設備上或旁邊張貼節約能源和資源的重要性提示。

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環境、社會及管治報告

While complying with environmental laws and regulations, the Company strongly encourages all employees to focus on energy conservation and emission reduction in their work and reduce GHG emissions and promote indoor air quality. As at 31 December 2025, the Group used a total of 180,152.8kWh of electricity, a increase of 31,139.8kWh of electricity as compared with 149,013kWh as at 31 December 2024. Such increase was mainly due to the expansion of office in Wuhan during the year. The electricity consumption intensity was 69.45kWh/square meters for the year ended 31 December 2025, as compared with 83.39kWh/square meters for the year ended 31 December 2024. Energy consumption efficiency goal was not set during the Reporting Period as energy consumption for the business of the Group is immaterial.

The Group does not involve any production and manufacturing processes; however, the Group still persists on raising staff awareness of water conservation and regularly checking office pipes to prevent leakage. The Group encourages employees to save water. For the year ended 31 December 2025, the Group used a total of 1,557.14 tonnes of water, a decrease of 35.86 tonnes of water as compared with 1,593 tonnes of water used as of 31 December 2024. Such decrease was mainly due to water conservation by the staff of the Group. The water consumption intensity was 9.97 tonnes/employee for the year ended 31 December 2025, as compared with 16.7 tonnes/employee for the year ended 31 December 2024. The Group aimed at monitoring the water consumption to not more than 1,700 tonnes for the year ended 31 December 2025. To achieve this target, the Group will continue to encourage its employees to actively participate in the activities of saving water resources within the Group and to do its best to protect water resources.

During the year ended 31 December 2025, the Group did not have any issue in sourcing water that was fit for purpose.

Due to the nature of business, the Group does not use any packaging material during the course of its business.

在遵守環保法律及法規的同時，本公司強烈鼓勵全體僱員在其工作中重視節能減排，減少溫室氣體排放及改善室內空氣質量。於二零二五年十二月三十一日，本集團使用合共180,152.8度電，較於二零二四年十二月三十一日的149,013度增加31,139.8度，該增加主要是由於本集團於年內擴充武漢辦公地點所致。截至二零二五年十二月三十一日止年度，用電密度為69.45度／平方米，而於截至二零二四年十二月三十一日止年度為83.39度／平方米。能源使用就本集團業務而言並非重大，因此在報告期內並無制定能源使用效率目標。

本集團並不參與任何生產及製造流程，然而，本集團仍持續堅持提高員工的節水意識並定期檢查辦公室管道預防漏水。本集團鼓勵僱員節水。截至二零二五年十二月三十一日止年度，本集團使用合共1,557.14噸水，較截至二零二四年十二月三十一日使用的1,593噸水減少35.86噸水，該減少主要是由於本集團員工節約用水。截至二零二五年十二月三十一日止年度，用水密度為9.97噸／人，而於截至二零二四年十二月三十一日止年度為16.7噸／人。截至二零二五年十二月三十一日止年度，本集團的目標是監控用水量不超過1,700噸。為達成此目標，本集團將繼續鼓勵其僱員在本集團內部積極參與節約水資源活動並盡最大努力保護水資源。

截至二零二五年十二月三十一日止年度，在採購適合的用水方面並無任何問題。

由於業務性質，本集團於其業務過程中並不使用任何包裝材料。

Environmental, Social and Governance Report

環境、社會及管治報告

A3 The Environmental and Natural Resources

Waste management and reduction are crucial to conservation of the earth's finite resources. In order to improve waste management mechanisms, the Group has adopted various waste reduction measures, especially in cutting down paper consumption in the course of operation and purchase of paper made scratch top-up cards.

The Group encourages staff to view the documents on electronic devices instead of printing out hard copies. When printing is unavoidable, duplex printing is defaulted and staffs are encouraged to reuse the single-sided printed papers. The designated collection points have been set up in the workplace to facilitate paper and toner cartridges recycling. Staff are also advised to reuse office consumables. For the year ended 31 December 2025, the Group used a total of approximately 140,000 pieces of paper (2024: 172,000 pieces). The decrease was mainly due to the employees' effort to save paper. The Group will continue to recommend green office and conserve resources. The Group will continue to contribute to the sustainable development of mankind, while continuously enhancing its business capabilities.

Regarding to the Group's paper made top-up cards inventory, the Group has chosen to purchase larger proportion of virtual top-up cards, supplemented by a small amount of prepaid paper made top-up cards. For the year ended 31 December 2025, the Group did not purchase any paper made top-up cards. For the already-purchased paper made top-up cards, the Group stipulates that once the prepaid card are used, they shall be sent to the designated collection points for paper recycling so as to reduce the waste of paper and increase the paper recycling rate.

A3 環境及自然資源

廢物管理及減廢是保護地球有限資源的關鍵。為改進廢物管理機制，本集團已採取多項減廢措施，尤其是減少主要營運時使用的紙張及紙質代充刮卡的購買。

本集團鼓勵員工通過電子設備而非列印文本的方式閱覽文件。當列印必要時，預設為雙面打印，並鼓勵員工重複使用已單面列印紙張。工作場所內設有指定收集點，方便回收紙張及墨盒。亦建議員工重複使用辦公室消耗品。截至二零二五年十二月三十一日止年度，本集團使用合共約140,000張紙（二零二四年：172,000張）。該跌幅主要是由於僱員推行節約用紙所致。本集團將繼續推薦綠色辦公及節約資源。本集團在繼續提升其業務能力同時將繼續為人類的可持續發展做貢獻。

就本集團紙質代充卡存貨而言，本集團已選擇購買更大比例的虛擬代充卡，並輔以少量預付費紙質代充卡。於截至二零二五年十二月三十一日止年度，本集團未採購紙質代充卡。就已經採購的紙質代充卡而言，本集團規定，一旦預付費卡被使用，該等預付費卡須送至指定回收點進行紙張回收，以便減少紙張浪費及提高紙張回收率。

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環境、社會及管治報告

The Group understands that good air and water quality are vital to health. The Group cares about its staff and therefore makes every effort to provide a healthy workplace environment for them. The Group has implemented various measures to maintain good indoor air quality for staff, such as regular cleaning of air-conditioning systems and filters of air conditioners. Professional cleaning personnel are engaged to maintain the indoor environment of workplaces.

A4 Climate change

As the Group engaged in mobile top-up services that can perform at in-house, significant climate-related issues do not affect daily operating activities. In view of extreme weather such as typhoons and thunderstorms frequently occur in summer, the Group provides guidance to employees whether commuting to office is required under extreme weathers. The Group has policies in place to ensure doors and windows are closed properly after work, in order to prevent any damages by overnight typhoons and thunderstorms.

B. SOCIAL

The Group believes that employees are the valuable assets of an enterprise and regards human resources as its corporate wealth in maintaining its leading position in the mobile top-up service industry. To empower our staff, the Group continuously provides on-the-job trainings and development opportunities to enhance employees' career progression. The Group offers competitive employment package and benefits to attract and retain competent persons. The Group also cherishes employees' well-being and strives to provide them with a healthy and safe working environment.

本集團了解到，良好的空氣質量及水質對健康至關重要。本集團關心員工，致力為其提供健康的工作環境。本集團落實多項措施（如定期清潔空調系統及空氣過濾器等），維持室內空氣質量良好。本集團委聘專業清潔人員維護工作場所的室內環境。

A4 氣候變化

由於本集團從事可在室內進行的手機代充服務，重大氣候相關事件並不會影響日常運營活動。鑒於夏季時常發生颱風及雷暴雨等極端天氣，本集團為員工是否需要在極端天氣下上班提供指引。本集團訂有政策以確保下班後妥善關閉門窗，以防止因夜間颱風及雷暴雨而造成任何損害。

B. 社會

本集團認為，僱員是企業的寶貴資產，並將人力資源視作維持其在手機代充服務行業領先地位的公司財富。為令僱員更好履行職責，本集團不斷提供在職培訓及發展機會，推動僱員的職業發展。本集團提供具競爭優勢的聘用條件及福利，吸引及留住優秀人才。本集團亦重視僱員的健康，努力為其創造健康安全的工作環境。

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環境、社會及管治報告

BI Employment Workforce

The Group keeps track of the updates of the laws and regulations in the PRC and has strictly abided by the relevant laws and regulations such as the Labour Law of the PRC (中華人民共和國勞動法) and the Labour Contract Law of the PRC (中華人民共和國勞動合同法) for the year ended 31 December 2025. The Group has entered into labour contracts with all employees to protect their legitimate rights and interests. Recruitment is open for all qualified personnel and conducted in a fair, just and open manner, and recruitment information is announced with the Company's information or disclosed to the public. Recruitment and promotion are based on the candidates' capability instead of other factors such as gender, race, age and religion. All employees and candidates enjoy equal opportunities and fair treatment. The Group has established a selection and evaluation system to optimize the allocation of human resources and internal promotion. The philosophy of developing a wide array of talents helps to build up the overall strength of the Group and maintaining its leading position in the industry.

The Group has also established policies and procedures regarding the dismissal of its employees. Compensation for dismissed personnel is well-settled and the Group has strictly abided by the provision of Labour Law of the PRC (中華人民共和國勞動法). The Group will conduct interviews and conversations with dismissed personnel to comfort their frustrations and collect their feedbacks. During the year ended 31 December 2025, the Group was involved in 1 case of legal proceeding related to dismissal matters. 1 case of the legal proceeding related to the dismissal matters was fully settled as at 31 December 2025. There is no legal proceeding up to date. The Group's subsidiaries have engaged legal advisors in the PRC to handle relevant legal proceedings of such litigation.

The comprehensive workforce is essential to optimize the Group's operation. As at 31 December 2025, the Group had 159 full time employees, an increase of 1.9% as compared to the 156 employees as at 31 December 2024. The female to male ratio are approximately 52:48. The Group's employees are allocated in departments of research & development (18.3%), business operations (61.6%), administration (5.7%) and others (14.4%). The Group has a young and energetic workforce, with the 26.28% are aged below 30 and 62.89% are aged 31-40. The Group's employees are allocated in areas of Guangdong Province (40.25%); Sichuan Province (23.27%); Hubei (32.08%); Hunan (0.63%); Fujian (0.63%) Zhejiang (0.63%); Beijing (0.63%) and Hong Kong, PRC (1.89%).

BI 僱傭 勞動力

本集團保持跟進中國法律法規的更新，且於截至二零二五年十二月三十一日止年度已嚴格遵守《中華人民共和國勞動法》及《中華人民共和國勞動合同法》等相關法律法規，並與全體僱員簽訂勞動合同，保障僱員的合法權利及權益。招聘面向全部合資格人士，確保以公平、公正及公開的形式展開，而招聘信息在公司資料或對公眾作出的披露中公開。招聘及晉升乃基於人選的能力，而非性別、種族、年齡及宗教信仰等其他因素。所有僱員及申請者享有同等機遇及公平待遇。本集團已建立甄選及評估系統，以優化人力資源配置及內部晉升。廣泛發展人才的理念有助增強本集團整體實力及維持行業領先地位。

本集團亦已設立有關解聘僱員的政策及程序。解聘人員補償已妥當結算，且本集團已嚴格遵守《中華人民共和國勞動法》的規定。本集團將與解聘人員會談，安撫情緒並收集反饋。於截至二零二五年十二月三十一日止年度，本集團牽涉1宗有關解聘事宜的法律訴訟，於二零二五年十二月三十一日，其中1宗有關解聘的法律訴訟已和解，至目前為止並無待決訴訟。本集團附屬公司已委託中國境內的法律顧問處理該等訴訟的相關法律程序。

綜合勞動力對於優化本集團營運至關重要。於二零二五年十二月三十一日，本集團有159名全職僱員，較二零二四年十二月三十一日的156名僱員增加1.9%，其中女性與男性的比率約為52:48。本集團僱員的分佈為：研發部(18.3%)；業務部門(61.6%)；行政部(5.7%)及其他部門(14.4%)。本集團的勞動力隊伍由年輕活力的人員組成，26.28%在30歲以下及62.89%為31至40歲。本集團僱員的地區分佈為：廣東省(40.25%)；四川省(23.27%)；湖北(32.08%)；湖南(0.63%)；福建(0.63%)；浙江(0.63%)；北京(0.63%)以及中國香港(1.89%)。

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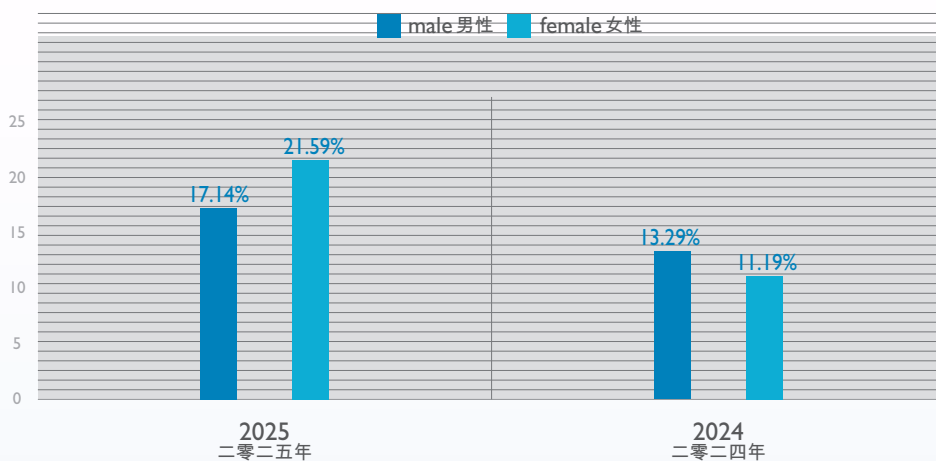
Analysis of 2025 and 2024 annual employee turnover rate

The Group's employee turnover rate in 2025 was 38.73%, which was increased by 23.17% as compared to the turnover rate of 15.56% in 2024. The increase in turnover rate was mainly due to the completion of the Group's departmental and structural restructuring in 2025, which resulted in a increase in natural attrition compared with that in 2024.

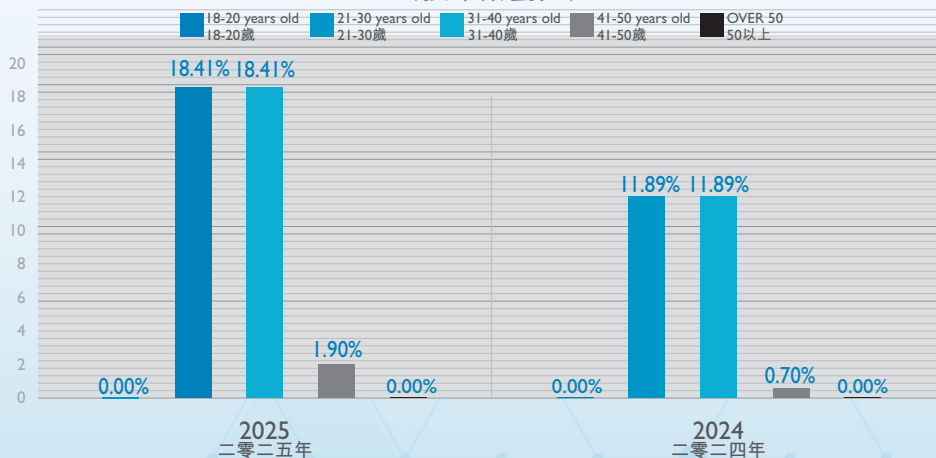
二零二五年及二零二四年度僱員流動率

本集團的僱員流動率於二零二五年為38.73%，較二零二四年的15.56%上升23.17%。流動率上升主要是由於本集團於二零二五年完成部門和架構重組，人員自然流失較二零二四年增加。

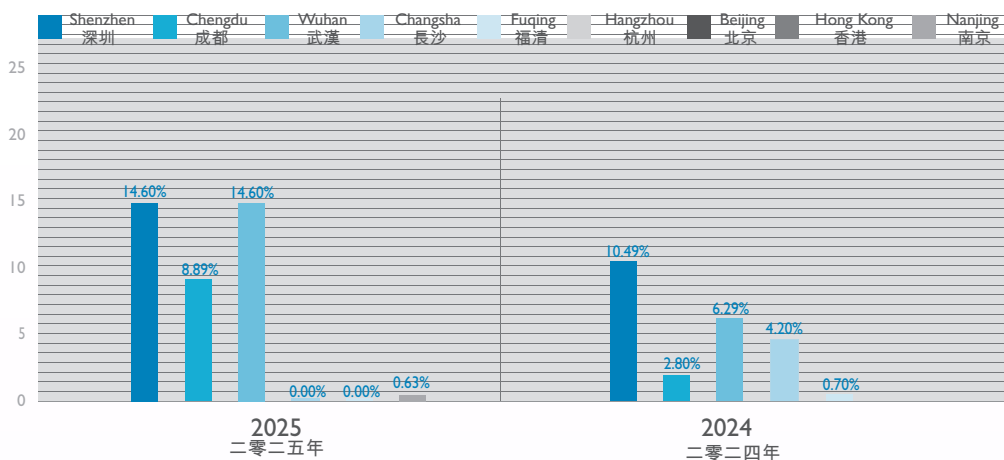
THE EMPLOYEE TURNOVER RATE OF 2025 AND 2024
(BY GENDER)
二零二五年及二零二四年僱員流動率
(按性別劃分)



THE EMPLOYEE TURNOVER RATE OF 2025 AND 2024
(BY AGE)
二零二五年及二零二四年僱員流動率
(按年齡劃分)



THE EMPLOYEE TURNOVER RATE OF 2025 AND 2024 (BY LOCATION) 二零二五年和二零二四年僱員流動率 (按地區劃分)



Benefits and Compensation

The Group endeavours to offer a comprehensive and competitive remuneration package to attract, retain and motivate talent employees. Remuneration adjustments are based on staffs' performance and their overall quality of work. Based on the performance and the potential of employees as well as the macroeconomic environment, the Group offers attractive fringe benefits, reasonable level of salary increase and flexible individual holiday arrangements so as to ensure a balanced life for its employees.

For the year ended 31 December 2025, the Group strictly abided by the provisions of Labour Law of the PRC (中華人民共和國勞動法) and the provisions of the Company's staff handbook expressly specify the working hours and rest periods. The Group adopts an eight-hour shift, five working days and the staff are also entitled to statutory holiday. For the staff who cannot enjoy the statutory holiday while on shift, the Group will provide overtime pay according to the relevant laws and regulations. Apart from the usual annual leave and paid sick leave, the Group also offers additional leave entitlements for other circumstances like marriage, bereavement, maternity, paternity and work-related injury, etc., which allows the staff to have flexible leave arrangement. The Group also grants certain amount of mobile credit as birthday gifts for all employees.

福利及薪酬

本集團致力提供全面且具競爭優勢的薪酬組合，以吸引、留住及激勵人才。薪酬調整基於員工的表現及整體工作質量作出。基於僱員的表現及潛能以及宏觀經濟環境，本集團提供具吸引力的額外福利、合理薪金上漲水平及靈活的個人休假安排，確保僱員享有平衡的生活。

截至二零二五年十二月三十一日止年度，本集團嚴格遵守《中華人民共和國勞動法》及本公司員工守則明文規定工作時間及休假時間。本集團採用八小時工作班次、五天工作天，員工亦享有法定假期。就因輪班而無法享用法定假期的員工而言，本集團將根據有關法律及法規提供加班費。除正常的年假及有薪病假，本集團亦就結婚、喪親、產假、陪產假及與工作有關的傷患等其他情況提供額外假期，令員工可靈活安排假期。本集團亦向全體僱員授出若干手機話費作為生日禮物。

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Equal Opportunities

To ensure equal employment and advancement opportunities for all individuals, the Group assesses individuals based on their experience, qualifications and abilities when it comes to employment, remuneration and promotion. The Group's employment practices will under no circumstances, be influenced or affected by a candidate's or employee's race, gender, age, disability or family status. The Group offers equal working opportunities and discourages any kind of discrimination, including discriminating on the basis of the personal characteristics of its employee.

B2 Health and Safety

The Group has committed to provide employees with a safe working environment and pay tremendous attention to employees' own health. The Group has strictly abided by the relevant laws and regulations such as the Labour Law of the PRC (中華人民共和國勞動法) and the Regulations on Work-Related Injury Insurance (工傷保險條例) for the year ended 31 December 2025.

The Group prides itself on providing a safe, effective and congenial work environment. The Group is required to comply with occupational safety laws and regulations imposed by the government authorities in the PRC. The Group has implemented various occupational health and safety procedures to maintain a safe work environment, including (i) providing guidelines for operational and safety control procedures to all employees; (ii) adopting protective measures at its facilities; (iii) inspecting facilities regularly to identify and eliminate safety hazard; and (iv) providing training to employees on safety awareness. Inspections and management review of health and safety policies have been performed by the Group to ensure the effectiveness of the arrangements, training and guidelines.

In addition, the Group prioritizes the health and well-being of its employees. In order to provide employees with sufficient medical care, in addition to the medical insurance coverage required by laws, the Group has provided pension, unemployment, occupational injury and maternity insurance for its employees in compliance with applicable PRC laws and regulations. As the Group's business expands, the Group will continue to regularly review and assess its risk portfolio and adjust its insurance coverage based on its need and industry practice. The Group has also provided annual medical check-ups for its employees and carried out cultural and sports activities to promote staff relationship and physical fitness.

機會平等

為確保提供平等的就業和晉升機會，在僱傭、薪酬及晉升方面，本集團根據個人的經驗、資歷和能力進行評估。本集團的聘用安排概不會因為候選人或僱員的種族、性別、年齡、殘疾或家庭狀況而被影響或受到左右。本集團提供平等的工作機會，阻止任何形式的歧視，包括絕不歧視僱員的個人特徵。

B2 健康及安全

本集團致力為僱員提供安全的工作環境，極為注重僱員自身健康。截至二零二五年十二月三十一日止年度，本集團嚴格遵守《中華人民共和國勞動法》及《工傷保險條例》等法律法規。

本集團提供安全、有效且舒適的工作環境，本集團對此深感自豪。本集團須遵守中國政府機關頒佈的工作安全法律及法規。本集團已執行多項職業健康及安全程序，以維持安全的工作環境，包括：(i) 為全體僱員提供運營及安全控制程序指引；(ii) 在其設施內採納保護措施；(iii) 定期檢查設施，以發現及消除安全隱患；及(iv) 向僱員提供安全意識培訓。本集團已就健康及安全政策進行檢查及管理層檢討，以確保安排、培訓及指引行之有效。

此外，本集團以員工的健康及福祉為先。為了向員工提供充分的醫療保障，除法律規定的醫療保險外，本集團亦遵從適用中國法律法規提供退休金、失業、工傷及生育保險。隨著本集團的業務擴充，本集團將持續定期審閱及評估其風險組合並基於其需求及行業慣例調整其保險範圍。本集團亦每年為員工進行體檢並開展文化及體育活動，以促進員工關係及身體健康。

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The Group did not encounter any major accident during the operation which had caused the death of an employee in each of the past three years including the year ended 31 December 2025. During the year ended 31 December 2025, the Group did not encounter any accident which made any employees suffer loss of work days because of injuries on job.

包括截至二零二五年十二月三十一日止年度在內的過往三個年度各年，本集團在運營中並無遭遇任何造成僱員死亡的重大意外。截至二零二五年十二月三十一日止年度，本集團並無遭遇因任何僱員工傷而誤工的意外。

B3 Development and Training

The Group believes nurturing talents is the cornerstone of the Group's business development. The Group has committed to offer different training opportunities to its staff, to provide them with a suitable platform for career advancement and professional development. The Group holds regular training for new employees in order to build cohesion amongst new joiners as well as provide in-depth understanding of the Company's philosophy and strategies. The Group also encourages employees to share their know-how and experience with other departments' colleagues in order to improve everyone's comprehensive competence and horizon. During the year ended 31 December 2025, the Company arranged all the departments to launch related training course within colleagues, such as technical department courses, new employee orientation, work training and several experience exchanging seminars. Directors and senior management attended a two-hour continuous professional training course organized by Company's legal advisor.

B3 發展及培訓

本集團深信培養人才乃自身業務發展的基石。本集團致力向員工提供不同培訓機會，為彼等提供合適的職業晉升及專業發展平台。本集團定期向新僱員舉辦培訓，以在新僱員中形成凝聚力，並促使彼等深入了解本公司的理念及策略。本集團亦鼓勵僱員與其他部門同事之間分享專門知識及經驗，以提升全體員工的綜合能力及視野。於截至二零二五年十二月三十一日止年度，本公司已安排所有部門開展相關員工培訓課程，如技術部門課程、新員工培訓、工作培訓及若干經驗交流研討會。董事及高級管理層已參加由本公司法律顧問組織的兩小時持續專業培訓課程。

During the Reporting Period, the percentage of employees trained by gender and employee category, and the average training hours completed per employee by gender and employee category are as follows:

於報告期內，按性別及僱員類別劃分的受訓僱員百分比，及按性別及僱員類別劃分，每名僱員完成受訓的平均時數的情況如下：

Gender	性別	2025 二零二五年	
		Percentage 百分比	Hour 小時
Male	男性	42%	255
Female	女性	58%	346

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Employee category	僱員類別	2025 二零二五年	
		Percentage 百分比	Hour 小時
Senior management	高層管理人員	15%	91
Middle management	中層管理人員	26%	156
Basic employee	基層員工	59%	354

B4 Labour Standards

The Group strictly prohibits the use of child and forced labour in the Group, and is fully committed to create a work environment which respects human rights. Staff of human resources department audit and verify staff identity during the recruitment process to ensure that no child labour will be employed.

The Group attaches great importance to the protection of rights and interests for employees, strictly complies with the relevant provisions of national and local employee rights and interests (including the Labour Law of the PRC, the Social Insurance Law of the PRC, and the Labour Contract Law of the PRC). The provisions of the Company's staff handbook expressly specifies the working hours, rest and leave, labour protection and so on to encourage work-life balance and prevent any compulsory labour.

B4 勞工準則

本集團嚴格禁止在本集團使用童工及強制性勞動，並致力於創建尊重人權的工作環境。招聘過程中，人力資源部的員工對員工身份信息核查確認，確保不僱傭任何童工。

本集團高度重視員工權益保障，嚴格遵守國家和地方員工權益相關規定（包括中華人民共和國勞動法，中華人民共和國社會保險法和中華人民共和國勞動合同法）。本公司員工守則明文規定工作時間、休息休假、勞動保護等內容，鼓勵勞逸結合及避免強制勞動。

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OPERATING PRACTICES

B5 Supply Chain Management

The Group selects telecommunication operators, distributors of telecommunications operators, e-commerce platform and third-party online game operators (collectively “suppliers”), to support the business operations, and is committed as much as possible to conduct the business with suppliers that act in a socially responsible manner to meet the ethical expectations. As at 31 December 2025, the Company had 274 suppliers (2024: 213). As a specialized mobile top-up service provider in the PRC, the Group understands the importance to work closely with its supply chain to ensure the sustainability of the Group’s business. A supplier evaluation system in terms of price, quality, cost, delivery and after-sales service has been established by the Group and applies to all suppliers. The Group expects suppliers to meet its standards in environmental, social, corporate governance and commercial ethics. Before establishing any long-term cooperation with a potential supplier, the Group will evaluate the environmental and social risks associated with the supplier’s operations to ensure the supplier to comply with trade laws and relevant environmental and social regulations as well as other standards, and will examine the supplier’s awareness of the said aspects. The Group prefers suppliers who use environmentally friendly products and services during the screening process, and works to minimize the potential environmental and social risks. The Group carries out long-term quality monitoring and conducts regular reviews on all suppliers as well as random examination on different suppliers to ensure sustainable quality material supplies and services. The Group will also take into account suppliers’ reputation, their track record of high corporate standards, expertise, capacity and etc. so as to select the qualified suppliers and appropriate management’s approval is required before entering an agreement. Such procedures aim to support operational efficiency and segregation of duties.

營運慣例

B5 供應鏈管理

本集團選擇電訊運營商、電訊運營商的分銷商、電子商務平台及第三方網絡遊戲運營商（統稱「供應商」），以支持業務經營，並盡可能致力於與以社會責任方式行動符合道德預期的供應商進行業務。於二零二五年十二月三十一日，本公司擁有274名供應商（二零二四年：213名）。作為中國一家專業手機話費代充服務提供商，本集團理解與其供應商密切合作確保本集團業務可持續性的重要性。本集團已建立有關價格、質量、成本、交付及售後服務的供應商評估系統並適用所有供應商。本集團期望供應商在環境、社會、企業管治、商業道德等方面符合其標準。本集團將在與潛在供應商建立任何長期業務關係前評估供應商營運和業務的環境和社會風險，以確保供應商遵守貿易法律、相關環境和社會法規以及其他標準，並考察供應商在上述各方面的意識。本集團亦會在甄選過程中優先考慮使用環保產品及服務的供應商，努力將潛在的環境和社會風險降至最低。本集團將進行長期質量監察及對所有供應商作出定期檢討，並不定期檢查不同的供應商以確保持續的優質材料供應及服務。本集團亦會考慮供應商聲譽、企業標準、專業及能力等，務求能夠選擇最具備條件的供應商，並在獲得有關管理層審批後方能簽訂合約。這項政策旨在提升營運效益、釐清職責。

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Distribution of suppliers by region

按地區劃分的供應商數目

		2025 二零二五年	2024 二零二四年
North Eastern China	東北	1	4
Northern China	華北	48	36
Eastern China	華東	112	81
Southern China	華南	58	48
Central China	華中	26	19
North Western China	西北	4	4
South Western China	西南	25	21
		274	213

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B6 Product Responsibilities

On the basis of strictly abiding by the relevant laws and regulations, the Group has taken a variety measures to ensure the quality of service. During the year ended 31 December 2025, the Group was not aware of any violation of the laws and regulations on its services (including advertising, labelling, service quality, customer privacy protection and consumer rights etc.) and any event that had material impact on the Group. The Group did not have any services provided subject to recalls for safety and health reasons.

The Group primarily engages in providing mobile top-up services and data usage top-up services. The Group has developed a reliable, secure and scalable platform, 007ka top-up platform, through which the Group processes mobile top-up request received from mobile users. The Group has committed to deliver high-quality top-up services through its 007ka top-up platform and WeChat public account to the customers. In order to ensure delivery of high-quality top-up services, the Group has set up a real-time automatic mechanism to monitor irregularities of top-up results such that administrator can deal with such irregularities proactively and enable customers to enjoy fast, reliable and convenient top-up services. The Group provides customer services on a 24/7 basis to enhance service quality, in particular, to PRC banks, the Group has also established a 24-hour real-time monitoring mechanism which reports irregularities in the systems to relevant personnel so that irregularities can be dealt proactively. The above monitoring systems allow the Group to quickly respond to and resolve network malfunction issues to ensure the stability and security of the network and the mobile top-up services. In addition, the Group has also maintained a dedicated customer service team to exclusively handle enquiries or complaints from different channel partners' customers.

B6 產品責任

基於嚴格遵守相關法律法規，本集團已採取多項措施確保服務質量。截至二零二五年十二月三十一日止年度，本集團並不知悉有關其服務的法律法規的任何違反（包括廣告、標籤、服務質量、客戶隱私保護及消費者權利等）及對本集團造成重大影響的任何事件。本集團並無提供任何因安全及健康原因而須召回的服務。

本集團主要從事提供手機話費代充服務及數據使用代充服務。本集團已開發出一個可靠安全及可擴展平台「007ka話費代充平台」並透過此平台處理本集團從手機用戶收到的手機話費代充要求。本集團致力於透過其007ka話費代充平台及微信公眾號向客戶提供優質的代充服務。為確保提供優質的代充服務，本集團設立了實時自動機制，監察異常代充結果，以便管理員可積極處理異常情況，令客戶享用快捷、可靠和便利代充服務。本集團提供全年無休客戶服務。為提高我們的服務質量（特別是對國內銀行），本集團亦建立24小時實時監控機制，向相關員工報告我們系統的異常情況，從而令我們能積極處理異常行為。上述監控系統使本集團可迅速應對及解決網絡故障問題，以確保我們的網絡及電話代充服務穩定及安全。此外，本集團亦擁有一支專業的客戶服務團隊，以專門處理不同渠道合作夥伴的客戶的查詢或投訴。

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The customer service team and the customer hotline numbers are posted on the websites of the channel partners and the Company's websites. Users who use the mobile top-up services through the channel partners can make enquiries or complaints through the customer hotlines of the Company. The Group defines complaints as customers' explicit or implicit expressions of dissatisfaction with the mobile top-up or mobile data top-up services, which requires the actions to resolve the problem and the response to the customers about the solution. During the year ended 31 December 2025, the Group received 226 complaints from customers, decreased by 16.6% as compared with 271 complaints for the year ended 31 December 2024. These customer's complaints are generally associated with delays in the top-up process, unsuccessful recharges and failure of users to receive mobile top-up results. Upon receipt of complaints from customers, the customer service team immediately makes preliminary judgment on the nature of the complaints and provides instruction to guide customers to solve problems. Unresolved complaints relating to urgent or material issues are reported to the relevant managers on-duty. The Group also closely monitors the feedbacks from customers. Through collecting and analyzing customer feedbacks, the high-quality customer service team helps to enhance customer satisfaction and loyalty. For cases of unsuccessful mobile top-up requests, recharge of the mobile accounts for customers or refund of payments for the mobile top-up services to customers per their requests are usually adopted.

The Group emphasizes the importance of protecting the privacy of its channel partners and customers, and has complied with relevant laws and regulations during the collection, processing and use of customer's personal data. Employees have signed the non-disclosure agreement to ensure the protection of customer's personal data. During the year ended 31 December 2025, the Group did not receive complaints from channel partners or customers due to unauthorized disclosure of information.

客戶服務團隊及客戶服務熱線電話號碼通常上傳於渠道夥伴的網站及本公司的網站。透過渠道夥伴使用手機話費代充服務的用戶可通過本公司客戶熱線進行查詢或投訴。本集團將投訴定義為客戶明確或隱含地表達對我們手機話費代充服務或手機流量代充服務的不滿，這要求我們採取措施解決問題及對客戶作出有關解決方案的回應。於截至二零二五年十二月三十一日止年度，本集團收到226宗客戶投訴，較截至二零二四年十二月三十一日止年度的271宗投訴下降16.6%。該等客戶投訴一般與話費代充過程的延遲、未能成功代充及用戶未收到手機話費代充結果有關。收到客戶投訴後，客戶服務團隊立即對投訴性質進行初步判斷，並為客戶提供解決問題的指引方法。未解決的緊急或重大事宜投訴將上報有關值班經理。本集團亦密切監控客戶的反饋資料。通過收集及分析客戶的反饋資料，我們優質的客戶服務團隊可幫助提高客戶的滿意度及忠誠度。倘手機話費代充未成功，我們通常採取重新為客戶的手機賬號代充或應客戶要求向其退還手機話費代充服務所付款項等做法。

本集團非常重視渠道夥伴及客戶的私隱保護，在收集、處理及使用客戶個人資料過程中遵守有關法律及法規。僱員已簽署保密協議以保護客戶個人資料。於截至二零二五年十二月三十一日止年度，本集團並未接獲任何因洩露渠道合作夥伴或客戶信息而產生的投訴。

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Since the Group is principally engaged in providing mobile top-up services to mobile users through electronic banking systems of the PRC banks, offline channels and other channels including third-party online platforms, its own websites and WeChat public account. No massive advertising campaigns were launched by the Group. In addition, due to the nature of the Group's business, labelling of products was not applicable to the Group.

Intellectual Properties

The Group's principal business is considered to be value-added telecommunications services, a sector where foreign investment is subject to significant restrictions under the PRC laws and regulations. Accordingly, we, as foreign investors, cannot hold controlling interest in Shenzhen NNK, the PRC operating entity, which holds certain intellectual properties required by the Group to operate its principal business in the PRC. Accordingly, our wholly foreign-owned enterprise Daily Charge Technology (Shenzhen) Co., Ltd ("Daily Charge Shenzhen") entered into an exclusive intellectual property purchase option agreement with Shenzhen NNK, the PRC operating entity, and its shareholders, pursuant to which Shenzhen NNK agreed to grant an exclusive option to Daily Charge Shenzhen to purchase certain of Shenzhen NNK's intellectual properties, including but not limited to trademarks, patents, domain names and copyrights and whether registered or unregistered, purchased entirely or partially, at the minimum purchase price permitted by the PRC laws and regulations. The exclusive intellectual property purchase option agreement has no definite term commencing on 15 November 2021 until the agreement is terminated upon the earlier occurrence of (i) Daily Charge Shenzhen gives Shenzhen NNK 30 days' prior written notice of termination; or (ii) all the intellectual properties of Shenzhen NNK have been transferred to Daily Charge Shenzhen. Shenzhen NNK is not contractually entitled to terminate the exclusive intellectual property purchase option agreement. Our management team regularly monitors the impact of new regulations in the PRC on the exclusive intellectual property purchase option agreement and the Group's principal business. At the same time, the Group engages the PRC lawyers to review annually the contractual arrangements (including the exclusive intellectual property purchase option agreement) signed between Daily Charge Shenzhen and Shenzhen NNK and issue legal opinions on the validity of such contractual arrangements.

本集團主要從事透過中國多家銀行的電子銀行系統、線下渠道及其他渠道(包括第三方線上平台、自身網站及微信公眾號)向手機用戶提供手機話費代充服務。本集團並無進行大規模廣告宣傳。此外，由於本集團的業務性質，產品標籤並不適用於本集團。

知識產權

本集團的主要業務被認為是增值通信服務，一個根據中國法律法規嚴格限制外商投資的行業。因此，我們作為外商投資者，不能持有中國經營實體深圳年年卡的控股權益，而深圳年年卡持有集團在中國境內經營主要業務所需的若干知識產權。因此，我們的外商獨資企業天天充科技(深圳)有限公司(「天天充科技深圳」)與中國經營實體深圳年年卡及其股東訂立獨家知識產權購買合同，據此，深圳年年卡同意向天天充科技深圳授出獨家選擇權，以按中國法律法規許可的最低購買價購買深圳年年卡的若干知識產權，包括但不限於商標、專利、域名及版權(不論是否註冊，且不論全部購買或部分購買)。獨家知識產權購買合同並無確定期限，期限自二零二一年十一月十五日起至該協議因(i)天天充科技深圳提前30天向深圳年年卡發出終止書面通知；或(ii)深圳年年卡的所有知識產權已轉讓予天天充科技深圳(以較早發生者為準)而終止時止。深圳年年卡並無享有終止獨家知識產權購買合同的合約權利。我們的管理團隊會定時監督中國境內新法規對於獨家知識產權購買合同以及本集團主要業務的影響。同時，本集團每年度聘請中國律師審閱天天充科技深圳與深圳年年卡簽訂的合約安排(包括獨家知識產權購買合同)，並對該合約安排的有效性出具法律意見書。

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We are committed to protect the proprietary intellectual property. Our management team and our operation team work closely to develop and maintain the intellectual property portfolio owned by the Group, and ensure our intellectual property are not infringed through research and control.

The Code of Ethics of the Group details the way of using intellectual property from other companies and individuals in compliance with the laws and regulations by our operation team when necessary. Our non-disclosure agreements protect the intellectual property shared among us, the suppliers, distributors, dealers, other customers and contract employees from any infringement or piracy.

B7 Anti-corruption

The Company has strictly abided by the relevant laws and regulations such as the Criminal Law of the PRC (中華人民共和國刑法), the Anti-Unfair Competition Law of the PRC (中華人民共和國反不正當競爭法) and the Anti-Money Laundering Law of PRC (中華人民共和國反洗錢法) for the year ended 31 December 2025. The Group is committed to prevent and monitor any malpractice or unethical actions. The Group maintains and effectively implements whistleblowing procedures for anti-corruption and anti-fraud and is committed to promote integrity and prevent unethical issues. The Group encourages the reporting of suspected business irregularities and provides clear channels specifically for this purpose.

The Group requests its staff to maintain a high level of business ethics to protect the interests and business operations of the Group. To reinforce staff's integrity, the Group has established the code of conduct and laid down procedures in the staff handbook to fight against corruption, bribery, extortion and fraud. The Group has established regulations and procedures to prevent and monitor money laundering in the operations. All new joiners are well-briefed of these regulations and procedures during orientation and existing members can assess relevant information in the Group's intranet to raise their awareness on anti-corruption, anti-fraud and anti-money laundering. We circulated the anti-corruption training materials by electronic means to the Directors, senior management and heads of departments during the year so that our employees could be well-informed of their obligations.

我們致力於保護自有的知識產權。我們的管理團隊與我們的業務團隊密切合作，開發和維護本集團擁有的知識產權組合，並進行研究和監控以確保我們的知識產權不受到侵犯。

本集團操守守則對業務團隊在有需求下如何合法合規使用其他企業和個人的知識產權進行了詳細說明。我們的保密協議保護我們與供應商、分銷商、經銷商、其他客戶和合約僱員共享的知識產權免受任何侵權或侵犯。

B7 反貪污

於截至二零二五年十二月三十一日止年度，本公司嚴格遵守有關法律及法規，如《中華人民共和國刑法》、《中華人民共和國反不正當競爭法》及《中華人民共和國反洗錢法》。本集團致力於防範及監督任何不法行為或不道德行為。本集團設立及切實執行有關反腐敗及反欺詐的舉報程序，致力於推廣誠信價值及防止不道德行為。本集團提供明確的舉報渠道並鼓勵員工對涉嫌違規事宜作出舉報。

本集團要求員工保持高業務道德標準，保護本集團利益及業務經營。為鞏固員工的誠信度，本集團已設立行為準則，並在員工手冊中載列相關程序，反對貪污、賄賂、敲詐勒索及欺詐行為。本集團已制定規章及程序預防及監控業務經營中的洗錢活動。我們會在入職培訓中對所有新入職員工宣講上述規章及程序，且現有員工可在本集團內部網獲取相關資料，提高自身反腐敗、反欺詐及反洗錢意識。年內，我們已以電子方式向董事、高級管理層及部門主管傳閱反貪污培訓材料，以便我們的僱員充分了解彼等的責任。

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When suspected wrongdoings are identified, such as breach of duty, abuse of power, receiving bribes, staff can report to the Board for investigation and resolution. The Board will then carry out investigation and verification, and report to the regulator or law enforcement authority when necessary.

The Group is committed to adhere to the highest ethical standards. During the year ended 31 December 2025, the Group had not been a party to any corruption, bribery or fraud proceedings and was not aware of any pending or threatened proceedings related to corruption against the Group or any of the Directors. The Group will continue to comply with ethical requirements and upholds its reputation to prevent corruption.

B8 Community Investment

The Group has not established a specific community policy, however, social care is deep-seated in the Group's corporate culture and the Group is committed to its corporate responsibilities by proactively participating in community and charity works. During the Reporting Period, the Group donated RMB5,000 to the local charitable organisation in Shenzhen, PRC.

當員工發現任何涉嫌不法行為，例如各類失職、以權謀私、收受賄賂等，員工可以向董事會作出舉報，以進行調查及處理。其後董事會將會進行調查、核實，並在必要時提交報告予監管或執法機構。

本集團一直堅持最高的道德標準。於截至二零二五年十二月三十一日止年度，本集團沒有任何貪污、賄賂、欺詐或與貪污有關的訴訟案件發生。本集團會繼續遵守道德規範，秉持優良信譽，預防任何貪瀆事件發生。

B8 社區投資

本集團並無訂立任何特定社區政策，但社會關懷深深紮根於本集團的企業文化中。本集團矢志承擔企業責任，並積極參加社區及慈善事業。於報告期，本集團向中國深圳當地慈善機構捐款人民幣5,000元。

Report of the Directors

董事會報告

The Board is pleased to present this annual report and the audited Consolidated Financial Statements of the Group for the year ended 31 December 2025.

PRINCIPAL ACTIVITIES

The Group is principally engaged in the provision of mobile top-up services to mobile subscribers in the PRC and digital marketing services for the banking industry in the PRC and specific customers which includes multi-category digital product procurement resources, multi-scenario digital marketing mix solutions and multi-channel user promotion.

Details of the principal activities of the subsidiaries are set out in note 35 to the Consolidated Financial Statements.

RESULTS AND APPROPRIATIONS

The results of the Group for the year ended 31 December 2025 are set out in the Consolidated Statement of Profit or Loss and Other Comprehensive Income on page 144. The financial position as at 31 December 2025 of the Group is set out in the Consolidated Statement of Financial Position on pages 145 to 146. The cash flow of the Group during the year 31 December 2025 is set out in the Consolidated Statement of Cash Flows on pages 149 to 150.

The Directors did not recommend payment of final dividend in respect of the year ended 31 December 2025.

BUSINESS REVIEW AND PERFORMANCE

A review of the business of the Group during the year ended 31 December 2025 and a discussion on the Group's future business development are provided in the Chairman's Statement on pages 6 to 10. A discussion on the key financial performance indicators of the Group for year ended 31 December 2025 is provided in the Management Discussion and Analysis on pages 11 to 20 of this annual report. The review and discussion thereof form part of this Report of the Directors.

董事會欣然呈列本年報及截至二零二五年十二月三十一日止年度的本集團經審核綜合財務報表。

主要業務

本集團從事的主要業務為向中國手機用戶提供手機話費代充服務以及為中國銀行業和特定客戶提供數字營銷服務，包括多品類數字產品採購資源，多場景數字營銷組合方案和多渠道用戶宣傳。

有關附屬公司主要業務的詳情載於綜合財務報表附註35。

業績及撥款

本集團截至二零二五年十二月三十一日止年度的業績載於第144頁的綜合損益及其他全面收益表。本集團於二零二五年十二月三十一日的財務狀況載於第145至146頁的綜合財務狀況表。本集團截至二零二五年十二月三十一日止年度的現金流量載於第149至150頁的綜合現金流量表。

董事不建議派付截至二零二五年十二月三十一日止年度末期股息。

業務回顧及表現

本集團截至二零二五年十二月三十一日止年度的業務回顧及本集團未來業務發展的討論載於第6至10頁的主席報告。本集團截至二零二五年十二月三十一日止年度的關鍵財務表現指標討論，載於本年報第11至20頁的管理層討論及分析。當中之回顧及討論構成本董事會報告的一部分。

PRINCIPAL RISKS AND UNCERTAINTIES

The following are among the principal risks and uncertainties facing the business of the Group:

- The Group provides mobile top-up services through electronic banking systems to customers of the PRC banks. The Group's business depends on establishing and maintaining relationships with the PRC banks. The Group's failure to continue the contractual relationship with the existing PRC banks or enter into business relationships with additional PRC banks in a timely manner or on favorable terms may impair the Group's ability to continually expand its business; changes in the rate of commission fees charged by the PRC banks may also have a significant impact on the Group's cost of revenue and gross profit margin;
 - the Group's reliance on the PRC telecommunication operators and their distributors to source mobile top-up credits, any deterioration or termination of the Group's relationships with them may result in severe disruptions to the Group's business operations, loss of revenues and a material and adverse effect on the Group's financial condition and results of operations. The Group's profit margin may also be effected by the decline in the discounts offered by the PRC telecommunication operators and their distributions in the future;
 - the Group's ability to grow its business depends, in part, upon policies of the PRC telecommunication operators. If the PRC telecommunication operators decide to continue expand mobile top-up services or cooperate with the PRC banks or third-party online platforms directly, the Group's results of operations may be materially and adversely affected;
 - the Group's business may face competition from the other mobile top-up services, local branches of the three leading PRC telecommunication operators and E-commerce platforms. If the Group or the PRC banks fail to compete effectively, the Group's market share may decrease and the Group's business, financial condition and prospect will be materially and adversely affected;
- 本集團經由電子銀行系統向國內的銀行客戶提供手機話費代充服務。本集團的業務倚賴於與國內銀行建立及維繫的關係。如本集團未能與現有國內銀行保持合約關係或未能及時或按有利條款與其他國內銀行訂立業務關係，則可能會影響本集團持續開拓業務的能力；國內銀行收取的佣金費率變動亦可能會對本集團的收益成本及毛利率產生重大影響；
 - 本集團倚賴中國電信運營商及其分銷商獲得手機話費代充金額，與該等運營商關係惡化或終止可能會嚴重干擾本集團的業務經營，造成損失收益及對本集團財務狀況及經營業績造成重大不利影響。本集團的利潤率亦可能會受到日後中國電信運營商及其分銷商提供的折扣下降所影響；
 - 本集團能否發展其業務部分取決於中國電信運營商的政策。倘中國電信運營商決定繼續擴展手機話費代充服務或與國內銀行或第三方網上平台直接合作，則本集團的經營業績可能受到重大不利影響；
 - 本集團的業務可能面對其他手機話費代充服務、三大中國電信運營商的地方分支機構及電子商務平台的競爭。倘本集團或中國銀行未能有效進行競爭，本集團的市場份額可能會下降且本集團的業務、財務狀況及前景將會受到重大不利影響；

主要風險及不明朗因素

本集團業務面對的主要風險及不明朗因素如下：

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- the Group's business and results of operations may be effected by the growth of internet market and mobile penetration and usage in the PRC, changes in customer behaviors and preferences on the mobile top-up channels. Any decline in the popularity of online top-up services in general, or the Group's failure to respond to industry trends and customer requirements, may adversely affect the Group's business and results of operations;
 - development of the PRC telecommunication industry could be negatively affected by factors such as unfavorable government policies and changes of consumer preferences which may decrease spending on mobile telecommunication services. If the PRC telecommunication industry does not develop as anticipated, the Group's business may be harmed and the Group may need to adjust its growth strategy and the Group's results of operation may be adversely affected; and
 - the Group's business, financial condition, results of operations and prospects may be influenced to a significant degree by political, economic and social conditions and government policies in the PRC.
- 本集團的業務及經營業績可能會受中國的互聯網市場以及手機普及率和使用率的增長、客戶行為及對於手機話費代充渠道的偏好改變所影響。網上代充服務的整體普及程度出現任何下降或本集團未能回應行業趨勢及客戶要求，都可能對本集團的業務及經營業績造成不利影響；
 - 中國電信業的發展可能受到如不利的政府政策及消費者喜好變化等或會降低手機電信服務支出的因素的負面影響。倘中國電信業並無按預期般發展，本集團的業務或會遭損害及本集團或須調整其增長策略，而本集團的經營業績或會受到不利影響；及
 - 本集團的業務、財務狀況、經營業績及前景或在很大程度上受中國的政治、經濟及社會狀況以及政府政策影響。

The details of risk factors are set out in the section headed "Risk Factors" in the prospectus of the Company dated 24 December 2015 (the "Prospectus").

有關風險因素的詳情載於本公司日期為二零一五年十二月二十四日的招股章程（「招股章程」）「風險因素」一節。

CLOSURE OF REGISTER OF MEMBERS

For the purposes of ascertaining the members' eligibility to attend and vote at the AGM, the Company's register of members will be closed during the following periods:

暫停辦理股份過戶登記手續

為確定股東出席股東週年大會並於會上投票的資格，本公司將於下列期間暫停辦理股東登記手續：

AGM

Latest time to lodge transfers documents for registration
交回股份過戶文件以作登記的最後時限

Closure of register of members
暫停辦理股東登記手續

股東週年大會

No later than 4:30 p.m. on, Tuesday, 5 May 2026
不遲於二零二六年五月五日（星期二）下午四時三十分

Wednesday, 6 May 2026 to Monday, 11 May 2026
二零二六年五月六日（星期三）至二零二六年五月十一日（星期一）

To be eligible to attend and vote at the AGM, all share transfer documents, accompanied by the relevant share certificates must be lodged for registration with the Company's share registrar in Hong Kong, namely Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong not later than the latest time as stated above. Shareholders whose names are recorded in the register of members of the Company on Monday, 11 May 2026 are entitled to attend and vote at the AGM.

SUBSIDIARIES

Details of the subsidiaries of the Company as at 31 December 2025 are set out in note 35 to the Consolidated Financial Statements.

SHARE CAPITAL

Details of the change in the share capital of the Company for the year ended 31 December 2025 are set out in note 27 to the Consolidated Financial Statements.

RESERVES

Details of the movements in reserve of the Company (which is the same as distributable reserve of the Company) during the year ended 31 December 2025 are set out in note 34 to the Consolidated Financial Statements.

DISTRIBUTABLE RESERVES

As at 31 December 2025, the Company did not have distributable reserve available for distribution to Shareholders. The distributable reserves are calculated under the Companies Law of the Cayman Islands.

PROPERTY, PLANT AND EQUIPMENT

Details of movements in property, plant and equipment during the year ended 31 December 2025 are set out in note 15 to the Consolidated Financial Statements.

為符合資格出席股東週年大會並於會上投票，所有股份過戶文件連同相關股票必須於上述指明的最後時限前送達本公司的香港證券登記處香港中央證券登記有限公司，地址為香港灣仔皇后大道東183號合和中心17樓1712-1716室作登記。於二零二六年五月十一日（星期一）名列本公司股東名冊的股東有權出席股東週年大會並於會上投票。

附屬公司

於二零二五年十二月三十一日本公司的附屬公司詳情載於綜合財務報表附註35。

股本

截至二零二五年十二月三十一日止年度本公司的股本變動詳情載於綜合財務報表附註27。

儲備

截至二零二五年十二月三十一日止年度本公司的儲備（與本公司可供分派儲備相同）變動詳情載於綜合財務報表附註34。

可供分派儲備

於二零二五年十二月三十一日，本公司並無可供分派儲備可向股東分派。可供分派儲備乃根據開曼群島公司法計算。

物業、廠房及設備

截至二零二五年十二月三十一日止年度物業、廠房及設備變動詳情載於綜合財務報表附註15。

Report of the Directors

董事會報告

MAJOR CHANNEL PARTNERS AND SUPPLIERS

During the year ended 31 December 2025, the gross transaction value derived from the Group's five largest channel partners accounted for approximately 83.3% of the Group's total gross transaction value. The Group's largest channel partner contributed to approximately 74.8% of the Group's total gross transaction value.

During the year ended 31 December 2025, the cost of sourcing from Group's five largest suppliers who are telecommunication operators and distributors accounted for approximately 45.0% of the Group's total sourcing cost. The cost of sourcing from the Group's largest supplier accounted for approximately 17% of the Group's total sourcing cost.

As far as the Company is aware, none of the Directors nor his/her close associates and none of the Shareholders (which to the knowledge of the Directors possessing over 5% of the interest in the issued share capital of the Company) possessed any interest in the Group's five largest channel partners and suppliers.

RELATIONSHIPS WITH STAKEHOLDERS

Relationships with Employees

The Group believes that employees are its greatest assets. The Group believes that a good working environment promotes employees' physical and psychological wellbeing. The Group provides on-the-job training and career development opportunities to its employees to enhance staff professional skills and retain talents. The Group provides competitive remuneration package to attract and motivate the employees. The Group regularly reviews the remuneration package of employees and makes necessary adjustments to conform to the market standard.

Relationships with Channel Partners

The Group's mobile top-up business consists of mobile top-up services through electronic banking systems of the PRC banks and third-party online platforms, Group's self-operated websites and Group's WeChat public account.

主要渠道合作夥伴及供應商

截至二零二五年十二月三十一日止年度，來自本集團五大渠道夥伴的交易總值佔本集團交易總值約83.3%。本集團最大渠道夥伴貢獻本集團交易總值約74.8%。

截至二零二五年十二月三十一日止年度，本集團五大供應商（為電信運營商及分銷商）的採購成本佔本集團總採購成本約45.0%，而本集團最大供應商的採購成本佔本集團總採購成本約17%。

就本公司所知，概無董事或其緊密聯繫人及概無股東（據董事所知擁有本公司已發行股本中5%以上權益）擁有本集團五大渠道夥伴及供應商的任何權益。

與利益相關者的關係

與僱員的關係

本集團深信，僱員為其最寶貴的資產。本集團認為，良好的工作環境有助提升僱員的身心健康。本集團為僱員提供在職訓練並創造職業發展機會，從而提高員工的專業技能及挽留人才。本集團亦為僱員提供具競爭力的薪酬方案，藉以招攬和激勵僱員。本集團會定期檢討僱員的薪酬方案，並作出必要調整以符合市場標準。

與渠道合作夥伴的關係

本集團的手機話費代充業務包括通過國內銀行的電子銀行系統及第三方網上平台、本集團的自營網站及本集團的微信公眾號提供手機話費代充服務。

The Group primarily provides mobile top-up services through electronic banking systems of the PRC banks and the gross transaction value derived through electronic banking systems accounted for approximately 83.5% of the total gross transaction value in 2025. The Group maintained long-term cooperative relationships with the PRC banks as a result of the Group's satisfactory service quality, strong brand recognition and reputation and leading market position. The Group had an average of approximately twelve years of business relationship with the five largest state-owned commercial banks. The Group worked with 80 PRC banks, including the five largest state owned commercial banks and 11 of the 12 nation-wide joint stock commercial banks up to the end of 2025. The Group also utilized other channels (third-party online platforms, Group's websites and its WeChat public account) to provide mobile top-up services. The Group evaluates the effectiveness and profitability of each channel when considering cooperation with the online platforms.

Relationships with Customers

The Group primarily provides mobile top-up services to mobile users, who are customers of the Group's channel partners, including the PRC banks, offline channel partners and other channel partners. In other words, customers of the Group's channel partners are the Group's indirect customers. During the year ended 31 December 2025, the number of mobile users who used the Group's services was approximately 41.4 million and the five largest customers collectively contributed less than 83.3% of the gross transaction value.

Relationships with Suppliers

The Group primarily sources mobile top-up credits from the PRC telecommunication operators and their distributors. For the year ended 31 December 2025, the Group had business relationships with 274 suppliers. The Group maintained long term relationship with most of suppliers, and the Group's five largest suppliers had an average of approximately 3.2 years of business relationships with the Group.

本集團主要通過國內銀行電子銀行系統提供手機話費代充服務，且通過電子銀行系統產生的交易總值於二零二五年佔全部交易總值的約83.5%。基於本集團的令人滿意的服務質素、強勁的品牌知名度及聲望以及領先市場地位，使本集團與國內銀行維持長期的合作關係。本集團與五大國有商業銀行平均約有十二年業務關係。直至二零二五年年末，本集團與80家中國國內銀行合作，包括五大國有商業銀行及12家全國性股份制商業銀行當中的11家。本集團亦利用其他渠道（第三方網上平台、本集團網站及其微信公眾號）提供話費代充服務。本集團在考慮與網上平台合作時評估各個渠道的效率及盈利能力。

與客戶的關係

本集團主要向手機用戶提供手機話費代充服務，彼等為本集團渠道合作夥伴（包括國內銀行、線下渠道合作夥伴及其他渠道合作夥伴）的客戶。換言之，本集團渠道合作夥伴的客戶是本集團的間接客戶。截至二零二五年十二月三十一日止年度，使用本集團服務的手機用戶人數約為41.4百萬人，且五大客戶對交易總值貢獻合共少於83.3%。

與供應商的關係

本集團主要從中國電信運營商及其分銷商採購手機話費代充金額。截至二零二五年十二月三十一日止年度，本集團與274名供應商有業務關係。本集團與大多數供應商保持長期合作關係，而本集團的五大供應商與本集團平均約有3.2年業務關係。

Report of the Directors

董事會報告

DIRECTORS

The Directors during the year ended 31 December 2025 and as at the date of this annual report were as follows:

Executive Directors

Dr. ZHOU Jinhuang (*resigned as Chairman on 28 October 2025*)

Mr. GUAN Heng (*Chief Executive Officer*) (*resigned as executive director on 28 October 2025*)

Mr. HUANG Junmou (*Honorary Chairman*)

Mr. Guo Wei (*appointed on 28 October 2025*)

Non-executive Directors

Mr. FAN Weiguo (*resigned on 28 October 2025*)

Mr. YU Zida

Mr. Chong Wing Kin (*appointed as Chairman and non-executive director on 28 October 2025*)

Independent non-executive Directors

Mr. ZHANG Mingqun

Ms. ZOU Guoying (*resigned on 12 May 2025*)

Dr. LI Yao

Ms. Hong Ting (*appointed on 12 May 2025*)

董事

截至二零二五年十二月三十一日止年度及直至本年報日期的董事為：

執行董事

周金黃博士 (於二零二五年十月二十八日
辭任主席)

關恒先生 (行政總裁) (於二零二五年
十月二十八日辭任執行董事)

黃俊謀先生 (榮譽主席)

郭威先生 (於二零二五年十月二十八日
獲委任)

非執行董事

范衛國先生 (於二零二五年十月二十八日
辭任)

喻子達先生

莊永健先生 (於二零二五年十月二十八日
獲委任為主席和非執行董事)

獨立非執行董事

張鳴群先生

鄒國英女士 (於二零二五年五月十二日辭任)

李耀博士

項婷女士 (於二零二五年五月十二日獲委任)

In accordance with Article 16.2 and Article 16.18 of the Articles, Mr. Chong Wing Kin, Mr. Guo Wei, Mr. Huang Junmou, Dr. Li Yao, and Mr. Yu Zida will retire in the forthcoming AGM, and being eligible, have offered themselves for re-election at the forthcoming AGM.

DIRECTORS' AND SENIOR MANAGEMENT'S BIOGRAPHIES

Biographical details of the Directors and the senior management of the Company are set out on pages 21 to 28 of this annual report.

DIRECTORS' SERVICE CONTRACTS AND LETTERS OF APPOINTMENT

Mr. Huang Junmou, Dr. Zhou Jinhua and Mr. Guo Wei, the executive Directors, have entered into a service contract with the Company and were appointed for a specific term of one to three years commencing from 1 January 2024, 8 November 2025 and 28 October 2025 respectively unless terminated by not less than three months' notice in writing served by either the executive Director or the Company.

Mr. Yu Zida and Mr. Chong Wing Kin, the non-executive Directors, have entered into a service contract with the Company for a specific term of one to three years commencing from 18 June 2023 and 28 October 2025 respectively unless terminated by not less than three months' notice in writing served by either party on the other.

根據細則第16.2條及第16.18條，莊永健先生、郭威先生、黃俊謀先生、李耀博士及喻子達先生將於應屆股東週年大會上退任，並合資格及願意於應屆股東週年大會上重選連任。

董事及高級管理層的履歷

本公司董事及高級管理層的履歷詳情載於本年報第21至28頁。

董事服務合約及委任函

執行董事黃俊謀先生、周金黃博士及郭威先生已與本公司訂立服務合約，分別自二零二四年一月一日、二零二五年十一月八日及二零二五年十月二十八日起計指定年期為一至三年，直至執行董事或本公司發出不少於三個月的書面通知終止為止。

非執行董事喻子達先生及莊永健先生已與本公司訂立服務合約，分別自二零二三年六月十八日及二零二五年十月二十八日起計指定年期為一至三年，直至任何一方向另一方發出不少於三個月的書面通知終止為止。

Report of the Directors

董事會報告

Ms. Hong Ting, Mr. Zhang Mingqun and Dr. Li Yao, the independent non-executive Directors, have entered into a letter of appointment with the Company for a specific term of three years commencing from 12 May 2025, 24 May 2023 and 30 June 2023 respectively unless terminated by not less than three months' notice in writing served by either party on the other.

The procedures and process of appointment, re-election and removal of directors are set out in the Articles. The Nomination Committee is responsible for reviewing the Board composition and recommending to the Board on the appointment or re-appointment of Directors and succession planning for the Directors, in particular the Chairman and chief executive officer.

There was no service contract entered into/appointment letter signed by the Company and any Directors to be re-elected in the forthcoming AGM which is not determinable by the Company within one year without payment of compensation, other than statutory compensation.

INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

All independent non-executive Directors have confirmed their independence pursuant to the factors set out in Rule 3.13 of the Listing Rules. The Company considers all of the independent non-executive Directors independent.

獨立非執行董事項婷女士、張鳴群先生及李耀博士均已與本公司訂立委任函，分別自二零二五年五月十二日、二零二三年五月二十四日及二零二三年六月三十日起計指定年期為三年，直至任何一方向另一方發出不少於三個月的書面通知終止為止。

委任、重選及罷免董事的手續及程序載於細則。提名委員會負責審核組成董事會的成員，並就委任或重新委任董事以及董事（特別是主席及行政總裁）繼任計劃向董事會作出建議。

本公司概無與將於應屆股東週年大會上重選的任何董事訂立／簽訂不可由本公司於一年內在毋須給予賠償（法定賠償除外）而終止的服務合約／委任函。

獨立非執行董事的獨立性

所有獨立非執行董事已根據上市規則第3.13條所載因素確認其獨立性。本公司認為全體獨立非執行董事確屬獨立人士。

DIRECTORS' EMOLUMENTS AND FIVE INDIVIDUALS WITH HIGHEST EMOLUMENTS

Particulars of the Directors' emoluments and five highest paid individuals for the year ended 31 December 2025 are set out in note 12 to the Consolidated Financial Statements and the emolument policy of the Company is set out in the Corporate Governance Report on page 44 of this annual report.

No Director has waived or has agreed to waive any emoluments during the year ended 31 December 2025.

Directors' remuneration is subject to Shareholder's approval at general meetings. Other emoluments are determined by the Board with reference to Directors' duties and responsibilities, the recommendations of the Remuneration Committee and the performance and results of the Group. None of the Directors, or any of their respective associates, was involved in deciding his/her own remuneration for the year ended 31 December 2025.

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS AND CONTRACTS OF SIGNIFICANCE

Save as disclosed in note 31 to the Consolidated Financial Statements and in the section headed "Connected Transactions" of this annual report, no Director or an entity connected with a Director has or had a material beneficial interest, directly or indirectly, in any transaction, arrangement or contract of significance subsisting as at 31 December 2025 or at any time during the year ended 31 December 2025.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

During the year ended 31 December 2025, none of the Directors or their respective associates has engaged in or has any interest in any business which were in competition or were likely to compete, directly or indirectly with the business of the Group.

董事酬金及五名最高薪酬人士

有關截至二零二五年十二月三十一日止年度董事酬金及五名最高薪酬人士的詳情載於綜合財務報表附註12，而本公司薪酬政策載於本年報第44頁的企業管治報告。

於截至二零二五年十二月三十一日止年度，概無董事放棄或同意放棄任何酬金。

董事薪酬須於股東大會上獲股東批准。其他酬金乃由董事會參照董事職務及職責、薪酬委員會的建議及本集團的表現及業績後釐定。截至二零二五年十二月三十一日止年度，概無董事（或彼等各自的任何聯繫人）曾參與釐定其自身薪酬。

董事於重大交易、安排及合約中的權益

除綜合財務報表附註31及本年報「關連交易」一節所披露者外，概無董事或與董事有關連的實體於二零二五年十二月三十一日或截至二零二五年十二月三十一日止年度任何時間存續的任何重大交易、安排或合約中直接或間接擁有或曾經擁有任何重大實益權益。

董事於競爭業務中的權益

於截至二零二五年十二月三十一日止年度，董事或彼等各自的聯繫人概無參與直接或間接與本集團業務競爭或可能競爭的任何業務或於其中擁有任何權益。

Report of the Directors

董事會報告

RELEVANT SHAREHOLDERS' INTERESTS IN CONTRACTS OF SIGNIFICANCE

None of the Relevant Shareholders (as defined below) or their subsidiary has or had a material interest, either directly or indirectly, in any contract of significance, whether for the provision of services or otherwise, to the business of the Group to which the Company or any of its subsidiaries was a party during the year ended 31 December 2025.

COMPLIANCE OF THE DEED OF NON-COMPETITION

As disclosed in the Prospectus, the Company entered into a deed of non-competition (“**Non-Competition Deed**”) with Mr. Huang Junmou, Mr. Yang Hua, Mr. Li Xiangcheng, Mr. Xu Xinhua, Fun Charge Technology, Happy Charge Technology Limited (“**Happy Charge Technology**”), Cool Charge Technology Limited (“**Cool Charge Technology**”) and Enjoy Charge Technology Limited (“**Enjoy Charge Technology**”) (collectively, the “**Relevant Shareholders**”) on 23 September 2015, under which the Relevant Shareholders jointly and severally agreed not to, whether as principal or agent whether undertaken directly or indirectly (including through any associate, subsidiary, partnership, joint venture or other contractual arrangement of theirs) and whether for profit or otherwise, carry on, engage, invest, participate or hold any right or be interested in or render any services to or otherwise be involved in any business which is in competition, directly or indirectly, or is likely to be in competition, directly or indirectly, with the business referred to in the Prospectus that is carried on or contemplated to be carried on by any member of the Group.

Notwithstanding the above, the foregoing restrictions do not preclude any of the Relevant Shareholders from having any interest in shares of not more than 5% in any company which is or whose holding company is listed on any recognized stock exchange even though the business carried out by such company is or is likely to be in competition with the business, provided that the aggregate number of shares held by the Relevant Shareholders do not exceed 5% of the issued shares of such company and none of the Relevant Shareholders is a director of such company or is entitled to appoint any director of such company.

有關股東於重大合約中的權益

於截至二零二五年十二月三十一日止年度，有關股東（定義見下文）或其附屬公司概無於本公司或其任何附屬公司所訂立對本集團業務而言屬重大的任何合約（不論為提供服務或其他事務）中直接或間接擁有重大權益。

遵守不競爭契據

誠如招股章程所披露，於二零一五年九月二十三日，本公司與黃俊謀先生、楊華先生、李享成先生、許新華先生、Fun Charge Technology、Happy Charge Technology Limited（「**Happy Charge Technology**」）、Cool Charge Technology Limited（「**Cool Charge Technology**」）及Enjoy Charge Technology Limited（「**Enjoy Charge Technology**」）（統稱「**有關股東**」）訂立不競爭契據（「**不競爭契據**」），據此，有關股東共同及個別地同意不會（無論作為主事人或代理人及無論直接或間接地進行（包括通過任何聯繫人、附屬公司、合夥、合營企業或其他合約安排）及無論為營利或其他目的進行、從事、投資、參與與招股章程所述由本集團任何成員公司開展或擬開展的業務）直接或間接存在競爭或直接或間接可能存在競爭的任何業務或於其中持有任何權利或擁有權益或向其提供任何服務或以其他方式參與其中。

儘管如此，上述限制並不阻止任何有關股東於任何公司（該公司或其控股公司於任何認可交易所上市）不超過5%的股份中擁有任何權益，即使有關公司所進行的業務與該等業務構成或可能構成競爭，但前提是有關股東持有的股份總數不超過有關公司已發行股份的5%，且概無有關股東為有關公司的董事或有權委任有關公司的任何董事。

Each of the Relevant Shareholders has undertaken in the Non-Competition Deed that during the term of the Non-Competition Deed, if a new business opportunity is made available to any Relevant Shareholder or its/his respective associates, such Relevant Shareholder will or will procure that its/his associates to notify the Company in writing and provide to the Company all information that is reasonably necessary for the Company to consider whether or not to pursue such business opportunity. For details of the Non-Competition Deed, please refer to the section headed “Relationship with Controlling Shareholders – Deed of Non-Competition” in the Prospectus.

As stated in the Prospectus, the Non-Competition Deed would become effective upon listing of the Company on the Stock Exchange on 7 January 2016 and remain in full force and be terminated upon the earlier of (i) the date on which the Relevant Shareholders and its/his respective affiliates cease to be controlling shareholder of the company within the meaning of the Listing Rules; or (ii) the Company’s shares no longer being listed on the Stock Exchange.

As disclosed in the Prospectus, the Relevant Shareholders were regarded as the controlling shareholders of the Company due to the concert party agreement entered into by Mr. Huang Junmou, Mr. Yang Hua, Mr. Li Xiangcheng and Mr. Xu Xinhua on 15 April 2015, and the concert party agreement was terminated on 15 May 2020. Accordingly, the Relevant Shareholders were no longer controlling shareholders of the Company during the year ended 31 December 2023, and thus the Non-Competition Deed has lapsed and ceased to have effect during the Reporting Period.

DIRECTORS’ AND CHIEF EXECUTIVE’S INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES OR DEBENTURES

As at 31 December 2025, the interest or short positions of the Directors or chief executives of the Company in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interest or short positions which they were taken or deemed to have under such provisions of the SFO) or which would be required, pursuant to section 352 of the SFO, to be recorded in the register referred to therein, or which would be required to be notified to the Company and the Stock Exchange pursuant to the Model Code were as follows:

各有關股東於不競爭契據中承諾，在不競爭契據期內，倘若任何有關股東或其各自的聯繫人獲提供新商機，則該有關股東將或將促使其聯繫人以書面方式通知本公司，並向本公司提供一切合理必需的資料以供本公司考慮是否爭取該商機。有關不競爭契據的詳情，請參閱招股章程「與控股股東的關係—不競爭契據」一節。

誠如招股章程所述，不競爭契據在本公司於二零一六年一月七日於聯交所上市後生效及維持有效，並於(i)有關股東及其各自聯屬人士不再為本公司控股股東(具有上市規則所賦予的涵義)之日，或(ii)本公司的股份不再於聯交所上市的情況下(以較早發生者為準)終止。

如招股章程所披露，有關股東因黃俊謀先生、楊華先生、李享成先生及許新華先生於二零一五年四月十五日簽訂了一致行動協議而被視為本公司控股股東，而該一致行動協議已經於二零二零年五月十五日被終止。因此，有關股東於二零二三年十二月三十一日止年度已不再為本公司控股股東，因此不競爭契據已失效並於報告期內不再有效。

董事及最高行政人員於股份、相關股份或債權證中的權益及淡倉

於二零二五年十二月三十一日，董事或本公司最高行政人員於本公司或其相聯法團(定義見證券及期貨條例第XV部)的股份、相關股份及債權證中擁有根據證券及期貨條例第XV部第7及8分部須知會本公司及聯交所的權益或淡倉(包括彼等根據證券及期貨條例的該等條文被當作或視作擁有的權益或淡倉)，或根據證券及期貨條例第352條須記錄於該條所述登記冊內的權益或淡倉，或根據標準守則須知會本公司及聯交所的權益或淡倉如下：

Report of the Directors

董事會報告

Long Position in the ordinary shares of the Company (the “Shares”)

於本公司普通股（「股份」）的好倉

Name of Director/Chief Executive	Capacity/Nature of Interest	Number of Shares held	Approximate percentage of issued share capital ⁽³⁾ 佔已發行股本概約百分比 ⁽³⁾
董事／最高行政人員姓名	身份／權益性質	持有股份數目	
Directors:			
董事：			
Mr. Chong Wing Kin ⁽¹⁾ 莊永健先生 ⁽¹⁾	Interest in controlled corporation 受控法團權益	56,100,000	13.52%
Mr. Huang Junmou ⁽²⁾ 黃俊謀先生 ⁽²⁾	Interest in controlled corporation 受控法團權益	44,500,000	10.72%
Chief executive:			
最高行政人員：			
Mr. Guan Heng 關恒先生	Beneficial owner 實益擁有人	40,000	0.01%

Notes:

- (1) Mr. Chong Wing Kin beneficially owns 100% of the issued share capital of Harvest Gold Capital Limited. By virtue of the SFO, Mr. Chong Wing Kin was deemed to be interested in 56,100,000 Shares held by Harvest Gold Capital Limited.
- (2) Mr. Huang Junmou beneficially owns 100% of the issued share capital of Fun Charge Technology. By virtue of the SFO, Mr. Huang Junmou was deemed to be interested in 44,500,000 Shares held by Fun Charge Technology.
- (3) The percentage of shareholding was calculated based on the Company's total issued share capital of 415,000,000 Shares as at 31 December 2025.

附註：

- (1) 莊永健先生實益擁有 Harvest Gold Capital Limited 的 100% 已發行股本。根據證券及期貨條例，莊永健先生被視為於 Harvest Gold Capital Limited 持有的 56,100,000 股股份中擁有權益。
- (2) 黃俊謀先生實益擁有 Fun Charge Technology 的 100% 已發行股本。根據證券及期貨條例，黃俊謀先生被視為於 Fun Charge Technology 持有的 44,500,000 股股份中擁有權益。
- (3) 股權百分比乃按二零二五年十二月三十一日本公司全部已發行股本 415,000,000 股股份計算。

Save as disclosed above, as at 31 December 2025, none of the Directors and chief executive of the Company had or was deemed to have any interests or short positions in the shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) which was required to be notified to the Company and the Stock Exchange pursuant to Division 7 and 8 of Part XV of the SFO (including interest or short positions which they were taken or deemed to have under such provisions of the SFO) or which would be required to be recorded in the register required to be kept by the Company pursuant to section 352 of the SFO, or which was required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31 December 2025, to the best knowledge of the Directors, the following persons (other than the Directors and chief executive of the Company) had or deemed or taken to have an interest and/or short position in the Shares or the underlying Shares which are required to be disclosed under the provisions of Division 2 and 3 of Part XV of the SFO, or as recorded in the register required to be kept by the Company under section 336 of the SFO were as follows:

除上文所披露者外，於二零二五年十二月三十一日，董事及本公司最高行政人員概無於本公司或其相聯法團（定義見證券及期貨條例第XV部）的股份、相關股份或債權證中擁有或被視作擁有根據證券及期貨條例第XV部第7及8分部須知會本公司及聯交所的權益或淡倉（包括根據證券及期貨條例的該等條文彼等被當作或視為擁有的權益或淡倉）或根據證券及期貨條例第352條須記錄於本公司存置的登記冊，或根據標準守則須知會本公司及聯交所的任何權益或淡倉。

主要股東於股份及相關股份的權益及淡倉

於二零二五年十二月三十一日，據董事所知，下列人士（董事及本公司最高行政人員除外）於或被視為或當作於股份或相關股份中擁有根據證券及期貨條例第XV部第2及3分部的條文須予披露或記錄在本公司根據證券及期貨條例第336條須存置的登記冊內的權益及／或淡倉：

Report of the Directors

董事會報告

Long positions in the Shares

於股份的好倉

Substantial shareholders	Capacity/Nature of interest	Number of Shares held	Approximate percentage of issued share capital ⁽³⁾ 佔已發行股本概約百分比 ⁽³⁾
主要股東	身份／權益性質	持有股份數目	
Fun Charge Technology	Beneficial owner 實益擁有人	44,500,000	10.72%
Spring Harbour Development Limited ("Spring Harbour") ⁽¹⁾	Beneficial owner 實益擁有人	119,400,000	28.77%
Ms. Lam Ching Wan ⁽¹⁾ 林靜云女士 ⁽¹⁾	Interested in controlled corporation 受控法團權益	119,400,000	28.77%
China Charge Technology Limited ("China Charge Technology") ⁽²⁾	Beneficial owner 實益擁有人	60,000,000	14.46%
Mr. Huang Shaowu ⁽²⁾ 黃紹武先生 ⁽²⁾	Interested in controlled corporation 受控法團權益	60,000,000	14.46%
Harvest Gold Capital Limited ⁽³⁾	Beneficial owner 實益擁有人	56,100,000	13.52%

Notes:

(1) Ms. Lam Ching Wan is the director and beneficially owns 100% of the issued share capital of Spring Harbour Development Limited. By virtue of the SFO, Ms. Lam Ching Wan was deemed to be interested in 119,400,000 Shares held by Spring Harbour Development Limited.

附註：

(1) 林靜云女士為Spring Harbour Development Limited董事並實益擁有Spring Harbour Development Limited的100%已發行股本。根據證券及期貨條例，林靜云女士被視為於Spring Harbour Development Limited持有的119,400,000股股份中擁有權益。

Report of the Directors 董事會報告

- (2) Mr. Huang Shaowu is the director and beneficially owns 100% of the issued share capital of China Charge Technology. By virtue of the SFO, Mr. Huang Shaowu was deemed to be interested in 60,000,000 Shares held by China Charge Technology.
- (2) 黃紹武先生為China Charge Technology董事並實益擁有China Charge Technology的100%已發行股本。根據證券及期貨條例，黃紹武先生被視為於China Charge Technology持有的60,000,000股股份中擁有權益。
- (3) The percentage of shareholding was calculated based on the Company's total issued share capital of 415,000,000 Shares as at 31 December 2025.
- (3) 股權百分比乃按二零二五年十二月三十一日本公司全部已發行股本415,000,000股股份計算。

Save as disclosed above, the Directors are not aware of any person (other than the Directors and chief executive of the Company) who had an interest or short position in Shares or underlying Shares which are required to be disclosed to the Company and the Stock Exchange under the provisions of Division 2 and 3 of Part XV of the SFO, or as recorded in the register required to be kept by the Company under section 336 of the SFO.

除上文所披露者外，董事並不知悉任何人士（董事及本公司最高行政人員除外）將於股份或相關股份中擁有根據證券及期貨條例第XV部第2及3分部的條文須向本公司及聯交所須予披露或記錄在本公司根據證券及期貨條例第336條須存置的登記冊內的權益或淡倉。

Report of the Directors

董事會報告

SHARE SCHEMES

SHARE AWARD SCHEME

The Company adopted a share award scheme (“**2024 Share Award Scheme**”) on 30 October 2024, which is subject to the administration of the share scheme committee of the Board (the “**Share Scheme Committee**”). For details of 2024 Share Award Scheme, please refer to the circular of the Company dated 14 October 2024.

(a) Purpose

The purposes of the 2024 Share Award Scheme are (i) to recognise and acknowledge the contribution of the eligible participants and to motivate the participants to contribute to, and promote the interests of, the Company by granting Awards to them as incentives or rewards for their contribution to the growth and development of the Group; (ii) to attract, retain and motivate high-calibre participants to promote the sustainable development of the Group in line with the performance targets of the Group; (iii) to develop, maintain and strengthen long-term relationships that the participants may have with the Group for the benefits of the Group; and (iv) to align the interest of the selected persons with those of the Shareholders to promote the long-term performance (whether in financial, business and operational aspects) of the Group.

(b) Eligible participants

Eligible participants under 2024 Share Award Scheme include any director or employee of, or any person who has accepted an employment offer (whether full time or part time) from, or who is being granted Awards as an inducement to enter into employment contract with, any member of the Group.

股份計劃

股份獎勵計劃

本公司於二零二四年十月三十日採納一份股份獎勵計劃（「**二零二四年股份獎勵計劃**」），並由董事會股份計劃委員會（「**股份計劃委員會**」）管理。有關二零二四年股份獎勵計劃的詳情，請參閱本公司日期為二零二四年十月十四日的通函。

(a) 目的

二零二四年股份獎勵計劃旨在(i)表彰及認可參與者的貢獻，並透過向合資格參與者授予獎勵，激勵參與者為本公司作出貢獻並促進本公司的利益，作為彼等對本集團成長與發展作出貢獻的激勵或獎勵；(ii)吸引、挽留及激勵高質素參與者，以按照本集團的績效目標促進其可持續發展；(iii)為了本集團的利益，發展、維持並加強參與者與本集團可能建立的長期關係；及(iv)使經甄選人士的利益與股東的利益一致，以促進本集團的長期績效（不論是在財務、業務及營運方面）。

(b) 合資格參與者

二零二四年股份獎勵計劃的合資格參與者包括為本集團任何成員公司之董事或僱員，或已接受本集團任何成員公司聘任（不論是全職或兼職）的任何人士，或獲授獎勵作為與本集團任何成員公司訂立僱傭合約報酬的任何人士。

(c) Offer and acceptance

The Share Scheme Committee is empowered, in its sole and absolute discretion, to determine whether the Shares to be subject to any Award shall be acquired by subscription, or by purchase from the market or otherwise.

Subject to approval by the Remuneration Committee of the grant of Awards proposed by the Share Scheme Committee, an Offer shall be made by the Share Scheme Committee in writing in an Award Agreement. The Award Agreement shall be in such form as the Share Scheme Committee may from time to time determine and shall specify, the number of Shares in respect of which the Offer is made, the date of vesting or vesting schedule, and such other terms and conditions to which the Award shall be subject, and requiring the Eligible Participant to hold the Award on the terms on which it is to be granted and to be bound by the rules of the 2024 Share Award Scheme.

An Offer shall remain open for acceptance by the Eligible Participant concerned for a period of 21 days from the date on which the Offer is made or such other period as the Share Scheme Committee may specify in writing. An Offer shall be deemed to have been accepted when the counterpart of the Award Agreement duly signed by the Grantee is received by the Company at the place specified in the Award Agreement. Under the rules of the 2024 Share Award Scheme, the Share Scheme Committee may determine the amount, if any, payable by a Grantee on acceptance of the Award and the period within which payments or calls must or may be made or loans for such purposes must be repaid, taking into consideration factors such as the identity of the Eligible Participant(s), the prevailing closing price of the Shares, the purpose of the 2024 Share Award Scheme, the performance of the Eligible Participant(s) and his/her potential and expected contribution to the growth and development of the Company, in order to align the overall terms of the Awards with the purpose of the 2024 Share Award Scheme. For avoidance of doubt, the Awards under the 2024 Share Award Scheme could be exercised at nil consideration or at certain price.

(c) 要約及接納

股份計劃委員會獲授權可全權酌情決定以透過認購、從市場購買或其他方式獲得任何獎勵之股份。

待薪酬委員會批准股份計劃委員會的授予獎勵建議後，股份計劃委員會將以書面方式以獎勵協議提出要約。獎勵協議形式須由股份計劃委員會不時決定，並具體訂明要約所涉及的獎勵數目、歸屬日期或歸屬安排及獎勵須遵守的其他條款及條件，以及要求合資格參與者須根據授予獎勵的條款持有獎勵並受二零二四年股份獎勵計劃規則的約束。

要約須於授出日期起計21天內或股份計劃委員會書面訂明並通知有關合資格參與者的其他期限內維持開放供有關合資格參與者接納。當本公司於獎勵協議規定的地點收到由承授人正式簽署之獎勵協議的對應部分時，要約將視為已獲接納。根據二零二四年股份獎勵計劃之規則，股份計劃委員會可考慮合資格參與者的身份、股份的現行收市價、二零二四年股份獎勵計劃的目的、合資格參與者的表現及其對本公司增長及發展的潛在及預期貢獻等因素而釐定承授人在接納獎勵時應付之金額（如有），以及其支付或應付之期限，或與該目的有關之貸款之償還期限，以使獎勵的整體條款與二零二四年股份獎勵計劃的目的之一致。為免生疑問，二零二四年股份獎勵計劃下的獎勵可以無償或按若干價格行使。

Report of the Directors

董事會報告

(d) Maximum number of shares

Subject to refreshment and adjustment pursuant to the 2024 Share Award Scheme Rules, the maximum number of new Shares which may be allotted and issued in respect of all awards to be granted under the 2024 Share Award Scheme and all share options and share awards to be granted under any other schemes (i.e. the scheme mandate limit) shall not in aggregate exceed 10% of the number of issued shares of the Company as at the adoption date (or such other limit (if any) prescribed by the Listing Rules from time to time), and the service provider sublimit shall not in aggregate exceed 1% of the total number of shares in issue as at the adoption date, unless the Company has obtained separate approval by Shareholders.

As at the adoption date, the Company had 415,000,000 shares in issue. Accordingly, (i) the total number of shares which may be issued in respect of all share options and awarded shares that may be granted under the 2024 Share Award Scheme and all share options and awarded shares that may be granted under any other schemes shall not exceed 41,500,000, representing no more than approximately 10% of the total number of shares in issue as at the adoption date; and (ii) the total number of shares which may be issued in respect of all share options and awarded shares that may be granted under the 2024 Share Award Scheme and all share options and awarded shares that may be granted under any other schemes to services providers shall not exceed 4,150,000, representing no more than approximately 1% of the total number of shares in issue as at the adoption date.

As at the date of this report, the total number of Shares which may be granted under the 2024 Share Award Scheme is 41,500,000 shares, representing approximately 10% of the total issued Shares (excluding treasury shares).

(e) Maximum entitlements to participants

The total number of shares issued and to be issued in respect of all awards granted under the 2024 Share Award Scheme and all share options and all share awards granted under any other schemes (including both exercised or outstanding share options and vested or outstanding awarded shares and awards but excluding any awards, share options and share awards lapsed in accordance with the terms of the 2024 Share Award Scheme or any other schemes) to each participant in any 12-month period up to and including the relevant offer date shall not exceed 1% of the total number of shares in issue (excluding treasury shares) (i.e. individual limit).

(d) 股份最高數目

除非本公司另行尋求股東批准，否則按二零二四年股份獎勵計劃規則進行更新及調整後，就根據二零二四年股份獎勵計劃授出的所有獎勵以及根據任何其他計劃授出的所有購股權及股份獎勵可供配發及發行的新股份最高數目（即計劃授權限額）合共不得超過於採納日期本公司已發行股份總數10%（或《上市規則》不時訂明的其他上限（如有）），而服務提供者分項限額合共不得超過於採納日期已發行股份總數1%。

於採納日期，共有已發行股份415,000,000股。因此，(i)就根據二零二四年股份計劃可能授出的所有購股權及獎勵股份及根據任何其他計劃可能授出的所有購股權及股份獎勵而可能發行的股份總數將不超過41,500,000股，佔於採納日期已發行股份總數不超過約10%；及(ii)就根據二零二四年股份計劃可能授出的所有購股權及獎勵股份及根據任何其他計劃可能授出的所有購股權及股份獎勵而可能向服務提供者發行的股份總數將不超過4,150,000股，佔於採納日期已發行股份總數不超過約1%。

於本報告日期，根據二零二四年股份獎勵計劃可予授出之股份總數為41,500,000股股份，佔已發行股份總數（不包括庫存股份）約10%。

(e) 承授人可獲授獎勵上限

於任何直至相關要約日期（包括該日）止的12個月期間，根據二零二四年股份獎勵計劃授出的所有獎勵及根據任何其他計劃授出的所有購股權及所有股份獎勵（包括已行使或尚未行使股份期權以及已歸屬或尚未歸屬股份獎勵，惟不包括根據二零二四年股份獎勵計劃或任何其他計劃的條款已失效的任何獎勵、股份期權及股份獎勵）而向每名參與者發行及將予發行的股份總數不得超出已發行股份總數（不包括庫存股份）的1%（即個別限額）。

(f) Grant price

The grant price of the awarded shares (if any) shall be such price which shall be determined by the Board from time to time based on considerations such as the prevailing closing price of the Shares, the purpose of the award, the performance of the selected person and his/her potential and expected contribution to the growth and development of the Company.

(g) Vesting period of awards

The vesting period in respect of any awarded share shall not be less than 12 months (or such other period as the Listing Rules may prescribe or permit from time to time). Awards granted to employee participants may be subject to a shorter vesting period as determined by (i) the Remuneration Committee if such employee participant is a Director or a senior management (as defined under Rule 17.01A of the Listing Rules) of the Company, or (ii) the Board if such employee participant is not a Director or a senior management (as defined under Rule 17.01A of the Listing Rules) of the Company, under any of the following circumstances:

- (a) grants of “make-whole” awards to a new employee participant to replace the awards or options that such employee participant forfeited when leaving his/her previous employer;
- (b) grants to an employee participant whose employment is terminated due to death or disability or occurrence of any out of control events;
- (c) grants of awards with performance-based vesting conditions as determined by the Board, in lieu of time-based vesting criteria;
- (d) grants of awards that are made in batch during a year in order to accommodate administrative and compliance requirements;
- (e) grants of awards with a mixed or accelerated vesting schedule such as where the awards may vest evenly over a period of 12 months; and
- (f) grants of awards with a total vesting and holding period of more than 12 months.

(f) 授出價

獎勵股份（如有）的授出價應由股份計劃委員會根據股份的現行收市價、獎勵目的、經甄選人士的表現及其對本公司增長及發展的潛在及預期貢獻等考慮因素不時釐定。

(g) 獎勵的歸屬期

任何獎勵股份的歸屬期不得少於12個月（或上市規則可能不時訂明或准許的其他期間）。授予僱員參與者的獎勵的較短歸屬期可由以下人士根據下列任何情況釐定：(i) 薪酬委員會（如該僱員參與者為本公司董事或高級管理層（定義見上市規則第17.01A條））或(ii) 董事會（如該僱員參與者並非本公司董事或高級管理層（定義見上市規則第17.01A條））：

- (a) 向新的僱員參與者授出「補償」獎勵，以取代該僱員參與者在離開前僱主時放棄的獎勵或購股權；
- (b) 向因身故、殘疾或發生任何控制範圍以外事件而不再受僱的僱員參與者授出的獎勵或購股權；
- (c) 授出由董事會釐定以工作表現為歸屬條件的獎勵，以取代隨時間歸屬的獎勵；
- (d) 出於行政及合規原因而在一年內分批授出的獎勵；
- (e) 授出混合或加快歸屬期的獎勵，如獎勵可平均攤分在12個月內歸屬；及
- (f) 授出獎勵的總歸屬持有期超過12個月。

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(h) Duration

Subject to the early termination of the 2024 Share Award Scheme by the Board at any time, the 2024 Share Award Scheme shall be valid and effective for a period of 10 years commencing from its adoption date (i.e. 30 October 2024).

The total number of Shares available for grant under the 2024 Share Award Scheme as at 31 December 2025 was 41,500,000 Shares.

No share awards were granted, vested, lapsed or cancelled under the 2024 Share Award Scheme during the Reporting Period.

The remaining life of 2024 Share Award Scheme is 8 years and 6 months.

(h) 期限

除非董事會透過決議案隨時提前終止二零二四年股份獎勵計劃，否則二零二四年股份獎勵計劃將自其採納日期（即二零二四年十月三十日）起計10年內有效及生效。

於二零二五年十二月三十一日，根據二零二四年股份獎勵計劃可供授出之股份總數為41,500,000股股份。

於報告期內，概無任何股份獎勵根據二零二四年股份獎勵計劃授出、歸屬、失效或註銷。

二零二四年股份獎勵計劃的剩餘年期為8年零6個月。

SHARE OPTION SCHEME

The Company terminated the share option scheme adopted on 14 December 2015 and amended on 4 November 2016 (the “2015 Share Option Scheme”) on 30 October 2024. No option has been granted, exercised, lapsed nor cancelled under the 2015 Share Option Scheme at any time during the year ended 31 December 2025.

On the same day, the Company adopted a new share option scheme (the “2024 Share Options Scheme”) for the primary purpose of providing incentives or rewards to eligible participants (the “Eligible Participants”) as defined in the 2024 Share Options Scheme to recognize and acknowledge their contribution to the Group and motivate them to higher levels of performance. For details of 2024 Share Option Scheme, please refer to the circular of the Company dated 14 October 2024.

Under the 2024 Share Option Scheme, the Share Scheme Committee is empowered, in its sole and absolute discretion and based on such factors as it shall consider relevant, to grant options (the “Options”) to eligible participants it shall select from time to time.

(i) Purpose

The purpose of the 2024 Share Option Scheme is established to recognize and acknowledge the contribution that Eligible Participants had or may have made to the Group. The 2024 Share Option Scheme will provide the Eligible Participants an opportunity to have a personal stake in the Company with the view to achieve the objective of attracting and retaining high caliber Eligible Participants to motivate the Eligible Participants to higher levels of performance and to promote the success of the Group’s business.

(ii) Eligible participants

The Eligible Participant under 2024 Share Option Scheme include any director or employee of, or any person who has accepted an employment offer (whether full time or part time) from, or who is being granted Options as an inducement to enter into employment contract with, any member of the Group.

購股權計劃

本公司於二零二四年十月三十日終止、於二零一五年十二月十四日採納並於二零一六年十一月四日修訂的購股權計劃（「二零一五年購股權計劃」），截至二零二五年十二月三十一日止年度的任何時間，本公司概無根據二零一五年購股權計劃授出、行使、失效或註銷購股權。

本公司於同日採納一份新購股權計劃（「二零二四年購股權計劃」），主要旨在向根據二零二四年購股權計劃所定義的合資格參與者（「合資格參與者」）提供鼓勵或獎勵，以嘉許及表揚彼等對本集團的貢獻，以及激勵彼等作出更佳表現。有關二零二四年購股權計劃的詳情，請參閱本公司日期為二零二四年十月十四日的通函。

根據二零二四年購股權計劃，股份計劃委員會獲授權全權酌情按其認為相關的因素決定向其不時選擇的合資格參與者授出購股權（「購股權」）。

(i) 目的

設立二零二四年購股權計劃的目的在於嘉許及表揚合資格參與者已經或可能對本集團作出的貢獻。二零二四年購股權計劃將向合資格參與者提供一個於本公司擁有個人權益的機會，藉以吸引及挽留才華優秀的合資格參與者，並激勵合資格參與者作出更佳表現及推動本集團業務的成功。

(ii) 合資格參與者

二零二四年購股權計劃的合資格參與者包括本集團任何成員公司之董事或僱員，或已接受本集團任何成員公司聘任（不論是全職或兼職）的任何人士，或獲授購股權作為與本集團任何成員公司訂立僱傭合約報酬的任何人士。

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(iii) Offer and acceptance

An Option shall be deemed to have been granted and accepted by the grantee and to have taken effect when the duplicate offer document constituting acceptances of the Options duly signed by the grantee, together with a remittance in favour of the Company of HK\$1.00 by way of consideration for the grant thereof, is received by the Company on or before the relevant acceptance date. Such payment shall in no circumstances be refundable. Any offer to grant an Option to subscribe for Shares may be accepted in respect of less than the number of Shares for which it is offered provided that it is accepted in respect of a board lot for dealing in Shares on the Stock Exchange or an integral multiple thereof and such number is clearly stated in the duplicate offer document constituting acceptance of the Option. To the extent that the offer to grant an Option is not accepted by any prescribed acceptance date, it shall be deemed to have been irrevocably declined.

(iv) Maximum number of Shares

The maximum number of Shares in respect of which Options may be granted under the 2024 Share Option Scheme and under any other share option schemes of the Company must not in aggregate exceed 10% of the total number of Shares issued on 30 October 2024, being 41,500,000 Shares, excluding for this purpose Shares which would have been issuable pursuant to Options which have lapsed in accordance with the terms of the Scheme (or any other share option schemes of the Company). Subject to the issue of a circular by the Company and the approval of the Shareholders in general meeting and/or such other requirements prescribed under the Listing Rules from time to time, the Board may:

- (i) refresh this limit at any time to 10% of the Shares in issue as at the date of the approval by our Shareholders in general meeting; and/or

(iii) 要約及接納

本公司於相關接納日期或之前收到接納購股權要約文件的複本（經承授人正式簽署），連同就授出購股權向本公司支付的1.00港元代價付款，有關購股權即被視為已予授出及已獲承授人接納並已生效。在任何情況下，有關付款概不予退還。就認購股份的購股權要約而言，承授人可接納少於其獲要約所涉及的股份數目，惟必須為股份於聯交所進行交易的買賣單位或為有關股份的完整倍數及接納購股權要約文件複本上清楚列明的數目。倘授出購股權的要約於任何指定接納日期並無被接納，有關要約將被視為以不可撤回形式地不獲接納。

(iv) 股份數目上限

根據二零二四年購股權計劃及本公司任何其他購股權計劃可能授出的購股權所涉及的股份數目上限，合共不得超過於二零二四年十月三十日已發行股份總數的10%，即41,500,000股股份，就此而言不包括根據計劃（或本公司任何其他購股權計劃）的條款已失效的購股權本應可發行的股份。倘本公司已刊發通函並經股東在股東大會上批准及／或遵守上市規則不時訂明的其他規定，則董事會可：

- (i) 隨時更新該上限為股東在股東大會上批准當日已發行股份的10%；及／或

- (ii) grant options beyond the 10% limit to Eligible Participants specifically identified by the Board. The circular issued by the Company to the Shareholders shall contain a generic description of the specified Eligible Participants who may be granted such Options, the number and terms of the Options to be granted, the purpose of granting Options to the specified Eligible Participants with an explanation as to how the Options serve such purpose and the information required under Rule 17.02(2)(d) of the Listing Rules.
 - (iii) Notwithstanding the foregoing and subject to the effect of alterations to capital, the maximum number of Shares which may be issued upon exercise of all outstanding Options granted and yet to be exercised under the Scheme and any other share option schemes of the Company at any time shall not exceed 30% of the Shares in issue from time to time. No options shall be granted under any schemes of the Company (including the Scheme) if this will result in the 30% limit being exceeded.
- (ii) 向董事會特別指定的合資格參與者授出超過10%上限的購股權。本公司向股東發出的通函須載有可獲授該等購股權的指定合資格參與者的整體性簡介、將予授出購股權的數目及條款及向指定合資格參與者授出購股權的目的（並解釋購股權如何達致該目的）及上市規則第17.02(2)(d)條規定的資料。
 - (iii) 儘管有上述規定且在股本變動的影響下，於任何時候因根據計劃及本公司任何其他購股權計劃授出但尚未行使的所有購股權獲行使而可能發行的股份數目上限不得超過不時已發行股份的30%。倘此舉會導致超過30%的限額，則不會根據本公司的任何計劃（包括計劃）授出任何購股權。

As at the date of this report, the total number of Shares which may be granted under the 2024 Share Option Scheme is 41,500,000 Shares, representing approximately 10% of the total issued Shares.

於本報告日期，根據二零二四年購股權計劃可予授出之股份總數為41,500,000股股份，佔已發行股份總數約10%。

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(v) Maximum entitlement of each participant

The total number of Shares issued and which may fall to be issued upon exercise of the Options granted under the Scheme and any other share option schemes of the Company (including both exercised and outstanding options) to each Eligible Participant in any 12-month period up to the date of grant shall not exceed 1% of the Shares in issue as at the date of grant. Any further grant of Options in excess of this 1% limit shall be subject to:

- (i) the issue of a circular by the Company containing the identity of the Eligible Participant, the numbers and terms of the Options to be granted (and Options previously granted to such participant) and the information as required under Rule 17.02(2)(d) of the Listing Rules; and
- (ii) the approval of the Shareholders in general meeting and/or other requirements prescribed under the Listing Rules from time to time with such Eligible Participant and his associates (as defined in the Listing Rules) abstaining from voting. The numbers and terms (including the exercise price) of Options to be granted to such participant must be fixed before the Shareholders' approval and the date of the Board meeting at which the Board proposes to grant the Options to such Eligible Participant shall be taken as the date of grant for the purpose of calculating the subscription price of the Shares.

(vi) The subscription price per Share

The subscription price of a Share in respect of any particular Option granted under the 2024 Share Option Scheme shall, subject to any adjustments made pursuant to the terms of the 2024 Share Option Scheme, be determined by the Share Scheme Committee and notified to an Eligible Participant and shall be at least the highest of:

- (i) the closing price of the Shares as stated in the Stock Exchange's daily quotations sheet on the date of grant in respect of the relevant Options which must be a business day;

(v) 每名參與者可認購股份數目的上限

在截至授出日期止任何12個月期間，根據計劃及本公司任何其他購股權計劃向每名合資格參與者授出的購股權（包括已行使及尚未行使的購股權）獲行使時，已發行及可能發行的股份總數不得超過於授出日期已發行股份的1%。倘進一步授出購股權超過上述1%限額，本公司須：

- (i) 發出通函，其中載列合資格參與者的身份、將授出購股權（及過往授予該參與者的購股權）的數目及條款及上市規則第17.02(2)(d)條規定的資料；及
- (ii) 經股東在股東大會上批准及／或遵守上市規則不時訂明的其他規定，而該名合資格參與者及其聯繫人（定義見上市規則）須放棄投票。將授予該參與者的購股權數目及條款（包括行使價）須於股東批准前釐定，而就計算股份的認購價而言，董事會提呈向該合資格參與者授出購股權的董事會會議日期須被當作購股權授出日期。

(vi) 每股股份的認購價

根據二零二四年購股權計劃授出的任何特定購股權所涉及股份的認購價由股份計劃委員會釐定並通知合資格參與者，且至少應為以下較高者（可根據二零二四年購股權計劃條款調整）：

- (i) 股份於相關購股權授出日期（必須為營業日）在聯交所每日報價表所報的收市價；

- (ii) the average closing price of the Shares as stated in the Stock Exchange's daily quotations sheet for the five business days immediately preceding the date of grant; and
- (iii) the nominal value of a Share on the date of grant, and as subsequently adjusted pursuant to the terms of the 2024 Share Option Scheme, if relevant.

(vii) Duration

Subject to the early termination of the 2024 Share Option Scheme in accordance with its rules, the Listing Rules, applicable laws and other regulations and the Memorandum and Articles of Association from time to time in force, the 2024 Share Option Scheme shall be valid and effective for a period of 10 years commencing from its adoption date (i.e. 30 October 2024).

The total number of Shares which may be granted under the 2024 Share Option Scheme as at 1 January 2025 and 31 December 2025 is 41,500,000 shares.

Since the adoption of the Scheme and up to the date of this annual report, no Option has been granted, exercised, lapsed nor cancelled under the Scheme.

The remaining life of 2024 Share Option Scheme is 8 years and 6 months.

- (ii) 股份於緊接授出日期前五個營業日在聯交所每日報價表所報的平均收市價；及
- (iii) 股份於授出日期的面值，以及其後根據二零二四年購股權計劃的條款（如適用）作出的調整。

(vii) 期限

除非不時生效的規則、上市規則、適用法律及其他法規以及組織章程大綱及細則提前終止二零二四年購股權計劃，否則二零二四年購股權計劃將自其採納日期（即二零二四年十月三十日）起計10年內有效及生效。

於二零二五年一月一日和二零二五年十二月三十一日，根據二零二四年購股權計劃可予授出之股份總數為41,500,000股股份。

自採納計劃起及直至本年報日期，概無根據計劃授出、行使、失效及註銷購股權。

二零二四年購股權計劃的剩餘年期為8年零6個月。

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in this annual report, at no time during the year ended 31 December 2025 was the Company or its subsidiaries a party to any arrangement that would enable the Directors to acquire benefits by means of acquisition of shares in or debentures of the Company or any other body corporate.

董事收購股份或債權證的權力

除本年報披露者外，於截至二零二五年十二月三十一日止年度的任何時間，概無本公司或其附屬公司參與訂立任何安排以促使購入本公司或任何其他法團股份或債權證方式獲得利益。

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PENSION SCHEME

Hong Kong

Qualified directors of the Group in Hong Kong are members of Mandatory Provident Fund Schemes (the “MPF Schemes”) administered by independent trustees. Under the MPF Schemes, the Group and its directors are each required to make contributions to the plan at 5% of the directors’ relevant income, subject to a cap of monthly relevant income of HK\$30,000.

PRC

The directors of the Group’s operations in Mainland China are required to participate in central pension schemes operated by the local municipal governments, the assets of which are held separately from those of the Group. Contributions are made by the Group based on a percentage of the participating directors’ salaries and are charged to profit or loss as they become payable in accordance with the rules of the central pension schemes.

At 31 December 2024 and 2025, the Group did not have forfeited contributions that reduce the contributions payable in future years.

CONNECTED TRANSACTIONS

(a) Existing Contractual Arrangements and New Contractual Arrangements

The Company is primarily engaged in, through Shenzhen NNK, the provision of mobile top-up services and data usage top-up services (the “Principal Business”), which is considered to be value-added telecommunications services, a sector where foreign investment is subject to significant restrictions under the PRC laws and regulations. Accordingly, the Company, as foreign investors, cannot directly hold controlling interest in Shenzhen NNK, the Company’s PRC Operating Entity, which holds certain licenses and permits required for the operation of the Company’s Principal Business. As a result, the Company’s wholly foreign-owned enterprise (the “WFOE”), Daily Charge Shenzhen entered into a series of contractual arrangements with Shenzhen NNK, the Company’s PRC Operating Entity, and its shareholders (the “Existing Contractual Arrangements”) in order to conduct the Principal Business in the PRC and to exercise effective control over the operations of, and enjoy all economic benefits of, the Company’s PRC Operating Entity. The series of the Existing Contractual Arrangements as a whole allow the financial performance and economic benefits of the business of Shenzhen NNK to be included in the financial information of the Company as if the Company is the parent company of Shenzhen NNK. Pursuant to the Existing Contractual Arrangements, Shenzhen NNK has an obligation to pay the consulting and technical

退休金計劃

香港

本集團於香港的合資格董事為由獨立受託人管理的強制性公積金計劃（「強積金計劃」）的成員。在強積金計劃下，本集團及其董事各自須按董事相關收入的5%向強積金作出供款，每月相關收入上限為30,000港元。

中國

本集團在中國內地營運的董事須參與地方政府營運的中央退休金計劃，該等計劃的資產與本集團資產分開持有。供款乃由本集團根據中央退休金計劃的規則按參與董事薪金的某一百分比作出，並於應付時自損益扣除。

於二零二四年及二零二五年十二月三十一日，本集團並無可用於減少未來年度應付供款之沒收供款。

關連交易

(a) 現有合約安排及新合約安排

本公司主要從事透過深圳年年卡提供手機話費代充服務及流量代充服務（「主要業務」），該服務被認為屬增值電信服務（一個根據中國法律法規嚴格限制外商投資的行業）。因此，本公司作為外國投資者無法直接持有本公司中國經營實體深圳年年卡的控股權益，而深圳年年卡持有經營本公司主要業務所需的若干牌照及許可證。因此，本公司的外商獨資企業（「外商獨資企業」）天天充科技深圳與本公司中國經營實體深圳年年卡及其股東訂立一系列合約安排（「現有合約安排」），以在中國開展主要業務以及對本公司中國經營實體的經營行使實際控制權並享有其所有經濟利益。一系列的現有合約安排在整體上可讓深圳年年卡業務的財務表現和經濟利益被納入本公司的財務資料，猶如本公司是深圳年

supporting services fees to WFOE and WFOE has legal rights to retain such fees as its revenue, and the Company is able to acquire the entire profits (including the retained earnings) of Shenzhen NNK under the terms of the Existing Contractual Arrangements.

Shenzhen NNK was owned as to 31.5% by Mr. Huang Junmou, 21% by Mr. Yang Hua, 18.7% by Mr. Li Xiangcheng, 8.8% by Mr. Xu Xinhua and 20% by Mr. Huang Shaowu (collectively, the “Existing Registered Shareholders”). Daily Charge Shenzhen, Shenzhen NNK and the Existing Registered Shareholders, as the case may be, entered into the following agreements as at 31 December 2020:

1. The management and operation agreement dated 4 March 2015 and its supplemental agreement dated 16 April 2015 entered into among Daily Charge Shenzhen, Shenzhen NNK and the Existing Registered Shareholders, pursuant to which Daily Charge Shenzhen agreed to provide to Shenzhen NNK and its subsidiaries management and operation services. Pursuant to the management and operation agreement, Shenzhen NNK shall pay to Daily Charge Shenzhen a service fee that equals to 100% of the annual revenue of Shenzhen NNK after deducting costs and expenses (except the service fee) incurred during the course of management and operation of Shenzhen NNK and any taxes, the prior-year loss (if any) and contribution of social insurance and housing provident fund by Shenzhen NNK in any given year. In addition, Daily Charge Shenzhen may at its absolute discretion adjust the service fee or agree to any postponed payment so as to avoid any financial difficulty of either Shenzhen NNK or itself.

年卡的母公司。根據現有合約安排，深圳年年卡有義務向外商獨資企業支付諮詢和技術支持服務費，而外商獨資企業有合法的權利保留該等費用作為收益，且根據現有合約安排的條款，本公司能夠取得深圳年年卡的全部利潤（包括保留盈利）。

深圳年年卡分別由黃俊謀先生、楊華先生、李享成先生、許新華先生及黃紹武先生（統稱「現有登記股東」）擁有31.5%、21%、18.7%、8.8%及20%。天天充科技深圳、深圳年年卡及現有登記股東（視情況而定）於二零二零年十二月三十一日訂立以下協議：

1. 天天充科技深圳、深圳年年卡與現有登記股東訂立的日期為二零一五年三月四日的管理與運營合同及其日期為二零一五年四月十六日的補充協議，據此，天天充科技深圳同意向深圳年年卡及其附屬公司提供管理及經營服務。根據管理與運營合同，深圳年年卡須向天天充科技深圳支付相等於深圳年年卡年度收益100%的服務費（扣除於管理及經營深圳年年卡的過程中產生的成本及開支（服務費除外）以及任何稅項、上年度虧損（如有）及深圳年年卡於任何指定年度的社會保險及住房公積金供款）。此外，天天充科技深圳可全權酌情決定調整服務費，或同意延遲支付，以避免深圳年年卡或其本身的財務困難。

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2. The exclusive option agreement dated 4 March 2015 entered into among Daily Charge Shenzhen, Shenzhen NNK and the Existing Registered Shareholders, pursuant to which the Existing Registered Shareholders irrevocably and unconditionally granted an exclusive option to Daily Charge Shenzhen which entitles Daily Charge Shenzhen to elect to purchase, when permitted by the then applicable PRC laws, all or any part of the equity interests in Shenzhen NNK from the Existing Registered Shareholders itself or through its designated person(s). Such designated person(s) shall be appointed by Daily Charge Shenzhen in its sole discretion. The transfer price of the relevant equity interests shall be the minimum purchase price permitted under PRC law, and the Existing Registered Shareholders have undertaken to return in full the consideration received in relation to such transfer of equity interests to Daily Charge Shenzhen.
2. 天天充科技深圳、深圳年年卡與現有登記股東訂立日期為二零一五年三月四日的獨家購股權合同，據此，現有登記股東不可撤回及無條件地向天天充科技深圳授出獨家購股權，使天天充科技深圳有權選擇於當時適用的中國法律允許時向現有登記股東本身或通過其指定人士購買深圳年年卡全部或任何部分的股權。指定人士由天天充科技深圳全權酌情委任。相關股權的轉讓價格為根據中國法律允許的最低購買價格及現有登記股東承諾全數退還就轉讓股權予天天充科技深圳而收取的代價。
3. The entrustment agreement dated 4 March 2015 entered into among Daily Charge Shenzhen, Shenzhen NNK and the Existing Registered Shareholders, with an annexure of the power of attorney dated 4 March 2015 executed by each of the Existing Registered Shareholders in favour of Daily Charge Shenzhen and/or its designated person(s). Pursuant to the entrustment agreement and the powers of attorney annexed thereto, each of the Existing Registered Shareholders irrevocably agreed to authorize Daily Charge Shenzhen or its designated person(s) to exercise all of his rights and powers as shareholder of Shenzhen NNK, including the rights to convene and attend shareholders' meetings, to exercise voting rights in shareholders' meetings, to appoint and dismiss directors and supervisors, to decide on any acquisition or disposal of his equity interest in Shenzhen NNK or the winding-up or dissolution of Shenzhen NNK, to file documents with relevant government authorities or regulatory bodies, and to exercise such other shareholders' rights as stipulated under the articles of association of Shenzhen NNK.
3. 天天充科技深圳、深圳年年卡與現有登記股東訂立的日期為二零一五年三月四日的授權委託合同，當中附上每位現有登記股東以天天充科技深圳及／或其指定人士為受益人簽署的日期為二零一五年三月四日的授權書。根據授權委託合同及當中附上的授權書，各現有登記股東不可撤回地同意授權天天充科技深圳或其指定人士行使其作為深圳年年卡股東享有的所有權利及權力，包括召開及出席股東大會的權利、在股東大會行使表決權、委任及罷免董事及監事、決定任何收購或出售其於深圳年年卡的股權或將深圳年年卡清盤或解散、向相關政府當局或監管機構提交文件、及行使根據深圳年年卡組織章程細則規定的其他股東權利。

4. The equity pledge agreement dated 4 March 2015 entered into among Daily Charge Shenzhen, Shenzhen NNK and the Existing Registered Shareholders, pursuant to which the Existing Registered Shareholders agreed to pledge all of their respective equity interests in Shenzhen NNK to Daily Charge Shenzhen to secure performance of all their obligations and the obligations of Shenzhen NNK under the management and operation agreement, the exclusive option agreement and the entrustment agreement underlying the Existing Contractual Arrangements. Under the equity pledge agreement, if Shenzhen NNK declares any dividends during the term of the pledge, Daily Charge Shenzhen is entitled to receive all dividends or other income arising from the pledged equity interests, if any. If any of the Existing Registered Shareholders or Shenzhen NNK breaches or fails to fulfil the obligations under any of the aforementioned agreements, Daily Charge Shenzhen, as the pledgee, will be entitled to dispose of the pledged equity interests, entirely or partially.
4. 天天充科技深圳、深圳年年卡與現有登記股東訂立日期為二零一五年三月四日的股權質押合同，據此，現有登記股東同意向天天充科技深圳質押彼等各自於深圳年年卡的所有股權，以擔保履行管理與運營協議合同、獨家購股權合同及現有合約安排的相關授權委託合同下彼等的所有義務及深圳年年卡的義務。根據股權質押合同，倘深圳年年卡於質押期內宣派任何股息，天天充科技深圳有權獲取已質押股權產生的所有股息或其他收入（如有）。倘任何現有登記股東或深圳年年卡違反或未能達成上述協議下的義務，則天天充科技深圳（作為承押人）將有權出售全部或部分已質押股權。
5. The exclusive intellectual property purchase option agreement dated 4 March 2015 entered into between Shenzhen NNK and Daily Charge Shenzhen, pursuant to which Shenzhen NNK agreed to irrevocably and unconditionally grant an exclusive option to Daily Charge Shenzhen to purchase certain of Shenzhen NNK's intellectual properties, including but not limited to trademarks, patents, domain names and copyright and whether registered or unregistered, entirely or partially, at the minimum purchase price permitted by the PRC laws and regulations.
5. 深圳年年卡與天天充科技深圳訂立日期為二零一五年三月四日的獨家知識產權購買合同，據此，深圳年年卡同意不可撤回地及無條件地向天天充科技深圳授出獨家購股權，按中國法律法規允許的最低購買價格購買若干深圳年年卡的知識產權，包括但不限於商標、專利、域名及版權（不論已註冊或未註冊，全部或部分）。

The detailed terms of which are set out in the section headed "History, Reorganization and Corporate Structure – Contractual Arrangements" of the Prospectus.

詳細條款載於招股章程的「歷史、重組及公司架構 – 合約安排」一節。

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In addition, the Existing Registered Shareholders granted the individual appointed by WFOE, to exercise their shareholder's rights, including without limitation, to declare, receive or decline the dividends or distribution. In the event that the Existing Registered Shareholders receive any dividends or distribution of assets declared by Shenzhen NNK, the Existing Registered Shareholders are required to return the dividend or distribution of assets so received to WFOE. Therefore, WFOE controls the management and board of directors of Shenzhen NNK and is able to acquire the entire profit generated from Shenzhen NNK under the Contractual Arrangements.

On 15 November 2021, Daily Charge Shenzhen, Shenzhen NNK, Shenzhen Haimeng Investment Company Limited ("**Shenzhen Haimeng**"), Mr. Huang Junmou, Mr. Li Xiangcheng and Mr. Huang Shaowu (Shenzhen Haimeng, Mr. Huang Junmou, Mr. Li Xiangcheng and Mr. Huang Shaowu, collectively, the "**New Registered Shareholders**") entered into a new contractual arrangements which are on the same terms and conditions of the Existing Contractual Arrangements, mainly due to the change of the nominal shareholders of Shenzhen NNK from Mr. Yang Hua and Mr. Xu Xinhua to Shenzhen Haimeng, a company owned as to 80% by Ms. Lin Peizhen ("**Ms. Lin**") and 20% by Ms. Chen Yixi ("**Ms. Chen**") (the "**New Contractual Arrangements**"). The Existing Contractual Arrangements were terminated concurrently. Shenzhen NNK is now owned as to 31.5% by Mr. Huang Junmou, 29.8% by Shenzhen Haimeng, 18.7% by Mr. Li Xiangcheng and 20% by Mr. Huang Shaowu. Daily Charge Shenzhen, Shenzhen NNK and the New Registered Shareholders entered into the following agreements as at 31 December 2021:

此外，現有登記股東授權外商獨資企業指派的個人去行使其股東權利，包括但不限於，宣派、收取或減少股息或分派。倘現有登記股東收取深圳年年卡宣派的任何股息或資產分派，則現有登記股東須向外商獨資企業歸還所收到的股息或資產分派。因此，外商獨資企業控制了深圳年年卡的管理權和董事會，能夠根據合約安排獲得深圳年年卡產生的全部利潤。

於二零二一年十一月十五日，天天充科技深圳、深圳年年卡、深圳市海盟投資有限公司（「**深圳海盟**」）、黃俊謀先生、李享成先生及黃紹武先生（深圳海盟、黃俊謀先生、李享成先生及黃紹武先生，統稱「**新登記股東**」）訂立新合約安排，新合約安排與現有合約安排的條款及條件相同，主要由於深圳年年卡的名義股東由楊華先生及許新華先生變更為深圳海盟（一家由林佩珍女士（「**林女士**」）擁有80%及陳奕希女士（「**陳女士**」）擁有20%的公司）（「**新合約安排**」）。現有合約安排已同時終止。深圳年年卡現時分別由黃俊謀先生（佔31.5%）、深圳海盟（佔29.8%）、李享成先生（佔18.7%）及黃紹武先生（佔20%）擁有。天天充科技深圳、深圳年年卡及新登記股東於二零二一年十二月三十一日訂立以下協議：

- The management and operation agreement dated 15 November 2021 entered into among Daily Charge Shenzhen, Shenzhen NNK, the New Registered Shareholders, Ms. Lin and Ms. Chen, pursuant to which Daily Charge Shenzhen agreed to provide to Shenzhen NNK management and operation services. Pursuant to the management and operation agreement, Shenzhen NNK shall pay to Daily Charge Shenzhen a service fee that equals to 100% of the annual revenue of Shenzhen NNK after deducting costs and expenses (except the service fee) incurred during the course of management and operation of Shenzhen NNK and any taxes, the prior-year loss (if any) and contribution of social insurance and housing provident fund by Shenzhen NNK in any given year. In addition, Daily Charge Shenzhen may at its absolute discretion adjust the service fee or agree to any postponed payment so as to avoid any financial difficulty of either Shenzhen NNK or itself.
 - The exclusive option agreement dated 15 November 2021 entered into among Daily Charge Shenzhen, Shenzhen NNK and the New Registered Shareholders, Ms. Lin and Ms. Chen, pursuant to which the New Registered Shareholders irrevocably and unconditionally granted an exclusive option to Daily Charge Shenzhen which entitles Daily Charge Shenzhen to elect to purchase, when permitted by the then applicable PRC laws, all or any part of the equity interests in Shenzhen NNK from the New Registered Shareholders itself or through its designated person(s). Such designated person(s) shall be appointed by Daily Charge Shenzhen in its sole discretion. The transfer price of the relevant equity interests shall be the minimum purchase price permitted under the PRC law, and the New Registered Shareholders have undertaken to return in full the consideration received in relation to such transfer of equity interests to Daily Charge Shenzhen.
- 天天充科技深圳、深圳年年卡、新登記股東、林女士及陳女士訂立的日期為二零二一年十一月十五日的管理與運營合同，據此，天天充科技深圳同意向深圳年年卡提供管理及經營服務。根據管理與運營合同，深圳年年卡須向天天充科技深圳支付相等於深圳年年卡年度收益100%的服務費（扣除於管理及經營深圳年年卡的過程中產生的成本及開支（服務費除外）以及任何稅項、上年度虧損（如有）及深圳年年卡於任何指定年度的社會保險及住房公積金供款）。此外，天天充科技深圳可全權酌情決定調整服務費，或同意延遲支付，以避免深圳年年卡或其本身的財務困難。
 - 天天充科技深圳、深圳年年卡與新登記股東、林女士及陳女士訂立日期為二零二一年十一月十五日的獨家購股權合同，據此，新登記股東不可撤回及無條件地向天天充科技深圳授出獨家購股權，使天天充科技深圳有權選擇於當時適用的中國法律允許時向新登記股東本身或通過其指定人士購買深圳年年卡全部或任何部分的股權。指定人士由天天充科技深圳全權酌情委任。相關股權的轉讓價格為根據中國法律允許的最低購買價格及新登記股東承諾全數退還就轉讓股權予天天充科技深圳而收取的代價。

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3. The entrustment agreement dated 15 November 2021 entered into among Daily Charge Shenzhen, Shenzhen NNK, the New Registered Shareholders, Ms. Lin and Ms. Chen, with an annexure of the power of attorney dated 15 November 2021 executed by each of the New Registered Shareholders in favour of Daily Charge Shenzhen and/or its designated person(s). Pursuant to the entrustment agreement and the powers of attorney annexed thereto, each of the New Registered Shareholders, Ms. Lin and Ms. Chen irrevocably agreed to authorize Daily Charge Shenzhen or its designated person(s) to exercise all of his rights and powers as shareholder of Shenzhen NNK, including the rights to convene and attend shareholders' meetings, to exercise voting rights in shareholders' meetings, to appoint and dismiss directors and supervisors, to decide on any acquisition or disposal of the New Registered Shareholders', Ms Lin's and/or Ms. Chen's equity interest in Shenzhen NNK or the winding-up or dissolution of Shenzhen NNK, to file documents with relevant government authorities or regulatory bodies, and to exercise such other shareholders' rights as stipulated under the articles of association of Shenzhen NNK.
3. 天天充科技深圳、深圳年年卡、新登記股東、林女士及陳女士訂立的日期為二零二一年十一月十五日的授權委託合同，當中附上每位新登記股東以天天充科技深圳及／或其指定人士為受益人簽署的日期為二零二一年十一月十五日的授權書。根據授權委託合同及當中附上的授權書，各新登記股東、林女士及陳女士不可撤回地同意授權天天充科技深圳或其指定人士行使其作為深圳年年卡股東享有的所有權利及權力，包括召開及出席股東大會的權利、在股東大會行使表決權、委任及罷免董事及監事、決定任何收購或出售新登記股東、林女士及／或陳女士於深圳年年卡的股權或將深圳年年卡清盤或解散、向相關政府當局或監管機構提交文件、及行使根據深圳年年卡組織章程細則規定的其他股東權利。

- The equity pledge agreement dated 15 November 2021 entered into among Daily Charge Shenzhen, Shenzhen NNK and the New Registered Shareholders, pursuant to which the New Registered Shareholders agreed to pledge all of their respective equity interests in Shenzhen NNK to Daily Charge Shenzhen to secure performance of all their obligations and the obligations of Shenzhen NNK under the management and operation agreement, the exclusive option agreement and the entrustment agreement underlying the New Contractual Arrangements. Under the equity pledge agreement, if Shenzhen NNK declares any dividends during the term of the pledge, Daily Charge Shenzhen is entitled to receive all dividends or other income arising from the pledged equity interests, if any. If any of the New Registered Shareholders or Shenzhen NNK breaches or fails to fulfil the obligations under any of the aforementioned agreements, Daily Charge Shenzhen, as the pledgee, will be entitled to dispose of the pledged equity interests, entirely or partially.
- 天天充科技深圳、深圳年年卡與新登記股東訂立日期為二零二一年十一月十五日的股權質押合同，據此，新登記股東同意向天天充科技深圳質押彼等各自於深圳年年卡的所有股權，以擔保履行管理與運營協議合同、獨家購股權合同及新合約安排的相關授權委託合同下彼等的所有義務及深圳年年卡的義務。根據股權質押合同，倘深圳年年卡於質押期內宣派任何股息，天天充科技深圳有權獲取已質押股權產生的所有股息或其他收入（如有）。倘任何新登記股東或深圳年年卡違反或未能達成上述協議下的義務，則天天充科技深圳（作為承押人）將有權出售全部或部分已質押股權。
- The exclusive intellectual property purchase option agreement dated 15 November 2021 entered into between Shenzhen NNK and Daily Charge Shenzhen, pursuant to which Shenzhen NNK agreed to irrevocably and unconditionally grant an exclusive option to Daily Charge Shenzhen to purchase certain of Shenzhen NNK's intellectual properties, including but not limited to trademarks, patents, domain names and copyright and whether registered or unregistered, entirely or partially, at the minimum purchase price permitted by the PRC laws and regulations.
- 深圳年年卡與天天充科技深圳訂立日期為二零二一年十一月十五日的獨家知識產權購買合同，據此，深圳年年卡同意不可撤回地及無條件地向天天充科技深圳授出獨家購股權，按中國法律法規允許的最低購買價格購買若干深圳年年卡的知識產權，包括但不限於商標、專利、域名及版權（不論已註冊或未註冊，全部或部分）。

Report of the Directors 董事會報告

Spring Harbour is a substantial shareholder of the Company and Ms. Lam Ching Wan is the ultimate beneficial owner of Spring Harbour. Given Ms. Lin, who entered into the New Contractual Arrangements as one of the New Registered Shareholders, is the sister-in-law and accordingly an associate of Ms. Lam Ching Wan, Ms. Lin is a connected person of the Company under Chapter 14A of the Listing Rules. As Shenzhen Haimeng is a majority-controlled company held by Ms. Lin, Shenzhen Haimeng is also deemed to be a connected person of the Company under Chapter 14A of the Listing Rules. Meanwhile, the other three New Registered Shareholders, Mr. Huang Junmou, Mr. Li Xiangcheng and Mr. Huang Shaowu, remain as the nominal shareholders of Shenzhen NNK under the New Contract Arrangements and as connected persons of the Company.

Apart from the above, there was no new contractual arrangements entered into, renewed or reproduced between the Group and the PRC Operational Entity during the year ended 31 December 2025. There was no material change in the Existing Contractual Arrangements and/or the circumstances during the period from 1 January 2021 to 14 November 2021 and there was no material change in the New Contractual Arrangements and/or the circumstances during the period from 15 November 2021 to 31 December 2025. None of the contracts mentioned above has been unwound during the year ended 31 December 2025 as none of the restrictions that led to the adoption of the contracts under the Existing Contractual Arrangements and New Contractual Arrangements has been removed.

Spring Harbour為本公司的主要股東，及林靜云女士為Spring Harbour的最終實益擁有人。鑒於作為新登記股東之一訂立新合約安排的林女士為林靜云女士的嫂子因而為林靜云女士的聯繫人，因此，根據上市規則第十四A章，林女士為本公司的關連人士。由於深圳海盟為林女士佔多數控制權的公司，因此，根據上市規則第十四A章深圳海盟亦被視為本公司的關連人士。與此同時，另外三名新登記股東，即黃俊謀先生、李享成先生及黃紹武先生根據新合約安排仍為深圳年年卡的名義股東及本公司關連人士。

除此之外，本集團與中國經營實體於截至二零二五年十二月三十一日止年度並無訂立、續訂或重複任何新的合約安排。由二零二一年一月一日至二零二一年十一月十四日期間現有合約安排及／或情況並無任何重大變化，且於二零二一年十一月十五日至二零二五年十二月三十一日期間新合約安排及／或情況並無任何重大變化。於截至二零二五年十二月三十一日止年度，概無解除上述的任何合約，原因是根據現有合約安排及新合約安排會導致採用合約的限制均未被解除。

Report of the Directors

董事會報告

Set out below is certain key financial information of Shenzhen NNK as prepared in accordance with the PRC accounting standards during the year ended 31 December 2025:

以下載列根據中國會計準則編製的深圳年年卡於截至二零二五年十二月三十一日止年度的若干關鍵財務資料：

		Year ended 31 December 2025 截至 二零二五年 十二月三十一日 止年度 RMB'000 人民幣千元
Revenue	收益	145,000
Total assets	總資產	545,247

The Directors (including independent non-executive Directors) are of the view that the Existing Contractual Arrangements and New Contractual Arrangements are (i) fundamental to the Group's legal structure and business operations; and (ii) entered into in the ordinary and usual course of business of the Group, on normal commercial terms, fair and reasonable and in the interests of the Shareholders as a whole.

Please refer to the announcement of the Company dated 26 November 2021 for further details of the New Contractual Arrangements.

The Company has complied with the disclosure requirements prescribed in Chapter 14A of the Listing Rules with respect to the continuing connected transactions of the Group.

董事（包括獨立非執行董事）認為，現有合約安排及新合約安排(i)為本集團法律架構及業務營運的基礎；及(ii)乃按一般商業條款於本集團一般及日常業務過程中訂立，屬公平合理，並符合股東的整體利益。

有關新合約安排的進一步詳情，請參閱本公司日期為二零二一年十一月二十六日的公告。

本公司已就本集團持續關連交易遵守上市規則第十四A章訂明的披露規定。

Report of the Directors

董事會報告

Pursuant to Rule 14A.55 of the Listing Rules, the independent non-executive Directors have reviewed the continuing connected transactions under the Existing Contractual Arrangements and the New Contractual Arrangements for the year ended 31 December 2025 and confirmed that:

(i) the transactions carried out during the year ended 31 December 2024 have been entered into in accordance with the relevant provisions of the Existing Contractual Arrangements and New Contractual Arrangement respectively have been operated so that the revenue generated by the Company's Operating Entity has been substantially retained by Daily Charge Shenzhen; (ii) no dividends or other distributions have been made by the Company's PRC Operating Entity to the holders of its equity interests which are not otherwise subsequently assigned or transferred to the Group; and (iii) apart from the New Contractual Arrangements, there were no new contracts entered into, renewed or reproduced between the Group and the PRC Operating Entity during the year ended 31 December 2025.

Pursuant to Rule 14A.56 of the Listing Rules, the Board has engaged the auditors of the Company to carry out procedures in relation to the Existing Contractual Arrangements and the New Contractual Arrangements, in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information". Based on the work performed, the auditors of the Company have provided a letter to the Board confirming that:

(i) nothing has come to their attention that causes the auditors of the Company to believe that the Existing Contractual Arrangements, the New Contractual Arrangements, the Framework Agreement and the Supplemental Framework Agreement have not been approved by the Board;

根據上市規則第14A.55條的規定，獨立非執行董事已審閱截至二零二五年十二月三十一日止年度現有合約安排及新合約安排，並已確認：

(i) 於截至二零二四年十二月三十一日止年度進行之交易乃根據現有合約安排及新合約安排相關條文分別進行，並且如此經營以至本公司經營實體產生的收益大致由天天充科技深圳保留；(ii) 中國經營實體並無向其股權持有人派發其後並非讓與或轉讓予本集團的股息或其他分派；及(iii) 除新合約安排外，於截至二零二五年十二月三十一日止年度，本集團與中國經營實體並無訂立、續新或重新訂立新合約。

根據上市規則第14A.56條的規定，董事會已委聘本公司核數師遵照香港會計師公會頒佈的香港鑒證業務準則第3000號（經修訂）「非審核或審閱過往財務資料的鑒證工作」，開展有關現有合約安排及新合約安排的程序。根據所執行的工作，本公司核數師已向董事會提供函件，確認：

(i) 本公司核數師並無注意到任何事項令其相信現有合約安排、新合約安排、框架協議及補充框架協議未獲本公司董事會批准；

- (ii) nothing has come to their attention that causes the auditors of the Company to believe that the transactions were not entered into, in all material respects, in accordance with the relevant agreements under the Existing Contractual Arrangements, the New Contractual Arrangements, the Framework Agreement and the Supplemental Framework Agreement governing such transactions;
 - (iii) nothing has come to their attention that causes the auditors of the Company to believe that dividends or other distributions have been made by Shenzhen NNK to their equity interest holders;
- (ii) 本公司核數師並無注意到任何事項令其相信該等交易在各重大方面沒有根據現有合約安排、新合約安排、框架協議及補充框架協議下規管該等交易的相關協議進行；
 - (iii) 本公司核數師並無注意到任何事項令其相信深圳年年卡已向其股權持有人作出股息或其他分派；

Waiver from Stock Exchange and Annual Renew

The Stock Exchange has granted a waiver from strict compliance with (i) the announcements, circulars and independent shareholders' approval requirements under Chapter 14A of the Listing Rules; (ii) the requirement of setting a maximum aggregate annual value, i.e. an annual cap, for the fees payable to Daily Charge Shenzhen under the Existing Contractual Arrangements and New Contractual Arrangements; and (iii) the requirement of limiting the term of the Existing Contractual Arrangements and New Contractual Arrangements to three years or less, for so long as the Shares are listed on the Stock Exchange subject to certain conditions as disclosed on pages 204 to 205 of the Prospectus.

聯交所豁免及年度續新

聯交所已授出豁免，只要股份在聯交所上市並遵守招股章程第204至205頁所披露的若干條件，則可獲豁免嚴格遵守以下事項：(i)上市規則第十四A章的公告、通函和獨立股東批准規定；(ii)為根據現有合約安排及新合約安排應向天天充科技深圳支付的費用設定最高年度總價值（即年度上限）的規定；及(iii)限制現有合約安排及新合約安排的年期在三年或更短時間內的規定。

Report of the Directors

董事會報告

RISKS ASSOCIATED WITH THE NEW CONTRACTUAL ARRANGEMENTS AND THE ACTIONS TAKEN BY THE COMPANY TO MITIGATE THE RISKS

與新合約安排有關的風險及本公司為緩解風險而採取的措施

Risks associated with the New Contractual Arrangements 與新合約安排有關的風險

If the PRC government finds that the agreements that establish the structure for operating the Company's business in the PRC do not comply with the PRC laws and regulations, or if these regulations or their interpretations change in the future, the Company could be subject to severe penalties or be forced to relinquish the Company's interests in those operations.

倘中國政府發現建立本公司在中國經營業務的架構的協議不符合中國法律法規，或倘此等法規或其詮釋日後有所改變，本公司可能受到嚴重處罰或被迫放棄於有關業務的權益。

The Company's New Contractual Arrangements may not be as effective in providing operational control as direct ownership and the Company's PRC Operating Entity or its shareholders may fail to perform their obligations under the Company's New Contractual Arrangements.

本公司的新合約安排可能不如直接擁有權般有效提供經營控制，且本公司的中國經營實體或其股東可能未有履行彼等於本公司新合約安排下的責任。

Mitigation actions taken by the Company 本公司所採取的緩解措施

The Directors will closely monitor the latest development of the existing or future applicable PRC laws or regulations (such as Foreign Investment Law), and will take measures to ensure that the Company is under the control of the PRC investors so as to comply with relevant rules and regulations in the PRC.

董事將密切監控現有或未來適用的中國法律或法規（如《外商投資法》）的最新進展情況，並將採取措施確保本公司受中國投資者控制以遵守中國相關規則及法規。

According to the entrustment agreement and powers of attorney, equity pledge agreement and the management and operation agreement, the arbitration tribunal may decide compensation for the equity interests or property ownership of the PRC Operating Entity or their shareholders, decide enforceable remedy or demand a bankrupt on the PRC Operating Entity or their shareholders for relevant business or enforceable asset transfer. Any party is entitled to request the competent court to execute the arbitration award when it comes into effect.

根據委託協議及授權書、股權質押合同及管理與運營合同，仲裁庭可以就中國經營實體或其股東的股權或物業所有權裁定賠償，就有關業務或強制性的資產轉讓裁定強制救濟或命令中國經營實體或其股東破產。仲裁裁決生效後，任何一方均有權向具有管轄權的法院申請執行仲裁裁決。

Risks associated with the New Contractual Arrangements

與新合約安排有關的風險

The Company may lose the ability to use assets held by its PRC Operating Entity that are material to the operation of the Company's business if the Company's PRC Operating Entity declares bankruptcy or becomes subject to a dissolution or liquidation proceeding.

公司的中國經營實體宣佈破產或面臨解散或清盤程序，則本公司可能無法使用中國經營實體所持而對本公司業務營運而言屬重要的資產。

The Company's New Contractual Arrangements may be subject to scrutiny by the PRC tax authorities and additional taxes may be imposed. A finding that the Company owes additional taxes could substantially reduce the Company's net income and the value of the investment.

中國稅務機關可能審查本公司的新合約安排及可能徵收額外稅款。倘發現本公司拖欠額外稅款，則可能大幅減少本公司的收入淨額及投資價值。

Mitigation actions taken by the Company

本公司所採取的緩解措施

Pursuant to the exclusive option agreements, in the event of a mandatory liquidation required by the laws of PRC, the New Registered Shareholders irrevocably and unconditionally granted an exclusive option to Daily Charge Shenzhen which entitles Daily Charge Shenzhen to elect to purchase, when permitted by the then applicable PRC laws, all or any part of the equity interests in Shenzhen NNK from the New Registered Shareholders itself or through its designated person(s). Such designated person(s) shall be appointed by Daily Charge Shenzhen in its sole discretion. The transfer price of the relevant equity interests shall be the minimum purchase price permitted under PRC laws and the New Registered Shareholders have undertaken to return in full the consideration received in relation to such transfer of equity interests to Daily Charge Shenzhen.

根據獨家購股權合同，倘中國法律要求強制清盤，新登記股東不可撤銷及無條件授予天天充科技深圳獨家購股權，賦予天天充科技深圳權利，在當時適用中國法律允許的情況下，自行或通過其指定人士從新登記股東購買深圳年年卡的全部或任何部分股權。該指定人士將由天天充科技深圳全權酌情指定。相關股權的轉讓價將為中國法律允許的最低購買價，且新登記股東已承諾悉數退還就向天天充科技深圳轉讓股權所收取的代價。

Having considered (i) the tax compliance certificate issued by the relevant tax authorities; and (ii) that the Company has not encountered any interference or encumbrances from any PRC tax authority or other government authorities to the New Contractual Arrangements, the Directors are of the view that the New Contractual Arrangements are not likely to be challenged by the PRC tax authority and other government authorities.

經考慮(i)相關稅務機關發出的納稅合規證明；及(ii)本公司未有被任何中國稅務機關或其他政府機關對新合約安排作出任何干預或施加任何產權負擔，董事認為，新合約安排不大可能被中國稅務機關及其他政府機關質疑。

Report of the Directors

董事會報告

Risks associated with the New Contractual Arrangements

與新合約安排有關的風險

The shareholders of the Company's PRC Operating Entity may have conflicts of interest with the Company, which may materially and adversely affect the Company's business.

本公司中國經營實體的股東可能與本公司有利益衝突，這可能對本公司的業務造成重大不利影響。

Mitigation actions taken by the Company

本公司所採取的緩解措施

- (a) The independent non-executive Directors will review, on an annual basis, the compliance with and enforcement of the Non-Competition Deed that the Company entered into with the Relevant Shareholders on 23 September 2015;
- (a) 獨立非執行董事將按年審閱本公司與有關股東於二零一五年九月二十三日訂立的不競爭契據的遵守及執行情況；
- (b) each of the Relevant Shareholders undertakes to provide all information necessary for the annual review by the independent non-executive Directors and professional advisors of the Company with regard to the compliance with and enforcement of the Non-Competition Deed;
- (b) 有關股東各自承諾提供對獨立非執行董事及本公司專業顧問對不競爭契據遵守及執行情況進行年度審閱而言屬必要的資料；
- (c) each of the Relevant Shareholders will disclose decisions on matters reviewed by our independent non-executive Directors of the Company related to the compliance with and enforcement of the Non-Competition Deed in the annual report of, or by way of announcement; and
- (c) 有關股東各自將於年報或以公告方式披露獨立非執行董事所審閱有關遵守及執行不競爭契據的事宜而作出的決定；及
- (d) the Relevant Shareholders will make an annual confirmation on compliance with their undertaking under the Non-competition Deed in the report of the directors in Company's annual report.
- (d) 有關股東將於本公司年報內董事會報告中就遵守其於不競爭契據項下的承諾作出年度確認書。

Risks associated with the New Contractual Arrangements

與新合約安排有關的風險

The New Contractual Arrangements between the Company's WFOE and the Company's PRC Operating Entity may subject the Group to increased income tax due to the different income tax rates applicable to the Company's WFOE and the PRC Operating Entity and adversely affect the Company's results of operations.

由於適用於本公司外商獨資企業及中國經營實體的所得稅稅率存在差異，本公司的外商獨資企業與本公司的中國經營實體之間的新合約安排可能使本集團的所得稅增加並對本公司的經營業績產生不利影響。

The Company conducts its business operation in the PRC through its PRC Operating Entity by way of the New Contractual Arrangements, but certain terms of the New Contractual Arrangements may not be enforceable under PRC law.

本公司透過中國經營實體以新合約安排的方式在中國開展業務營運，惟新合約安排的若干條款未必可根據中國法律強制執行。

Mitigation actions taken by the Company

本公司所採取的緩解措施

The WFOE was accredited as a "software enterprise" in January 2016 and therefore is entitled to an income tax exemption for two years starting from the first profitable year and an income tax rate of 12.5% after a 50% reduction for the subsequent three years. From 2021 onward, the WFOE will be subjected to an income tax rate of 25%, which will be the same as the income tax rate applicable to the PRC Operating Entity.

外商獨資企業於二零一六年一月獲認可為「軟件企業」，因此有權於首個獲利年度起計兩年享有所得稅豁免及於其後三年按減半的所得稅稅率12.5%納稅。自二零二一年起，外商獨資企業須按25%的稅率繳納所得稅，該稅率與中國經營實體適用的所得稅稅率相同。

The New Contractual Arrangements contain provisions to the effect that the arbitral body may award remedies, injunctive relief over the shares and/or assets of PRC Operating Entity and/or wind up PRC Operating Entity. These agreements also contain provisions to the effect that courts of competent jurisdictions are empowered to grant interim remedies in support of the arbitration pending the formation of an arbitral tribunal. Any party is entitled to request the competent court to execute the arbitration award when it comes into effect.

新合約安排載有條文訂明仲裁機構可能就中國經營實體的股份及／或資產授予補救措施、禁制寬免及／或對中國經營實體進行清盤。該等協議亦載有條文訂明管轄司法權區的法院有權授出臨時補救措施支持仲裁以待成立仲裁法庭。仲裁裁決生效後，任何一方均有權向具有管轄權的法院申請執行仲裁裁決。

Report of the Directors

董事會報告

Risks associated with the New Contractual Arrangements

與新合約安排有關的風險

If the Company exercises the option to acquire equity ownership of the PRC Operating Entity, the ownership transfer must be approved or filed with PRC governmental authorities and is subject to taxation, which may result in substantial costs.

倘本公司行使購股權收購中國經營實體的股權擁有權，則擁有權轉讓必須經中國政府機構批准或備案，並須繳納稅項，這或產生巨大成本。

Mitigation actions taken by the Company

本公司所採取的緩解措施

Pursuant to the New Contractual Arrangements, Daily Charge Shenzhen (or its designee) has the exclusive right to purchase all or any part of the equity interests in the Company's PRC Operating Entity from the respective shareholders for the minimum price permitted under the then applicable PRC laws. The equity interest transfer is subject to the approval from or filings with Ministry of Commerce of the PRC (the "MOFCOM"), Ministry of Industry and Information Technology of PRC (the "MIIT") and/or their local competent branches. According to the exclusive option agreement, the transfer price of the relevant equity interests shall be the minimum purchase price permitted under PRC law and the New Registered Shareholders have undertaken to return in full the consideration received in relation to such transfer of equity interests to Daily Charge Shenzhen. In addition, the equity interest transfer price may be subject to review and tax adjustment by the relevant tax authority. The shareholders of the Company's PRC Operating Entity will be subject to PRC individual income tax on the difference between the equity interest transfer price and the then current registered capital of the Company's PRC Operating Entity. The shareholders of the Company's PRC Operating Entity will pay, after deducting any such tax, the remaining amount to Daily Charge Shenzhen under the New Contractual Arrangements. The amount to be received by Daily Charge Shenzhen may also be subject to enterprise income tax.

根據新合約安排，天天充科技深圳（或其指定人士）有獨家權利以當時適用的中國法律允許的最低價格從各股東購買本公司中國經營實體的全部或任何股權。股權轉讓須經中國商務部（「商務部」）、中國工業和信息化部（「工信部」）及／或該等部門地方分支機構批准或備案。根據獨家購股權合同，相關股權的轉讓價將為中國法律允許的最低購買價，且新登記股東已承諾悉數退還就向天天充科技深圳轉讓股權所收取的代價。此外，股權轉讓價可能須經相關稅務機關審查並作稅項調整。本公司中國經營實體的股東將按股權轉讓價與本公司中國經營實體當時現有註冊資本之間的差額繳納中國個人所得稅。本公司中國經營實體的股東將根據新合約安排向天天充科技深圳支付經扣除該稅項後的餘額。天天充科技深圳所收取的款項亦可能須繳納企業所得稅。

For details of the risks associated with the New Contractual Arrangements, please refer to the section headed “RISKS RELATING TO THE NEW CONTRACTUAL ARRANGEMENTS” in the Company’s announcement dated 26 November 2021.

(b) Continuing Connected Transactions – The Framework Agreement

On 24 January 2025, the Company and the connected supplier entered into the digital marketing traffic sales framework agreement (the “**Digital Marketing Traffic Sales Framework Agreement**”) in relation to the purchase of the traffic products by the Company and supply of the traffic products by the connected party for a term commencing from 1 January 2025 to 31 December 2027. The annual caps in respect of the Digital Marketing Traffic Sales Framework Agreement for each of the three financial years ending 31 December 2025, 2026 and 2027 are RMB3,000 million, RMB3,000 million and RMB3,600 million, respectively.

有關與新合約安排有關的風險詳情，請參閱本公司日期為二零二一年十一月二十六日的公告「與新合約安排有關的風險」一節。

(b) 持續關連交易 – 框架協議

於二零二五年一月二十四日，本公司與關連供應商就本公司購買流量產品及關連方供應流量產品訂立數字營銷流量銷售框架協議（「**數字營銷流量銷售框架協議**」），年期為二零二五年一月一日至二零二七年十二月三十一日。有關數字營銷流量銷售框架協議由截至二零二五年、二零二六年及二零二七年十二月三十一日止三個財政年度各年的年度上限分別為人民幣3,000百萬元、人民幣3,000百萬元及人民幣3,600百萬元。

Report of the Directors

董事會報告

In addition, on 24 January 2025, the Company and the connected party entered into the digital marketing and digital right products and services mutual supply agreement (the “**Digital Marketing and Digital Right Products and Services Mutual Supply Agreement**”) in relation to (i) the purchase of the YS Digital Marketing and Digital Right Products and Services by the Company and supply of the YS Digital Marketing and Digital Right Products and Services by the connected party; and (ii) the purchase of the Company Digital Marketing and Digital Right Products and Services by the connected party and supply of the company digital marketing and digital right products and services by the Company for a term commencing from 1 January 2025 to 31 December 2027. The Proposed YS Digital Marketing and Digital Right Products and Services Annual Caps in respect of the purchase of the YS Digital Marketing and Digital Right Products and Services by the Company from the connect party under the Digital Marketing and Digital Right Products and Services Mutual Supply Agreement for the years ending 31 December 2025, 31 December 2026 and 31 December 2027 are RMB300 million, RMB450 million and RMB750 million, respectively. The Proposed Company Digital Marketing and Digital Right Products and Services Annual Caps in respect of the purchase of the Company Digital Marketing and Digital Right Products and Services by the connected party from the Company under the Digital Marketing and Digital Right Products and Services Mutual Supply Agreement for the years ending 31 December 2025, 31 December 2026 and 31 December 2027 are RMB50 million, RMB80 million and RMB100 million, respectively

The connected supplier, being a company indirectly controlled by the sibling of Ms. Lam Ching Wan who is the substantial shareholder of the Company, is a connected person of the Company under the Listing Rules.

The proposed annual caps for the three financial years ending 31 December 2025, 2026 and 2027 in respect of continuing connected transactions under the Digital Marketing Traffic Sales Framework Agreement and the Digital Marketing and Digital Right Products and Services Mutual Supply Agreement have been approved by the independent shareholders of the Company at the extraordinary general meeting held on 27 March 2025.

同時，於二零二五年一月二十四日，本公司與關連方就(i)本公司購買銀盛數字營銷及數字權益產品和服務及關連方供應銀盛數字營銷及數字權益產品和服務；及(ii)關連方購買公司數字營銷及數字權益產品和服務及本公司供應公司數字營銷及數字權益產品和服務訂立數字營銷及數字權益產品和服務相互供應協議（「**數字營銷及數字權益產品和服務相互供應協議**」），年期為二零二五年一月一日至二零二七年十二月三十一日。截至二零二五年十二月三十一日、二零二六年十二月三十一日及二零二七年十二月三十一日止年度，本公司根據數字營銷及數字權益產品和服務相互供應協議向關連方購買銀盛數字營銷及數字權益產品和服務的建議銀盛數字營銷及數字權益產品和服務年度上限分別為人民幣300百萬元、人民幣450百萬元及人民幣750百萬元。截至二零二五年十二月三十一日、二零二六年十二月三十一日及二零二七年十二月三十一日止年度，關連方根據數字營銷及數字權益產品和服務相互供應協議向本公司購買公司數字營銷及數字權益產品和服務的建議公司數字營銷及數字權益產品和服務年度上限分別為人民幣50百萬元、人民幣80百萬元及人民幣100百萬元。

關連供應商是一家由林靜云女士（為本公司主要股東）的兄弟間接控制的公司並根據上市規則為本公司的關連人士。

本公司獨立股東已於二零二五年三月二十七日舉行的股東特別大會上批准根據數字營銷流量銷售框架協議和數字營銷及數字權益產品和服務相互供應協議的持續關連交易有關截至二零二五年、二零二六年及二零二七年十二月三十一日止三個財政年度的建議年度上限。

Report of the Directors 董事會報告

Pursuant to Rule 14A.55 of the Listing Rules, the independent non-executive Directors have to review both the continuing connected transactions under the Digital Marketing Traffic Sales Framework Agreement and the Digital Marketing and Digital Right Products and Services Mutual Supply Agreement and confirm that these continuing connected transactions have been entered into:

- (i) in the ordinary and usual course of the business of the Group;
- (ii) on normal commercial terms or better;
- (iii) in accordance with the relevant arrangements/agreements governing them on terms that are fair and reasonable and in the interests of the Company and the Shareholders as a whole; and
- (iv) are subject to internal control procedures established by the Company which are sufficient and effective

Pursuant to Rule 14A.56 of the Listing Rules, the Company must engage an auditor every year to carry out procedures in relation to the Digital Marketing Traffic Sales Framework Agreement and the Digital Marketing and Digital Right Products and Services Mutual Supply Agreement in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants to confirm whether anything has come to their attention that causes them to believe that the continuing connected transactions:

- (i) have not been approved by the Board of the Group;
- (ii) were not, in all material respects, in accordance with the pricing policies of the Group if the transactions involve the provision of goods or services by the Group;
- (iii) were not entered into, in all material respects, in accordance with the relevant agreement governing the transactions; and
- (iv) have exceeded the cap.

根據上市規則第14A.55條的規定，獨立非執行董事每年均須審閱數字營銷流量銷售框架協議和數字營銷及數字權益產品和服務相互供應協議項下的持續關連交易，並確認該等持續關連交易：

- (i) 於本集團一般及日常業務過程中訂立；
- (ii) 按正常或更佳的商業條款訂立；
- (iii) 乃根據規管該等持續關連交易的相關安排／協議訂立，而條款屬公平合理，並符合本公司及股東的整體利益；及
- (iv) 須遵守本公司制定充分而有效的內部控制程序。

根據上市規則第14A.56條的規定，本公司必須每年委聘核數師遵照香港會計師公會頒佈的香港鑒證業務準則第3000號（經修訂）「非審核或審閱過往財務資料的鑒證工作」，並參照實務說明第740號「關於香港上市規則所述持續關連交易的核數師函件」，開展有關數字營銷流量銷售框架協議和數字營銷及數字權益產品和服務相互供應協議的程序，確認有否注意到任何事情，可使他們認為有關持續關連交易：

- (i) 並未獲本集團董事會批准；
- (ii) 若交易涉及由本集團提供貨品或服務，在各重大方面沒有按照本集團的定價政策進行；
- (iii) 在各重大方面沒有根據有關交易的協議進行；及
- (iv) 超逾上限。

Report of the Directors

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Please refer to the announcement of the Company dated 24 January 2025 and the circular of the Company dated 7 March 2025 for details.

詳情請參閱本公司日期為二零二五年一月二十四日的公告及日期為二零二五年三月七日的通函。

The following table sets out the relevant annual cap and the actual transaction amounts of continuing connected transactions of the Company for the year ended 31 December 2025.

下表載列本公司截至二零二五年十二月三十一日止年度的持續關連交易相關年度上限及實際交易金額。

Transactions	Year ended 31 December 2025	Year ended 31 December 2025	
		Annual Cap	Actual Amount
交易		年度上限	期間實際金額
		(RMB'000)	(RMB'000)
		(人民幣千元)	(人民幣千元)
Continuing Connected Transactions under The Digital Marketing Traffic Sales Framework Agreement	數字營銷流量銷售框架協議的持續關連交易	3,000,000	2,062,166
Continuing Connected Transactions under The Digital Marketing and Digital Right Products and Services Mutual Supply Agreement	數字營銷及數字權益產品和服務相互供應協議的持續關連交易		
(i) Transactions in relation to the purchase of the virtual products by the Group and supply of the virtual products by the connected party	(i) 有關本集團購買虛擬產品及關連方供應虛擬產品的交易	300,000	2
(ii) Transactions in relation to the sale of the virtual products by the Group and supply of the virtual products to the connected party	(ii) 有關本集團銷售虛擬產品及向關連方供應虛擬產品的交易	50,000	2,008

Pursuant to Rule 14A.55 of the Listing Rules, the independent non-executive Directors have reviewed the continuing connected transactions under The Digital Marketing Traffic Sales Framework Agreement and The Digital Marketing and Digital Right Products and Services Mutual Supply Agreement for the year ended 31 December 2025 and confirmed that these continuing connected transactions have been entered into:

根據上市規則第14A.55條的規定，獨立非執行董事已審閱截至二零二五年十二月三十一日止年度數字營銷流量銷售框架協議及數字營銷及數字權益產品和服務相互供應協議的持續關連交易，並確認該等持續關連交易：

- (i) in the ordinary and usual course of the business of the Group;
- (ii) on normal commercial terms or better;

- (i) 於本集團一般及日常業務過程中訂立；
- (ii) 按正常或更佳商業條款訂立；

- (iii) in accordance with the relevant arrangements/agreements governing them on terms that are fair and reasonable and in the interests of the Company and the Shareholders as a whole; and
- (iv) are subject to internal control procedures established by the Company which are sufficient and effective.

Pursuant to Rule 14A.56 of the Listing Rules, the Board has engaged the auditors of the Company to carry out procedures in relation to The Digital Marketing Traffic Sales Framework Agreement and The Digital Marketing and Digital Right Products and Services Mutual Supply Agreement in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. Based on the work performed, the auditors of the Company have provided a letter to the Board confirming that:

- (i) all transactions have been approved by the Board of the Company;
- (ii) for transactions involving the receipt of goods or services by the Group, nothing has come to their attention that causes them to believe that the disclosed continuing connected transactions were not, in all material respects, in accordance with the internal and pricing policies of the Group;
- (iii) all transactions were entered into, in all material respects, in accordance with the relevant agreements governing such transactions; and
- (iv) with respect to the aggregate amount of the continuing connected transactions set out above in relation to the Digital Marketing Traffic Sales Framework Agreement and the Digital Marketing and Digital Right Products and Services Mutual Supply Agreement a, nothing has come to their attention that causes the auditors of the Company to believe that the disclosed continuing connected transactions have exceeded the revised annual cap disclosed in the announcement of the Company dated 24 January 2025.

- (iii) 乃根據規管該等持續關連交易的相關安排／協議訂立，而條款屬公平合理，並符合本公司及股東的整體利益；及
- (iv) 須遵守本公司制定充分而有效的內部控制程序。

根據上市規則第14A.56條的規定，董事會已委聘本公司核數師遵照香港會計師公會頒佈的香港鑒證業務準則第3000號（經修訂）「非審核或審閱過往財務資料的鑒證工作」，並參照實務說明第740號「關於香港上市規則所述持續關連交易的核數師函件」，開展有關數字營銷流量銷售框架協議及數字營銷及數字權益產品和服務相互供應協議的程序。根據所執行的工作，本公司核數師已向董事會提供函件，確認：

- (i) 所有交易均已獲本公司董事會批准；
- (ii) 對於涉及本集團收取商品或服務的交易，彼等並無發現任何事項令彼等認為所披露持續關連交易在各重大方面並無根據本集團內部及定價政策；
- (iii) 所有交易在所有重大方面均按照規管該等交易的相關協議訂立；及
- (iv) 上文所載有關數字營銷流量銷售框架協議及數字營銷及數字權益產品和服務相互供應協議的持續關連交易總額，彼等並無發現任何事項令本公司核數師認為所披露持續關連交易超出本公司日期為二零二五年一月二十四日的公告中所披露的經修訂年度上限。

Report of the Directors

董事會報告

DELAY IN ENTERING INTO WRITTEN AGREEMENT AND PUBLISHING ANNOUNCEMENT UNDER THE REQUIREMENTS OF CHAPTER 14A OF THE LISTING RULES

Given the Previous Digital Marketing Traffic Sales Framework Agreement expired on 31 December 2024, the Company has commenced the preparation of the renewal of the continuing connected transactions in relation to the Digital Marketing Traffic Sales Framework Agreement since the last quarter of the year 2024, including (i) the drafting of the Digital Marketing Traffic Sales Framework Agreement; and (ii) the preparation of the circular containing, among others, terms of the Digital Marketing Traffic Sales Framework Agreement and further details of the Traffic Continuing Connected Transactions (including the Proposed Traffic Annual Caps). While the Company had anticipated completing the announcement process and obtaining Independent Shareholders' approval before 31 December 2024, given the complexity of the proposed transactions and intervening public holidays in December 2024, the relevant framework agreement could not be finalised prior to the end of 2024, and the draft announcement was not published as scheduled (i.e. prior to 31 December 2024). Due to this oversight, the aggregated transaction amounts in relation to the Digital Marketing Traffic Sales Framework Agreement during the period from 1 January 2025 to 22 January 2025 exceeded the de minimis threshold under Rule 14A.76, and subject to the independent Shareholders' approval requirement under Chapter 14A of the Listing Rules. The Company acknowledges this oversight and has taken following remedial measures in order to ensure proper compliance with the Listing Rules for the year ended 31 December 2025.

- (a) the Company has enhanced the planning procedures for renewal of continuing connected transactions by requiring the finance department to monitor the expiry date of all existing agreements with connected persons and initiate preparation for renewal of such agreements at least six months prior to the expiry. Before renewing, the senior management will assess the scope and the proposed annual caps of the continuing connected transactions and the Board will take appropriate measures (e.g. compliance with announcement and shareholders' approval requirements) to ensure full compliance with the Rule requirements;

延遲訂立書面協議及按上市規則第十四A章的規定刊發公告

由於原有數字營銷流量銷售框架協議已於二零二四年十二月三十一日屆滿，本公司自二零二四年最後一季起已開始籌備續訂關於數字營銷流量銷售框架協議的持續關連交易，包括(i)草擬數字營銷流量銷售框架協議；及(ii)擬備載有(其中包括)數字營銷流量銷售框架協議條款及流量持續關連交易(包括建議流量年度上限)進一步詳情的通函。儘管本公司預期於二零二四年十二月三十一日前完成公告程序並取得獨立股東批准，但由於建議交易較為複雜且二零二四年十二月期間有公眾假期，相關框架協議無法於二零二四年底前落實，而有關公告的草擬本無法如期刊發(即二零二四年十二月三十一日之前)。基於相關疏漏，二零二五年一月一日至二零二五年一月二十二日期間的數字營銷流量銷售框架協議的交易總額超過上市規則第14A.76條規定的最低豁免水平，且須遵守上市規則第十四A章的獨立股東批准規定。截至二零二五年十二月三十一日止年度，本公司已知悉此疏漏，為確保妥為遵守上市規則，本公司已採取以下補救措施。

- (a) 本公司已優化持續關連交易的續訂計劃程序，要求財務部監控所有與關連人士訂立的現有協議的屆滿日期，並於有關協議屆滿前至少六個月開始籌備續訂該等協議。於續訂前，高級管理層將評估持續關連交易的範圍及建議年度上限，而董事會將採取適當措施(如遵守公告規定及股東批准規定)確保全面遵守上市規則規定；

- (b) senior management of the Company, including the Directors, chief financial officer and relevant department head, was required to oversee and ensure that all transactions with connected persons will only commence after full compliance with the applicable requirements under Chapter 14A of the Listing Rules. Specifically, prior to the commencement of any continuing connected transactions, the senior management was required to confirm that a valid enforceable written framework agreement governing the nature and scope of the transaction has been duly executed and an annual cap has been set in accordance with the requirements of Chapter 14A of the Listing Rules. Separately, the Group's finance department headed by the chief financial officer had monitored and performed daily check to ensure the respective transaction amount to be incurred will not exceed the de minimis threshold; and
- (c) the Company has provided appropriate trainings to the Board, senior management and responsible staff of the Group in March 2025 to enhance their knowledge with a specific focus on connected transactions under Chapter 14A of the Listing Rules.
- (b) 本公司高級管理層（包括董事、財務總監及有關部門主管）須監督並確保與關連人士的所有交易僅在全面遵守上市規則第十四A章的適用規定後開始。具體而言，在開始任何持續關連交易之前，高級管理層須確認已按照上市規則第十四A章的規定妥為簽立有效及可強制執行的書面框架協議（規管相關持續交易的性質及範圍）及釐定年度上限。另外，以首席財務官為首的本集團財務部已監察並進行日常檢查，以確保將產生的相關交易金額不會超過最低限額；及
- (c) 本公司已於二零二五年三月向董事會、高級管理層及本集團負責人員提供適當培訓，以加強其現有知識（特別是上市規則第十四A章有關關連交易方面的知識）。

The Company considers that such strengthen internal control mechanism are effective and adequate to comply with the requirements under Chapter 14A of the Listing Rules, including but not limited to, the written agreement and announcement requirements as requested by the Listing Rules.

本公司認為有關強化內部控制機制有效且足以遵守上市規則第十四A章的規定（包括但不限於上市規則規定的書面協議及公告規定）。

RELATED PARTY TRANSACTIONS

Details of significant related party transactions undertaken in the normal course of business are set out in note 31 to the Consolidated Financial Statements. Other than those transactions disclosed under the section headed "Connected Transactions" above, none of them constitutes a connected transaction required for disclosure under Chapter 14A of the Listing Rules.

關聯方交易

在日常業務過程中進行的重大關聯方交易的詳情載於綜合財務報表附註31。除上文「關連交易」一節下披露的交易外，該等關聯方交易概不構成根據上市規則第十四A章須予披露的關連交易。

The related party transactions mentioned in notes 31(b) and 31(c) to the Consolidated Financial Statements are not continuing connected transactions which are subject to annual reporting requirements under Chapter 14A of the Listing Rules, hence there is no disclosure requirements in accordance with Chapter 14A of the Listing Rules for such transactions.

於綜合財務報表附註31(b)及31(c)所披露的關聯方交易並不屬於上市規則第十四A章中之需要年度申報之持續關連交易，因此，該等交易無須符合上市規則第十四A章的披露規定。

Report of the Directors

董事會報告

ENVIRONMENTAL, SOCIAL AND GOVERNANCE

Environmental Protection

As a specialized online transaction service provider, the Group's business does not involve in production-related air, water and land pollutions which are regulated by the applicable laws and regulations in the PRC. No hazardous waste was produced by the Group in its course of business in year ended 31 December 2025.

The Group complies with the relevant laws and regulations in environmental protection and impact on the environment has always been a major focus of the Group. The conscientious use of resources and adoption of best practices across the Group's business operation underlies its commitment to protect the environment. The Group encourages environmental protection and promotes awareness towards environmental protection to the employees. The Group encourages all employees to be eco-friendly and participate in energy and resources saving, such as encouraging duplex printing and reuse of single-sided printed papers, saving water and electricity to reduce energy consumption. The Group will continuously make efforts to put emphasis on environmental protection and sustainable development.

Compliance with Laws and Regulations

The Group persists in maintaining good corporate governance and operating in compliance with the laws and integrity through abidance by relevant laws and regulations, industry regulations and business ethics. For the whole year ended 31 December 2025, the Company has complied with all the Listing Rules and the CG Code that have a significant impact on listed companies. For the year ended 31 December 2025 and up to the date of this annual report, the Group has neither been a party to any material legal, arbitral or administrative proceedings, nor aware of any pending or threatened legal, arbitral or administrative proceedings against the Group or any of the Directors which could have a material adverse effect on the Group's operations or financial condition.

環境、社會及管治

環境保護

作為一家專業的網上交易服務供應商，本集團的業務並無涉及受中國適用法律及法規規管的與生產相關的空氣、水和土地污染問題。截至二零二五年十二月三十一日止年度，本集團於其業務過程中概無產生任何有害廢物。

本集團遵守有關環保的法律及法規，且對環境的影響一直以來是本集團關注的重點。本集團在業務營運中審慎利用資源，並採納最佳常規，以達到其保護環境的承諾。本集團鼓勵環保，並致力提升僱員的環保意識。本集團鼓勵所有員工環保並參與節省能源和資源，如鼓勵雙面列印及重複使用已列印單面紙張、節約用水及用電以減少能源消耗。本集團將繼續致力提倡環保和可持續發展。

遵守法律及法規

本集團堅定維持良好企業管治，並依法及以誠信經營，遵守相關法律法規，行業監管規則及商業信用規則。截至二零二五年十二月三十一日止整個年度，本公司已遵守所有對上市公司而言有重大影響的上市規則和企業管治守則。截至二零二五年十二月三十一日止年度及直至本年報日期，本集團並無涉及任何重大法律、仲裁或行政訴訟，且本集團並不知悉任何針對本集團或任何董事並可能對本集團的營運或財務狀況產生重大不利影響的尚未了結或面臨威脅的法律、仲裁或行政訴訟。

Workplace Quality

The Group is an equal opportunity employer and does not discriminate on the basis of personal characteristics. The Group has employee handbooks outlining terms and conditions of employment, expectations for employees' conduct and behavior, employees' rights and benefits. The Group also establishes and implements policies that promote a harmonious and respectful workplace.

The Group believes that employees are the valuable assets of an enterprise and regards human resources as its corporate wealth. The Group provides on-the-job training and development opportunities to enhance its employees' career progression. Through different training, staff's professional knowledge in corporate operations, occupational and management skills are enhanced. The Group has also organized a wide range of activities for employees, such as outings, professional skills sharing classes and New Year celebration to promote staff relationship and physical fitness.

Health and Safety

The Group prides itself on providing a safe, effective and congenial work environment. Adequate arrangements, training and guidelines are implemented to ensure the working environment is healthy and safe. The Group prioritizes the health and well-being of staff. In order to provide employees with adequate medical coverage, staff are entitled to free medical check-ups, in addition to medical insurance required by laws.

Training and Development

The Group is committed to the professional and personal development and growth of all employees and considers training and development a continual process. Training courses are provided to help employees develop and maintain consistency, proficiency and professionalism. Structured training programs including courses, seminars and workshops are offered to staff at all levels with the objective of grooming and unleashing their full potential, organizational development and facilitating team synergies. Employees are encouraged to take advantage of these programs to equip themselves with the skills and knowledge for expanded career opportunities within the Group.

工作場所質素

本集團為平等機會僱主，絕不歧視任何個人特徵。員工手冊內載列僱用的條款及條件，對僱員操守與行為的預期、僱員的權利及福利。本集團亦制定並實行多項政策，以營造和諧互敬的工作環境。

本集團深信僱員乃企業的寶貴資產，且視人力資源為企業財富。本集團提供在職培訓及發展機會，促進員工的職業發展。透過舉辦不同的培訓項目，員工在公司營運、職業及管理技巧方面的專業知識有所增長。本集團亦為員工籌辦旅遊、專業技能分享課程及新年慶祝等多種員工活動，促進員工關係及身體健康。

健康與安全

本集團提供安全、有效且舒適的工作環境，本集團對此深感自豪。憑著實行充足的安排、培訓及指引，我們能確保工作環境健康安全。本集團首重員工的健康與福祉。為向員工提供充足的醫療，除法律規定的醫療保險外，員工可享受免費體檢。

培訓及發展

本集團致力於所有員工的專業及個人發展及成長，將培訓及發展視為一個持續過程。本集團提供培訓課程，以幫助員工發展及維持堅定性、熟練度及專業性，向不同層級員工提供結構化培訓計劃，包括課程、研討會及工作坊，旨在疏導及釋放他們的潛能、組織發展和促進團隊協同作用。鼓勵員工利用該等計劃裝備自己，憑藉技能及知識開拓於本集團內的職業機會。

Report of the Directors

董事會報告

Commitment to Quality

The Group has made relentless efforts in delivering premium customer experience with superior mobile top-up services. The staff have an acute judgment on market and customers' needs. Therefore, customer requests are promptly satisfied and steered through establishing various channels to foster two-way communication. With a proactive approach on continuous improvement in customer experience, the Board believes that the Group can acquire competitive advantages in its business operation.

Management of Supply Chain

The Group adheres to open, fair and transparent criteria in selecting suppliers, and has established a supplier evaluation system in terms of price, quality, cost, delivery and after-sales service. The Group will carry out long-term quality monitoring and conduct regular reviews on all suppliers as well as causal examination on different suppliers to ensure quality supplies and services.

CORPORATE GOVERNANCE

The Company is committed to maintain a high standard of corporate governance and has complied with the CG Code as set out in Appendix C1 to the Listing Rules. Principal corporate governance practices adopted by the Company are set out in the Corporate Governance Report on pages 29 to 57 contained in this annual report.

PERMITTED INDEMNITY AND INSURANCE PROVISIONS

The Articles provides that every director shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities incurred or sustained by him/her as a director of the Company in defending any proceedings, whether civil or criminal, in which judgment is given in his favour, or in which he or she is acquitted.

The Company has taken out insurance against the liabilities and costs associated with defending any proceeding which may be brought against the Directors.

質素承諾

本集團不懈努力，憑藉優質的手機話費代充服務，提供非凡的客戶體驗。員工對市場及客戶需求具有精準的判斷。因此，通過建立各種渠道促進雙向溝通，可及時滿足及引導客戶要求。憑藉積極主動持續改善客戶體驗的做法，董事會認為本集團可於其業務營運中取得競爭優勢。

供應鏈管理

本集團秉持公開、公正及透明的標準挑選供應商，並已建立基於價格、質量、成本、交付及售後服務的供應商評價系統。本集團將進行長期質量監察及對所有供應商作出定期檢討，並不定期檢查不同的供應商以確保優質供應及服務。

企業管治

本公司致力維持高水平的企業管治，並已遵守上市規則附錄C1所載的企業管治守則。本公司所採納的主要企業管治常規載於本年報內第29至57頁的企業管治報告。

獲准許的彌償及保險條文

細則規定，各董事有權以本公司資產彌償其作為本公司董事在任何獲判勝訴或無罪的法律程序（不論民事或刑事）中抗辯而招致或蒙受的一切損失或法律責任。

本公司已就有關任何可能對董事提起的法律程序所連帶的法律責任及費用投購保險。

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the Reporting Period, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares).

As at 31 December 2025, the Company did not hold any treasury shares.

PRE-EMPTIVE RIGHTS

There is no provision regarding pre-emptive rights under the Articles or the laws of the Cayman Islands which would oblige the Company to offer new Shares on a pro-rata basis to existing Shareholders.

BANK AND OTHER LOANS

All the bank and other loans of the Group are repayable on demand or within one year. Details of the bank and other loans of the Group as at 31 December 2025 are set out in note 25 to the Consolidated Financial Statements.

DONATION

The Group had made a donation of RMB5,000 during the year ended 31 December 2025 (2024: RMB5,000).

EQUITY-LINKED AGREEMENTS

Save for the Scheme of the Company as set out in this annual report, no equity-linked agreements were entered into by the Group, or existed during the year ended 31 December 2025.

MANAGEMENT CONTRACT

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year ended 31 December 2025.

購買、出售或贖回本公司上市證券

於報告期內，本公司及其任何附屬公司並無購買、出售或贖回本公司任何上市證券（包括出售庫存股份）。

於二零二五年十二月三十一日，本公司並無持有任何庫存股份。

優先購買權

細則或開曼群島法律概無有關優先購買權的條文，而據此本公司須按比例向現有股東提呈發售新股份。

銀行及其他貸款

本集團所有銀行及其他貸款須於被要求時或於一年內償還。有關本集團於二零二五年十二月三十一日銀行及其他貸款的詳情，載於綜合財務報表附註25。

捐贈

本集團於截至二零二五年十二月三十一日止年度已作出捐款人民幣5,000元（二零二四年：人民幣5,000元）。

股權掛鈎協議

除本年報所載本公司的計劃外，本集團並無訂立任何股權掛鈎協議，且於截至二零二五年十二月三十一日止年度亦不存在任何股權掛鈎協議。

管理合約

於截至二零二五年十二月三十一日止年度，本公司並無就其全部或任何重大部分業務的管理及行政事宜訂立或存續任何合約。

Report of the Directors

董事會報告

CHANGE IN INFORMATION OF DIRECTORS

As at the date of this annual report, apart from the changes of the roles of the Directors as stated below, there has been no other change to the information of the Directors and chief executives which is required to be disclosed pursuant to the Listing Rules.

Since 12 May 2025:

1. Ms. Zou Guoying has resigned as an independent non-executive Director, and has ceased to be the chairlady of the Audit Committee and a member of each of the Nomination Committee and the Remuneration Committee; and
2. Ms. Hong Ting has been appointed as an independent non-executive Director, and has been appointed as the chairlady of the Audit Committee and a member of each of the Nomination Committee and the Remuneration Committee

Since 28 October 2025:

1. Mr. Guo Wei has been appointed as an executive Director;
2. Mr. Chong Wing Kin has been appointed as a non-executive Director and the Chairman;
3. Mr. Fan Weiguo has resigned as a non-executive Director;
4. Dr. Zhou Jinhuang has resigned as the Chairman and remains as the executive Director and the Authorised Representative; and
5. Mr. Guan Heng has resigned as an executive Director and remains as the chief executive officer of the Company.

PROFESSIONAL TAX ADVICE RECOMMENDED

The Company is not aware of any relief from taxation available to the Shareholders by reason of their holding of the Shares. If the Shareholders are unsure about the taxation implications of purchasing, holding, disposing of, dealing in, or the exercise of any rights in relation to the shares of the Company, they are advised to consult an expert.

REVIEW OF ANNUAL RESULTS

The Audit Committee has reviewed the accounting principles and practices adopted by the Group and discussed the auditing, internal control and financial reporting matter, including the review of the Consolidated Financial Statements of the Group for the year ended 31 December 2025. The Consolidated Financial Statements for the year ended 31 December 2025 have been audited by the Company's external auditors, Moore CPA Limited.

FINANCIAL SUMMARY

The summary of the results, assets and liabilities of the Group in the past five financial years is set out on page 256 of this annual report.

董事資料變更

於本年報日期，除下述董事角色變動外，並無根據上市規則須披露的董事及行政總裁的資料發生其他變動。

自二零二五年五月十二日起：

1. 鄒國英女士已辭任獨立非執行董事，並不再擔任審核委員會主席以及提名委員會成員及薪酬委員會成員；及
2. 項婷女士已獲委任為獨立非執行董事，並獲委任為審核委員會主席以及提名委員會成員及薪酬委員會成員

自二零二五年十月二十八日起：

1. 郭威先生已獲委任為執行董事；
2. 莊永健先生已獲委任為非執行董事兼主席；
3. 范衛國先生已辭任非執行董事；
4. 周金黃博士已辭任主席，並留任執行董事兼授權代表；及
5. 關恒先生已辭任執行董事，並留任本公司行政總裁。

建議諮詢專業稅務意見

本公司並不知悉股東可因持有股份而獲得任何稅務減免。倘股東不清楚購買、持有、處置、買賣本公司股份或行使本公司股份的任何權利的稅務影響，建議諮詢專家意見。

審閱年度業績

審核委員會已審閱本集團所採納的會計原則及常規，並討論審核、內部控制及財務報告事宜，包括審閱本集團截至二零二五年十二月三十一日止年度的綜合財務報表。本公司外部核數師大華馬施雲會計師事務所有限公司已審核截至二零二五年十二月三十一日止年度的綜合財務報表。

財務摘要

本集團過往五年業績以及資產及負債的摘要載於本年報第256頁。

EVENT AFTER THE REPORTING PERIOD

There were no significant events that may affect the business operation and/or the financial position of the Group subsequent to 31 December 2025.

USE OF PROCEEDS FROM GLOBAL OFFERING

The Company's Shares were listed on the Main Board of the Stock Exchange on 7 January 2016 and the Company raised net proceeds (after the exercise of the over-allotment option and after deducting the underwriting fees, commissions and other expenses payable by the Company in connection with the global offering of the Company) of approximately HK\$52.0 million. The utilisation of the net proceeds was in accordance with the proposed allocation as set out in the section headed "Future Plans and Use of Proceeds" in the Prospectus.

The table below sets out the detailed items of the use of proceeds from the initial public offering as at 31 December 2025:

報告期後事項

自二零二五年十二月三十一日以來並無可能影響本集團業務營運及／或財務狀況的任何重大事項。

全球發售所得款項用途

本公司股份於二零一六年一月七日在聯交所主板上市，而本公司籌得款項淨額（超額配股權獲行使後及扣除本公司就全球發售應付的包銷費用、佣金及其他開支後）約52.0百萬港元。所得款項淨額的動用乃根據招股章程內「未來計劃及所得款項用途」一節所載的擬定分配而進行。

下表載列於二零二五年十二月三十一日關於首次公開發售所得款項用途之詳細項目：

	Net proceeds from the initial public offering as stated in the Prospectus	Net proceeds after the exercise of the over-allotment option	Balance unutilised as at 1 January 2025	Amount utilised during the year ended 31 December 2025	Balance unutilised as at 31 December 2025
	招股章程中首次公開發售所得款項淨額	超額配股權獲行使後所得款項淨額	於二零二五年一月一日未動用餘額	截至二零二五年十二月三十一日止年度已動用金額	於二零二五年十二月三十一日未動用餘額
	Approximately in HK\$ million	Approximately in HK\$ million	Approximately in HK\$ million	Approximately in HK\$ million	Approximately in HK\$ million
	約百萬港元	約百萬港元	約百萬港元	約百萬港元	約百萬港元
Intensify the internet marketing campaigns and online advertisements	用於通過加強互聯網營銷活動及網上廣告	15.7	10.4	-	-
Upgrade the hardware and network infrastructure	用作硬件及網絡基礎設施的升級	15.7	10.4	-	-
Software and research and development activities	用於軟件及研發工作	11.8	7.8	-	-
Source mobile top-up credits	用於採購手機話費充值金額	15.7	10.4	-	-
Potential acquisitions of businesses and assets that are complementary to the Group's business and operations, such as online services and other internet related businesses, or forming strategic alliance with value chain partners	用於進行可與本集團的業務及經營形成互補的業務及資產（如在線服務及其他互聯網相關業務）或與價值鏈夥伴建立策略聯盟的業務及資產的潛在收購	11.8	7.8	2.4	2.4
General working capital and other general corporate purposes	一般營運資金及其他一般企業用途	8.0	5.2	-	-
Total	總額	78.7	52.0	2.4	2.4

As at 31 December 2025, the proceeds from the initial public offering has been fully utilized.

於二零二五年十二月三十一日，首次公開發售所得款項已全數動用。

Report of the Directors

董事會報告

SUFFICIENT PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors as at the latest practicable date prior to the issue of this annual report, the Company has maintained the public float as required by the Listing Rules throughout the year ended 31 December 2025 and up to the date of this annual report.

AUDITOR

There has been a change of independent auditor of the Company in 2023. The former independent auditor, Deloitte Touche Tohmatsu, whose term of office expired at the conclusion of the annual general meeting held on 14 June 2023, has retired as the auditor of the Company. The Company has appointed Moore CPA Limited as the auditor of the Company for the financial years ended 31 December 2023, 31 December 2024 and 31 December 2025.

Save as disclosed above, there were no other changes in the Company's auditors during the past three years (including the Reporting Period).

The financial statements of the Company for the year ended 31 December 2025 have been audited by Moore CPA Limited which will retire, and, being eligible, offer themselves for re-appointment at the AGM.

For and on behalf of the Board
Chong Wing Kin
Chairman

Hong Kong, 26 March 2026

充足公眾持股量

於刊發本年報前的最後實際可行日期，根據本公司可得的公開資料及據董事所知，截至二零二五年十二月三十一日止整個年度及直至本年報日期，本公司已維持上市規則規定的公眾持股量。

核數師

本公司的獨立核數師於二零二三年有所變動，原獨立核數師德勤關黃陳方會計師行於二零二三年六月十四日舉行的股東週年大會結束時任期屆滿，退任本公司核數師。本公司已委任大華馬施雲會計師事務所有限公司為本公司截至二零二三年十二月三十一日、二零二四年十二月三十一日和截至二零二五年十二月三十一日止財政年度的核數師。

除上述披露外，於過去三年（包括報告期），本公司核數師無其他變動。

本公司於截至二零二五年十二月三十一日止年度的財務報表已由大華馬施雲會計師事務所有限公司審核。大華馬施雲會計師事務所有限公司將於股東週年大會上退任並符合資格膺選連任。

代表董事會
主席
莊永健

香港，二零二六年三月二十六日

Independent Auditor's Report

獨立核數師報告



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Independent Auditor's Report to the Shareholders of
Yinsheng Digifavor Company Limited
(Incorporated in the Cayman Islands with limited liability)

致銀盛數惠數字有限公司
股東的獨立核數師報告
(於開曼群島註冊成立的有限公司)

OPINION

We have audited the consolidated financial statements of Yinsheng Digifavor Company Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 144 to 255, which comprise the consolidated statement of financial position as at 31 December 2025, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2025, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with HKFRS Accounting Standards issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAAs") issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditors Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code"), as applicable to audits of financial statements of public interest entities. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

意見

本行已審計第144頁至第255頁所載銀盛數惠數字有限公司(「貴公司」)及其附屬公司(統稱「貴集團」)的綜合財務報表，此綜合財務報表包括於二零二五年十二月三十一日的綜合財務狀況表與截至該日止年度的綜合損益及其他全面收益表、綜合權益變動表及綜合現金流量表，以及綜合財務報表附註，包括重大會計政策資料。

本行認為，綜合財務報表已根據香港會計師公會(「香港會計師公會」)頒佈的香港財務報告準則會計準則真實而公平地反映了貴集團於二零二五年十二月三十一日的綜合財務狀況以及其截至該日止年度的綜合財務表現和綜合現金流量，並且已根據香港公司條例的披露規定妥為編製。

意見的基準

本行已根據香港會計師公會頒佈的香港審計準則(「香港審計準則」)進行審計。本行在該等準則下承擔的責任已在本報告「核數師就審計綜合財務報表承擔的責任」一節中作進一步闡述。根據適用於審計公眾利益實體財務報表的香港會計師公會的專業會計師道德守則(「守則」)，本行獨立於貴集團。我們亦已履行守則中的其他道德責任。本行相信，本行所獲得的審計憑證能充足及適當地為本行的意見提供基礎。

Independent Auditor's Report

獨立核數師報告

KEY AUDIT MATTER

Key audit matter is the matter that, in our professional judgement, was of most significance in our audit of the consolidated financial statements as at and for the year ended 31 December 2025. The matter was addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on this matter.

Key audit matter 關鍵審計事項

Revenue recognition of mobile charges and mobile data usage top-up service (Refer to Notes 4 and 6 to the consolidated financial statements)
手機話費及手機流量代充服務收益確認(請參閱綜合財務報表附註4及6)

The Group's revenue is primarily generated from the provision of mobile charges and mobile data usage top-up services. Once a top-up request from a mobile subscriber was placed, the request would be automatically transferred from the channel of customer to the 007ka Top-up Platform (the "System"). All the top-up transactions were generated and recorded in the System automatically.

本集團的收益主要來自提供手機話費及手機流量代充服務。手機用戶一旦下達代充請求，請求會從客戶渠道自動傳輸至007ka話費代充平台(「系統」)。所有話費代充交易於系統內自動生成及記錄。

The accuracy of revenue recorded in the consolidated financial statements is an inherent risk because the System is relatively complex which process large volumes of data with transactions.

由於系統相對複雜，需要處理大量交易數據，故於綜合財務報表入賬的收益是否準確是固有的風險。

關鍵審計事項

關鍵審計事項是根據本行的專業判斷，認為對於二零二五年十二月三十一日及截至該日止年度綜合財務報表的審計最為重要的事項。該事項是在本行審計整體綜合財務報表及出具意見時進行處理的，本行不會對該事項提供單獨的意見。

How our audit addressed the key audit matter 本行審計應對關鍵審計事項的方式

Our procedures in relation to the revenue recognition of mobile charges and mobile data usage top-up service included:
本行有關手機話費及手機流量代充服務收益確認的程序包括：

- Assessing, with the assistance of the internal IT specialists, the design, implementation and operating effectiveness of management's key internal control over: (a) the general IT controls over for the billing systems, including access to program controls, program change controls, program development controls and computer operation controls; (b) the validity and accuracy of request and its authentication process on security validation check; and (c) the completeness and accuracy of bill generation and the end-to-end reconciliation controls from the operating systems to the accounting systems.
- 在內部信息技術專家的協助下，評估管理層對以下各項的主要內部控制的設計、實施及運作是否有效：(a)對賬單系統的一般信息技術控制，包括訪問程序控制、程序變更控制、程序開發控制及電腦操作控制；及(b)請求的有效性及準確性及其對安全驗證檢查的認證過程；及(c)賬單生成的完整性和準確性以及從操作系統到會計系統的端到端對賬控制。
- The internal IT specialists also performed relevant steps to evaluate the calculation logic of trade receivables in the operating and accounting systems before reperforming the calculation of trade receivables and advances from customers by using of Computer Assisted Audit Technique (CAAT);
內部信息技術專家亦執行相關步驟，以評估操作及會計系統中貿易應收款項的計算邏輯，然後再使用計算機輔助審計技術(CAAT)重新計算貿易應收款項及客戶預付款項；

KEY AUDIT MATTER (Continued)

Key audit matter (Continued)

關鍵審計事項 (續)

Revenue recognition of mobile charges and mobile data usage top-up service (Refer to Notes 4 and 6 to the consolidated financial statements) (Continued)
手機話費及手機流量代充服務收益確認 (請參閱綜合財務報表附註4及6) (續)

Revenue recognition is identified as a key audit matter because revenue is significant to the consolidated financial statements and involves complex IT systems which give rise to an inherent risk that the revenue transactions may be incorrectly recorded using manual journals outside the operating systems or recorded in the incorrect period.

收益確認識別為關鍵審計事項，是由於收益對綜合財務報表而言屬重大，且涉及複雜的信息技術系統，可能使用操作系統以外的手動日誌錯誤入賬收益交易或於不正確的期間入賬，繼而產生固有風險。

關鍵審計事項 (續)

How our audit addressed the key audit matter (Continued)

本行審計應對關鍵審計事項的方式 (續)

- Assessing the appropriateness of the accounting policies adopted in revenue recognition by inspecting the key terms and conditions in selected contracts;
- 通過檢查選定合同的主要條款和條件，評估收益確認所採用的會計政策是否適合；
- Selecting service package, on a sampling basis, comparing the price of the services explicit in the selected contracts and the package prices used to calculate the revenue in the accounting system and performing the re-calculation of revenue;
- 以抽樣方式選擇服務套餐，將選定合同的明確服務價格與會計系統中用於計算收益的套餐價格進行比較，並重新計算收益；
- Reconciling selected revenue records in the Group's accounting system to external cash collection records; and
- 將 貴集團會計系統中選定的收益記錄與外部現金收款記錄進行對賬；及
- Inspecting significant manual adjustments, if any, to revenue during the reporting period, enquiring of management the reasons for such adjustments and comparing the details of the adjustments to relevant underlying documentation.
- 檢查在報告期間內與收入相關的重大人工調整 (如有)，詢問管理層該等調整的原因，並將調整詳情與相關文件進行比較。

Independent Auditor's Report

獨立核數師報告

OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRS Accounting Standards issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors of the Company determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

其他資料

貴公司董事需對其他資料負責。其他資料包括年報內的信息，但不包括綜合財務報表及本行的核數師報告。

本行對綜合財務報表的意見並不涵蓋其他資料，本行亦不對其他資料發表任何形式的鑒證結論。

結合本行對綜合財務報表的審計，本行的責任是閱讀其他資料，在此過程中，考慮其他資料是否與綜合財務報表或本行在審計過程中所了解的情況存在重大抵觸或者似乎存在重大錯誤陳述的情況。基於本行已執行的工作，如果本行認為其他資料有重大錯誤陳述，本行需要報告該事實。在這方面，本行沒有任何報告。

董事及治理層就綜合財務報表須承擔的責任

貴公司董事須負責根據香港會計師公會頒佈的香港財務報告準則會計準則及香港公司條例的披露規定編製真實而公平的綜合財務報表，並對其認為為使綜合財務報表的編製不存在由於欺詐或錯誤而導致的重大錯誤陳述所必需的內部控制負責。

在編製綜合財務報表時，貴公司董事負責評估貴集團持續經營的能力，並在適當情況下披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非貴公司董事有意將貴集團清盤或停止經營，或別無其他實際的替代方案。

RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

The directors of the Company are assisted by the those charged with governance in discharging their responsibilities for overseeing the Group's financial reporting process.

AUDITORS RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

董事及治理層就綜合財務報表須承擔的責任(續)

治理層協助 貴公司董事履行彼等監督 貴集團財務報告過程的職責。

核數師就審計綜合財務報表承擔的責任

本行的目標，是對綜合財務報表整體是否不存在由於欺詐或錯誤而導致的重大錯誤陳述取得合理保證，並出具包括本行意見的核數師報告。本行僅根據本行協定的委聘條款向全體成員報告，除此之外本報告別無其他目的。

本行不會就本報告的內容向任何其他人士承擔任何責任或接受任何義務。合理保證是高水平的保證，但不能保證按香港審計準則進行的審計，在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期它們單獨或匯總起來可能影響綜合財務報表使用者所作出的經濟決定，則有關的錯誤陳述可被視作重大。

在根據香港審計準則進行審計的過程中，本行運用了專業判斷，保持了專業懷疑態度。本行亦：

- 識別和評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審計程序以應對這些風險，以及獲取充足和適當的審計憑證，作為本行意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部控制之上，因此未能發現因欺詐而導致的重大錯誤陳述的風險高於未能發現因錯誤而導致的重大錯誤陳述的風險。

Independent Auditor's Report

獨立核數師報告

AUDITORS RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
 - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors of the Company.
 - Conclude on the appropriateness of the directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
 - Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
 - Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.
- 核數師就審計綜合財務報表承擔的責任 (續)**
- 了解與審計相關的內部控制，以設計適當的審計程序，但目的並非對 貴集團內部控制的有效性發表意見。
 - 評價 貴公司董事所採用會計政策的恰當性及作出會計估計和相關披露資料的合理性。
 - 對董事採用持續經營會計基礎的恰當性作出結論。根據所得的審計憑證，決定是否存在與事件或情況有關的重大不確定性，從而可能導致對 貴集團持續經營的能力構成重大疑慮。如果本行認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表中的相關披露。假若有關的披露不足，則本行應當發表非無保留意見。本行的結論是基於核數師報告日止所取得的審計憑證。然而，未來事件或情況可能導致 貴集團不能持續經營。
 - 評價綜合財務報表的整體列報方式、結構和內容，包括披露，以及綜合財務報表是否公平反映相關交易和事項。
 - 計劃並執行集團審計，以就 貴集團中實體或業務單位的財務信息獲取充分、適當的審計憑證，作為對集團財務報表形成意見的基礎。本行負責 貴集團審計的方向、監督並審閱就集團審計目的而執行審計工作。本行為審計意見承擔全部負責。

Independent Auditor's Report

獨立核數師報告

AUDITORS RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine the matter that was of most significance in the audit of the consolidated financial statements of the current period and is therefore the key audit matter. We describe the matter in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

核數師就審計綜合財務報表承擔的責任 (續)

除其他事項外，本行與治理層溝通了計劃的審計範圍、時間安排、重大審計發現等事項，包括本行在審計期間識別出內部控制的任何重大缺陷。

本行還向治理層提交聲明，說明本行已符合有關獨立性的相關專業道德要求，並與他們溝通有可能合理地被認為會影響本行獨立性的所有關係和其他事項，以及(如適用)為消除威脅採取的措施或運用的防範措施。

從與治理層溝通的事項中，本行確定哪些事項對本期綜合財務報表的審計最為重要，因而構成關鍵審計事項。本行會在核數師報告中描述這些事項，除非法律法規不允許公開披露這些事項，或在極端罕見的情況下，如果合理預期在本行報告中溝通某事項而造成的負面後果超過其產生的公眾利益，本行決定不應在報告中溝通該事項。

Moore CPA Limited

Certified Public Accountants

Mo Wing Sze Regina

Practising Certificate Number: P06709

Hong Kong, 26 March 2026

大華馬施雲會計師事務所有限公司

執業會計師

毛穎詩

執業證書編號：P06709

香港，二零二六年三月二十六日

Consolidated Statement of Profit or Loss and Other Comprehensive Income

綜合損益及其他全面收益表

For the year ended 31 December 2025

截至二零二五年十二月三十一日止年度

			2025 二零二五年	2024 二零二四年
		Notes 附註	RMB'000 人民幣千元	RMB'000 人民幣千元
Revenue	收益	6	153,808	128,627
Less: Tax surcharge	減：附加稅		(657)	(3,065)
Cost of revenue	收益成本		(56,589)	(23,461)
Gross profit	毛利		96,562	102,101
Other income, net	其他收入淨額	8	5,616	7,060
Distribution and selling expenses	分銷及銷售開支		(27,206)	(16,531)
Administrative expenses	行政開支		(25,657)	(38,496)
Research and development expenses	研發開支		(12,886)	(12,529)
Finance costs	財務成本	9	(3,319)	(3,215)
Profit before income tax	除所得稅前溢利	10	33,110	38,390
Income tax expense	所得稅開支	11	(4,727)	(9,049)
Profit and total comprehensive income for the year	年內溢利及全面收益總額		28,383	29,341
Profit and total comprehensive income/(expense) for the year attributable to:	以下人士應佔年內溢利及全面收益／(開支)總額：			
Owners of the Company	本公司擁有人		28,683	31,943
Non-controlling interests	非控股權益		(300)	(2,602)
			28,383	29,341
Earnings per share	每股盈利			
– Basic and diluted (RMB cents)	– 基本及攤薄(人民幣分)	14	6.91	7.70

Consolidated Statement of Financial Position

綜合財務狀況表

At 31 December 2025

於二零二五年十二月三十一日

			2025	2024
		Notes	二零二五年	二零二四年
		附註	RMB'000	RMB'000
			人民幣千元	人民幣千元
Non-current assets	非流動資產			
Property, plant and equipment	物業、廠房及設備	15	2,399	3,483
Right-of-use assets	使用權資產	16	822	1,012
Financial assets at fair value through profit or loss	按公平值計入損益的金融資產	17	19,000	–
Rental deposits	租賃按金	20	227	155
Deferred tax assets	遞延稅項資產	26	314	410
			22,762	5,060
Current assets	流動資產			
Inventories	存貨	18	9,107	15,731
Trade receivables	貿易應收款項	19	210,241	284,437
Prepayments, deposits and other receivables	預付款項、按金及其他應收款項	20	186,503	195,360
Tax recoverable	可收回稅項		75	2,764
Restricted bank deposits	受限制銀行存款	21	2,004	6,631
Cash and cash equivalents	現金及現金等價物	21	83,551	50,841
			491,481	555,764
Current liabilities	流動負債			
Trade payables	貿易應付款項	22	57,970	42,407
Other payables and accruals	其他應付款項及應計費用	23	67,427	77,180
Tax liabilities	稅項負債		653	61
Lease liabilities	租賃負債	24	777	505
Borrowings	借款	25	31,200	122,000
			158,027	242,153
Net current assets	流動資產淨值		333,454	313,611
Total assets less current liabilities	總資產減流動負債		356,216	318,671

Consolidated Statement of Financial Position

綜合財務狀況表

At 31 December 2025

於二零二五年十二月三十一日

			2025 二零二五年	2024 二零二四年
		Notes 附註	RMB'000 人民幣千元	RMB'000 人民幣千元
Non-current liabilities	非流動負債			
Borrowings	借款	25	9,800	–
Lease liabilities	租賃負債	24	110	619
Deferred tax liabilities	遞延稅項負債	26	9,280	9,409
			19,190	10,028
Net assets	資產淨值		337,026	308,643
Capital and reserves	資本及儲備			
Share capital	股本	27	27,221	27,221
Reserves	儲備		312,707	284,024
Total equity attributable to owners of the Company	本公司擁有人應佔總權益		339,928	311,245
Non-controlling interests	非控股權益		(2,902)	(2,602)
Total equity	總權益		337,026	308,643

The consolidated financial statements on pages 144 to 146 were approved and authorised for issue by the board of directors on 26 March 2026 and are signed on its behalf by:

第144頁至第146頁的綜合財務報表已由董事會於二零二六年三月二十六日批准及授權刊發，並由下列人士代為簽署：

Zhou Jinhuang

周金黃

Executive Director

執行董事

Huang Junmou

黃俊謀

Executive Director and Honorary Chairman

執行董事兼榮譽主席

Consolidated Statement of Changes in Equity

綜合權益變動表

For the year ended 31 December 2025
截至二零二五年十二月三十一日止年度

		Attributable to owners of the Company 本公司擁有人應佔					Non-Controlling interests		Total
		Share capital	Share premium*	Capital reserve*	Statutory reserves*	Retained earnings*	Sub-total	非控股權益	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
				(Note i) (附註i)	(Note ii) (附註ii)				
At 1 January 2024	於二零二四年一月一日	27,221	38,037	46,510	11,567	155,967	279,302	-	279,302
Comprehensive income	全面收益								
Profit and total comprehensive income/(expense) for the year	年內溢利及全面收益/(開支)總額	-	-	-	-	31,943	31,943	(2,602)	29,341
At 31 December 2024 and 1 January 2025	於二零二四年十二月三十一日及二零二五年一月一日	27,221	38,037	46,510	11,567	187,910	311,245	(2,602)	308,643
Comprehensive income	全面收益								
Profit and total comprehensive income/(expense) for the year	年內溢利及全面收益/(開支)總額	-	-	-	-	28,683	28,683	(300)	28,383
At 31 December 2025	於二零二五年十二月三十一日	27,221	38,037	46,510	11,567	216,593	339,928	(2,902)	337,026

* These reserves accounts comprise the consolidated reserves of approximately RMB312,707,000 (2024: RMB284,024,000) in the consolidated statement of financial position.

該等儲備賬目包括綜合財務狀況表內的綜合儲備約人民幣312,707,000元(二零二四年：人民幣284,024,000元)。

Consolidated Statement of Changes in Equity

綜合權益變動表

For the year ended 31 December 2025

截至二零二五年十二月三十一日止年度

Notes:

- (i) Capital reserve mainly represents:
- (a) differences between the consideration received on disposal of the entire equity interests in certain subsidiaries of the Company, to a related company and the then registered shareholders, and the carrying amounts of the net assets of the relevant subsidiaries; and
 - (b) difference between the nominal value of the share capital issued by the Company and the registered capital of a subsidiary acquired by the Company upon a corporate reorganisation for the purpose of listing of the shares of the Company on The Stock Exchange of Hong Kong Limited.
- (ii) As stipulated by the relevant laws in the Peoples Republic of China (the "PRC"), the PRC subsidiaries are required to maintain a statutory reserve fund. The minimum transfer to statutory reserves is 10% of profit after tax of the PRC subsidiaries according to the PRC subsidiaries statutory financial statements. No appropriation is required if the balance of the statutory reserves has reached 50% of the registered capital of the PRC subsidiaries. The statutory reserves can be used to make up losses or for conversion into capital.

附註：

- (i) 資本儲備主要指：
- (a) 向一間關聯公司及當時的登記股東出售本公司若干附屬公司的全部股權所收取的代價與相關附屬公司淨資產賬面值之間的差額；及
 - (b) 為本公司股份在香港聯合交易所有限公司上市而進行公司重組後本公司已發行股本面值與本公司所購入的一間附屬公司的註冊資本之間的差額。
- (ii) 中華人民共和國（「中國」）相關法律訂明，中國附屬公司須維持一項法定儲備金。轉移至法定儲備的最低金額為根據中國附屬公司的法定財務報表計算的中國附屬公司的除稅後溢利的10%。倘法定儲備結餘達中國附屬公司註冊資本的50%，則毋須作出撥備。法定儲備可用於彌補虧損或轉換為資本。

Consolidated Statement of Cash Flows

綜合現金流量表

For the year ended 31 December 2025
截至二零二五年十二月三十一日止年度

			2025	2024
			二零二五年	二零二四年
		Notes	RMB'000	RMB'000
		附註	人民幣千元	人民幣千元
OPERATING ACTIVITIES	經營活動			
Profit before income tax	除所得稅前溢利		33,110	38,390
Adjustments for:	調整：			
Finance costs	財務成本	9	3,319	3,215
Depreciation of right-of-use assets	使用權資產折舊	10	721	684
Depreciation of property, plant and equipment	物業、廠房及設備折舊	10	1,490	1,488
Gain on disposals of property, plant and equipment	出售物業、廠房及設備收益	8	(3)	(356)
Interest income	利息收入	8	(207)	(216)
Net foreign exchange loss	外匯虧損淨額	8	74	128
Write-down of inventories	存貨撇減	8	63	185
(Reversal)/provision of impairment loss in respect of trade receivables	貿易應收款項減值虧損 (撥回)/撥備	29(b)	(387)	1,321
Operating cash flows before movements in working capital	營運資金變動前經營現金流量		38,180	44,839
Decrease/(increase) in inventories	存貨減少/(增加)		6,561	(3,350)
Decrease/(increase) in trade receivables	貿易應收款項減少/(增加)		74,583	(103,372)
Decrease/(increase) in prepayments, deposits and other receivables	預付款項、按金及其他應收款項減少/(增加)		8,285	(72,646)
Decrease/(increase) in restricted bank deposits	受限制銀行存款減少/(增加)		2,627	(4,631)
Increase in trade payables	貿易應付款項增加		15,563	17,234
(Decrease)/increase in other payables and accruals	其他應付款項及應計費用 (減少)/增加		(9,667)	14,268
Cash generated from/(used in) operations	經營活動所得/(所用)現金		136,132	(107,658)
Income tax refunded	退還所得稅		2,134	–
Income tax paid	已付所得稅		(3,613)	(16,058)
NET CASH FLOWS GENERATED FROM/(USED IN) OPERATING ACTIVITIES	經營活動所得/(所用)現金流量淨額		134,653	(123,716)

Consolidated Statement of Cash Flows

綜合現金流量表

For the year ended 31 December 2025

截至二零二五年十二月三十一日止年度

			2025 二零二五年	2024 二零二四年
		Notes 附註	RMB'000 人民幣千元	RMB'000 人民幣千元
INVESTING ACTIVITIES	投資活動			
Refund/(placement) of restricted bank deposits	退回/(存放)受限制 銀行存款	21	2,000	(2,000)
Interest received	所收利息		207	216
Proceeds on disposals of property, plant and equipment	出售物業、廠房及 設備所得款項		4	487
Purchase of property, plant and equipment	購買物業、廠房及設備		(407)	(1,448)
Purchase of financial assets at fair value through profit or loss	購買按公平值 計入損益的金融資產		(19,000)	–
NET CASH FLOWS USED IN INVESTING ACTIVITIES	投資活動所用現金流量淨額		(17,196)	(2,745)
FINANCING ACTIVITIES	融資活動			
New borrowings raised	新增借款	33	138,000	186,000
Repayments of borrowings	償還借款	33	(189,000)	(134,000)
Interest paid	已付利息		(2,905)	(3,629)
Repayment of principal portion of lease liabilities	償還租賃負債本金部分	33	(768)	(723)
NET CASH FLOWS (USED IN)/GENERATED FROM FINANCING ACTIVITIES	融資活動(所用)/所得 現金流量淨額		(54,673)	47,648
Net increase/(decrease) in cash and cash equivalents	現金及現金等價物增加/ (減少)淨額		62,784	(78,813)
Cash and cash equivalents at 1 January	於一月一日的現金及現金等價物		10,841	89,782
Effect of foreign exchange rate changes	外匯匯率變動的影響		(74)	(128)
Cash and cash equivalents at 31 December	於十二月三十一日的現金及 現金等價物		73,551	10,841
Represented by:	指：			
Cash and cash equivalents	現金及現金等價物	21	83,551	50,841
Bank overdrafts (included in borrowings)	銀行透支(計入借款)	25	(10,000)	(40,000)
			73,551	10,841

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 December 2025
截至二零二五年十二月三十一日止年度

I. GENERAL INFORMATION

Yinsheng Digifavor Company Limited (the “**Company**”) is an exempted company with limited liability in the Cayman Islands and its shares (the “**Share(s)**”) are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”). The Company’s registered office is located at PO Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands. The address of its principal place of business is 13/F, Building C2, Nanshan iPark, No. 1001 Xueyuan Boulevard, Nanshan District, Shenzhen, the People’s Republic of China (the “**PRC**”).

The Company is an investment holding company. The principal activities of the Group includes the provision of mobile charges/mobile data usage top-up services to mobile subscribers and the provision of digital marketing services business in the PRC.

I. 一般資料

銀盛數惠數字有限公司(「**本公司**」)為開曼群島的獲豁免有限公司，其股份(「**股份**」)於香港聯合交易所有限公司(「**聯交所**」)主板上市。本公司註冊辦事處位於PO Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands。其主要營業地點地址為中華人民共和國(「**中國**」)深圳市南山區學苑大道1001號南山智園C2棟13樓。

本公司為投資控股公司。本集團的主要業務包括於中國向手機用戶提供手機話費／手機流量代充服務和提供數字營銷服務業務。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 December 2025

截至二零二五年十二月三十一日止年度

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS

Amendments to an HKFRS Accounting Standard that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to an HKFRS Accounting Standard issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) for the first time, which are mandatorily effective for the Group’s consolidated financial statements for the accounting period beginning on 1 January 2025:

Amendments to HKAS 21

香港會計準則第21號之修訂

Lack of Exchangeability

缺乏可兌換性

The application of the amendments to an HKFRS Accounting Standard in the current year has had no material impact on the Group’s financial positions and performance for the current and prior years and/or on the disclosures set out in the consolidated financial statements.

2. 新訂及經修訂香港財務報告準則會計準則的應用

本年度強制生效的經修訂香港財務報告準則會計準則

於本年度，為本集團編製綜合財務報表，本集團首次應用對下列由香港會計師公會（「香港會計師公會」）頒佈之經修訂香港財務報告準則會計準則，有關修訂乃於二零二五年一月一日當日或之後的會計期間強制生效：

於本年度應用經修訂香港財務報告準則會計準則對本集團於本年度及過往年度的財務狀況及表現及／或該綜合財務報表所載披露並無造成重大影響。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 December 2025
截至二零二五年十二月三十一日止年度

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS (Continued)

New and amendments to HKFRS Accounting Standards in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRS Accounting Standards that have been issued but are not yet effective:

2. 新訂及經修訂香港財務報告準則會計準則的應用(續)

已頒佈但尚未生效的新訂及經修訂香港財務報告準則

本集團並無提早應用下列已頒佈但尚未生效的新訂及經修訂香港財務報告準則會計準則：

		Effective for annual periods beginning on or after 於以下日期或之後 開始的年度期間生效
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*	To be determined
香港財務報告準則第10號及香港會計準則第28號(修訂本)	投資者與其聯營公司或合營企業之間的資產出售或注資*	待定
Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
香港財務報告準則第9號及香港財務報告準則第7號(修訂本)	金融工具分類與計量的修訂	二零二六年一月一日
Amendments to HKFRS 9 and HKFRS 7	Contracts Referencing Nature-dependent Electricity	1 January 2026
香港財務報告準則第9號及香港財務報告準則第7號(修訂本)	涉及依賴自然能源生產電力的合約	二零二六年一月一日
Amendments to HKFRS Accounting Standards	Annual Improvements to HKFRS Accounting Standards — Volume 11	1 January 2026
香港財務報告準則會計準則(修訂本)	香港財務報告準則會計準則年度改進 — 第11卷	二零二六年一月一日
Amendments to HKAS 21	Translation to a Hyperinflationary Presentation Currency	1 January 2027
香港會計準則第21號(修訂本)	換算為高度通貨膨脹的呈列貨幣	二零二七年一月一日
HKFRS 18	Presentation and Disclosure in Financial Statements	1 January 2027
香港財務報告準則第18號	財務報表的呈列與披露	二零二七年一月一日

* The amendments shall be adopted prospectively to the sale or contribution of assets occurring in annual periods beginning on or after a date to be determined.

* 該等修訂本應前瞻採用，適用於待定期或之後開始的年度期間發生的資產出售或注資。

The Group has already commenced an assessment of the related impact to the Group of the above new and amendments to HKFRS Accounting Standards that are relevant to the Group upon initial application. Except for the new HKFRS Accounting Standards mentioned below, according to the preliminary assessment made, the directors of the Company do not anticipate any significant impact on the Group's financial position and results of operations.

本集團已開始評估首次應用上述與本集團相關的新訂及經修訂香港財務報告準則會計準則對本集團的相關影響。除下文所述的新訂香港財務報告準則會計準則外，根據所作出的初步評估，本公司董事預期對本集團的財務狀況及經營業績不會有任何重大影響。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 December 2025
截至二零二五年十二月三十一日止年度

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS (Continued)

New and amendments to HKFRS Accounting Standards in issue but not yet effective (Continued)

HKFRS 18 Presentation and Disclosure in Financial Statements

This standard introduces the following three sets of new requirements to improve entities' reporting of financial performance and give investors a better basis for analysing and comparing entities:

- Presentation of new defined subtotals in the statement of profit or loss;
- Disclosures about management-defined performance measures; and
- Enhanced requirements for grouping (aggregation and disaggregation) of information.

HKFRS 18 supersedes HKAS 1 "Presentation of Financial Statements". Requirements in HKAS 1 that are unchanged have been transferred to HKFRS 18 and other HKFRS Accounting Standards. HKFRS 18 is effective for annual periods beginning on or after 1 January 2027 with earlier application permitted.

The Group is still currently assessing all impacts that HKFRS 18 will have on the presentation of and disclosures in the Group's consolidated financial statements. The initial expected material impacts on the Group's financial statements are as follows:

- There will be changes in the structure and presentation of the consolidated statement of profit or loss based on new defined subtotals; and
- New disclosures will be added for the Group's management-defined performance measures.

2. 新訂及經修訂香港財務報告準則會計準則的應用(續)

已頒佈但尚未生效的新訂及經修訂香港財務報告準則(續)

香港財務報告準則第18號財務報表的呈列與披露

此準則引入以下三組新規定以改善實體的財務業績報告，並為投資者分析及比較實體提供更好基礎：

- 於損益表中呈列新定義的小計；
- 披露管理層定義的績效指標；及
- 加強資料分組(匯總及分拆)的規定。

香港財務報告準則第18號取代香港財務報告準則第1號「財務報表的呈列」。香港財務報告準則第1號中未有變動的規定已轉移至香港財務報告準則第18號及其他香港財務報告準則會計準則。香港財務報告準則第18號於二零二七年一月一日或之後開始的年度期間生效，並允許提前應用。

本集團目前仍在評估香港財務報告準則第18號將對本集團綜合財務報表的呈列與披露所產生的所有影響。初始預期對本集團財務報表的重大影響如下：

- 根據新定義的小計，綜合損益表的結構及呈列方式將有變動；及
- 將就本集團管理層界定的績效計量加入新披露事項。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS

The mobile top-up service provided by the Group is prohibited and restricted from foreign investment in the PRC pursuant to the applicable PRC laws and regulations. A series of contracts (the “**Structured Contracts**”) were arrived between Daily Charge Technology (Shenzhen) Limited (“**Daily Charge SZ**”), a wholly foreign-owned enterprise of the Company, and Shenzhen Niannianka Network Technology Co., Ltd. (“**Shenzhen NNK**”) and its registered shareholders to maintain and exercise the control over the operation of Shenzhen NNK, and to obtain all of its entire economic benefits (the “**VIE Arrangement**”). The Structured Contracts are irrevocable and enable the Group to:

- exercise effective financial and operational control over Shenzhen NNK;
- exercise equity holders’ voting rights of Shenzhen NNK;
- receive substantially all economic returns generated by Shenzhen NNK in consideration for the business support, technical and consulting services provided by the Group;
- obtain an irrevocable and exclusive right to purchase the entire equity interest in Shenzhen NNK from the registered shareholders; and
- obtain a pledge over the entire equity interest of Shenzhen NNK from the registered shareholders as collateral security for all of Shenzhen NNK due to the Group and to secure performance of the registered shareholders obligations under the Structured Contracts.

3. 綜合財務報表的編製基準

根據適用中國法律及法規，本集團所提供的手機話費代充服務在中國禁止及限制外商投資。本公司的外商獨資企業天天充科技（深圳）有限公司（「**天天充深圳**」）與深圳市年年卡網絡科技有限公司（「**深圳年年卡**」）及其登記股東訂立一系列合約（「**結構性合約**」），以維持及行使對深圳年年卡經營業務的控制權，並獲得其全部經濟利益（「**可變利益實體安排**」）。結構性合約不可撤銷，並可使本集團：

- 行使對深圳年年卡的實際財政及經營控制權；
- 行使深圳年年卡股權持有人的投票權；
- 獲得深圳年年卡產生的絕大部分經濟回報，作為對本集團所提供業務支援、技術及諮詢服務的報酬；
- 獲得自登記股東購買深圳年年卡全部股權的不可撤銷獨家權利；及
- 獲得登記股東對深圳年年卡全部股權的抵押，作為深圳年年卡應付本集團所有款項的抵押品，並確保登記股東會履行於結構性合約下的責任。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 December 2025

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The Company does not have any equity interest in Shenzhen NNK. However, as a result of the Structured Contracts, the Company has power over Shenzhen NNK, has rights to variable returns from its involvement with Shenzhen NNK and has the ability to affect those returns through its power over Shenzhen NNK and therefore is considered to have control over Shenzhen NNK. Consequently, the Company regards Shenzhen NNK as an indirect wholly-owned subsidiary and consolidated the financial position and results of Shenzhen NNK in the consolidated financial statements of the Group.

The consolidated financial statements have been prepared in accordance with HKFRS Accounting Standards, which includes all Hong Kong Financial Reporting Standards (“HKFRSs”), Hong Kong Accounting Standards (“HKASs”) and Interpretations issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (“Listing Rules”) and the Hong Kong Companies Ordinance.

The consolidated financial statements are presented in Renminbi (“RMB”), which is also the functional currency of the Company and each of the subsidiaries. All values are rounded to the nearest thousand except when otherwise indicated.

The preparation of the consolidated financial statements in compliance with HKFRS Accounting Standard requires the use of certain significant accounting estimates. It also requires management to exercise its judgement in the process of applying the Group’s accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements, are disclosed in Note 5.

The consolidated financial statements have been prepared on the historical cost basis at the end of each reporting period, as explained in the accounting policies set out below. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

3. 綜合財務報表的編製基準 (續)

本公司並無擁有深圳年年卡的任何股權。然而，由於結構性合約，本公司對深圳年年卡擁有權力，有權享有參與深圳年年卡營運所得的可變回報，並能夠運用對深圳年年卡的權力影響該等回報，故被視為對深圳年年卡擁有控制權。因此，本公司將深圳年年卡視為間接全資附屬公司，並將深圳年年卡的財務狀況及業績綜合列入本集團的綜合財務報表。

綜合財務報表乃根據香港財務報告準則會計準則（包括香港會計師公會頒佈的所有香港財務報告準則（「香港財務報告準則」）、香港會計準則（「香港會計準則」）及詮釋）編製。此外，綜合財務報表載有香港聯合交易所有限公司證券上市規則（「上市規則」）及香港公司條例規定的適用披露。

綜合財務報表以人民幣（「人民幣」）呈列，人民幣亦為本公司及各附屬公司的功能貨幣。除另有指明外，所有數值均約整至最接近的千位。

編製符合香港財務報告準則會計準則的綜合財務報表需要使用若干重大會計估計。管理層亦需要在應用本集團會計政策的過程中作出判斷。涉及高度判斷或複雜性的領域或假設及估計對綜合財務報表而言屬重大的領域已於附註5披露。

如下文所載會計政策所述，綜合財務報表於各報告期末按照歷史成本基準編製。歷史成本一般基於為換取貨物及服務而支付代價的公平值。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 *Share-based Payments*, leasing transactions that are accounted for in accordance with HKFRS 16 *Leases* ("HKFRS 16"), and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 *Inventories* or value in use in HKAS 36 *Impairment of Assets*.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

3. 綜合財務報表的編製基準 (續)

公平值乃為於計量日期的有序交易中，市場參與者出售一項資產所收取或轉讓一項負債所支付的價格，而不論可否直接觀察或使用其他估值方法估計該價格。於估計資產或負債的公平值時，倘若市場參與者在計量日期將資產或負債定價時欲考慮資產或負債的特徵，本集團會考慮該等的特徵。綜合財務報表中作計量及／或披露用途的公平值乃按此基準釐定，惟屬於香港財務報告準則第2號以股份為基礎的付款範圍內以股份為基礎的付款交易、根據香港財務報告準則第16號租賃（「香港財務報告準則第16號」）入賬的租賃交易，以及與公平值存在若干相似點但並非公平值的計量（如香港會計準則第2號存貨中的可變現淨值或香港會計準則第36號資產減值中的使用價值）除外。

此外，就財務報告而言，公平值計量根據公平值計量的輸入數據可觀察程度及公平值計量的輸入數據對其整體的重要性分類為第一級、第二級或第三級，詳情如下：

- 第一級輸入數據是實體於計量日期可以取得的相同資產或負債於活躍市場的報價（未經調整）；
- 第二級輸入數據是就資產或負債直接或間接地可觀察的輸入數據（第一級內包括的報價除外）；及
- 第三級輸入數據是資產或負債的不可觀察輸入數據。

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綜合財務報表附註

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4. MATERIAL ACCOUNTING POLICY INFORMATION

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities (including structured entities) controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

4. 重大會計政策資料

合併基準

綜合財務報表包括本公司以及受本公司控制的實體（包括結構性實體）及其附屬公司的財務報表。本公司在下列情況下即擁有控制權：

- 對被投資方有影響力；
- 獲得或有權利獲得與被投資方有關聯而產生的各種回報；及
- 有能力利用其影響力影響其回報。

如果根據事實及實際情況，上述控制權三個因素中的一個或以上發生變化，則本集團須重新評估是否擁有被投資方的控制權。

合併附屬公司於本集團取得附屬公司控制權時開始，並於本集團失去附屬公司控制權時終止。尤其是，於年內收購或出售附屬公司的收入及開支，會由本集團從取得控制權當日至本集團失去附屬公司控制權當日計入綜合損益及其他全面收益表。

損益及其他全面收益的各項目歸屬於本公司擁有人及非控股權益。

附屬公司的財務報表會於必要時作出調整，使其會計政策與本集團的會計政策一致。

所有集團內公司間資產及負債、權益、收入、開支及現金流量（與本集團成員公司間之交易有關）均於綜合賬目時予以全數對銷。

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綜合財務報表附註

For the year ended 31 December 2025
截至二零二五年十二月三十一日止年度

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Basis of consolidation (Continued)

Non-controlling interests represent the equity in a subsidiary not attributable directly or indirectly to the Company, and in respect of which the Group has not agreed any additional terms with the holders of those interests which would result in the Group as a whole having a contractual obligation in respect of those interests that meets the definition of a financial liability. Non-controlling interests are presented in the consolidated statement of financial position within equity, separately from equity attributable to the owners of the Company. Non-controlling interests in the results of the Group are presented on the face of the consolidated statement of profit or loss and other comprehensive income as an allocation of the total profit or loss and total comprehensive income for the year between non-controlling interests and the owners of the Company.

Revenue from contracts with customers

Income is classified by the Group as revenue when it arises from the sale of goods, the provision of services or the use by others of the Group's assets under leases in the ordinary course of the Group's business.

Revenue is recognised when control over a product or service is transferred to the customer at the amount of promised consideration to which the Group is expected to be entitled, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

Where the contract contains a financing component which provides a significant financing benefit to the customer for more than 12 months, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction with the customer, and interest income is accrued separately under the effective interest method. Where the contract contains a financing component which provides a significant financing benefit to the Group, revenue recognised under that contract includes the interest expense accreted on the contract liability under the effective interest method. The Group takes advantage of the practical expedient in paragraph 63 of HKFRS 15 and does not adjust the consideration for any effects of a significant financing component if the period of financing is 12 months or less.

4. 重大會計政策資料(續)

合併基準(續)

非控股權益指並非由本公司直接或間接應佔的附屬公司權益，及本集團並未與該等權益的持有人達成任何額外條款，從而令本集團整體上對該等權益承擔符合金融負債的定義的合約責任。非控股權益乃於綜合財務狀況表的權益中與本公司擁有人應佔權益分開呈列。於本集團業績內的非控股權益在綜合損益及其他全面收益表內呈列為於非控股權益與本公司擁有人之間分配年度總溢利或損失及全面收益總額。

客戶合約收益

本集團將日常經營活動中自銷售商品、提供服務或其他人士根據租賃使用本集團資產所產生的收益分類為收入。

當相關商品或服務的控制權轉移給客戶時，收益以本集團預計有權獲得的協定對價金額(不包括代第三方收取的金額)予以確認。收益不包括增值稅或其他銷售稅，並已扣除任何營業折扣。

當合約包含為客戶提供超過十二個月重大融資利益的融資成分時，收益以應收金額的現值計量，而現值按照與該客戶其他的財務交易所反映的折扣來折現，並以實際利率法確認利息收入。如果合約包含為本集團提供重大融資利益的融資成分，則該合約項下的收益包括以實際利率法計算的合約負債所產生的利息費用。本集團採用香港財務報告準則第15號第63段中的可行權宜方法，如果融資期限為十二個月或以下，則不會因為重大融資成分調整對價。

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截至二零二五年十二月三十一日止年度

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Revenue from contracts with customers (Continued)

Principal versus agent

When another party is involved in providing goods or services to a customer, the Group determines whether the nature of its promise is a performance obligation to provide the specified goods or services itself (i.e. the Group is a principal) or to arrange for those goods or services to be provided by the other party (i.e. the Group is an agent).

The Group is a principal if it controls the specified good or service before that good or service is transferred to a customer.

The Group is an agent if its performance obligation is to arrange for the provision of the specified good or service by another party. In this case, the Group does not control the specified good or service provided by another party before that good or service is transferred to the customer. When the Group acts as an agent, it recognises revenue in the amount of any fee or commission to which it expects to be entitled in exchange for arranging for the specified goods or services to be provided by the other party.

4. 重大會計政策資料(續)

客戶合約收益(續)

委託人相對代理人

當另一方涉及向客戶提供商品或服務時，由本集團確定其承諾的性質為自行提供指定商品或服務(即本集團為委託人)或安排由另一方提供該等商品或服務(即本集團為代理人)的履約責任。

倘本集團在向客戶轉讓商品或服務之前控制指定商品或服務，則本集團為委託人。

倘本集團的履約責任為安排另一方所提供指定貨品或服務，則本集團為代理人。在此情況下，在將貨品或服務轉讓予客戶之前，本集團不控制由另一方提供的指定貨品或服務。當本集團為代理人時，其按預期就交換安排由另一方提供的指定貨品或服務而有權獲取的任何費用或佣金款項確認收益。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Revenue from contracts with customers (Continued)

Mobile charges/mobile data usage top up service

For the mobile charges/mobile data usage top-up services, the performance obligation of the Group is to arrange the mobile charges/mobile data usage top-up services of the PRC telecommunication companies to the mobile subscribers.

The provision of mobile charges/mobile data usage top-up services is mainly premised on the operation of the self-developed 007ka Top-up Platform, through which the Group processes mobile charges/mobile data usage top requests from mobile users. Mobile users can make requests for mobile charges/mobile data usage top services through various channels. The Group also offer mobile charges/mobile data usage top-services through other channels, primarily including third-party online platforms, the self-operated websites and the WeChat public account.

The Group is acting as an agent in the transaction as the Group does not control the top-up credits provided by the PRC telecommunication companies before passing to the mobile subscribers. When the Group satisfies the performance obligation, which is when the PRC telecommunication companies completed the mobile charges/mobile data usage top-up service for the mobile subscribers, the Group recognises revenue in the amount it expects to be entitled as specified in the contracts, net of costs of mobile charges/mobile data usage top-up credits sourced from the PRC telecommunication companies and other vendors.

4. 重大會計政策資料(續)

客戶合約收益(續)

手機話費／手機流量代充服務

就手機話費／手機流量代充服務而言，本集團的履約責任是安排中國電信公司向手機用戶提供手機話費／手機流量代充服務。

提供手機話費／手機流量代充服務主要依賴自主開發的007ka話費代充平台的運營，本集團通過該平台處理手機用戶的手機話費／手機流量代充請求。手機用戶可通過各種渠道申請手機話費／手機流量代充服務。本集團亦通過其他渠道（主要包括第三方線上平台、自營網站及微信公眾號）提供手機話費／手機流量代充服務。

由於本集團並無控制轉移至手機用戶前中國電信公司的代充金額，本集團在交易中擔任代理人。當本集團履行履約責任時（即中國電信公司為手機用戶完成手機話費／手機流量代充服務時），本集團按合約規定的預期有權獲得的金額確認收益，扣除來自中國電信公司及其他供應商的手機話費／手機流量代充金額的成本。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Revenue from contracts with customers (Continued)

Digital marketing service

For digital marketing services, the performance obligations of the Group varies according to the terms of the service agreement. The method the Group recognise revenue from the digital advertising services is also affected by the Group's role under the particular transaction.

Service income for live streaming

The performance obligation of the Group is to provide one-stop live streaming e-commerce services through integration of downstream marketing channels or on-line platforms such as Douyin, for the advertiser customers to market their products and services. The Group is responsible for the provision of all-in-one marketing services from planning and producing live streaming, to help the advertiser customers acquire, convert and retain final consumers on the on-line platforms.

The Group is acting as a principal in the transaction as the Group controls the all-in-one marketing services before passing to the advertiser customers. The Group recognises revenue when the Group satisfies the performance obligation, which is the relevant marketing services are provided simultaneously and the advertiser customers consume the benefits provided by the Group's performance as the Group performs. The Group recognises revenue on a gross basis by applying the output method in measuring the progress towards complete satisfaction of the performance obligation over the total estimated broadcast period, the cost of advertising traffic and other costs were included in the cost of services.

4. 重大會計政策資料(續)

客戶合約收益(續)

數字營銷服務

就數字營銷服務而言，本集團的履約責任根據服務協議的條款而有所不同。本集團在特定交易下的角色亦影響本集團確認數字廣告服務收益的方法。

直播服務收入

本集團的履約責任為通過整合下游營銷渠道或在線平台(如抖音)為廣告主客戶提供一站式直播電商服務，以營銷其產品及服務。本集團負責提供從直播策劃到製作的一站式營銷服務，以幫助廣告主客戶獲取、轉化及留住在線平台上的最終消費者。

由於本集團控制移交至廣告主客戶前的一站式營銷服務，本集團在交易中擔任委託人。本集團於本集團履行履約責任時確認收益(即同時提供相關營銷服務，且廣告主客戶隨本集團履約時享有由本集團履約所提供的利益)，本集團通過應用產出法計量於整個估計播出期間完成履約責任的進度按總額基準確認收益，廣告流量成本及其他成本計入服務成本。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Revenue from contracts with customers (Continued)

Service income for marketing campaign service

In some cases, the Group creates advertising video which may also involve the artificial intelligence (“AI”)-empowered model. The Group recognises revenue on a gross basis when the video passed to and accepted by the advertiser customers.

Commission income for marketing campaign service

In some situation, the performance obligation of the Group is to sourcing and arranging the virtual products and related value-added services (such as digital vouchers or coupons, etc) to certain online payers that designated by the enterprise customers. In some cases, the Group provides customers support services such as assisting the customers in providing marketing campaigns services and follow-up in relation to technical issues encountered, etc.. The enterprise customers make the final decision in respect of which on-line payment platforms would be engaged, the target online payers and how the marketing campaigns to be organised.

The Group is acting as an agent in the transaction as the Group does not control virtual products provided by the on-line platforms before passing to the online payers. When the Group satisfies the performance obligation, which is when the relevant virtual products have been passed to online payers. The Group reports the net amounts between the payment from the enterprise customers and procurement costs incurred as the commission income.

Top-up services other than mobile charges/mobile data usage top-up services carried out through the on-line platforms included in the digital marketing services, the revenue is recorded on net basis as it has no control over and no right to direct the use of the top-up credits before transferred to the end customers.

4. 重大會計政策資料(續)

客戶合約收益(續)

營銷活動服務服務收入

若干情形下，本集團製作的廣告視頻可能亦涉及人工智能(「AI」)賦能模型。本集團在視頻移交至廣告主客戶並獲其接受時按總額基準確認收入。

營銷活動服務佣金收入

在某些情況下，本集團的履約責任為向企業客戶指定的若干線上付款人採購及安排虛擬產品及相關增值服務(如電子代金券或優惠券)。在某些情況下，本集團向客戶提供支援服務，如協助客戶為其於若干線上平台上維持的賬戶提供營銷活動服務，以及跟進遇到的技術問題等。企業客戶對將採用的在線支付平台、目標線上付款人以及將如何組織營銷活動作出最終決定。

由於本集團並無控制轉移至線上付款人前線上平台所提供的虛擬產品，本集團在交易中擔任代理人。當本集團履行履約責任時(即相關虛擬產品已轉移至線上付款人)，本集團將來自企業客戶的付款與所產生的採購成本之間的淨額呈報為佣金收入。

通過數字營銷服務中包含的線上平台進行的手機話費／手機流量代充服務除外的代充服務，收益乃按淨額基準入賬，由於代充金額轉移至終端客戶前，本集團對代充金額無控制權，亦無權指示代充金額的使用。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Revenue from contracts with customers (Continued)

Service income from sourcing of products

The performance obligation of the Group is to sourcing of certain products for the consumers. Leveraging the well-established business relationships with the enterprise customers and the experience in the digital marketing services industry, the Group sources the promotion and advertising gifts for the enterprise customers via the online platform. The Group is acting as an agent in the transaction as the Group does not control the specified products before that product is transferred to the customer. When the Group satisfies the performance obligation, which is when the products delivered to the customers, the Group recognises the revenue in the amount it expects to be entitled as specified in the contracts, net of the costs of the products sourced from the vendors.

Telecommunication Equipment Business

The performance obligation of the Group is to satisfy the needs of end customers of telecommunication operators in the PRC on provision of telecommunication equipment with specified setting requested by the end customers. In this case, the Group is acting as an agent in the transaction as the Group does not control the equipment and does not expose to inventory risk. When the Group satisfies the performance obligation, which is when the equipment has been delivered to the end customers, the Group recognises revenue in the amount specified in the contracts, net of the costs of telecommunication equipment, as well as the installation costs incurred for the end customers of the telecommunication operators.

Leases

The Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception of the contract. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

4. 重大會計政策資料(續)

客戶合約收益(續)

採購產品的服務收入

本集團的履約責任是為消費者採購若干產品。憑藉與企業客戶的良好業務關係及於數字營銷服務行業的經驗，本集團透過線上平台為企業客戶採購促銷及廣告禮品。由於本集團在指定產品轉移予客戶前並不控制該等產品，故本集團在交易中以代理人身份行事。當本集團履行履約責任時(即向客戶交付產品時)，本集團按合約規定預期可享有的金額確認收益，並扣除自供應商採購的產品成本。

電信設備業務

本集團的履約責任是滿足中國電信運營商的終端客戶對提供具有終端客戶要求的特定設置的電信設備的需求。在此情況下，由於本集團並無控制設備且並無面臨存貨風險，故本集團在交易中擔任代理人。當本集團履行履約責任時(即設備交付予終端客戶時)，本集團按合約指定的金額確認收益，並扣除電信設備成本，以及電信運營商終端客戶所產生的安裝成本。

租賃

本集團於合約起始日期根據香港財務報告準則第16號項下的定義評估合約是否屬於租賃或包括租賃。除合約的條款及條件隨後有所變動外，該等合約將不獲重新評估。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Leases (Continued)

The Group as a lessee

Short-term leases

The Group applies the short-term lease recognition exemption to leases of various staff quarters that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. Lease payments on short-term leases are recognised as expense on a straight-line basis over the lease term.

Right-of-use assets

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term. The lease term of the estimated useful lives of the assets are from 2 to 5 years.

The Group presents right-of-use assets as a separate line item on the consolidated statement of financial position.

4. 重大會計政策資料 (續)

租賃 (續)

本集團作為承租人

短期租賃

本集團將短期租賃確認豁免應用於租期為自開始日期起計12個月或以下的多項員工宿舍租賃，並不包含購買選擇權。短期租賃的租賃付款在租賃期內按直線法確認為開支。

使用權資產

使用權資產的成本包括：

- 租賃負債初始計量的金額；
- 於開始日期或之前作出的任何租賃付款，減去收到的任何租賃獎勵；
- 本集團產生的任何初始直接成本；及
- 本集團拆除及移除相關資產、恢復該資產所處位置或將相關資產恢復至租賃的條款及條件項下要求的狀態將產生的預計成本。

使用權資產按成本計量，減去任何累計折舊及減值虧損並就租賃負債的任何重新計量予以調整。

使用權資產按直線基法其估計使用年期及租期（以較短者為準）內計提折舊。資產的估計使用年期為2至5年。

本集團於綜合財務狀況表內將使用權資產呈列為單獨項目。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Leases (Continued)

The Group as a lessee (Continued)

Refundable rental deposits

Refundable rental deposits paid are accounted under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

Lease liabilities

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

The lease payments include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise the option; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

4. 重大會計政策資料(續)

租賃(續)

本集團作為承租人(續)

可退還租金按金

已付可退還租賃按金乃根據香港財務報告準則第9號入賬，並初始按公平值計量。於初始確認時的公平值調整被視作額外租賃付款及計入使用權資產成本。

租賃負債

於租賃開始日期，本集團按該日未付的租賃付款現值確認及計量租賃負債。於計算租賃付款現值時，倘租賃隱含的利率難以釐定，則本集團使用租賃開始日期的增量借款利率計算。

租賃付款包括：

- 固定付款(包括實質固定付款)減任何應收租賃獎勵；
- 取決於指數或利率的可變租賃付款，初始計量時使用開始日期的指數或利率；
- 剩餘價值擔保下預期本集團將支付的款項；
- 倘本集團合理確定行使購買選擇權，該選擇權的行使價；及
- 支付終止租賃的罰款(倘租賃條款反映本集團行使終止租賃選擇權)。

於開始日期後，租賃負債就應計利息及租賃付款作出調整。

本集團於綜合財務狀況表內將租賃負債呈列為單獨項目。

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Leases (Continued)

The Group as a lessee (Continued)

Lease modifications

The Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability, less any lease incentives receivable, based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities by making corresponding adjustments to the relevant right-of-use asset. When the modified contract contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the modified contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

4. 重大會計政策資料 (續)

租賃 (續)

本集團作為承租人 (續)

租賃的修改

倘出現以下情況，本集團將租賃的修改作為一項單獨的租賃進行入賬：

- 該項修改通過增加使用一項或多項相關資產的權利擴大了租賃範圍；及
- 調增租賃的代價，增加的金額相當於範圍擴大對應的單獨價格，加上按照特定合約的實際情況對單獨價格進行的任何適當調整。

就未作為一項單獨租賃入賬的租賃修改而言，本集團基於透過使用修改生效日期的經修訂貼現率貼現經修訂租賃付款的經修改租賃的租期重新計量租賃負債（扣除任何應收租賃優惠）。

本集團通過對相關使用權資產進行相應調整，以對租賃負債進行重新計量。當經修改合約包含租賃成分以及一個或多個額外租約或非租賃成分時，本集團根據租賃成分的相對獨立價格及非租賃成分的總獨立價格，將經修改合約中的代價分配至每個租賃成分。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise.

Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants related to income that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable.

Research and development expenditure

Expenditure on research and development activities which is not eligible for capitalisation is recognised as an expense in the period in which it is incurred.

4. 重大會計政策資料(續)

外幣

於編製個別集團實體的財務報表時，以該實體的功能貨幣以外的貨幣(外幣)進行的交易乃按交易日期的現行匯率確認。於報告期末，以外幣計值的貨幣項目乃按該日的現行匯率重新換算。

因結算貨幣項目及重新換算貨幣項目而產生的匯兌差額，於其產生期間在損益中確認。

借貸成本

因取得、建設或生產合資格資產(指需要一段長時間籌備作擬定用途或銷售的資產)而直接產生的借貸成本乃加入該等資產的成本，直至當資產已大致上可作擬定用途或銷售。

所有其他借貸成本均於產生期間於損益中確認。

政府補助

本集團在獲得合理保證將遵守政府補助所附帶的條件，且將收取政府補助前，不會確認政府補助。

作為已產生開支或虧損的補償或向本集團提供即時財務支援(並無日後相關成本)而可收取的收入相關政府補助，於其成為可收取的期間於損益中確認。

研發支出

研發活動的支出(不符合資本化條件)於其產生期間確認為開支。

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Employee benefits

Retirement benefits costs

Payments to state-managed retirement benefits scheme which is classified as defined contribution plans and the Mandatory Provident Fund Scheme are recognised as an expense when employees have rendered service entitling them to the contributions.

Short-term employee benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS Accounting Standards requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees (such as salaries and bonus) after deducting any amount already paid.

Employee long service payment

The provision for long service payment ("LSP") is provided based on the employees' basic salaries and their respective length of service in accordance with the applicable rules and regulations in their respective countries of employment.

Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit/loss before tax because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

4. 重大會計政策資料(續)

僱員福利

退休福利成本

向國家管理的退休福利計劃(被分類為界定供款計劃)及強積金計劃作出的付款於僱員提供服務而可享有該等供款時作為開支確認。

短期僱員福利

短期僱員福利於僱員提供服務時就預計將支付福利的未貼現金額確認。所有短期僱員福利確認為開支，除非另一項香港財務報告準則會計準則要求或允許將有關福利納入資產成本，則作別論。

在扣除已經支付的任何金額後，對僱員應得的福利(例如薪金及花紅)確認負債。

僱員長期服務金

長期服務金撥備(「長期服務金」)乃根據僱員各自的就業國家的適用規則及法規，按其基本薪金及彼等各自的服務年資計提。

稅項

所得稅開支指即期應付稅項與遞延稅項的總和。

即期應付稅項按年度應課稅溢利計算。應課稅溢利與除稅前溢利／虧損不同，是由於其他年度的應課稅或可扣減的收入或開支，以及從來毋須課稅或不可扣減的項目。本集團的即期稅項負債採用於報告期末前已實施或實質上已實施的稅率計算。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Taxation (Continued)

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit or loss nor the accounting profit and at the time of the transaction does not give rise to equal taxable and deductible temporary differences.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

4. 重大會計政策資料(續)

稅項(續)

遞延稅項根據綜合財務報表中資產及負債的賬面值與計算應課稅溢利採用的相應稅基兩者間的暫時差額確認。所有應課稅暫時差額一般均確認為遞延稅項負債。如果可能出現應課稅溢利可用作抵銷該等可扣減暫時差額，則一般會就所有可扣減暫時差異確認遞延稅項資產。如果因初步確認(業務合併除外)一項交易的資產與負債而產生並無影響應課稅溢利和會計溢利的暫時差額且交易不會產生相等的應課稅及可扣稅暫時差額，則不會確認該等遞延稅項資產與負債。

遞延稅項負債按於附屬公司的投資相關聯的應課稅暫時差額確認，惟本集團可控制有關暫時差額撥回且在可見將來可能不會撥回的暫時差額除外。與該等投資相關聯的可扣減暫時差額所產生的遞延稅項資產，僅於有足夠應課稅溢利可抵銷暫時差額且預期暫時差額會於可見將來撥回時確認。

於各報告期末會檢討遞延稅項資產的賬面值，並扣減至不可能再有足夠應課稅溢利用以收回全部或部分資產為止。

遞延稅項資產及負債基於報告期末已實施或實質上已實施的稅率(及稅法)按償還負債或變現資產期間的預期適用稅率計量。

遞延稅項負債及資產的計量反映本集團預期於報告期末收回或結算資產及負債賬面值的方式產生的稅務結果。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Taxation (Continued)

For the purpose of measuring deferred tax for leasing transactions in which the Group recognises the right-of-use assets, and the related lease liabilities, the Group first determines whether the tax deductions are attributable to the right-of-use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 requirements to the lease liabilities, and the related assets separately. The Group recognises a deferred tax asset related to lease liabilities to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised and a deferred tax liability for all taxable temporary differences.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

Property, plant and equipment

Property, plant and equipment are tangible assets that are held for use in the production or supply of goods or services, or for administrative purposes. Property, plant and equipment are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Costs include any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

4. 重大會計政策資料 (續)

稅項 (續)

就計量本集團確認使用權資產的租賃交易的遞延稅項以及相關租賃負債而言，本集團首先釐定稅項扣減是否歸屬於使用權資產或是租賃負債。

就稅項扣減由租賃負債產生的租賃交易而言，本集團分別對租賃負債及相關資產應用香港會計準則第12號規定。本集團確認與租賃負債相關的遞延稅項資產，惟以可能有應課稅溢利可用以抵銷可扣減暫時差異為限，並就所有應課稅暫時差異確認遞延稅項負債。

當擁有法定可執行權利可將即期稅項資產與即期稅項負債抵銷，且該等資產及負債乃與同一稅務機關向同一應課稅實體徵收的所得稅有關，遞延稅項資產與負債抵銷。

即期及遞延稅項於損益中確認，但如果與其他全面收入或直接在權益確認的項目相關，則即期及遞延稅項亦分別於其他全面收入或直接在權益中確認。

物業、廠房及設備

物業、廠房及設備為持有作生產或供應商品或服務所用，或作行政用途的有形資產。物業、廠房及設備乃以成本減去其後累計折舊及其後累計減值虧損(如有)後，於綜合財務狀況表列賬。

成本包括使資產達到能夠按照管理層擬定的方式開展經營所必要的位置及條件而直接產生的任何成本。該等資產的折舊基準與其他物業資產相同，乃於資產可供用於擬定用途時開始計提。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Property, plant and equipment (Continued)

Depreciation is recognised so as to write off the cost of assets less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

Property, plant and equipment are depreciated on a straight-line basis over the useful lives as follows:

Leasehold improvement 租賃物業裝修	Shorter of respective lease terms or 5 years 有關租期或5年(以較短者為準)
Motor vehicles 汽車	5 years 5年
Computer and office equipment 計算機及辦公設備	3 to 5 years 3至5年

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

Impairment on property, plant and equipment and right-of-use assets

At the end of the reporting period, the Group reviews the carrying amounts of its property, plant and equipment and right-of-use assets to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any.

The recoverable amount of property, plant and equipment and right-of-use assets are estimated individually. When it is not possible to estimate the recoverable amount individually, the Group estimates the recoverable amount of the cash – generating unit to which the asset belongs.

4. 重大會計政策資料(續)

物業、廠房及設備(續)

折舊乃以撇銷資產的成本減去估計可使用年期的剩餘價值後，以直線法確認。估計可使用年期、剩餘價值及折舊方法於各報告期末審閱，而任何估計變動的影響於日後入賬。

物業、廠房及設備項目乃於以下可使用年期內按直線基準進行折舊：

物業、廠房及設備項目於出售或預期不會因繼續使用該資產而產生未來經濟利益時終止確認。因出售或報廢物業、廠房及設備項目所產生的任何收益或虧損將按資產銷售所得款項與賬面值的差額釐定，並於損益中確認。

物業、廠房及設備以及使用權資產減值

本集團於報告期末檢討物業、廠房及設備以及使用權資產的賬面值，以釐定該等資產是否出現減值虧損的跡象。倘出現任何有關跡象，則會估計有關資產的可收回金額以釐定減值虧損(如有)的程度。

物業、廠房及設備以及使用權資產個別估計可收回金額。倘無法估計個別可收回金額，則本集團估計資產所屬現金產生單位的可收回金額。

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Impairment on property, plant and equipment and right-of-use assets (Continued)

In testing a cash-generating unit for impairment, corporate assets are allocated to the relevant cash generating units when a reasonable and consistent basis of allocation can be established, or otherwise they are allocated to the smallest group of cash generating units for which a reasonable and consistent allocation basis can be established. The recoverable amount is determined for the cash-generating unit or group of cash-generating units to which the corporate asset belongs, and is compared with the carrying amount of the relevant cash-generating unit or group of cash-generating units.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a cash-generating unit, the Group compares the carrying amount of a group of cash-generating units, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of cash-generating units, with the recoverable amount of the group of cash-generating units. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit or the group of cash-generating units. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit or the group of cash-generating units. An impairment loss is recognised immediately in profit or loss.

4. 重大會計政策資料(續)

物業、廠房及設備以及使用權資產減值(續)

於測試現金產生單位的減值時，在合理及一致分配基準可確立的情況下，公司資產將分配至相關現金產生單位，或在合理及一致分配基準可確立的其他情況下，則分配至最小的現金產生單位組別。本集團釐定公司資產所屬現金產生單位或現金產生單位組別的可收回金額，並與相關現金產生單位或現金產生單位組別的賬面值作比較。

可收回金額乃公平值減出售成本與使用價值兩者中的較高者。在評估使用價值時，會按可反映當時市場對貨幣時間值及該資產(或現金產生單位)(並無為其作出估計未來現金流量調整)特定風險的評估的稅前折現率，將估計未來現金流量貼現至其現值。

倘估計資產(或現金產生單位)的可收回金額低於其賬面值，則資產(或現金產生單位)的賬面值將調低至其可收回金額。就未能按合理一致基準分配至現金產生單位的公司資產或一部分公司資產而言，本集團會將一組現金產生單位的賬面值(包括分配至該現金產生單位組別的公司資產或一部分公司資產的賬面值)與該組現金產生單位的可收回金額作比較。在分配減值虧損時，將首先用以撇減任何商譽的賬面值(如適用)，然後根據單位或一組現金產生單位內各資產的賬面值按比例分配至其他資產。但資產的賬面值不可減至低於其公平值減出售成本(如可計算)、使用價值(如可確定)和零中的最高者。本應分配至相關資產的減值虧損金額將按比例分配至單位或一組現金產生單位內的其他資產。減值虧損即時於損益內確認。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Impairment on property, plant and equipment and right-of-use assets (Continued)

Where an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit or a group of cash-generating units) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a cash-generating unit or a group of cash-generating units) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

Cash and cash equivalents

Cash and cash equivalents presented on the consolidated statement of financial position include:

- (a) cash, which comprises of cash on hand and demand deposits, excluding bank balances that are subject to regulatory restrictions that result in such balances no longer meeting the definition of cash; and
- (b) cash equivalents, which comprises of short-term (generally with original maturity of three months or less), highly liquid investments that are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value. Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

For the purposes of the consolidated statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts which are repayable on demand and form an integral part of the Group's cash management. Such overdrafts are presented as short-term borrowings in the consolidated statement of financial position.

4. 重大會計政策資料(續)

物業、廠房及設備以及使用權資產減值(續)

倘減值虧損其後撥回，資產(或現金產生單位或一組現金產生單位)賬面值會調高至可收回金額的經修訂估計值，惟增加的賬面值不得超過假若該資產(或現金產生單位或一組現金產生單位)於過往年度並無確認減值虧損所應釐定的賬面值。減值虧損撥回金額即時於損益中確認。

現金及現金等價物

現金及現金等價物於綜合財務狀況表呈列，包括：

- (a) 現金，其包括手頭現金及活期存款，不包括受監管限制而導致有關結餘不再符合現金定義的銀行結餘；及
- (b) 現金等價物，其包括短期(通常原到期日為三個月或更短)、可隨時轉換為已知數額現金且價值變動風險不大的高流動性投資。現金等價物持作滿足短期現金承擔，而非用於投資或其他目的。

就綜合現金流量表而言，現金及現金等價物包括上文家定義的現金及現金等價物，扣除須按要求償還並構成本集團現金管理組成部分的未償還銀行透支。該等透支於綜合財務狀況表呈列為短期借款。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Inventories

Inventories represents pre-paid mobile top-up credits, virtual products and are stated at the lower of cost and net realisable value. Costs of inventories are determined on a weighted average method. Net realisable value represents the estimated selling price for inventories less all costs necessary to make the sale. Costs necessary to make the sale include incremental costs directly attributable to the sale and non-incremental costs which the Group must incur to make the sale.

Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15 Revenue from Contracts with Customers (“HKFRS 15”). Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss (“FVPL”)) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVPL are recognised immediately in profit or loss.

4. 重大會計政策資料(續)

存貨

存貨指預付手機話費代充金額、虛擬產品，並按成本與可變現淨值兩者中較低者列賬。存貨成本按加權平均法釐定。可變現淨值指存貨的估計售價減所有作出銷售所需的費用。銷售所需的費用包括直接與銷售有關的增量成本及本集團為銷售必須產生的非增量成本。

金融工具

當集團實體成為工具合約條文的訂約方時，確認金融資產及金融負債。所有按正常途徑購入或出售的金融資產乃按交易日期確認及終止確認。按正常途徑購入或出售指須於依照市場規則或慣例確定的時間段內交付資產的購入或出售金融資產。

金融資產及金融負債初步按公平值計量，惟根據香港財務報告準則第15號客戶合約收益(「香港財務報告準則第15號」)進行初始計量的客戶合約貿易應收款項除外。因收購或發行金融資產及金融負債(按公平值計入損益(「按公平值計入損益」))的金融資產或金融負債除外)而直接應佔的交易成本於初步確認時於該項金融資產或金融負債的公平值中計入或扣除(如適用)。購入按公平值計入損益的金融資產或金融負債直接產生的交易成本即時於損益內確認。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Financial instruments (Continued)

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Financial assets

Classification and subsequent measurement of financial assets

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income ("FVOCI"), and FVPL. The Group assesses the classification and measurement of a financial asset based on the contractual cash flows characteristics of the asset and the Group's business model for managing the asset.

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

4. 重大會計政策資料 (續)

金融工具 (續)

實際利率法為計算金融資產或金融負債於有關期間已攤銷成本以及分配利息收入及利息開支的方法。實際利率指將金融資產或金融負債於預計年期或(如適用)較短期間內的估計未來現金收入及付款(包括構成實際利率一部分的所有已付或已收費用及積分、交易成本及其他溢價或折讓)準確貼現至初步確認時的賬面淨值的利率。

金融資產

金融資產的分類及後續計量

於初始確認時，金融資產分類為其後按攤銷成本計量、按公平值計入其他全面收益(「按公平值計入其他全面收益」)及按公平值計入損益。本集團根據資產的合約現金流量特徵及本集團管理資產的業務模式評估金融資產的分類及計量。

符合下列條件的金融資產按攤銷成本進行後續計量：

- 金融資產乃於旨在收取合約現金流量的業務模式下持有；及
- 根據合約條款於指定日期產生的現金流量純粹為支付本金及未償還本金的利息。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Classification and subsequent measurement of financial assets (Continued)

Financial assets that meet the following conditions are subsequently measured at FVOCI:

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding.

All other financial assets are subsequently measured at FVPL, except that at initial recognition of a financial asset the Group may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if that equity investment is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which HKFRS 3 Business Combinations applies.

Financial assets are classified as FVPL when the financial asset is (i) contingent consideration that may be paid by an acquirer as part of business combination to which HKFRS Accounting Standards applies; (ii) held for trading; or (iii) it is designated at FVPL.

4. 重大會計政策資料(續)

金融工具(續)

金融資產(續)

金融資產的分類及後續計量(續)

符合下列條件的金融資產按公平值計入其他全面收益進行後續計量：

- 目的為收取合約現金流量及銷售的業務模式內持有的金融資產；及
- 合約條款於指定日期產生現金流量僅為支付尚未償還本金及本金利息（「僅為支付本金及利息」）。

所有其他金融資產其後透過損益按公平值列賬，惟倘股本投資並非持作買賣，亦並非由收購方於香港財務報告準則第3號業務合併適用的業務合併中確認為或然代價，則本集團於初步確認金融資產可以不可撤回地選擇於其他全面收入呈列股本投資的公平值的其後變動。

倘金融資產為(i)可能由收購方支付作為業務合併的一部分的或然代價（倘香港財務報告準則會計準則適用）；(ii)持作買賣；或(iii)指定按公平值計入損益列賬，金融資產被分類為按公平值計入損益列賬。

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截至二零二五年十二月三十一日止年度

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Classification and subsequent measurement of financial assets (Continued)

A financial asset is classified as held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative, except for a derivative that is designated and effective hedging instrument.

In addition, the Group may irrevocably designate a financial asset that are required to be measured at the amortised cost or FVOCI as measured at FVPL if doing so eliminates or significantly reduces an accounting mismatch.

Financial assets at amortised cost and interest income

For an asset to be classified and measured at amortised cost, its contractual terms should give rise to cash flows that are SPPI.

4. 重大會計政策資料(續)

金融工具(續)

金融資產(續)

金融資產的分類及後續計量(續)

倘一項金融資產符合以下條件，則將該金融資產分類為持作買賣：

- 其主要收購作於不久將來出售用途；或
- 其於初步確認時為本集團一併管理且具有近期實際短期獲利模式的已識別金融工具的組合的一部分；或
- 其為衍生工具，除指定為有效對沖工具的衍生工具外。

此外，本集團可以不可撤回地指定按公平值計入損益列賬的方式計量須按攤銷成本計量或透過其他全面收入按公平值列賬的金融資產，前提是此舉能消除或大幅減少會計不一致的情況。

按攤銷成本計量的金融資產及利息收入倘資產的合同條款產生僅為支付本金及利息現金流量，則按攤銷成本進行分類及計量。

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綜合財務報表附註

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Classification and subsequent measurement of financial assets (Continued)

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit impaired financial instrument improves so that the financial asset is no longer credit – impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit-impaired.

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to the ECL assessment.

Financial assets at FVPL

Financial assets at FVPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss excludes any dividend or interest earned on the financial asset and is included in the “Other income” line item.

Dividends on the equity investments are also recognised as other income in the consolidated statement of profit or loss and other comprehensive income when the right of payment has been established.

4. 重大會計政策資料 (續)

金融工具 (續)

金融資產 (續)

金融資產的分類及後續計量 (續)

按攤銷成本進行後續計量的金融資產使用實際利率法確認利息收入。計算利息收入時，對金融資產總賬面值應用實際利率，惟其後出現信貸減值的金融資產除外（見下文）。就其後出現信貸減值的金融資產而言，自下一個報告期起，利息收入乃對金融資產的攤銷成本應用實際利率予以確認。倘出現信貸減值的金融工具的信貸風險減輕，以致金融資產的信貸減值不復存在，則於確定資產不再有信貸減值後，自報告期開始時乃對金融資產的總賬面值應用實際利率確認利息收入。

按攤銷成本計量的財務資產採用實際利率法進行後續計量，並須經預期信貸虧損評估。

按公平值計入損益的金融資產

於各報告期末，按公平值計入損益的金融資產按公平值計量，而任何公平值收益或虧損於損益確認。於損益確認的收益或虧損淨額不包括就金融資產所賺取的任何股息或利息，並計入損益表中「其他收入」項目內。

股本投資股息在支付權確立時，亦於綜合損益及其他全面收益表中確認為其他收入。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets subject to impairment assessment under HKFRS 9

The Group performs impairment assessment under expected credit loss (“ECL”) model on financial assets (including trade receivables, deposits and other receivables, restricted bank deposits and cash and cash equivalents), which are subject to impairment assessment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL (“12m ECL”) represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date.

Assessment are done based on the industry default rates quoted by a credit agent, adjusted for any factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

The Group always recognises lifetime ECL for trade receivables without significant financing component. The ECL on these assets are assessed individually for debtors with significant balances and/or collectively with appropriate groupings.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless there has been a significant increase in credit risk since initial recognition, in which case the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

4. 重大會計政策資料(續)

金融工具(續)

金融資產(續)

香港財務報告準則第9號發生減值評估下的金融資產減值

本集團就根據香港財務報告準則第9號發生減值評估的金融資產(包括貿易應收款項、按金及其他應收款項、受限制銀行存款以及現金及現金等價物)在預期信貸虧損(「預期信貸虧損」)模式下進行減值評估。預期信貸虧損的金額於各報告日期更新，以反映自首次確認後信貸風險的變化。

存續期預期信貸虧損指於相關工具預期壽命內發生所有可能的違約事件而導致的預期信貸虧損。相反，12個月預期信貸虧損(「12個月預期信貸虧損」)指預期於報告日期後12個月內可能發生的違約事件導致的存續期預期信貸虧損部分。

評估乃根據自評級機構引用的行業違約率進行，並根據債務人特有的任何因素、一般經濟狀況及於報告日期對當前狀況及未來狀況預測的評估而作出調整。

本集團經常就並無重大融資成分的貿易應收款項確認存續期預期信貸虧損。該等資產的預期信貸虧損將對擁有大量結餘的債務人單獨評估及／或使用適當分組進行集體評估。

就所有其他工具而言，本集團計量與12個月預期信貸虧損等額的虧損撥備，除非信貸風險自首次確認以來已大幅增加，在此情況下本集團確認存續期預期信貸虧損。評估是否應確認存續期預期信貸虧損，乃基於自首次確認起出現違約的可能性或風險是否大幅增加。

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets subject to impairment assessment under HKFRS 9 (Continued)

(i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instruments external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread and the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtors ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

4. 重大會計政策資料(續)

金融工具(續)

金融資產(續)

香港財務報告準則第9號發生減值評估下的金融資產減值(續)

(i) 信貸風險大幅增加

於評估信貸風險自首次確認以來是否已大幅增加時，本集團比較金融工具於報告日期出現違約的風險與該金融工具於首次確認日期出現違約的風險。作此評估時，本集團將同時考慮合理及有理據的定量及定性資料，包括歷史經驗及毋須花費不必要成本或努力即可獲得的前瞻性資料。

尤其是，評估信貸風險是否大幅增加時會考慮下列資料：

- 金融工具外部(如有)或內部信貸評級的實際或預期重大惡化；
- 信貸風險的外界市場指標的重大惡化，例如信貸息差及債務人的信貸違約掉期價大幅增加；
- 預期將導致債務人履行其債務責任的能力大幅下降的業務、財務或經濟狀況的現有或預測不利變動；
- 債務人經營業績的實際或預期重大惡化；
- 導致債務人履行其債務責任的能力大幅下降的債務人監管、經濟或技術環境的實際或預期重大不利變動。

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綜合財務報表附註

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets subject to impairment assessment under HKFRS 9 (Continued)

(i) Significant increase in credit risk (Continued)

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

(ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

4. 重大會計政策資料(續)

金融工具(續)

金融資產(續)

香港財務報告準則第9號發生減值評估下的金融資產減值(續)

(i) 信貸風險大幅增加(續)

不論上述評估結果如何，本集團假定合約付款逾期超過30日時，信貸風險自首次確認以來已大幅增加，除非本集團有合理及可靠資料證明可予收回則另作別論。

本集團定期監控用以識別信貸風險有否顯著增加之標準的效果，並適當修訂以確保根據有關標準能於款項逾期前識別信貸風險顯著增加。

(ii) 違約的定義

就內部信貸風險管理而言，本集團認為，當內部資料或外界資訊顯示債務人不大可能向債權人（包括本集團）全額還款（未計及本集團所持任何抵押品）時，即已發生違約事件。

除此之外，本集團認為，當金融資產逾期超過90日後，除非本集團有合理及可靠資料顯示放寬違約標準更為恰當，否則已發生違約事件。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets subject to impairment assessment under HKFRS 9 (Continued)

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the borrower;
- a breach of contract, such as a default or past due event;
- the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation.

(iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of trade receivables, when the amounts are over two years past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

4. 重大會計政策資料(續)

金融工具(續)

金融資產(續)

香港財務報告準則第9號發生減值評估下的金融資產減值(續)

(iii) 信貸減值金融資產

金融資產於一項或多項事件(對該金融資產的估計未來現金流量構成不利影響)發生時維持信貸減值。金融資產維持信貸減值的證據包括有關下列事件的可觀察數據：

- 發行人或借款人的重大財困；
- 違反合約(如發生違約事件或逾期事件)；
- 借款人的貸款人因有關借款人財困的經濟或合約理由而向借款人授出貸款人本不會考慮的特許；
- 借款人將可能陷入破產或其他財務重組。

(iv) 撇銷政策

當資料顯示對手方處於嚴重財困及無實際收回可能(例如對手方被清盤或已進入破產程序時)或貿易應收款項逾期兩年以上時(以較早發生者為準)，本集團撇銷金融資產。經考慮法律意見(如適用)，已撇銷的金融資產可能仍須按本集團的收款程序進行強制收款。撇銷構成終止確認事件。任何其後收回的資產於損益確認。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets subject to impairment assessment under HKFRS 9 (Continued)

(v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

Lifetime ECL for certain trade receivables are considered on a collective basis taking into consideration internal credit rating information and forward looking information.

For collective assessment, the Group takes into consideration the following characteristics when formulating the grouping:

- Nature, size and industry of debtors; and
- External credit ratings where available.

The grouping is regularly reviewed by management to ensure the constituents of each group continue to share similar credit risk characteristics.

4. 重大會計政策資料(續)

金融工具(續)

金融資產(續)

香港財務報告準則第9號發生減值評估下的金融資產減值(續)

(v) 預期信貸虧損的計量及確認

預期信貸虧損的計量為違約概率、違約損失率(即違約損失程度)及違約風險的函數。違約概率及違約損失率乃基於根據歷史數據及前瞻性資料評估。預期信貸虧損的預估乃無偏概率加權平均金額，以各自發生違約的風險為權重確定。

一般而言，預期信貸虧損為本集團根據合約應收的所有合約現金流量與本集團預計收取的現金流量之間的差額，並按首次確認時釐定的實際利率貼現。

若干貿易應收款項的存續期預期信貸虧損乃經計及內部信貸評級資料及前瞻性資料後按集體基準考量。

對於集體評估，本集團在確定歸類時考慮以下特徵：

- 債務人的性質、規模及所屬的行業；及
- 外部信貸評級(如有)。

歸類工作由管理層定期檢討，以確保各組別成分仍具有近似的信貸風險特徵。

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets subject to impairment assessment under HKFRS 9 (Continued)

(v) Measurement and recognition of ECL (Continued)

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on amortised cost of the financial asset.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade receivables where the corresponding adjustment is recognised through a loss allowance account.

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire.

On derecognition of a financial asset measured at amortised cost, the difference between the assets carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

Financial liabilities and equity

Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

4. 重大會計政策資料 (續)

金融工具 (續)

金融資產 (續)

香港財務報告準則第9號發生減值評估下的金融資產減值 (續)

(v) 預期信貸虧損的計量及確認 (續)

利息收入按金融資產的總賬面值計量，除非金融資產錄得信貸減值，在該情況下，利息收入乃按金融資產的攤銷成本計量。

本集團通過調整所有金融工具的賬面值於損益確認其減值收益或虧損，惟貿易應收款項透過虧損撥備賬確認相應調整。

終止確認金融資產

本集團僅於自資產收取現金流量的合約權利屆滿時終止確認金融資產。

在終止確認按攤銷成本計量的金融資產時，資產賬面值與已收及應收代價總和之間的差額於損益中確認。

金融負債及股本

分類為債務或股本

債務及股本工具乃根據合約安排的內容以及金融負債及股本工具的定義分類為金融負債或股本。

股本工具

股本工具為任何證明實體扣減其所有負債後的資產剩餘權益的合約。本公司發行的股本工具按已收所得款項（扣除直接發行成本）確認。

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4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

Financial instruments (Continued)

Financial liabilities and equity (Continued)

Financial liabilities at amortised cost

Financial liabilities including trade payables, other payables and borrowings are subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

Segment reporting

Operating segments, and the amounts of each segment item reported in the financial statements, are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

No geographic information is shown as the revenue and profit from operations of the Group are mainly derived from activities in the PRC.

4. 重大會計政策資料(續)

金融工具(續)

金融負債及股本(續)

按攤銷成本計量的金融負債

金融負債包括貿易應付款項、其他應付款項及借款，其後採用實際利率法按攤銷成本計量。

終止確認金融負債

本集團只有在其責任獲免除、取消或終止時，方會終止確認金融負債。終止確認的金融負債的賬面值與已付及應付代價間的差額會於損益中確認。

分部報告

於財務報表呈報的經營分部及各分部項目的金額乃於定期向本集團最高行政管理層提供以向本集團各業務類別及地域位置分配資源及評估其表現的財務資料中確認。

個別重大經營分部不會因財務報告而綜合入賬，惟各分部具有類似的經濟性質，以及產品與服務的性質、生產過程的性質、客戶類型或級別、營銷產品或提供服務所採用方法及監管環境的性質相似的情況除外。個別不屬重大的經營分部如符合絕大部分該等標準，則可綜合入賬。

本集團經營業務的收益及利潤主要來自中國業務，故並未呈列區域分部資料。

5. SIGNIFICANT JUDGEMENTS AND ESTIMATES

The preparation of the financial statements requires the directors of the Company to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The directors of the Company have considered the development, selection and disclosure of the Group's significant accounting judgements and estimates.

Judgements

In the process of applying the Group's accounting policies, the directors of the Company have made the following judgements which have the most significant effect on the amounts recognised in these consolidated financial statements:

Contractual arrangements

Shenzhen NNK and its subsidiaries are mainly engaged in provision of services that foreign investors are restricted to invest. As disclosed in Note 3, the Group exercises control over Shenzhen NNK and its subsidiaries and enjoys all economic benefits of them through the VIE Arrangements.

The Group considers that it controls Shenzhen NNK and its subsidiaries, notwithstanding the fact that it does not hold direct equity interest in the Shenzhen NNK, as it has power over the financial and operating policies of the Shenzhen NNK and its subsidiaries and receives substantially all the economic benefits from the business activities of the Shenzhen NNK through the VIE Arrangements. Accordingly, the Shenzhen NNK and its subsidiaries have been accounted as subsidiaries during the years.

5. 重要判斷及估計

編製財務報表時，本公司董事須作出影響政策應用及資產、負債、收入及開支呈報金額的判斷、估計及假設。該等估計及相關假設乃基於過往經驗及在有關情況下被認為合理的各種其他因素，其結果構成對無法輕易從其他來源得出的資產及負債賬面值作出判斷的基礎。實際結果或有別於該等估計。

估計及相關假設均會持續檢討。倘對會計估計的修訂僅影響修訂有關估計期間，則有關修訂於該期間內確認；倘有關修訂對即期及未來期間均有影響，則於修訂期間及未來期間確認。

本公司董事已考慮本集團重大會計判斷及估計的發展、選擇及披露。

判斷

本公司董事於應用本集團會計政策時，已作出下列對綜合財務報表所確認金額有最重大影響的判斷：

合約安排

深圳年年卡及其附屬公司主要從事提供外國投資者被限制投資的服務。誠如附註3所披露，本集團通過可變利益實體安排對深圳年年卡及其附屬公司行使控制權並享有其所有經濟利益。

雖然本集團並無直接持有深圳年年卡的股權，但由於本集團對深圳年年卡及其附屬公司的財務及經營政策擁有權力，且通過可變利益實體安排從深圳年年卡的業務活動中獲得絕大部分經濟利益，故本集團認為其控制深圳年年卡及其附屬公司。因此，深圳年年卡及其附屬公司已於該等年度內入賬列為附屬公司。

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5. SIGNIFICANT JUDGEMENTS AND ESTIMATES (Continued)

Judgements (Continued)

Principal versus agent consideration

In determining whether the revenue of the Group shall be recorded on a net basis or a gross basis, the Group has made reference to indicators and requirements stated in HKFRS 15. Determining whether the Group is acting as a principal or an agent requires judgement and consideration of all relevant facts and circumstances, and the Group considers itself as having an agency relationship with its customers by assessing features that are arising from its operation and contractual agreements.

Relevant accounting policies and financial impact to the consolidated financial statements for each type of revenue are set out in Notes 4 and 6 respectively.

Investment in Limited Partnership (as defined below in Note 17)

The Group, acting as the limited partner to the Limited Partnership, has provided seed capital for the setting up of the Limited Partnership. The directors of the Company are required to make significant judgement on whether the Limited Partnership is under the Group's control and shall be consolidated. Such judgement may affect accounting methods as well as the financial position and operating results of the Group.

When determining whether the Group controls the Limited Partnership, the directors of the Company consider the following elements:

- (a) the decisions the Group applied when setting up the Partnership Fund and its involvement in the Limited Partnership;
- (b) the arrangements of related agreements;
- (c) the Group can only take specific actions under certain conditions or incidents; and
- (d) the commitment made or to be made by the Group to the Limited Partnership.

5. 重要判斷及估計 (續)

判斷 (續)

委託人相對代理人的考量

於釐定本集團收益應否按淨額基準或總額基準入賬時，本集團已分別參考香港財務報告準則第15號所述的指標及規定。釐定本集團是否以委託人或代理人身份行事時，需要對所有相關事實及情況作出判斷及考量，而透過評估因其營運及合約協議產生的特點，本集團認為其本身與客戶有代理關係。

各收益類別的相關會計政策及對綜合財務報表的財務影響分別載於附註4及6。

投資有限合夥 (定義見附註17)

本集團 (作為有限合夥的有限合夥人) 已為成立有限合夥提供種子資金。本公司董事須就有限合夥是否受本集團控制及須予綜合作出重大判斷。有關判斷可能影響本集團的會計方法以及財務狀況和經營業績。

釐定本集團是否控制有限合夥時，本公司董事考慮以下因素：

- (a) 本集團在設立合夥基金及參與有限合夥時所採納的決定；
- (b) 有關協議的安排；
- (c) 本集團僅可在特定情況或事件下採取特定行動；及
- (d) 本集團對有限合夥作出或將作出的承諾。

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5. SIGNIFICANT JUDGEMENTS AND ESTIMATES (Continued)

Judgements (Continued)

Investment in Limited Partnership (as defined below in Note 17) (Continued)

The directors of the Company determine that, the Group intends to be the passive investor to the Limited Partnership and it has no control over the Limited Partnership after taking into consideration:

- (i) the Group has no right to give the current ability to direct the relevant activities;
- (ii) the rights exercisable by other parties are substantive;
- (iii) the Group has no ability to use its power over the Limited Partnership to affect the amount of returns;
- (iv) the commitment to the Limited Partnership is fixed and limited to the capital injected; and
- (v) the protective rights explicated in the investment agreement.

Relevant accounting policy and the information about the investment in Limited Partnership are disclosed in Notes 4 and 17 respectively.

5. 重要判斷及估計 (續)

判斷 (續)

投資有限合夥 (定義見附註17) (續)

經考慮以下事項，本公司董事決定，本集團擬成為有限合夥的被動投資者且其並無控制有限合夥：

- (i) 本集團無權賦予當前能力以指導相關活動；
- (ii) 其他方可行使的權利是實質性的；
- (iii) 本集團沒有能力運用其對有限合夥的權力影響回報金額；
- (iv) 對該有限合夥的承擔乃固定並以所注資額為限；及
- (v) 投資協議內訂明的保障性權利。

相關會計政策及有關投資有限合夥的資料分別披露於附註4及17。

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5. SIGNIFICANT JUDGEMENTS AND ESTIMATES (Continued)

Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are described below:

Provision of ECL for trade receivables

To measure the ECLs, the trade receivables with significant balance or credit – impaired are assessed individually and the remaining are assessed collectively with appropriate groupings, which is based on similar loss patterns (i.e., by product, service or customer type and internal credit rating).

The Group estimates the provision of ECL which requires the use of estimates and judgements as the ECL are based on the Group's internal credit ratings of trade debtors, after considering aging, historical repayment records, past due status of respective trade receivables and forward-looking information. The assessment of the provision of ECL for trade receivables involves certain degree of estimation and uncertainty as the provision of ECL is sensitive to changes in estimates including internal credit ratings and corresponding default rate. At each reporting date, the credit ratings are reassessed and forward-looking information are considered.

5. 重要判斷及估計 (續)

估計不確定性

有關未來的主要假設，及於報告期末導致對下一個財政年度內資產及負債的賬面值作出重大調整的重大風險的估計不確定性的其他主要來源載述如下：

貿易應收款項預期信貸虧損撥備

為計量預期信貸虧損，結餘重大或信貸減值的貿易應收款項進行單獨評估，而餘下款項則按類似虧損模式（即按產品或服務類別、客戶類別及內部信貸評級）採用合適組別進行集體評估。

由於預期信貸虧損乃基於本集團對貿易債務人的內部信貸評級，經考慮賬齡、歷史還款記錄、各貿易應收款項的逾期情況及前瞻性資料後，本集團需作出估計及判斷以估計預期信貸虧損撥備。由於預期信貸虧損撥備對估計的變化較為敏感（包括內部信貸評級及相應的違約率），貿易應收款項之預期信貸虧損撥備評估涉及一定程度的估計及不確定性。於各報告日期，將對信貸評級進行重新評估，並考慮前瞻性資料。

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5. SIGNIFICANT JUDGEMENTS AND ESTIMATES (Continued)

Estimation uncertainty (Continued)

Provision of ECL for trade receivables (Continued)

The Group's trade receivables and the information about the ECL are disclosed in Notes 19 and 29(b) respectively.

Fair values measurement of financial instruments

One of the Group's financial instruments is measured at fair value for the financial reporting purpose. The best evidence of fair value is the published price quotations in an active market. In the absence of such information, the fair value is determined by the management with the assistance of an independent professional valuer. Such valuation is subject to limitations of the valuation models adopted and the uncertainty in estimates used by management in the assumptions. A degree of judgement is also required including consideration of parameters such as liquidity risk, credit risk, size premium and volatility. Should the estimates and the relevant parameters of the valuation models be changed, there would be material changes in the fair value of certain financial instruments without quoted prices.

The Group's financial assets at FVPL and the information about the fair value measurements are disclosed in Notes 17 and 29(c) respectively.

Estimation of current tax and deferred tax

The Group is subject to income taxes in jurisdictions in which the group entities operate. Significant judgement is required in determining the provision for income taxes. There are certain transactions and calculations for which the ultimate tax determination is subject to the final approval of annual tax return the group entities filed with the relevant tax authorities. Where the final tax outcome is different from the amounts that were initially recorded, such differences will impact the income tax in the period in which such determination is made.

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

The Group's current tax and deferred tax are disclosed in Notes 11 and 26 respectively.

5. 重要判斷及估計 (續)

估計不確定性 (續)

貿易應收款項預期信貸虧損撥備 (續)

本集團貿易應收款項及有關預期信貸虧損的資料分別披露於附註19及29(b)。

金融工具的公平值計量

就財務報告目的而言，本集團一項金融工具乃按公平值計量。公平值的最佳憑證為於活躍市場的已刊發報價。在缺乏有關資料的情況下，公平值由獨立專業估值師協助管理層釐定。有關估值受所採納的估值模式的限制以及管理層於假設中所用的估計的不確定因素所規限。此外，亦須作出一定程度的判斷，包括考慮流動性風險、信貸風險、規模溢價及波幅等參數。倘若有關估計及估值模式的有關輸入數據出現改變，則若干無報價的金融工具的公平值將會出現重大變動。

本集團按公平值計入損益的金融資產及有關公平值計量的資料分別披露於附註17及29(c)。

估計即期稅項及遞延稅項

本集團須在集團實體經營所在司法管轄區繳納所得稅。在確定所得稅撥備時須作出重大判斷。確定最終稅款的若干交易及計算須經集團實體向相關稅務機關提交的年度納稅申報表的最終批准。倘最終稅務結果與最初記錄的金額不同，則該等差異將影響確定期間的所得稅。

倘可能有應課稅溢利可用以抵銷虧損，則未動用稅項虧損確認為遞延稅項資產。須根據未來應課稅溢利的大致時間及數額以及未來稅務計劃策略作出重大判斷，以釐定可確認的遞延稅項資產金額。

本集團的即期稅項及遞延稅項分別披露於附註11及26。

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6. REVENUE

Disaggregation of revenue from contracts with customers

6. 收益

客戶合約收益分類

		2025	2024
		二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Type of service, at the point in time	於具體時間點的服務類別		
Mobile charges and mobile data usage top-up services	手機話費及手機流量代充服務	78,963	104,232
Telecommunications equipment business	電信設備業務	63	269
Digital marketing services	數字營銷服務		
– Commission income for marketing campaign service	— 營銷活動服務佣金收入	73,291	21,217
– Service income for marketing campaign service	— 營銷活動服務服務收入	–	628
Type of service, over time*	隨著時間的服務類別*		
Digital marketing service	數字營銷服務		
– Service income for live streaming	— 直播服務收入	1,491	2,281
		153,808	128,627

* The Group applies the practical expedient in paragraph 21 of HKFRS 15 and does not disclose information about remaining performance obligation that have original expected duration of one year or less.

* 本集團應用香港財務報告準則第15號第21段的實際權宜方法，並無披露有關原預期期限為一年或以下的剩餘履約責任的資料。

7. SEGMENT INFORMATION

HKFRS 8 Operating Segments requires operating segments to be identified on the basis of internal reports about components of the Group that are regularly reviewed by the executive directors (being the chief operating decision makers (the "CODMs")) in order to allocate resources to the segments and to assess their performance.

Following the Group's diversified business, the Group reorganised its reporting structure in the current year and presented the following two operating and reportable segments under HKFRS 8:

Top up services 代充服務	– provision of mobile charges and mobile data usage top up services to mobile subscribers 向手機用戶提供手機話費及手機流量代充服務
Digital marketing services 數字營銷服務	– provision of all-in-one live streaming services and sourcing and delivery of products and related value-added services 提供一站式直播服務，以及採購及交付產品和相關增值服務

The Group's operating segments are strategic business units that offer different services. They are managed separately because each business requires different marketing strategies. The Group's CODMs make decision according to operating results of each segment.

No information on segment assets and liabilities was prepared for review by the Group's CODMs for the year for the purpose of resource allocation and performance assessment. Therefore, only segment revenue and segment results are presented.

7. 分部資料

香港財務報告準則第8號經營分部規定須根據執行董事（即主要經營決策者（「主要經營決策者」））定期審閱的有關本集團各組成部分的內部報告識別經營分部，以向分部分配資源及評估其表現。

跟隨本集團業務多元化，本集團於本年度重組其報告架構，並已根據香港財務報告準則第8號呈列以下兩個經營及呈報分部：

本集團的經營分部為提供不同服務的策略業務單位。由於各業務須應用不同的營銷策略，故將該等分部分開管理。本集團的主要經營決策者根據各分部的經營業績作出決策。

概無編製分部資產及負債資料，以於本年度供本集團主要經營決策者審閱，作分配資源及評估表現之用。因此，僅呈列分部收益及分部業績。

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截至二零二五年十二月三十一日止年度

7. SEGMENT INFORMATION (Continued)

(a) Segment revenue and results

For the purposes of assessing segment performance and allocating resources between segments, the Group's CODMs monitors the results attributable to each reportable segment on the following basis:

Revenue and expenses are allocated to the reportable segments with reference to the sales generated and the expenses incurred by those segments. The measure used for reporting segment profit is gross profit.

7. 分部資料(續)

(a) 分部收益及業績

為評估分部表現及在分部之間分配資源，本集團主要經營決策者按下列基準監察每個呈報分部的業績：

收益及開支根據呈報分部產生的銷售及開支分配至該等分部。呈報分部溢利所採用的計量方式為毛利。

		Top up services 代充服務		Digital marketing services 數字營銷服務		Total 合計	
		2025 二零二五年	2024 二零二四年	2025 二零二五年	2024 二零二四年	2025 二零二五年	2024 二零二四年
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
Revenue from external customers	來自外部客戶的收入	79,026	104,501	74,782	24,126	153,808	128,627
Less: Tax surcharge	減：附加稅	(338)	(2,490)	(319)	(575)	(657)	(3,065)
Cost of revenue	收益成本	(11,455)	(14,765)	(45,134)	(8,696)	(56,589)	(23,461)
Reportable segment profit (gross profit)	呈報分部溢利(毛利)	67,233	87,246	29,329	14,855	96,562	102,101

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7. SEGMENT INFORMATION (Continued)

(b) Reconciliations of reportable segment revenue and profit before income tax

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Revenue	收益		
Reportable segment revenue (Note 6)	呈報分部收益(附註6)	153,808	128,627
Reportable segment profit derived from the Group's external customers	來自本集團外部客戶的呈報分部溢利	96,562	102,101
Other income, net	其他收入淨額	5,616	7,060
Distribution and selling expenses	分銷及銷售開支	(27,206)	(16,531)
Administrative expenses	行政開支	(25,657)	(38,496)
Research and development expenses	研發開支	(12,886)	(12,529)
Finance costs	財務成本	(3,319)	(3,215)
Profit before income tax	除所得稅前溢利	33,110	38,390

The accounting policies of the operating segments are the same as the Group's accounting policies described in Note 4. Segment profit represented the profit earned by each segment without allocation of other income (net), distribution and selling expenses, administrative expenses, research and development expenses and finance costs.

Geographical information

All significant external customers of the Group are located in the PRC and the non-current assets are principally located in the PRC. Therefore, no geographical segment information is presented.

Information about major customers

During the year ended 31 December 2025, the Group's customer base is diversified and had no customer with whom transactions have exceeded 10% of the Group's revenue (2024: Nil). Details of concentrations of credit risk arising from these customers are set out in Note 29(b).

7. 分部資料(續)

(b) 呈報分部收入與除所得稅前溢利的對賬

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Revenue	收益		
Reportable segment revenue (Note 6)	呈報分部收益(附註6)	153,808	128,627
Reportable segment profit derived from the Group's external customers	來自本集團外部客戶的呈報分部溢利	96,562	102,101
Other income, net	其他收入淨額	5,616	7,060
Distribution and selling expenses	分銷及銷售開支	(27,206)	(16,531)
Administrative expenses	行政開支	(25,657)	(38,496)
Research and development expenses	研發開支	(12,886)	(12,529)
Finance costs	財務成本	(3,319)	(3,215)
Profit before income tax	除所得稅前溢利	33,110	38,390

經營分部的會計政策與附註4所述的本集團會計政策相同。分部溢利指各分部在未分配其他收入淨額、分銷及銷售開支、行政開支、研發開支及財務成本的情況下賺取的溢利。

地理資料

本集團所有重要的外部客戶均位於中國且非流動資產亦主要位於中國。因此，並無呈列地理分部資料。

有關主要客戶的資料

截至二零二五年十二月三十一日止年度，本集團擁有多元化的客戶基礎，並無與之交易超過本集團收益10%(二零二四年：零)的客戶。來自該等客戶的集中信貸風險詳情載於附註29(b)。

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8. OTHER INCOME, NET

8. 其他收入淨額

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Interest income:	利息收入：		
– from bank deposits	– 來自銀行存款	207	216
Other income:	其他收入：		
Government subsidies (Note (i))	政府補貼(附註(i))	3,106	8,159
Income from selling the technological products (Note (ii))	銷售技術產品收入 (附註(ii))	1,589	–
		4,695	8,159
Other gains/(losses), net:	其他收益/(虧損)淨額：		
Reversal/(provision) of impairment loss in respect of trade receivables (Note 29(b))	貿易應收款項減值虧損 撥回/(撥備)(附註29(b))	387	(1,321)
Write-down of inventories	存貨撇減	(63)	(185)
Net foreign exchange loss	外匯虧損淨額	(74)	(128)
Gain on disposals of property, plant and equipment	出售物業、廠房及設備收益	3	356
Others	其他	461	(37)
		714	(1,315)
		5,616	7,060

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綜合財務報表附註

For the year ended 31 December 2025
截至二零二五年十二月三十一日止年度

8. OTHER INCOME, NET (Continued)

Notes:

- (i) During the year ended 31 December 2025, the relevant government authority granted a subsidy of approximately RMB2,760,000 (2024: RMB8,159,000) to the Group in relation to the Group's industry related funding scheme. The remaining government subsidiaries are certain interest subsidies, one-time job expansion subsidies and job stabilisation subsidies. These government subsidies were recognised in profit or loss in the year in which they became receivable and there were no unfulfilled conditions attached to these subsidies (2024: Same).
- (ii) During the year ended 31 December 2025, the Company entered into a sale agreement in relation of selling of the technological products to the independent third party which is an overseas company incorporated in Australia. Such sale had been completed upon delivery of the technological products at the place designated by the customer. The respective costs of selling of the technological products are included in distribution and selling expenses (Note 10).

9. FINANCE COSTS

8. 其他收入淨額 (續)

附註：

- (i) 截至二零二五年十二月三十一日止年度，有關政府當局就本集團行業相關的資助計劃向本集團授出約人民幣2,760,000元（二零二四年：人民幣8,159,000元）補貼。餘下政府附屬公司為若干利息補貼、一次性工作擴展補貼及穩定工作崗位補貼。該等政府補貼於補貼可收取的年度內於損益確認，且該等項補貼並無未符合附帶條件的情況（二零二四年：相同情況）。
- (ii) 截至二零二五年十二月三十一日止年度，本公司就向獨立第三方（一家於澳大利亞註冊成立的海外公司）銷售技術產品訂立銷售協議。有關銷售已於客戶指定地點交付技術產品後完成。技術產品的相關銷售成本計入分銷及銷售開支（附註10）。

9. 財務成本

		2025	2024
		二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Interest on bank overdrafts	銀行透支利息	712	1,344
Interest on bank borrowings	銀行借款利息	2,218	1,589
Interest on other borrowing	其他借款利息	330	201
Interest on lease liabilities (Note 33)	租賃負債利息（附註33）	59	81
		3,319	3,215

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For the year ended 31 December 2025

截至二零二五年十二月三十一日止年度

10. PROFIT BEFORE INCOME TAX

10. 除所得稅前溢利

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Profit before income tax has been arrived at after charging:	除所得稅前溢利乃經扣減以下各項後得出：		
Directors' emoluments (Note 12)	董事酬金 (附註12)	6,538	9,067
Salaries and other benefits, excluding those of directors	工資及其他福利 (不包括董事的)	37,091	37,557
Retirement benefit scheme contributions, excluding those of directors	退休福利計劃供款 (不包括董事的)	5,995	5,187
Total staff costs	員工成本總額	49,624	51,811
Depreciation of property, plant and equipment (Note 15)	物業、廠房及設備折舊 (附註15)	1,490	1,488
Depreciation of right-of-use assets (Note 16)	使用權資產折舊 (附註16)	721	684
Expenses related to short-term leases (Note 16)	與短期租賃相關的費用 (附註16)	598	393
Cost of selling of the technological products (Note 8)	銷售技術產品的成本 (附註8)	1,438	–
Auditor's remuneration	核數師酬金		
– Audit services	– 審核服務	1,168	1,168
– Non-audit services	– 非審核服務	180	180

Total staff costs of approximately RMB20,412,000 (2024: RMB13,511,000), RMB17,274,000 (2024: RMB27,278,000) and RMB11,938,000 (2024: RMB11,022,000) has been charged to distribution and selling expenses, administrative expenses and research and development expenses, respectively for the year ended 31 December 2025.

截至二零二五年十二月三十一日止年度，員工成本總額約人民幣20,412,000元（二零二四年：人民幣13,511,000元）、人民幣17,274,000元（二零二四年：人民幣27,278,000元）及人民幣11,938,000元（二零二四年：人民幣11,022,000元）已分別計入分銷及銷售開支、行政開支以及研發開支。

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10. PROFIT BEFORE INCOME TAX (Continued)

Total depreciation of property, plant and equipment of approximately RMB226,000 (2024: RMB165,000), RMB66,000 (2024: RMB69,000), RMB918,000 (2024: RMB972,000) and RMB280,000 (2024: RMB282,000) has been charged to cost of revenue, distribution and selling expenses, administrative expenses and research and development expenses, respectively for the year ended 31 December 2025.

Total depreciation of right-of-use assets of approximately RMB721,000 (2024: RMB684,000) are charged to administrative expenses for the year ended 31 December 2025.

11. INCOME TAX EXPENSE

10. 除所得稅前溢利(續)

截至二零二五年十二月三十一日止年度，物業、廠房及設備折舊總額約約人民幣226,000元(二零二四年：人民幣165,000元)、人民幣66,000元(二零二四年：人民幣69,000元)、人民幣918,000元(二零二四年：人民幣972,000元)及人民幣280,000元(二零二四年：人民幣282,000元)已分別計入收益成本、分銷及銷售開支、行政開支以及研發開支。

截至二零二五年十二月三十一日止年度，使用權資產折舊總額約人民幣721,000元(二零二四年：人民幣684,000元)自行政開支扣除。

11. 所得稅開支

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Current income tax	即期所得稅		
Current year	本年度		
– PRC Enterprise Income Tax ("EIT")	– 中國企業所得稅(「企業所得稅」)	4,526	8,862
– PRC Withholding Tax	– 中國預扣稅	111	1,000
		4,637	9,862
Under/(over)-provision in prior years	過往年度撥備不足/(超額撥備)：		
– PRC EIT	– 中國企業所得稅	123	(219)
		4,760	9,643
Deferred tax, net (Note 26)	遞延稅項淨額(附註26)	(33)	(594)
		4,727	9,049

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II. INCOME TAX EXPENSE (Continued)

Hong Kong and Singapore

No provision for taxation in Hong Kong and Singapore has been made in the consolidated financial statements as no assessable profit was generated in Hong Kong and Singapore for both years.

The PRC

Under the Law of the PRC on Enterprise Income Tax (the “PRC EIT Law”) and Implementation Regulations of the PRC EIT Law, the tax rate of the PRC subsidiaries is 25% for both years.

Certain PRC subsidiaries of the Group, which are small-size and low-profit enterprise under the PRC EIT Law, are entitled to effective PRC EIT rate of 5% for first RMB3 million of their annual taxable income with effective period from 1 January 2023 to 31 December 2027. The PRC EIT is calculated at 25% (2024: 25%) of the estimated assessable profits of remaining subsidiaries operating in the PRC.

II. 所得稅開支(續)

香港及新加坡

由於兩個年度均無於香港及新加坡產生應課稅溢利，故綜合財務報表中並無就香港及新加坡稅項計提撥備。

中國

根據中國企業所得稅法(「中國企業所得稅法」)及中國企業所得稅法的實施條例，中國附屬公司於兩個年度的稅率為25%。

本集團若干中國附屬公司為中國企業所得稅法下的小型微利企業，就其年度應課稅收入的首人民幣三百萬元享有5%的實際中國企業所得稅稅率，生效期自二零二三年一月一日至二零二七年十二月三十一日。中國企業所得稅乃按於中國經營的餘下附屬公司估計應課稅溢利的25%(二零二四年：25%)計算。

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II. INCOME TAX EXPENSE (Continued)

The income tax expense for the year can be reconciled to the profit before income tax per the consolidated statement of profit or loss and other comprehensive income as follows:

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Profit before income tax	除所得稅前溢利	33,110	38,390
Tax at the applicable tax rate of 25%	按適用稅率25%計算的稅項	8,278	9,597
Tax effect of expense not deductible	不可扣稅開支的稅務影響	159	2,077
Tax effect of income not taxable	不課稅收入的稅務影響	(464)	(63)
Tax benefits (Note i)	稅務優惠(附註i)	(2,902)	(2,808)
Tax effect of tax relief or concessionary tax rate granted to PRC subsidiaries	稅項抵扣或中國附屬公司獲授優惠稅率的稅務影響	(1,028)	(787)
Tax loss not recognised	未確認稅項虧損	560	1,328
Utilisation of tax loss not recognised	已動用未確認稅項虧損	(110)	(1,076)
Withholding tax on distributed profits of a PRC subsidiary (Note ii)	中國附屬公司可分派溢利的預扣稅(附註ii)	111	1,000
Under/(over)-provision in prior years	過往年度撥備不足/(超額撥備)	123	(219)
Income tax expense for the year	年內所得稅開支	4,727	9,049

Notes:

- (i) Pursuant to Caishui 2018 circular No. 99, Shenzhen NNK is entitled to additional tax deduction on qualifying research and development costs expenditures.
- (ii) Under the PRC EIT Law, 10% withholding income tax is generally imposed on dividends relating to any profits earned commencing from 2008 by enterprises established in the PRC to foreign investors. For the year ended 31 December 2025, the Group has applied 10% (2024: 10%) tax rate for dividends declared by a subsidiary incorporated in the PRC.

II. 所得稅開支(續)

年內所得稅項開支可調節至在綜合損益及其他全面收益表中的除所得稅前溢利如下：

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Profit before income tax	除所得稅前溢利	33,110	38,390
Tax at the applicable tax rate of 25%	按適用稅率25%計算的稅項	8,278	9,597
Tax effect of expense not deductible	不可扣稅開支的稅務影響	159	2,077
Tax effect of income not taxable	不課稅收入的稅務影響	(464)	(63)
Tax benefits (Note i)	稅務優惠(附註i)	(2,902)	(2,808)
Tax effect of tax relief or concessionary tax rate granted to PRC subsidiaries	稅項抵扣或中國附屬公司獲授優惠稅率的稅務影響	(1,028)	(787)
Tax loss not recognised	未確認稅項虧損	560	1,328
Utilisation of tax loss not recognised	已動用未確認稅項虧損	(110)	(1,076)
Withholding tax on distributed profits of a PRC subsidiary (Note ii)	中國附屬公司可分派溢利的預扣稅(附註ii)	111	1,000
Under/(over)-provision in prior years	過往年度撥備不足/(超額撥備)	123	(219)
Income tax expense for the year	年內所得稅開支	4,727	9,049

附註：

- (i) 根據財稅2018年第99號通知，深圳年年卡有權就合資格研發成本支出獲得額外稅項減免。
- (ii) 根據中國企業所得稅法，中國成立的企業由二零零八年及之後賺取的利潤的股息對於境外投資者一般徵收10%預提所得稅。截至二零二五年十二月三十一日止年度，本集團已就一家於中國註冊成立的附屬公司宣派的股息應用10%(二零二四年：10%)的稅率。

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12. DIRECTORS, CHIEF EXECUTIVES AND EMPLOYEES EMOLUMENTS

Directors and chief executive's remuneration for the year, disclosed pursuant to the applicable Listing Rules, section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of information about Benefits of Directors) Regulation are as follows:

12. 董事、最高行政人員及僱員的酬金
根據適用上市規則、香港公司條例第383(1)條及《公司(披露董事利益資料)規例》第2部所披露的年內董事及最高行政人員的薪酬如下：

		Fees	Salaries and other allowances	Retirement benefit scheme contributions	Discretionary bonuses	Total
		袍金	工資及其他津貼	退休福利計劃供款	酌情花紅	合計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
For the year ended 31 December 2025 截至二零二五年十二月三十一日止年度						
Executive directors:	執行董事：					
Mr. Huang Junmou	黃俊謀先生	–	1,003	124	200	1,327
Mr. Guan Heng (Note i)	關恒先生(附註i)	68	907	113	960	2,048
Dr. Zhou Jinhuang	周金黃博士	135	1,733	102	200	2,170
Mr. Guo Wei (Note iii)	郭威先生(附註iii)	24	169	3	–	196
Non-executive directors:	非執行董事：					
Mr. Fan Weiguo (Note iv)	范衛國先生(附註iv)	222	–	–	–	222
Mr. Yu Zida	喻子達先生	122	–	–	–	122
Mr. Chong Wing Kin (Note iv)	莊永健先生(附註iv)	48	–	–	–	48
Independent non-executive directors:	獨立非執行董事：					
Ms. Zou Guoying (Note ii)	鄒國英女士(附註ii)	49	–	–	–	49
Mr. Zhang Mingqun	張鳴群先生	135	–	–	–	135
Dr. Li Yao	李耀博士	135	–	–	–	135
Ms. Hong Ting (Note ii)	項婷女士(附註ii)	86	–	–	–	86
		1,024	3,812	342	1,360	6,538

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12. DIRECTORS, CHIEF EXECUTIVES AND EMPLOYEES EMOLUMENTS

(Continued)

12. 董事、最高行政人員及僱員的酬金 (續)

		Fees	Salaries and other allowances	Retirement benefit scheme contributions	Discretionary bonuses	Total
		袍金	工資及 其他津貼	退休福利 計劃供款	酌情花紅	合計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度						
Executive directors:	執行董事：					
Mr. Huang Junmou	黃俊謀先生	–	1,000	112	508	1,620
Mr. Guan Heng (Note i)	關恒先生 (附註i)	138	1,394	92	2,035	3,659
Dr. Zhou Jinhuang	周金黃博士	138	1,880	91	850	2,959
Non-executive directors:	非執行董事：					
Mr. Fan Weiguo (Note iv)	范衛國先生 (附註iv)	277	–	–	–	277
Mr. Yu Zida	喻子達先生	138	–	–	–	138
Independent non-executive directors:	獨立非執行董事：					
Ms. Zou Guoying (Note ii)	鄒國英女士 (附註ii)	138	–	–	–	138
Mr. Zhang Mingqun	張鳴群先生	138	–	–	–	138
Dr. Li Yao	李耀博士	138	–	–	–	138
		1,105	4,274	295	3,393	9,067

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12. DIRECTORS, CHIEF EXECUTIVES AND EMPLOYEES EMOLUMENTS

(Continued)

Notes:

- (i) Mr. Guan Heng also served as chief executive officer. His emoluments include service rendered as chief executive. With effect from 28 October 2025, he has resigned as executive director.
- (ii) Ms. Zou Guoying has resigned as an independent non-executive director with effect from 12 May 2025. Ms. Hong Ting was appointed as independent non-executive director on the same day.
- (iii) Mr. Guo Wei was appointed as an executive director with effect from 28 October 2025.
- (iv) Mr. Fan Weiguo has resigned as non-executive director with effect from 28 October 2025. Mr. Chong Wing Kin was appointed as non-executive director on the same day.

The executive directors' emoluments shown above were for their services in connection with the management of the affairs of the Company and the Group. The independent non-executive directors' emoluments shown above were for their services as directors of the Company.

12. 董事、最高行政人員及僱員的酬金 (續)

附註：

- (i) 關恒先生亦擔任行政總裁。其酬金包括作為最高行政人員提供的服務。彼已辭任執行董事，自二零二五年十月二十八日起生效。
- (ii) 鄒國英女士已辭任非執行董事，自二零二五年五月十二日起生效。項婷女士於同日獲委任為獨立非執行董事。
- (iii) 郭威先生於二零二五年十月二十八日獲委任為執行董事。
- (iv) 范衛國先生已辭任非執行董事，自二零二五年十月二十八日起生效。莊永健先生於同日獲委任為非執行董事。

上述執行董事酬金為彼等就管理本公司及本集團事務提供服務的酬金。上述獨立非執行董事酬金為彼等作為本公司董事提供服務的酬金。

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12. DIRECTORS, CHIEF EXECUTIVES AND EMPLOYEES EMOLUMENTS

(Continued)

The five highest paid employees of the Group during the year included three (2024: three) directors, details of whose remuneration are set out above. Details of the remuneration for the year of the remaining two (2024: two) highest paid employees who are neither a director nor chief executive of the Company are as follows:

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Salaries and allowances	工資及津貼	1,836	1,957
Discretionary bonuses	酌情花紅	390	—
Retirement benefit scheme contributions	退休福利計劃供款	129	65
		2,355	2,022

The number of the highest paid employees who are neither a director nor chief executive of the Company is as below:

		2025 二零二五年 No. of Employees 僱員人數	2024 二零二四年 No. of employees 僱員人數
– HK\$1,000,001 to HK\$1,500,000	– 1,000,001 港元至 1,500,000 港元	2	2

During the year, no emoluments were paid by the Group to any of the directors, chief executive of the Company or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office (2024: Nil). None of the directors and the chief executive of the Company has waived any emoluments during the year (2024: Nil).

12. 董事、最高行政人員及僱員的酬金 (續)

本集團於年內五名最高薪酬僱員包括三名(二零二四年：三名)董事，其薪酬詳情載於上文。並非為本公司董事及最高行政人員的餘下兩名(二零二四年：兩名)最高薪酬僱員於年內的薪酬詳情如下：

並非為本公司董事及最高行政人員的最高薪酬僱員人數如下：

年內，本集團並無向本公司任何董事、最高行政人員或五名最高薪酬人士支付任何酬金作為招攬其加入或於加入本集團後的報酬或作為離職補償(二零二四年：零)。概無本公司董事及最高行政人員於年內放棄任何酬金(二零二四年：零)。

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13. DIVIDENDS

No dividend was paid or proposed for ordinary shareholders of the Company during the year, nor has any dividend been proposed since the end of the reporting period (2024: Nil).

14. EARNINGS PER SHARE

The calculation of the basic earnings per share is based on profit attributable to owners of the Company of approximately RMB28,683,000 (2024: RMB31,943,000) and the weighted average of 415,000,000 (2024: 415,000,000) ordinary shares in issue during the year ended 31 December 2025.

No diluted earnings per share for the year were presented as there were no potential ordinary share in issue (2024: Same).

13. 股息

本公司概無於年內向普通股股東派發或建議派發股息，自報告期末概無建議派發任何股息(二零二四年：零)。

14. 每股盈利

每股基本盈利乃基於本公司擁有人應佔溢利的約人民幣28,683,000元(二零二四年：人民幣31,943,000元)及截至二零二五年十二月三十一日止年度已發行普通股加權平均的415,000,000股(二零二四年：415,000,000股)計算。

由於並無潛在已發行普通股，因此未呈報年內每股攤薄盈利(二零二四年：相同情況)。

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15. PROPERTY, PLANT AND EQUIPMENT

15. 物業、廠房及設備

		Leasehold improvement 租賃物業 裝修 RMB'000 人民幣千元	Motor vehicles 汽車 RMB'000 人民幣千元	Computer and office equipment 計算機及 辦公設備 RMB'000 人民幣千元	Total 合計 RMB'000 人民幣千元
COST	成本				
At 1 January 2024	於二零二四年一月一日	2,925	2,095	3,848	8,868
Additions	添置	–	342	1,106	1,448
Disposals/write off	出售／撇銷	–	(1,473)	(535)	(2,008)
At 31 December 2024 and 1 January 2025	於二零二四年十二月三十一日 及二零二五年一月一日	2,925	964	4,419	8,308
Additions	添置	–	–	407	407
Disposals	出售	–	–	(22)	(22)
At 31 December 2025	於二零二五年十二月三十一日	2,925	964	4,804	8,693
DEPRECIATION	折舊				
At 1 January 2024	於二零二四年一月一日	710	1,678	2,826	5,214
Provided for the year (Note 10)	年內撥備(附註10)	625	89	774	1,488
Eliminated on disposals/write back	於出售／撇銷時對銷	–	(1,400)	(477)	(1,877)
At 31 December 2024 and 1 January 2025	於二零二四年十二月三十一日 及二零二五年一月一日	1,335	367	3,123	4,825
Provided for the year (Note 10)	年內撥備(附註10)	625	127	738	1,490
Eliminated on disposals	於出售時對銷	–	–	(21)	(21)
At 31 December 2025	於二零二五年十二月三十一日	1,960	494	3,840	6,294
CARRYING VALUES	賬面值				
At 31 December 2025	於二零二五年十二月三十一日	965	470	964	2,399
At 31 December 2024	於二零二四年十二月三十一日	1,590	597	1,296	3,483

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16. RIGHT-OF-USE ASSETS

16. 使用權資產

		Land and buildings in the PRC 中國的土地 及樓宇 RMB'000 人民幣千元
COST	成本	
At 1 January 2024, 31 December 2024 and 1 January 2025	於二零二四年一月一日、二零二四年 十二月三十一日及二零二五年一月一日	2,704
Additions	添置	531
Expiry of lease terms	租期屆滿	(511)
At 31 December 2025	於二零二五年十二月三十一日	2,724
DEPRECIATION	折舊	
At 1 January 2024	於二零二四年一月一日	1,008
Provided for the year (Note 10)	年內撥備(附註10)	684
At 31 December 2024 and 1 January 2025	於二零二四年十二月三十一日及 二零二五年一月一日	1,692
Provided for the year (Note 10)	年內撥備(附註10)	721
Expiry of lease terms	租期屆滿	(511)
At 31 December 2025	於二零二五年十二月三十一日	1,902
CARRYING VALUES	賬面值	
At 31 December 2025	於二零二五年十二月三十一日	822
At 31 December 2024	於二零二四年十二月三十一日	1,012

During the year, the Group leases land and buildings for its operations. Lease contracts are entered into for fixed term of 2 to 5 years (2024: 2 to 5 years). Lease terms are negotiated on an individual basis and contain different terms and conditions. Details of the corresponding lease liabilities are set out in Note 24.

年內，本集團租賃土地及樓宇用作運營。租賃合約按2至5年的固定期限訂立(二零二四年：2至5年)。租賃條款按個別基準磋商，且包含不同的條款及條件。相應租賃負債的詳情載於附註24。

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16. RIGHT-OF-USE ASSETS (Continued)

The amounts recognised in profit or loss in relation to the leases are as follows:

		2025	2024
		二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Interest charged on lease liabilities (Note 9)	租賃負債利息(附註9)	59	81
Depreciation charged of right-of-use assets (Note 10)	使用權資產折舊支出(附註10)	721	684
Expenses related to short-term leases (Note 10)	短期租賃相關的費用(附註10)	598	393
Total amount recognised in profit or loss	於損益確認金額總額	1,378	1,158

Amounts included in the consolidated statement of cash flows for leases comprise the following:

		2025	2024
		二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Within financing cash flows (Note 33): Payments of lease liabilities	於融資現金流量內(附註33): 支付租賃負債	827	804
Within operating cash flows: Expenses related to short-term leases	於營運現金流量內: 與短期租賃 相關的費用	598	393
Total cash outflow for leases	租賃現金流出總額	1,425	1,197

The total cash outflows and liquidity analysis of the lease liabilities are included in Notes 33 and 29(b) respectively.

As at 31 December 2025 and 2024, no lease agreements which not yet commenced is committed by the Group.

16. 使用權資產(續)

有關租賃於損益確認的金額如下:

計入租賃綜合現金流量表的金額包括以下各項:

租賃負債的現金流出總額及流動資金分析分別載於附註33及29(b)。

於二零二五年及二零二四年十二月三十一日, 本集團未訂立尚未開始的租賃協議。

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17. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

On 1 September 2025, the Group entered into a limited partnership agreement (the “**Agreement**”) with another two independent third parties in relation to the formation of the limited partnership fund named 嘉興雲惠新智股權投資合夥企業(有限合夥) (“**Limited Partnership**”) and subscribed 94.9051% of the committed fund size amounting to approximately RMB19,000,000. The Limited Partnership shall principally invest in the innovative enterprises at the start-up or growth stage, particularly those engaged in new consumption and/or artificial intelligence.

Pursuant to the terms of the Agreement, the Limited Partnership is managed by the authorised fund management company incorporated in the PRC. The directors of the Company considered the control of the Limited Partnership remained with the general partner and the Group acting as a limited partner does not have any controlling power nor exert any significant influence over the Limited Partnership.

No dividend income is received on this investment during the year ended 31 December 2025.

As at 31 December 2025, the management estimated that the fair value of the investment by reference to the latest performance report provided by the fund manager, which is mainly prepared based on the asset approach. No fair value change was recorded for the year ended 31 December 2025.

17. 按公平值計入損益的金融資產

於二零二五年九月一日，本集團與另外兩個獨立第三方就成立名為嘉興雲惠新智股權投資合夥企業(有限合夥)的有限合夥基金(「**有限合夥**」)訂立有限合夥協議(「**該協議**」)，並認購承諾基金規模的94.9051%，金額約人民幣19,000,000元。有限合夥將主要投資於初創或成長期的創新型企業，尤其該等從事新消費及／或人工智能的創新型企業。

根據該協議的條款，有限合夥由於中國註冊成立的獲授權基金管理公司管理。本公司董事認為，有限合夥的控制權仍由普通合夥人持有，而本集團作為有限合夥人並無對有限合夥擁有任何控制權亦無施加任何重大影響力。

截至二零二五年十二月三十一日止年度，該投資概無收取任何股息收入。

於二零二五年十二月三十一日，管理層參考基金經理提供的最新業績報告估計投資的公平值，該報告主要以資產法編製。截至二零二五年十二月三十一日止年度並無錄得公平值變動。

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18. INVENTORIES

18. 存貨

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Top-up credits sourced from PRC telecommunication operators or other distributors	來自中國電信運營商或其他分銷商的代充金額	1,995	549
Virtual products	虛擬產品	7,112	15,182
		9,107	15,731

19. TRADE RECEIVABLES

19. 貿易應收款項

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Trade receivables	貿易應收款項		
– Mobile charges and mobile data usage top-up services	– 手機話費及手機流量代充服務	80,088	113,760
– Telecommunication equipment business	– 電信設備業務	7,088	9,895
– Digital marketing services	– 數字營銷服務	124,318	162,422
Less: allowance of credit losses	減：信貸虧損撥備	(1,253)	(1,640)
Amount due for settlement within 12 months shown under current assets	列作流動資產的於12個月內到期結算的款項	210,241	284,437

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19. TRADE RECEIVABLES (Continued)

As at 1 January 2024, trade receivables from contracts with customers amounted to approximately RMB182,286,000.

Trade receivables from mobile charges and mobile data usage top-up service mainly represent receivables from financial institutions which the settlement period is normally within 1 day from transaction date. Due to deepening cooperation with major PRC banks for their promotion activities, the Group has granted credit period of 30 to 45 days for certain financial institutions based on the invoice date. For certain channels of customers, the credit period was about 30 to 60 days granted by the Group based on the invoice date. The Group seeks to maintain strict control over its outstanding receivables to minimise credit risk. Overdue balances are reviewed regularly by management. The Group does not hold any collateral or other credit enhancements over its trade receivable balances (2024: Nil).

Trade receivables from the telecommunication equipment business mainly represent receivables from telecommunication operators, which are repayable by instalments ranged from 6 months to 36 months (2024: Same).

Trade receivables from digital marketing services mainly represent receivables from digital marketing events, which the Group usually grants credit period for those trade receivables for no more than 60 days (2024: Same).

19. 貿易應收款項 (續)

於二零二四年一月一日，與客戶簽訂合約的貿易應收款項約為人民幣182,286,000元。

來自手機話費及手機流量代充服務的貿易應收款項主要指自金融機構應收的款項，結算期通常為交易日後1天內。由於與主要中國銀行就其促銷活動加強合作，本集團就若干金融機構授予基於發票日期30至45天的信用期。對於若干客戶渠道，本集團授予基於發票日期約30至60天的信用期。本集團嚴格控制未收回的應收賬項，以盡量減低信貸風險。逾期末付款項由本集團管理層定期審核。本集團並無就其貿易應收款項餘額持有任何抵押品或其他信貸增級（二零二四年：零）。

電信設備業務的貿易應收款項主要指應收電信運營商款項，該等款項須於6個月至36個月內分期償還。（二零二四年：相同情況）

來自數字營銷服務的貿易應收款項主要指來自數字營銷活動的應收款項，本集團通常就該等貿易應收款項授予不超過60天的信貸期（二零二四年：相同情況）。

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19. TRADE RECEIVABLES (Continued)

The following is an aged analysis of trade receivables net of allowance for credit losses presented based on the date of service provided and revenue recognised, at the end of each reporting period:

		2025	2024
		二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
0 to 30 days	0至30天	125,342	184,007
31 to 90 days	31至90天	62,792	78,943
91 to 180 days	91至180天	9,672	15,698
181 to 365 days	181至365天	5,170	5,060
Over 365 days	365天以上	7,265	729
		210,241	284,437

As at 31 December 2025, included in the Group's trade receivables balance were debtors in mobile charges and mobile data usage top-up service with aggregate gross carrying amount of RMB1,739,000 (2024: RMB1,842,000), in digital marketing services with aggregate gross carrying amount of RMB4,540,000 (2024: RMB356,000) and in telecommunication equipment business with aggregate gross carrying amount of RMB7,088,000 (2024: RMB8,884,000) which are past due as at the reporting date.

19. 貿易應收款項 (續)

下列為於各報告期末根據所提供服務日期及經確認收益呈列的貿易應收款項 (扣除信貸虧損撥備) 的賬齡分析：

		2025	2024
		二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
0 to 30 days	0至30天	125,342	184,007
31 to 90 days	31至90天	62,792	78,943
91 to 180 days	91至180天	9,672	15,698
181 to 365 days	181至365天	5,170	5,060
Over 365 days	365天以上	7,265	729
		210,241	284,437

於二零二五年十二月三十一日，於報告日期已逾期的總賬面值為人民幣1,739,000元 (二零二四年：人民幣1,842,000元) 的手機話費及手機流量代充服務、總賬面值為人民幣4,540,000元 (二零二四年：356,000) 的數字營銷服務及總賬面值為人民幣7,088,000元 (二零二四年：人民幣8,884,000元) 的電信設備業務的應收賬款計入本集團貿易應收款項結餘。

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19. TRADE RECEIVABLES (Continued)

Based on the Group's assessment of historical credit loss experience of these debtors, including all available forward-looking information and expected settlements, the Group does not consider default has occurred despite the contractual payments are overdue more than 90 days due to the long-term/on-going business relationship, past good repayment records and continuous repayments from these customers.

However, the Group would have provided in full for trade receivables overdue more than 180 days because based on historical experience, such receivables are generally not recoverable, unless the Group has reasonable and supportable information that demonstrates otherwise. Details of impairment assessment of trade receivables are set out in Note 29(b).

As at 31 December 2025, certain of the Group's trade receivables of approximately RMB53,795,000 (2024: RMB107,405,000) were pledged to the bank and other borrowings and bank overdrafts with amounts of approximately RMB11,000,000 (2024: RMB110,000,000) (Note 25).

Included in the balance as at 31 December 2025, trade receivables due to a related party amounting to approximately RMB323,000 (2024: Nil) in relation to sales of virtual products. Details of the relevant transactions are set out in Note 31(a).

19. 貿易應收款項 (續)

基於本集團對該等債務人的過往信用損失經驗的評估，包括所有可得的前瞻性資料及預期結算情況，本集團認為儘管合約支付已逾期90天以上，但由於該等客戶的長期／持續業務關係、過往良好還款記錄及持續還款主要為具有穩健財務狀況且聲譽良好的銀行，故不會發生違約。

然而，由於根據過往經驗，逾期超過180天的貿易應收款項一般無法收回，故本集團就逾期超過180天的貿易應收款項作出全數撥備，除非本集團另有合理且可證實資料可資證明，則作別論。有關貿易應收款項減值評估詳情載於附註29(b)。

於二零二五年十二月三十一日，本集團若干貿易應收款項約人民幣53,795,000元(二零二四年：人民幣107,405,000元)已抵押予銀行及其他借款及銀行透支約人民幣11,000,000元(二零二四年：人民幣110,000,000元)(附註25)。

於二零二五年十二月三十一日的結餘包括應付一名關聯方有關銷售虛擬產品的貿易應收款項約人民幣323,000元(二零二四年：零)。有關交易的詳情載於附註31(a)。

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20. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

20. 預付款項、按金及其他應收款項

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Prepayments (Note (a)) for	預付款項(附註(a))		
– Mobile charges and mobile data usage top-up services	– 手機話費及手機流量 代充服務	25,267	50,170
– Digital marketing services	– 數字營銷服務	143,510	130,198
VAT recoverable	可收回增值稅	74	166
Subsidy receivable	補貼應收款項	–	879
Others	其他	3,297	3,606
Deposits (Note (b))	按金(附註(b))	14,582	10,496
		186,730	195,515
Analysed into:	分析為：		
Non-current portion	非流動部分	227	155
Current portion	流動部分	186,503	195,360
		186,730	195,515

Notes:

- (a) When the Group enters into service agreements with respective customers and the Group relays the top-up service request or other request made from customers to the suppliers, the Group is required to make prepayments which are non-refundable, to suppliers, such as telecommunication and social media operators. The prepayments would be utilised when the services are provided to the ultimate users. Included in the balance as at 31 December 2025, a prepayment made to a related party amounting to RMB16,755,000 (2024: RMB27,846,000) in relation to the purchase of mobile charges top-up credits/virtual products. Details of the relevant transactions are set out in Note 31(a).
- (b) Balances represented the rental deposits, deposits in relation to tender submission and the deposits paid to secure the suppliers' services and products. The deposits would be refundable or utilised upon completion of contracts (2024: Same). Included in the balance as at 31 December 2025, a deposit paid to a related party amounting to RMB300,000 (2024: nil) in relation to the sale of virtual products. Details of the relevant transactions are set out in Note 31(a).

附註：

- (a) 當本集團與各客戶訂立服務協議，且本集團向供應商轉達代充服務要求或其他要求時，本集團須向供應商（如電信及社交媒體運營商）作出不可退回的預付款項。預付款項將於向最終用戶提供服務時動用。計入二零二五年十二月三十一日的結餘為有關購買手機話費代充金額／虛擬產品的預付關聯方款項人民幣16,755,000元（二零二四年：人民幣27,846,000元）。相關交易詳情載於附註31(a)。
- (b) 結餘指租金按金、投標按金以及為取得供應商的服務和產品而支付的按金。該等按金可在完成合約後退回或動用（二零二四年：相同情況）。於二零二五年十二月三十一日的結餘包括已付予一名關聯方有關銷售虛擬產品的按金人民幣300,000元（二零二四年：零）。有關交易的詳情載於附註31(a)。

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20. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES (Continued)

Details of impairment assessment of deposits and other receivables are set out in Note 29(b).

21. RESTRICTED BANK DEPOSITS/CASH AND CASH EQUIVALENTS

20. 預付款項、按金及其他應收款項 (續)

按金及其他應收款項的減值評估詳情載於附註29(b)。

21. 受限制銀行存款／現金及現金等價物

		2025	2024
		二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Restricted bank deposits (Note (a))	受限制銀行存款(附註(a))	2,004	6,631
Cash and cash equivalents (Note (b))	現金及現金等價物(附註(b))	83,551	50,841
		85,555	57,472

Notes:

- (a) The restricted bank deposits amounted to RMB2,004,000 (2024: RMB4,631,000) are designated bank accounts for securities deposits to commence business with the respective banks which would be released upon the completion of the contracts.

As at 31 December 2024, certain balances represent deposits amounting to RMB2,000,000 for securing short term loan facility granted by a bank and carrying interest at fixed interest rate of 1.75% per annum (Note 25). Such deposits were released to the Group upon settlement of the respective short term loan facility during the year.

- (b) The Group's bank balances carry interests at prevailing market rates which range from 0.01% to 0.95% (2024: 0.01% to 2.30%) per annum as at 31 December 2025.

Other than the foreign currency disclosed in Note 29(b), the conversion of RMB denominated balances into foreign currencies and the remittance of such foreign currencies out of the PRC are subject to relevant rules and regulations of foreign exchange control promulgated by the PRC government.

附註：

- (a) 受限制銀行存款人民幣2,004,000元(二零二四年：人民幣4,631,000元)為於各銀行開始進行證券存款的指定銀行賬戶，該等存款將於合約完成後解除。

於二零二四年十二月三十一日，若干結餘指用作擔保銀行所授短期貸款融資的存款人民幣2,000,000元，按固定年利率1.75%計息(附註25)。該等存款已於年內於相關短期貸款融資償付後發放予本集團。

- (b) 於二零二五年十二月三十一日，本集團的銀行結餘按介乎於每年0.01%至0.95%(二零二四年：0.01%至2.30%)的現行市場利率計息。

除附註29(b)所披露的外幣外，將人民幣計值結餘兌換為外幣及將有關外幣匯出中國須遵守中國政府頒佈的相關外匯管制規則及法規。

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22. TRADE PAYABLES

The Group normally grants credit terms of about 90 days (2024: Same). The Group has financial risk management policies in place to ensure that all payables are within the credit timeframe.

All the trade payables are non-interest bearing.

The following is an aged analysis of trade payables presented based on the transaction date, at the end of respective reporting periods:

		2025	2024
		二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
0 to 90 days	0至90天	36,163	34,016
91 to 180 days	91至180天	3,798	3,003
181 to 365 days	181至365天	11,005	745
Over 365 days	365天以上	7,004	4,643
		57,970	42,407

Included in the balance as at 31 December 2025, trade payables due to a related party amounting to approximately RMB4,098,000 (2024: RMB1,100,000) in relation to purchase of mobile charges top-up credits. Details of the relevant transactions are set out in Note 31(a).

22. 貿易應付款項

本集團通常授出約90天的信用期(二零二四年：相同情況)。本集團已制訂財務風險管理政策，以確保所有應付款項不會超出信用期限。

所有貿易應付款項均為不計息。

以下為於各報告期末根據交易日期呈列的貿易應付款項的賬齡分析：

計入二零二五年十二月三十一日的結餘為有關購買代充金額的應付關聯方的貿易應付款項約人民幣4,098,000元(二零二四年：人民幣1,100,000元)。相關交易詳情載於附註31(a)。

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23. OTHER PAYABLES AND ACCRUALS

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Receipts in advance (Note)	預收款項 (附註)	51,536	56,615
Accrued salaries	應計薪金	10,617	14,214
Other tax payables	其他應付稅項	1,641	2,486
Payable for audit fee	應付審計費用	1,168	670
Others	其他	2,465	3,195
		67,427	77,180

Note:

Receipts in advance represented receipt in advance from customers while the underlying services are yet to be provided. The balance mainly represented the short-term advances received from customers in relation to the provision of mobile charges and mobile data usage top-up services and digital marketing services at the end of the year. Movement of the above receipts in advance is as follows:

23. 其他應付款項及應計費用

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Receipts in advance (Note)	預收款項 (附註)	51,536	56,615
Accrued salaries	應計薪金	10,617	14,214
Other tax payables	其他應付稅項	1,641	2,486
Payable for audit fee	應付審計費用	1,168	670
Others	其他	2,465	3,195
		67,427	77,180

附註：

預收款項指預收客戶款項但尚未提供相關服務。該結餘主要指於年末就提供手機話費及手機流量代充服務以及電子營銷服務而向客戶收取的短期預付款項。上述預收款項變動如下：

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
As at the beginning of the year	年初	56,615	47,865
Revenue recognised in relation to mobile charges and mobile data usage top-up services and digital marketing services business that was included in the receipt in advance at the beginning of the year	計入年初預收款項的就手機話費及手機流量代充服務以及電子營銷服務業務確認的收益	(56,615)	(47,865)
Increase due to receipts in advance from customers during the year	年內收取客戶預付款項導致的增加	51,536	56,615
As at the end of the year	年末	51,536	56,615

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24. LEASE LIABILITIES

24. 租賃負債

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Lease liabilities payable:	應付租賃負債：		
Within one year	一年內	777	505
Within a period of more than one year but not more than two years	為期一年以上，但不超過兩年	110	509
Within a period of more than two years but not more than five years	為期兩年以上，但不超過五年	-	110
		887	1,124
Less: Amount due for settlement with 12 months shown under current liabilities	減：列作流動負債的於12個月內 到期結算的款項	(777)	(505)
Amount due for settlement after 12 months shown under non-current liabilities	列作非流動負債的於12個月後 到期結算的款項	110	619

The incremental borrowing rates applied to lease liabilities range from 4.00% to 5.50% (2024: 4.76% to 5.50%).

用於租賃負債的增量借款利率介乎4.00%至5.50%（二零二四年：4.76%至5.50%）。

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25. BORROWINGS

25. 借款

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Bank borrowings	銀行借款	21,000	72,000
Other borrowing	其他借款	10,000	10,000
Bank overdrafts	銀行透支	10,000	40,000
		41,000	122,000
The Group's borrowings were repayable as follows:			
Other borrowing	其他借款		
Within one year or on demand	一年內或按要求	10,000	10,000
Bank borrowings and bank overdrafts	銀行借款及銀行透支		
Within one year or on demand	一年內或按要求	21,200	112,000
More than one year, but not more than two years	一年以上但兩年內	200	-
More than two years, but not more than five years	兩年以上但五年內	9,600	-
		31,000	112,000
Total borrowings	總借款	41,000	122,000
Less: current portion	減：流動部分	(31,200)	(122,000)
Amounts shown under non-current liabilities	列作非流動負債的款項	9,800	-
Representing:	指：		
Unsecured and guaranteed, fixed interest rates of range from 2.6% to 3.5% (2024: 3.5%) per annum and repayable within one year (2024: one year)	無抵押及有擔保、固定年利率介乎2.6%至3.5% (二零二四年：3.5%)，並於一年 (二零二四年：一年) 內償還	20,000	10,000
Unsecured and unguaranteed, fixed interest rate at 2.8% per annum and repayable within one to three years	無抵押及無擔保、固定年利率為2.8%，並於一年至三年內償還	10,000	-
Secured and guaranteed, fixed interest rates of range from 2.9% to 3.9% (2024: 3.1% to 4.9%) per annum and repayable within one year (2024: one year)	有抵押及有擔保、固定年利率介乎2.9%至3.9% (二零二四年：3.1%至4.9%)，並於一年 (二零二四年：一年) 內償還	11,000	112,000
		41,000	122,000

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25. BORROWINGS (Continued)

As at 31 December 2025, bank and other borrowings with amounts of RMB11,000,000 (2024: RMB112,000,000) were secured by certain of the Group's trade receivables (Note 19) (2024: trade receivables and bank deposits (Notes 19 and 21)) and guarantees from related parties (Note 31(c)).

As at 31 December 2025, the bank overdrafts facilities in aggregate of RMB110,000,000 (2024: RMB110,000,000) were granted to the Group. As at 31 December 2025, the Group had undrawn bank overdrafts of RMB100,000,000 (2024: RMB70,000,000).

The Group is required to comply with certain restrictive covenants. The Group regularly monitors its compliance with these covenants. As at 31 December 2025, none of these covenants had been breached (2024: Same).

Subsequent to the year ended 31 December 2025, the Group has obtained an one-year bank borrowing of approximately RMB5,000,000 carried fixed interest rate of 2.61% per annum.

25. 借款(續)

截至二零二五年十二月三十一日，金額為人民幣11,000,000元(二零二四年：人民幣112,000,000元)的銀行及其他借款以本集團的若干貿易應收款項(附註19)(二零二四年：貿易應收款項及銀行存款(附註19及21))及關聯方擔保(附註31(c))作抵押。

截至二零二五年十二月三十一日，本集團獲授銀行透支融資合共人民幣110,000,000元(二零二四年：人民幣110,000,000元)。截至二零二五年十二月三十一日，本集團未提取銀行透支為人民幣100,000,000元(二零二四年：人民幣70,000,000元)。

本集團須遵守若干限制性契諾。本集團定期監察其對該等契諾的遵守情況。截至二零二五年十二月三十一日，概無違反該等契諾(二零二四年：相同情況)。

於截至二零二五年十二月三十一日止年度後，本集團已取得約人民幣5,000,000元的一年期銀行借款，固定年利率為2.61%。

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26. DEFERRED TAXATION

The following is the analysis of the deferred tax balances for financial reporting purposes:

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Deferred tax assets	遞延稅項資產	(314)	(410)
Deferred tax liabilities	遞延稅項負債	9,280	9,409
		8,966	8,999

The following are the deferred tax (assets)/liabilities recognised and movements thereon during the current and prior years:

		Allowance for credit losses	Timing difference on revenue recognition	Taxable management fee income of Daily Charge SZ (Note)	Total
		信貨虧損撥備 RMB'000 人民幣千元	收益確認的 時差 RMB'000 人民幣千元	天天充深圳的 應課稅管理費 收入(附註) RMB'000 人民幣千元	總計 RMB'000 人民幣千元
At 1 January 2024	於二零二四年一月一日	(80)	393	9,280	9,593
Credited to profit or loss (Note 11)	計入損益(附註11)	(330)	(264)	–	(594)
At 31 December 2024 and 1 January 2025	於二零二四年十二月三十一日 及二零二五年一月一日	(410)	129	9,280	8,999
Charged/(credited) to profit or loss (Note 11)	扣除/(計入)損益(附註11)	96	(129)	–	(33)
At 31 December 2025	於二零二五年十二月三十一日	(314)	–	9,280	8,966

Note: Amount represented the tax effect on RMB37,120,000 management fee charged by Shenzhen NNK to Daily Charge SZ for the year ended 31 December 2015 under the VIE Arrangement as set out in Note 3.

26. 遞延稅項

以下為用作財務報告目的之遞延稅項結餘分析：

以下為於本期及過往年度所確認的遞延稅項(資產)/負債及其變動：

附註：按附註3所載，該金額為截至二零一五年十二月三十一日止年度，根據可變利益實體安排，深圳年年卡向天天充深圳收取的管理費人民幣37,120,000元的稅務影響。

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26. DEFERRED TAXATION (Continued)

As at 31 December 2025, the Group do not have unused tax losses (2024: approximately RMB420,000) available for offsetting against future taxable profits of the subsidiary which incurred these losses in Hong Kong. No deferred tax asset has been recognised in respect of such unused tax losses due to the unpredictability of future profit streams. The unused tax losses arising from Hong Kong do not have expiry and are subject to approval of Hong Kong Inland Revenue Department.

As at 31 December 2025, the Group had unused tax losses of RMB7,472,000 (2024: RMB5,440,000) arising in the PRC that will be expire in 2028 to 2030 for offsetting against future profits. No deferred tax asset has been recognised in respect of such unused tax losses due to the unpredictability of future profit streams.

The expiry information of the tax loss is as follows:

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
2027	二零二七年	–	15
2028	二零二八年	1	112
2029	二零二九年	5,313	5,313
2030	二零三零年	2,239	–
		7,553	5,440

Under the PRC EIT Law, withholding tax is imposed on dividends declared in respect of profits earned by the PRC subsidiaries from 1 January 2008 onwards. As at 31 December 2025, the aggregate amount of taxable temporary differences associated with undistributed earnings of subsidiaries for which deferred tax liabilities have not been recognised amounted to RMB322,244,000 (2024: RMB293,687,000). The Group does not have a plan to distribute these profits out of the PRC and it is probable that such differences will not be reversed in the foreseeable future.

26. 遞延稅項(續)

於二零二五年十二月三十一日，本集團沒有任何未動用稅項虧損（二零二四年：約人民幣420,000元），可用於抵銷附屬公司未來在香港產生的應課稅溢利。由於未來利潤流無法預測，故並無就有關未動用稅項虧損確認遞延稅項資產。產生自香港的未動用稅項虧損並無到期日，惟須經香港稅務局批准。

於二零二五年十二月三十一日，本集團有來自中國的未動用稅項虧損人民幣7,472,000元（二零二四年：人民幣5,440,000元），將於2028年至2030年屆滿，可供抵銷未來溢利。由於未來溢利來源的不可預測性，並無就該未動用稅項虧損確認遞延稅項資產。

稅項虧損到期情況如下：

根據中國企業所得稅法，自二零零八年一月一日起，就中國附屬公司所賺取溢利宣派的股息將徵收預扣稅。於二零二五年十二月三十一日，與附屬公司未分派盈利相關的應課稅暫時差額總額（並無就其確認遞延稅項負債）為人民幣322,244,000元（二零二四年：人民幣293,687,000元）。本集團並無計劃自中國分派該等溢利，且該等差額可能不會於可預見未來撥回。

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27. SHARE CAPITAL

27. 股本

		Number of	Number of	Issued and fully	
		authorised	issued	paid share capital	
		shares	shares	已發行及	繳足股本
		法定	已發行	已發行及	繳足股本
		股份數目	股份數目	US\$'000	RMB'000
		'000	'000	千美元	人民幣千元
		千股	千股	千美元	人民幣千元
As at 1 January 2024, 31 December 2024,	於二零二四年一月一日、				
1 January 2025 and 31 December 2025	二零二四年十二月三十一日、				
	二零二五年一月一日及				
	二零二五年十二月三十一日				
– Ordinary shares of US\$0.01 each	– 每股0.01美元的普通股	2,000,000	415,000	4,150	27,221

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

普通股持有人有權收取不時宣派之股息，並有權於本公司會議上按每股一票投票表決。所有普通股就本公司剩餘資產享有同等權利。

28. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximizing the return to owners through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior year.

28. 資本風險管理

本集團管理其資金以確保本集團實體能夠以持續經營方式營運，同時亦透過達致債務與權益之間最佳的平衡而為擁有人爭取最大回報。本集團的整體策略與去年一樣維持不變。

The capital structure of the Group consists of net debts, which includes borrowings and lease liabilities disclosed in Notes 25 and 24 respectively, net of cash and cash equivalents and equity attributable to the owners of the Company, comprising issued share capital, retained earnings and other reserves.

本集團的資本架構由債務淨額組成，包括分別於附註25及24中披露的借款及租賃負債、扣除現金及現金等價物以及本公司擁有人應佔權益（包括已發行股本、保留盈利及其他儲備）。

The management of the Group reviews the capital structure from time to time. The Group considers the cost of capital and the risks associated with each class of capital. The Group will balance its overall capital structure through the payment of dividends, the issue of new shares, new debts or the redemption of existing debts. The Group's overall strategy remains unchanged from 2024.

本集團管理層不時檢討資本結構。本集團考慮資金成本以及各類資金附帶的風險。本集團將透過派付股息、發行新股份、新債務或贖回現有債務而平衡其整體資本結構。本集團的整體策略自二零二四年起維持不變。

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29. FINANCIAL INSTRUMENTS

a. Categories of financial instruments

29. 金融工具

a. 金融工具類別

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Financial assets at fair value:	以公平值計量的金融資產：		
Financial assets at FVPL	按公平值計入損益的金融資產	19,000	–
Financial assets at amortised costs:	按攤銷成本計量的金融資產：		
Trade receivables	貿易應收款項	210,241	284,437
Deposits and other receivables	按金及其他應收款項	17,879	14,481
Restricted bank deposits	受限制銀行存款	2,004	6,631
Cash and cash equivalents	現金及現金等價物	83,551	50,841
		313,675	356,390
Financial liabilities at amortised costs:	按攤銷成本計量的金融負債：		
Trade payables	貿易應付款項	57,970	42,407
Other payables and accruals	其他應付款項及應計費用	3,633	3,865
Borrowings	借款	41,000	122,000
		102,603	168,272
Other financial liabilities:	其他金融負債：		
Lease liabilities	租賃負債	887	1,124

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29. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies

The Group's major financial instruments include financial assets at FVPL, trade receivables, deposits and other receivables, restricted bank deposits, cash and cash equivalents, trade payables, other payables and accruals, borrowings and lease liabilities. Details of the financial instruments are disclosed in the respective notes. The risks associated with these financial instruments include market risks (currency risk and interest rate risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management of the Group manages and monitors these exposures to ensure appropriate measures are implemented in a timely and effective manner.

Market risk

Currency risk

The Group's exposure to foreign currency risk related primarily to certain bank balances and other receivables that are denominated in Hong Kong dollar ("HK\$"), United States dollar ("US\$") and Singapore Dollar ("SGD"). The Group currently does not have a foreign currency hedging policy. However, the management monitors foreign exchange exposure and will consider hedging significant foreign currency exposure should the need arise.

The carrying amounts of the Group's foreign currency denominated monetary assets at the end of each reporting period are as follows:

		2025	2024
		二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Monetary assets	貨幣資產		
HK\$	港元	364	896
US\$	美元	1,146	27
SGD	新加坡元	-*	-

* less than RMB1,000

* 人民幣1,000元以下

29. 金融工具 (續)

b. 財務風險管理目標及政策

本集團的主要金融工具包括按公平值計入損益的金融資產、貿易應收款項、按金及其他應收款項、受限制銀行存款、現金及現金等價物、貿易應付款項、其他應付款項及應計費用、借款及租賃負債。該等金融工具的詳情於相關附註中披露。與該等金融工具有關的風險包括市場風險（貨幣風險及利率風險）、信貸風險及流動資金風險。如何減低該等風險的政策載於下文。本集團管理層管理及監察該等風險，以確保及時與有效地採取適當措施。

市場風險

貨幣風險

本集團面臨主要與以港元（「港元」）、美元（「美元」）及新加坡元（「新加坡元」）計值的若干銀行結餘有關的外幣風險。本集團現時並無任何外幣對沖政策。然而，管理層監控外匯風險並將考慮對沖重大外幣風險（倘必要）。

本集團於各報告期末以外幣計值的貨幣資產的賬面值如下：

29. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies (Continued)

Market risk (Continued)

Currency risk (Continued)

In the opinion of the management of the Group, the exposure to foreign currency risk is immaterial. Accordingly, no sensitivity analysis is presented for the currency risk impact.

Interest rate risk

The Group is exposed to fair value interest rate risk in relation to lease liabilities, fixed-rate bank and other borrowings and bank overdrafts (2024: Same). The Group is also exposed to cash flow interest rate risk which arises from restricted bank deposits and bank balances (2024: Same) which carry interests at prevailing market rates.

The Group has not used any interest rate swaps in order to mitigate its exposure associated with transactions relating to cash flows interest rate risk. However, the management of the Group monitors interest rate exposure and will consider hedging significant interest rate exposure should the need arise.

The interest rate risk to the Group is insignificant. Accordingly, no sensitivity analysis is presented for the interest risk impact.

29. 金融工具 (續)

b. 財務風險管理目標及政策 (續)

市場風險 (續)

貨幣風險 (續)

本集團管理層認為，外幣風險並不重大。因此，並無就貨幣風險影響呈列敏感度分析。

利率風險

本集團就租賃負債、固定利率銀行及其他借款以及銀行透支（二零二四年：相同情況）面臨公平價值利率風險。本集團亦面對因按現行市場利率計息的受限制銀行存款以及銀行結餘（二零二四年：相同情況）引起的現金流量利率風險。

本集團並無採用任何利率掉期降低在涉及現金流量利率風險的交易中所面臨的風險。然而，本集團管理層監察利率風險，並將考慮於有需要時對沖重大利率風險。

利率風險對本集團而言屬不重大。因此，並無就利率風險影響呈列敏感度分析。

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29. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment

The Group's maximum exposure to credit risk in the event of the counterparties failure to perform their obligations at the end of the reporting period in relation to each class of recognised financial assets is the carrying amount of these assets as stated in the consolidated statement of financial position.

The Group is exposed to credit risk in relation to its (i) trade receivables; (ii) deposits and other receivables; (iii) restricted bank deposits and (iv) bank balances.

The Group's maximum exposure to credit risk is primarily attributable to its trade receivables. As at 31 December 2025, 24.6% (2024: 29.0%) and 48.0% of (2024: 45.1%) of the trade receivables was due from the Group's largest customer and the five largest customers respectively. The directors of the Company consider the credit risk from this concentration was not significant as all the outstanding balances from these counterparties are performing and no past due history. The Group has endeavoured to develop new customers to diversify and strengthen the customer base to reduce the concentration of credit risk. The Group has taken effective measures to ensure timely collection of the outstanding balances.

29. 金融工具(續)

b. 財務風險管理目標及政策(續)

信貸風險及減值評估

倘對手方於報告期末未能履行彼等的責任，則本集團就每類已確認金融資產而須承受的最大信貸風險為已於綜合財務狀況表呈列的資產的賬面值。

本集團面臨有關(i)貿易應收款項；(ii)按金及其他應收款項；(iii)受限制銀行存款及(iv)銀行結餘的信貸風險。

本集團面臨之最大信貸風險乃主要來自應收貿易款項。於二零二五年十二月三十一日，本集團之最大客戶及五大客戶分別佔應收貿易款項之24.6%（二零二四年：29.0%）及48.0%（二零二四年：45.1%）。本公司董事認為，由於來自該等交易對手的所有未償還結餘表現良好且並無逾期記錄，故此集中產生的信貸風險並不重大。本集團致力發掘新客戶，從而強化客戶基礎，實現客戶基礎多元化，降低信貸風險集中度。本集團已採取有效措施確保及時收回未償還結餘。

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29. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

Trade receivables

The management of the Group determines credit limits based on the credit quality. Credit limits are reviewed annually over these balances. Other monitoring procedures are in place to ensure that follow-up action is taken to recover overdue debts. An impairment test is performed at the end of the reporting period using the simplified approach. To measure the ECLs, the balances are assessed individually and collectively with appropriate groupings, which is based on similar loss patterns (i.e., by product, service or customer type, industry and internal credit rating). The provision rates are calculated on external credit ratings and historical credit loss experience. The calculation reflects the probability-weighted outcome and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

Reversal of impairment loss in respect of trade receivables of RMB387,000 is recognised for the year ended 31 December 2025 (2024: impairment in respect of trade receivables of RMB1,321,000). Details of the quantitative disclosures are set out below in this note. In this regard, the directors of the Company consider that the Group's credit risk of trade receivables is significantly reduced.

29. 金融工具(續)

b. 財務風險管理目標及政策(續)

信貸風險及減值評估(續)

貿易應收款項

本集團管理層會根據信貸質素確定信用額度。本集團每年均會在該等結餘的基礎上檢討信用額度。本集團已制定其他監控程序確保已採取跟進措施收回逾期債務。於報告期末採用簡化方法進行減值測試。為計量預期信貸虧損，結餘乃根據類似虧損模式（即按產品、服務或客戶類別、行業及內部信貸評級）採用合適組別進行單獨及集體減值評估。撥備率乃根據外部信貸評級及過往信貸虧損經驗計算。有關計算反映概率加權結果以及於報告日期可獲得的有關過往事件、當前狀況及未來經濟狀況預測的合理及有理據資料。

截至二零二五年十二月三十一日止年度確認有關應收貿易款項的減值虧損撥回人民幣387,000元（二零二四年：有關應收貿易款項的減值人民幣1,321,000元）。定量披露的詳情載於本附註下文。就此而言，本公司董事認為本集團貿易應收款項的信貸風險大幅減少。

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29. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

Deposits and other receivables, restricted bank deposits and bank balances

For deposits and other receivables, the Group performs an ongoing individual credit evaluation of their counterparties financial conditions and historical settlement records. The directors of the Company believe that there are no significant increase in credit risk of these amounts since initial recognition and the Group provided impairment based on 12m ECL and the management is of the opinion that the outstanding debts are recoverable.

The credit risk on bank balances is limited because the counterparties are banks with high credit ratings and stated-owned banks with good reputation.

The Group's internal credit risk grading assessment comprises the following categories:

Internal credit 內部信貸	Description 說明	Trade receivables 貿易應收款項	Other financial assets 其他金融資產
Low risk 低風險	The counterparty has a low risk of default and does not have any past-due amounts 對手方的違約風險較低且並無任何逾期款項	Lifetime ECL – not credit-impaired 存續期預期信貸虧損 – 未發生信貸減值	12m ECL 12個月預期信貸虧損
Watch list 預警名單	Debtor frequently repays after due dates but usually settle in full after due date 債務人經常逾期還款但通常逾期全額結清	Lifetime ECL – not credit-impaired 存續期預期信貸虧損 – 未發生信貸減值	12m ECL 12個月預期信貸虧損

29. 金融工具 (續)

b. 財務風險管理目標及政策 (續)

信貸風險及減值評估 (續)

按金及其他應收款項、受限制銀行存款及銀行結餘

就按金及其他應收款項而言，本集團持續就其對手方的財務狀況及歷史結算記錄個別進行信貸評估。本公司董事認為，自初始確認以來該等款項的信貸風險並無顯著增加且本集團根據12個月預期信貸虧損計提減值撥備，而管理層認為未償還債務可予收回。

因對手方為具有高信貸評級的銀行及具有良好聲譽的國有銀行，故銀行結餘的信貸風險有限。

本集團的內部信貸風險等級評估包括以下類別：

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29. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

Deposits and other receivables, restricted bank deposits and bank balances
(Continued)

Internal credit 內部信貸	Description 說明	Trade receivables 貿易應收款項	Other financial assets 其他金融資產
Doubtful	There have been significant increases in credit risk since initial recognition through information developed internally or external resources	Lifetime ECL – not credit-impaired	Lifetime ECL – not credit-impaired
可疑	透過內外部來源所得資料知悉信貸風險自初始確認以來顯著增加	存續期預期信貸虧損 – 未發生信貸減值	存續期預期信貸虧損 – 未發生信貸減值
Loss	There is evidence indicating the asset is credit-impaired	Lifetime ECL – credit-impaired	Lifetime ECL – credit-impaired
損失	有證據顯示有關資產已發生信貸減值	存續期預期信貸虧損 – 已發生信貸減值	存續期預期信貸虧損 – 已發生信貸減值
Write-off	There is evidence indicating that the debtor is in severe financial difficulty and the Group has no realistic prospect of recovery	Amount is written off	Amount is written off
撤銷	有證據顯示債務人陷入嚴重的財務困難且本集團不認為日後可收回有關款項	撤銷有關金額	撤銷有關金額

The identification of internal credit rating for all financial assets regularly reviewed by the management of the Company to ensure relevant information about specific financial assets is updated.

本公司管理層定期審閱全部金融資產之內部信貸評級識別，以確保特定金融資產之有關資料已更新。

In the event that part of the receivables is overdue, the entire outstanding balance is classified as overdue.

倘部分應收款項逾期，則全部未償還結餘分類為逾期。

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29. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

The tables below detail the credit risk exposures of the Group's financial assets, which are subject to ECL assessment:

Notes	External Credit Rating	Internal Credit Rating	12-month or Lifetime ECL	2025	2024
				Gross carrying amount	Gross carrying amount
附註	外部 信貸評級	內部 信貸評級	12個月或存續期 預期信貸虧損	總賬面值 RMB'000 人民幣千元	總賬面值 RMB'000 人民幣千元
Financial assets at amortised cost					
按攤銷成本的金融資產					
Bank balances	21	Ba – AAA	N/A 12m ECL	83,551	50,841
銀行結餘			不適用 12個月預期信貸虧損		
Restricted bank deposits	21	Ba – AAA	N/A 12m ECL	2,004	6,631
受限制銀行存款			不適用 12個月預期信貸虧損		
Deposits and other receivables	20	N/A	N/A 12m ECL	17,652	14,326
按金及其他應收款項		不適用	不適用 12個月預期信貸虧損		
Trade receivables	19	N/A	(Note) Lifetime ECL – not credit impaired	152,128	237,083
貿易應收款項		不適用	(附註) (individually assessed)		
			存續期預期信貸虧損—未發生 信貸減值(個別評估)		
			Lifetime ECL – credit impaired	7,088	–
			(individually assessed)		
			存續期預期信貸虧損—信貸 減值(個別評估)		
			Lifetime ECL – not credit impaired	52,278	48,994
			(collectively assessed)		
			存續期預期信貸虧損—未發生 信貸減值(集體評估)		
				211,494	286,077

29. 金融工具(續)

b. 財務風險管理目標及政策(續)

信貸風險及減值評估(續)

下表詳述本集團須進行預期信貸虧損評估的金融資產的信貸風險：

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29. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

Note: The following table provides information about the exposure to credit risk for trade receivables within lifetime ECL (not credit-impaired) and lifetime ECL (credit impaired).

		2025 二零二五年					
		Average loss rate	Gross carrying amount of trade receivables	Lifetime ECL (not credit-impaired)	Average loss rate	Gross Carrying amount of trade receivables	Lifetime ECL (credit impaired)
		平均虧損率	貿易應收款項總賬面值	存續期預期信貸虧損(未發生信貸減值)	平均虧損率	貿易應收款項總賬面值	存續期預期信貸虧損(信貸減值)
			RMB'000 人民幣千元	RMB'000 人民幣千元		RMB'000 人民幣千元	RMB'000 人民幣千元
Current (not past due)	即期(未逾期)	0.16%	198,127	(321)	–	–	–
1-90 days past due	逾期1至90日	1.11%	2,622	(29)	–	–	–
More than 90 days past due	逾期超過90日	0.22%	3,657	(8)	12.6%	7,088	(895)
		0.18%	204,406	(358)	12.6%	7,088	(895)

		2024 二零二四年		
		Average loss rate	Gross Carrying amount of trade receivables	Lifetime ECL (not credit impaired)
		平均虧損率	貿易應收款項總賬面值	存續期預期信貸虧損(未發生信貸減值)
			RMB'000 人民幣千元	RMB'000 人民幣千元
Current (not past due)	即期(未逾期)	0.11%	274,995	(298)
1-90 days past due	逾期1至90日	0.13%	2,398	(3)
More than 90 days past due	逾期超過90日	15.42%	8,684	(1,339)
		0.57%	286,077	(1,640)

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29. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

The loss rates are estimated based on historical observed default rates over the expected life of the debtors and are adjusted for forward-looking information that is available without undue cost or effort.

Except for the trade receivables with significant balances were assessed for impairment individually, the remaining balances were assessed collectively for allowance of credit losses, as follows:

		2025 二零二五年		2024 二零二四年	
		Individual 單獨	Collective 集體	Individual 單獨	Collective 集體
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
Gross carrying amount	總賬面值	159,216	52,278	237,083	48,994
Less: impairment allowance	減：減值撥備	(1,057)	(196)	(1,470)	(170)
Net carrying amount	賬面淨值	158,159	52,082	235,613	48,824

29. 金融工具 (續)

b. 財務風險管理目標及政策 (續)

信貸風險及減值評估 (續)

虧損率乃基於債務人於預期年期內的歷史觀察違約比率估算，並根據毋須花費過多成本或努力即可獲得的前瞻性資料作出調整。

除有重大結餘的應收貿易賬款單獨進行評估外，餘下結餘就信貸虧損撥備進行集體評估，如下：

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29. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

Movement of allowance for credit losses on trade receivables are as follows:

		Lifetime ECL (not credit- impaired) 存續期預期 信貸虧損 (未發生 信貸減值) RMB'000 人民幣千元	Lifetime ECL (credit- impaired) 存續期 預期信貸虧損 (信貸減值) RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
As at 1 January 2024	於二零二四年一月一日	319	–	319
Net remeasurement of loss allowance	重新計量虧損撥備淨額	1,321	–	1,321
As at 31 December 2024 and 1 January 2025	於二零二四年十二月三 十一日及二零二五年 一月一日	1,640	–	1,640
Transfer to lifetime ECL (credit-impaired)	轉移至存續期預期信貸 虧損(信貸減值)	(1,338)	1,338	–
Net remeasurement of loss allowance	重新計量虧損撥備淨額	56	(443)	(387)
As at 31 December 2025	於二零二五年十二月三 十一日	358	895	1,253

During the year, none of the trade receivables has been written off or is subject to enforcement activities (2024: Nil).

年內，概無貿易應收款項已撇銷或受強制執行活動規限(二零二四年：零)。

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29. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies (Continued)

Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents as well as undrawn banking facilities deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. The management of the Group monitors the utilisation of borrowings to ensure compliance with loan covenants.

The following tables detail the Group's remaining contractual maturities for its financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities and lease liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows.

		Weighted average effective interest rate 加權平均 實際利率 %	Repayable on demand or within 3 months 須按要求或於 3個月內償還 RMB'000 人民幣千元	3 months	1 year	Total	Carrying amount 賬面值 RMB'000 人民幣千元
				to 1 year 3個月 至1年 RMB'000 人民幣千元	to 5 years 1年至5年 RMB'000 人民幣千元	undiscounted cash flows 未貼現現金 流量總額 RMB'000 人民幣千元	
2025	二零二五年						
Trade payables	貿易應付款項	-	57,970	-	-	57,970	57,970
Other payables	其他應付款項	-	3,633	-	-	3,633	3,633
Borrowings	借款	3.19	10,236	21,820	10,298	42,354	41,000
Lease liabilities	租賃負債	5.05	201	604	110	915	887
			72,040	22,424	10,408	104,872	103,490

29. 金融工具 (續)

b. 財務風險管理目標及政策 (續)

流動資金風險

於管理流動資金風險時，本集團監察並維持管理層認為足以應付本集團的運作及減低現金流量波動帶來的影響的現金及現金等價物以及未提取銀行融資水平。本集團管理層監察借款的使用情況以確保遵守貸款契諾。

下述列表詳列本集團金融負債的剩餘合約到期期限。該等列表是基於金融負債及租賃負債的未貼現現金流量及基於本集團可被要求付款的最早日期編製。列表包括利息及本金的現金流量。

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綜合財務報表附註

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29. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies (Continued)

Liquidity risk (Continued)

		Weighted average effective interest rate	Repayable on demand or within 3 months 須按要求或 於3個月內 償還	3 months to 1 year 3個月 至1年	1 year to 5 years 1年至5年	Total undiscounted cash flows 未貼現 現金流量 總額	Carrying amount 賬面值
		%	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
2024	二零二四年						
Trade payables	貿易應付款項	–	42,407	–	–	42,407	42,407
Other payables	其他應付款項	–	3,865	–	–	3,865	3,865
Borrowings	借款	4.00	40,563	82,735	–	123,298	122,000
Lease liabilities	租賃負債	5.49	155	398	641	1,194	1,124
			86,990	83,133	641	170,764	169,396

c. Fair value of financial instruments

Financial instruments not measured at fair value

Except for the below, the directors of the Company determined that the fair value of financial assets and financial liabilities at amortised cost in accordance with generally accepted pricing model based on discounted cash flow analysis. The directors of the Company consider the carrying amounts of financial assets and financial liabilities recorded at amortised cost in consolidated financial statements approximate their fair values.

29. 金融工具 (續)

b. 財務風險管理目標及政策 (續)

流動資金風險 (續)

c. 金融工具的公平值

並非按公平值計量的金融工具

除下文所述者外，本公司董事根據貼現現金流量分析使用公認定價模型釐定按攤銷成本計量的金融資產及金融負債的公平值。本公司董事認為，以攤銷成本列於綜合財務報表的金融資產及金融負債的賬面值與其公平值相若。

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29. FINANCIAL INSTRUMENTS (Continued)

c. Fair value of financial instruments (Continued)

Financial instruments not measured at fair value (Continued)

The following table presents the carrying value of the Group's financial instruments measured at fair value across the three levels of the fair value hierarchy defined in HKFRS 13 "Fair Value Measurement" with fair value of each financial instrument categorised in its entirety based on the lowest level of input that is significant to that fair value measurement.

		Level 1 第一級 RMB'000 人民幣千元	Level 2 第二級 RMB'000 人民幣千元	Level 3 第三級 RMB'000 人民幣千元
2025	二零二五年			
Financial assets at FVPL	按公平值計入損益的金融資產			
– Unlisted fund investment	– 非上市基金投資	–	19,000	–

The fair value of the financial assets at FVPL in level 2 was determined mainly based on valuation report provided by fund manager, which making reference to the values of the assets held by the Limited Partnership.

As at 31 December 2025, the Limited Partnership does not hold any other assets except for bank deposits. The estimated fair value of such bank deposits is based on the discounted cash flows using prevailing money market interest rates with similar remaining maturity.

There were no transfers between the three levels during the reporting period.

29. 金融工具 (續)

c. 金融工具的公平值 (續)

並非按公平值計量的金融工具 (續)

下表呈列按香港財務報告準則第13號「公平值計量」所界定的公平值三個級別中，以公平值計量的目標公司金融工具的賬面值，而各金融工具的公平值乃基於對該公平值計量而言屬重大的最低級別輸入數據作整體分類。

第二級按公平值計入損益的金融資產的公平值乃主要根據基金經理提供的估值報告釐定，該報告已參考有限合夥持有的資產價值。

於二零二五年十二月三十一日，有限合夥並無持有除銀行存款外的任何其他資產。該等銀行存款的估計公平值乃基於貼現現金流量，採用具有類似剩餘期限的現行貨幣市場利率。

於報告期內，三個層級之間並無轉移。

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30. PLEDGE OF ASSETS

Certain of the Group's borrowings are secured by assets of the Group and the carrying amounts of which at the end of each reporting are stated below:

		2025	2024
		二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Trade receivables	貿易應收款項	53,795	107,405
Restricted bank deposits	受限制銀行存款	-	2,000

31. RELATED PARTY TRANSACTIONS

(a) Save for disclosed in Notes 19, 20 and 22, the Group entered into the following transactions with the related party:

Name of related party	Name of transaction	2025	2024
關聯方名稱	交易名稱	二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Yinsheng Communication Company Limited 銀盛通信有限公司	Purchase of mobile charges top-up credits 購買手機話費代充金額	2,062,166	2,274,109
Yinsheng Communication Company Limited 銀盛通信有限公司	Purchase of virtual products 購買虛擬產品	2	-
Yinsheng Communication Company Limited 銀盛通信有限公司	Sale of virtual products 銷售虛擬產品	2,008	-

Note: Yinsheng Communication Company Limited is controlled by Mr. Lin Zhongcheng, the sibling of Ms. Lam Ching Wan, one of the substantial shareholders of the Company, it became a connected person of the Company under the Listing Rules from 26 October 2021. The transactions disclosed represent purchase of mobile charges top-up credits/virtual products and sale of virtual products by the Group from 1 January 2025 to 31 December 2025 (2024: purchase of mobile charges top-up credits). Such amounts accounted for approximately 17.00% and 0.02%, respectively, to the total gross purchase amount and total sales amounts for the year ended 31 December 2025 (2024: 16.00% to the total gross purchase amount).

30. 資產抵押

若干本集團借款乃由本集團資產抵押，其於各報告期末的賬面值載列如下：

31. 關聯方交易

(a) 除附註19、20及22所披露者外，本集團與關聯方訂立下列交易：

附註：銀盛通信有限公司由林重成先生（林靜云女士的兄長）所控制，而林靜云女士是本公司主要股東之一，於二零二一年十月二十六日根據上市規則成為本公司的關連人士。所披露的交易指本集團分別於二零二五年一月一日至二零二五年十二月三十一日期間購買手機話費代充金額／虛擬產品及銷售虛擬產品（二零二四年：購買手機話費代充金額）。該等金額佔截至二零二五年十二月三十一日止年度總購買額及總銷售額分別約17.00%及0.02%（二零二四年：佔總購買額16.00%）。

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31. RELATED PARTY TRANSACTIONS (Continued)

(b) Compensation of key management personnel

The remuneration of directors and other members of key management during the year were as follows:

		2025	2024
		二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Salaries and other short term benefits	薪金及其他短期福利	6,672	7,336
Discretionary bonuses	酌情花紅	1,360	3,393
Retirement benefit scheme contributions	退休福利計劃供款	471	360
		8,503	11,089

31. 關聯方交易 (續)

(b) 主要管理人員的酬金

年內，董事及其他主要管理層的酬金如下：

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31. RELATED PARTY TRANSACTIONS (Continued)

(c) Guarantee

The guarantee of borrowing facilities were as follows:

31. 關聯方交易 (續)

(c) 擔保

借款融資擔保如下：

		2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Secured bank borrowing facility guaranteed by Shenzhen Haimeng Investment Company Limited (note (iv)), Daily Charge SZ (note (i)) and Mr. Huang Junmou (note (ii))	由深圳市海盟投資有限公司(附註(iv))、天天充深圳(附註(i))及黃俊謀先生(附註(ii))擔保的有抵押銀行借款融資	1,000	30,000
Secured bank and/or other borrowings facility guaranteed by Daily Charge SZ (note (i)), Mr. Lin Zhongcheng (note (iii)) and Mr. Huang Junmou (note (ii))	由天天充深圳(附註(i))、林重成先生(附註(iii))及黃俊謀先生(附註(ii))擔保的有抵押銀行及／或其他借款融資	10,000	20,000
Secured bank borrowings facility guaranteed by Daily Charge SZ (note (i)) and Mr. Huang Junmou (note (ii))	由天天充深圳(附註(i))及黃俊謀先生(附註(ii))擔保的有抵押銀行借款融資	10,000	20,000
Bank overdraft facility guaranteed by Shenzhen NNK (note (i)), Mr. Lin Zhongcheng (note (iii)) and Mr. Huang Junmou (note (ii))	由深圳年年卡(附註(i))、林重成先生(附註(iii))及黃俊謀先生(附註(ii))擔保的銀行透支融資	10,000	-
Bank overdraft facility guaranteed by Daily Charge SZ (note (i)), Yinsheng Technology Services Group Company Limited (note (iii)), Mr. Lin Zhongcheng (note (iii)) and Mr. Huang Junmou (note (ii))	由天天充深圳(附註(i))、銀盛科技服務集團有限公司(附註(iii))、林重成先生(附註(iii))及黃俊謀先生(附註(ii))擔保的銀行透支融資	-	40,000
Unsecured bank borrowing facility guaranteed by Yinsheng Technology Services Group Company Limited (note (iii)), Mr. Lin Zhongcheng (note (iii)), Mr. Lin Ruibin (note (iii)) and Mr. Huang Junmou (note (ii))	由銀盛科技服務集團有限公司(附註(iii))、林重成先生(附註(iii))、林銳斌先生(附註(iii))及黃俊謀先生(附註(ii))擔保的無抵押銀行借款融資	-	12,000

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31. RELATED PARTY TRANSACTIONS (Continued)

(c) Guarantee (Continued)

Notes:

- (i) Daily Charge SZ and Shenzhen NNK are subsidiaries of the Company (Note 35).
- (ii) Mr. Huang Junmou is an executive director and a substantial shareholder of the Company.
- (iii) Both Mr. Lin Zhongcheng and Mr. Lin Ruibin are the shareholders of Yinsheng Technology Services Group Company Limited where Mr. Lin Zhongcheng is a connected party as explained in Note 31(a) and Mr. Lin Ruibin is an independent third party.
- (iv) Shenzhen Haimeng Investment Company Limited is one of the registered shareholders of Shenzhen NNK.

32. SHARE OPTION SCHEME AND SHARE AWARD SCHEME

On 14 December 2015, the Company conditionally adopted a share option scheme pursuant to a resolution passed by its then shareholders on 14 December 2015 (“2015 Share Option Scheme”), for the primary purpose of providing incentives or rewards to eligible employees, non-executive directors of the Company and other selected participants.

The principal terms of which are summarised in the section headed “Statutory and General Information F. Share Option Scheme” in Appendix IV to the Company’s prospectus in respect of the listing of the shares of the Company on the Stock Exchange dated 24 December 2015. As at 31 December 2025, no share option about 2015 Share Option Scheme was granted (2024: Same).

31. 關聯方交易 (續)

(c) 擔保 (續)

附註：

- (i) 天天充深圳及深圳年年卡為本集團附屬公司(附註35)。
- (ii) 黃俊謀先生為本公司執行董事兼主要股東。
- (iii) 林重成先生及林銳斌先生均為銀盛科技服務集團有限公司的股東，林重成先生為關連方(如附註31(a)所述)，而林銳斌先生為獨立第三方。
- (iv) 深圳市海盟投資有限公司為深圳年年卡的登記股東之一。

32. 購股權計劃及股份獎勵計劃

於二零一五年十二月十四日，根據本公司當時股東於二零一五年十二月十四日通過的決議案，本公司有條件採納一項購股權計劃(「二零一五年購股權計劃」)，主要目的為向本公司合資格僱員、非執行董事及其他選定參與者提供激勵或獎勵。

購股權計劃的主要條款概述於本公司就其股份在聯交所上市而刊發的日期為二零一五年十二月二十四日的招股章程附錄四「法定及一般資料—F.購股權計劃」一節。於二零二五年十二月三十一日，並無就二零一五年購股權計劃授出購股權(二零二四年：相同情況)。

32. SHARE OPTION SCHEME AND SHARE AWARD SCHEME (Continued)

On 30 September 2024, the Board proposed to terminate the 2015 Share Option Scheme and adopt a new share scheme involving the grant of options over new Shares by the Company (“**2024 Share Option Scheme**”) to replace the existing share option scheme to satisfy the new requirements under the Listing Rules. Since the adoption of the 2015 Share Option Scheme and up to the date of termination, no option has been granted, exercised, lapsed nor cancelled under the 2015 Share Option Scheme.

On the same day, the Board also proposed a share scheme involving the grant of new Shares by the Company (“**2024 Share Award Scheme**”).

The adoption of the 2024 Share Option Scheme and the 2024 Share Award Scheme were approved at the extraordinary general meeting held on 30 October 2024.

Purpose of the 2024 Share Option Scheme

The purpose of the 2024 Share Option Scheme is to enable the Company to grant options to the eligible participants, who have contributed or may contribute to the growth, development and success of the Group and for such other purpose as the Board may approve from time to time to attract, retain and motive the eligible participants to continue to contribute to the growth and development of the Group.

32. 購股權計劃及股份獎勵計劃(續)

於二零二四年九月三十日，董事會建議議終止二零一五年購股權計劃，並採納涉及本公司就新股份授出購股權的股份計劃(「**二零二四年購股權計劃**」)代替現有購股權計劃，以滿足上市規則的新要求。自採納二零一五年購股權計劃起及直至其終止日期，概無購股權根據二零一五年購股權計劃授出、行使、失效或註銷。

同日，董事會亦建議涉及本公司授出新股份的股份計劃(「**二零二四年股份獎勵計劃**」)。

於二零二四年十月三十日舉行的股東特別大會已批准採納二零二四年購股權計劃及二零二四年股份獎勵計劃。

二零二四年購股權計劃的目的

二零二四年購股權計劃的目的為讓本公司向曾經或可能對本集團的增長、發展及成功作出貢獻的合資格參與者授出購股權，以及作董事會可能不時批准的有關其他用途，吸引、留任及激勵合資格參與者繼續為本集團的增長及發展作出貢獻。

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32. SHARE OPTION SCHEME AND SHARE AWARD SCHEME (Continued)

Purpose of the 2024 Share Option Scheme (Continued)

The board of directors of the Company may, at its absolute discretion, invite any director or employee of, or any person who has accepted an employment offer (whether full time or part time) from, or who is being granted options as an inducement to enter into employment contract with, the Company or any Member of the Group to be an eligible participant of the 2024 Share Option Scheme and to take up an option to subscribe for shares of the Company.

Total number of shares available for issue under the scheme

Under the 2024 Share Option Scheme, the maximum number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the 2024 Share Option Scheme shall not exceed 10% of the share capital of the Company in issue from time to time. No options may be granted under the 2024 Share Option Scheme if the grant of such option will result in the limit being exceeded. Subject to the approval of the Company's shareholders, the aggregate number of the Company's shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the 2024 Share Option Scheme shall not exceed 10% of the Company's shares in issue from time to time.

Maximum entitlement of each participant

No Participants shall be granted an option if total number of shares issued and to be issued upon exercise of the options granted and to be granted (including both exercised, cancelled and outstanding options) in any 12-month period up to and including the date of grant to such Participant would exceed in aggregate 1% of the shares for the time being in issue unless the proposed grant has been approved by the shareholders of the Company in general meeting with the proposed grantee and his associates abstaining from voting.

32. 購股權計劃及股份獎勵計劃(續)

二零二四年購股權計劃的目的(續)

本公司董事會可全權酌情邀請屬於本公司或本集團任何成員公司的任何董事或僱員，或已接受本公司或本集團任何成員公司僱傭邀請（無論是全職或兼職）的任何人士，或獲授予購股權作為與本公司或本集團任何成員公司簽訂僱傭合約的誘因的任何人士，成為二零二四年購股權計劃的合資格參與者及接納認購本公司股份的購股權。

根據計劃可予發行的股份總數

根據二零二四年購股權計劃，根據二零二四年購股權計劃授出及但尚未行使的所有購股權獲行使時可發行的股份最高數目不得超過本公司不時已發行股本的10%。倘授出此類購股權導致超出限額，則不得根據二零二四年購股權計劃授出任何購股權。經本公司股東批准後，根據二零二四年購股權計劃授出但尚未行使的所有購股權獲行使時可發行的本公司股份總數不得超過本公司不時已發行股份的10%。

每名參與人士可獲授權益上限

倘直至向某位參與人士授出購股權當日的任何12個月期間內及授出購股權當日，已授出及將授出的購股權（包括已行使、已取消及尚未行使的購股權）獲行使，將令已發行及將發行的股份總數超過當時已發行股份的1%，則不得向該參與人士授出有關購股權，除非本公司股東在股東大會上批准授出建議（建議的承授人及其聯繫人須放棄投票）。

32. SHARE OPTION SCHEME AND SHARE AWARD SCHEME (Continued)

Maximum entitlement of each participant (Continued)

Share options granted to a director or substantial shareholder of the Company, or to any of their associates, are subject to approval in advance by the independent non-executive directors of the Company. In addition, any share options granted to a substantial shareholder or an independent non-executive director of the Company, or to any of their associates, in excess of 0.1% of the shares of the Company in issue at any time and with an aggregate value (based on the price of the Company's shares at the date of the grant) in excess of 0.1% of the shares in issue on the grant date, within any 12-month period, are subject to shareholders' approval in advance in a general meeting.

Period within which the share must be taken up under an option

An option may be exercised in accordance with the terms of the 2024 Share Option Scheme at any time during a period as the Board may determine which shall not be more than ten years from the date of grant of the option subject to the provisions of early termination thereof and the board of directors may provide restrictions on the exercise of an option during the period an option may be exercised.

Amount payable upon acceptance of the option and the period within which the payment must be made HK\$1.00 shall be paid within 21 days from the date of offer of the option or for such other period as the Company may specify in writing and notify to the eligible participant concerned, which period shall not in any event exceed 60 days from the date of grant of an option (inclusive of the date of grant).

Basis of determining the subscription price of the option

The subscription price for shares under the 2024 Share Option Scheme shall be a price determined by the board of directors, but in any case shall be at least the higher of:

1. the closing price of the shares as stated in the Stock Exchange's daily quotations sheet on the date of grant, which must be a business day;
2. the average closing price of the shares as stated in the Stock Exchange's daily quotations sheets for the five business days immediately preceding the date of grant; or
3. the nominal value of a share on the date of grant, and as subsequently adjusted pursuant to the terms of the Scheme, if relevant.

32. 購股權計劃及股份獎勵計劃(續)

每名參與人士可獲授權益上限(續)

向本公司董事或主要股東或彼等的任何聯繫人授出購股權前，須經本公司獨立非執行董事事先批准。此外，向本公司主要股東或獨立非執行董事或彼等的任何聯繫人授出任何在任何12個月期間超過本公司任何時間已發行股份的0.1%及總值(根據本公司於授出日期的股份價格)超過於授出日期已發行股份的0.1%的購股權前，須經股東於股東大會事先批准。

可按購股權認購股份的期限

購股權可根據二零二四年購股權計劃之條款在董事會釐定之期間內隨時行使，惟有關期間不得超過由授出購股權當日起計十年，並須受制於有關提早終止之條文，而董事會可能在可行使購股權期間內對購股權之行使施以限制。

接納購股權時須付金額及付款期限須於建議授出購股權當日起21天內或本公司可能書面指定並通知有關合資格參與者的其他期限內繳付1.00港元，該期限在任何情況下不得超過購股權授出日期(包括授出日期)起60天。

購股權認購價之釐定基準

按二零二四年購股權計劃認購股份之認購價格將由董事會釐定，但在任何情況下至少應為以下較高者：

1. 股份於授出日期(必須為營業日)在聯交所每日報價表所報之收市價；
2. 股份於授出日期前連續五個營業日在聯交所每日報價表所報之平均收市價；或
3. 股份於授出日期的面值及其後根據計劃的條款(如適用)作出的調整。

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32. SHARE OPTION SCHEME AND SHARE AWARD SCHEME (Continued)

Remaining life of the 2024 Share Option Scheme

The 2024 Share Option Scheme shall be valid and effective for a period of 10 years from the date of adoption (i.e. 30 October 2024 and ending on 29 October 2034), after which no further options will be granted but the provisions of the Scheme shall remain in force to the extent necessary to give effect to the exercise of any options granted or exercised prior to otherwise as may be required in accordance with the provision of the 2024 Share Option Scheme.

As at 31 December 2025, no share option was granted under 2024 Share Option Scheme (2024: Same).

Particulars of the 2024 Share Award Scheme are set out below:

Purpose of the 2024 Share Award Scheme

The purposes of the 2024 Share Award Scheme are to effectively recognise employee's contribution to the Group and/or providing an incentive to employee to remain with or join the Group, for participation in the Scheme as a selected employee and determine the purchase, subscription and/or allocation of awarded shares according to the terms of the 2024 Share Award Scheme.

Eligible participants

Pursuant to the Scheme Rules, such include any director or employee of, or any person who has accepted an employment offer (whether full time or part time) from, or who is being granted options as an inducement to enter into employment contract with, the Company or any member of the Group.

32. 購股權計劃及股份獎勵計劃(續)

二零二四年購股權計劃餘下年期

二零二四年購股權計劃自採納日期起計十年(即二零二四年十月三十日至二零三四年十月二十九日)內有效及生效, 其後將不再進一步授出購股權, 惟倘有必要在根據計劃條款可能另行規定情況下之前致使任何已授出或已行使購股權之行使繼續生效, 則二零二四年購股權計劃之條款仍然有效。

於二零二五年十二月三十一日, 概無根據二零二四年購股權計劃授出購股權(二零二四年: 相同情況)。

二零二四年股份獎勵計劃的詳情載列如下:

二零二四年股份獎勵計劃的目的

二零二四年股份獎勵計劃旨在有效認可僱員對本集團的貢獻及/或向僱員提供激勵以留任或加入本集團, 並作為特選僱員參與計劃及釐定根據二零二四年股份獎勵計劃條款購買、認購及/或配發獎勵股份。

合資格參與者

根據計劃規則, 此包括本公司或本集團任何成員公司的任何董事或僱員, 或已接受本公司或本集團任何成員公司僱傭邀請(無論是全職或兼職)的任何人士, 或獲授予購股權作為與本公司或本集團任何成員公司簽訂僱傭合約的獎勵的任何人士。

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32. SHARE OPTION SCHEME AND SHARE AWARD SCHEME (Continued)

Maximum number of shares to be awarded

The Scheme Mandate Limit under the 2024 Share Award Scheme will be 41,500,000 Shares, representing 10% of the total number of Shares in issue as at 30 October 2024.

Termination

Subject to any early termination as may be determined by the Board, the 2024 Share Award Scheme will be valid and effective for 10 years commencing on the Adoption Date.

Since the adoption of the 2024 Share Award Scheme and up to the date of this report, none of the issued shares has been purchased or issued nor any awards have been granted under the 2024 Share Award Scheme.

32. 購股權計劃及股份獎勵計劃(續)

獎勵股份的數目上限

二零二四年股份獎勵計劃的計劃授權限額將為41,500,000股股份，相當於二零二四年十月三十日已發行股份總數的10%。

終止

二零二四年股份獎勵計劃將自採納日期起計10年期間有效及生效，惟董事會可決定任何提前終止。

自採納二零二四年股份獎勵計劃直至本報告日期止，概無根據二零二四年股份獎勵計劃購入或發行已發行股份，亦無授出任何獎勵。

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33. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

33. 融資活動產生的負債對賬

下表詳述本集團融資活動產生的負債變動，包括現金及非現金變動。融資活動產生的負債指於本集團綜合現金流量表內現金流量或未來現金流量已或將被分類為融資活動現金流量的負債。

		Borrowings (Note 25) 借款 (附註25) RMB'000 人民幣千元	Lease liabilities (Note 24) 租賃負債 (附註24) RMB'000 人民幣千元
At 1 January 2024	於二零二四年一月一日	30,000	1,847
Financing cash flows:	融資現金流量：		
Proceeds from bank borrowings	銀行借款所得款項	186,000	–
Repayment of bank borrowings	償還銀行借款	(134,000)	–
Repayment of principal portion of lease liabilities	償還租賃負債的本金部分	–	(723)
Repayment of interest portion of lease liabilities	償還租賃負債的利息部分	–	(81)
Interest paid	已付利息	(2,204)	–
Total changes from financing cash flows	融資現金流量的變動總額	49,796	(804)
Other changes:	其他變動：		
Interest expenses (Note 9)	利息開支(附註9)	1,790	81
Prepaid interest (included in prepayments, deposits and other receivables) (Note 20)	預付利息(計入預付款項、按金及其他應收款項)(附註20)	500	–
Interest payable (included in other payables and accruals) (Note 23)	應付利息(計入其他應付款項及應計費用)(附註23)	(86)	–
Total other changes	其他變動總額	2,204	81

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33. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES (Continued)

33. 融資活動產生的負債對賬 (續)

		Borrowings (Note 25) 借款 (附註25) RMB'000 人民幣千元	Lease liabilities (Note 24) 租賃負債 (附註24) RMB'000 人民幣千元
At 31 December 2024 and 1 January 2025	於二零二四年十二月三十一日 及二零二五年一月一日	82,000	1,124
Financing cash flows:	融資現金流量：		
Proceeds from borrowings	借款所得款項	138,000	–
Repayment of borrowings	償還借款	(189,000)	–
Repayment of principal portion of lease liabilities	償還租賃負債的本金部分	–	(768)
Repayment of interest portion of lease liabilities	償還租賃負債的利息部分	–	(59)
Interest paid	已付利息	(2,134)	–
Total changes from financing cash flows	融資現金流量的變動總額	(53,134)	(827)
Other changes:	其他變動：		
Interest expenses (Note 9)	利息開支 (附註9)	2,548	59
Additions of lease liabilities	增加租賃負債	–	531
Utilisation of prepaid interest	利用預付利息	(500)	–
Settlement of interest payable	結算應付利息	86	–
Total other changes:	其他變動總額	2,134	590
At 31 December 2025	於二零二五年十二月三十一日	31,000	887

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34. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY

34. 本公司財務狀況及儲備表

			2025 二零二五年 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元
Non-current assets	非流動資產			
Investments in subsidiaries	投資附屬公司	35	972	966
Current assets	流動資產			
Cash and cash equivalents	現金及現金等價物		384	491
Other receivables	其他應收款項		36	114
Amounts due from a subsidiary	應收附屬公司款項	(a)	131	47
			551	652
Current liabilities	流動負債			
Other payables	其他應付款項		1,761	4,691
Amounts due to a subsidiary	應付附屬公司款項	(a)	17,872	16,893
			19,633	21,584
Net current liabilities	流動負債淨額		(19,082)	(20,932)
Net liabilities	負債淨值		(18,110)	(19,966)
Capital and reserves	資本及儲備			
Share capital	股本		27,221	27,221
Reserves	儲備	(b)	(45,331)	(47,187)
Capital deficiency	股本虧絀		(18,110)	(19,966)

The statement of financial position of the Company was approved and authorised for issue by the board of directors on 26 March 2026 and are signed on its behalf by:

本公司的財務狀況表已於二零二六年三月二十六日獲董事會批准及授權刊發，並由下列董事代表簽署：

Zhou Jinhuang
周金黃
Executive Director
執行董事

Huang Junmou
黃俊謀
Executive Director and Honorary Chairman
執行董事兼榮譽主席

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34. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY (Continued)

- (a) The balances were unsecured, interest free and had no fixed term of repayment.
- (b) Movement in the Company's reserves

34. 本公司財務狀況及儲備表 (續)

- (a) 該等結餘為無抵押、免息及無固定還款期。
- (b) 本公司儲備變動

		Share premium 股份溢價 RMB'000 人民幣千元	Accumulated losses 累計虧損 RMB'000 人民幣千元	Total 總額 RMB'000 人民幣千元
At 1 January 2024	於二零二四年一月一日	38,037	(75,740)	(37,703)
Loss and other comprehensive expense for the year	年內虧損及其他全面開支	–	(9,484)	(9,484)
At 31 December 2024 and 1 January 2025	於二零二四年十二月三十一日 及二零二五年一月一日	38,037	(85,224)	(47,187)
Profit and other comprehensive income for the year	年內虧損及其他全面收益	–	1,856	1,856
At 31 December 2025	於二零二五年十二月三十一日	38,037	(83,368)	(45,331)

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35. PARTICULARS OF SUBSIDIARIES

Particulars of the subsidiaries of the Company as at 31 December 2025 and 2024 were as follows:

35. 附屬公司詳情

本公司於二零二五年及二零二四年十二月三十一日附屬公司詳情如下：

Names of subsidiary	Place of incorporation/ registration/ operation	Percentage of issued capital held		Principal activities
		2025	2024	
附屬公司名稱	註冊成立／註冊／ 營運地點	二零二五年	二零二四年	主要業務
Phone Charge Technology Limited	British Virgin Islands	100	100	Investment holding
Phone Charge Technology Limited	英屬處女群島			投資控股
Daily Charge (Hong Kong) Technology Limited	Hong Kong	100	100	Investment holding
Daily Charge (Hong Kong) Technology Limited	香港			投資控股
Daily Charge SZ (Note ii)	The PRC	100	100	Investment holding and digital marketing services
天天充深圳(附註ii)	中國			投資控股及電子營銷服務
Shenzhen NNK (Note i)	The PRC	100	100	Mobile charges and mobile data usage top-up services, digital marketing services and technical development
深圳年年卡(附註i)	中國			手機話費及手機流量代充服務、電子營銷服務及技術開發
福建年年卡網絡科技有限公司(Note i)	The PRC	100	100	Digital marketing services
福建年年卡網絡科技有限公司(附註i)	中國			電子營銷服務
深圳前海益興網絡科技有限公司(Note i)	The PRC	100	100	Digital marketing services
深圳前海益興網絡科技有限公司(附註i)	中國			電子營銷服務
奕新禾科技(深圳)有限公司(Note ii)	The PRC	100	100	Digital marketing services
奕新禾科技(深圳)有限公司(附註ii)	中國			電子營銷服務
北京數惠科技有限公司(Note i)	The PRC	100	100	Digital marketing services
北京數惠科技有限公司(附註i)	中國			電子營銷服務
Shenzhen Yinsheng Huitang Technology Co., Ltd.* (深圳市銀盛慧糖科技有限公司)(Note iii)	The PRC	51	51	Sale of consultation packages and products related to diabetes
深圳市銀盛慧糖科技有限公司(附註iii)	中國			銷售糖尿病相關諮詢配套及產品
武漢數惠科技有限公司	The PRC	100	100	Digital marketing services
武漢數惠科技有限公司	中國			電子營銷服務
武漢數惠信息技術有限公司(Note i)	The PRC	100	N/A	Digital marketing services
武漢數惠信息技術有限公司(附註i)	中國		不適用	電子營銷服務
海南年年卡科技有限公司(Note i)	The PRC	100	N/A	Not yet commenced operation
海南年年卡科技有限公司(附註i)	中國		不適用	尚未開始營運
Digi Favor (Singapore) PTE. LTD.	Singapore	100	N/A	Not yet commenced operation
Digi Favor (Singapore) PTE. LTD.	新加坡		不適用	尚未開始營運

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綜合財務報表附註

For the year ended 31 December 2025
截至二零二五年十二月三十一日止年度

35. PARTICULARS OF SUBSIDIARIES (Continued)

35. 附屬公司詳情 (續)

Names of subsidiary	Place of incorporation/ registration/ operation 註冊成立 / 註冊 / 營運地點	Percentage of issued capital held 所持已發行資本百分比		Principal activities
		2025	2024	
附屬公司名稱		二零二五年	二零二四年	主要業務
SilverFi (Hong Kong) Technology Limited 數惠科技(香港)有限公司	Hong Kong 香港	100	N/A	Not yet commenced operation 尚未開始營運
SilverFi Financial Holdings Limited 數惠金控有限公司	Hong Kong 香港	100	N/A	Not yet commenced operation 尚未開始營運

Notes:

- (i) The equity interests of the subsidiaries are indirectly held by the Company through the VIE Arrangement and the subsidiaries are wholly domestic owned enterprises established in the PRC.
- (ii) The subsidiary is a wholly foreign owned enterprise established in the PRC.
- (iii) On 8 December 2023, the Group and an independent third party (the “**Non-controlling interests**”), reached an agreement (the “**Agreement**”) for establishment of Shenzhen Yinsheng Huitang Technology Co., Ltd. (“**Yinsheng Huitang**”). The business portfolio including but not limited to establishing an online consultation, diagnosis and treatment management service platform for chronic diseases such as diabetes, and providing relevant big data, artificial intelligence models and digital human customer service.

According to the Agreement, the issued capital of the Yinsheng Huitang is RMB10,000,000, and the Group owned 51.0% equity interest of the Yinsheng Huitang and the non-controlling interests owned 49.0% of the equity interest of the Yinsheng Huitang. The Group will contribute the share capital in cash and the non-controlling interests will contribute the share capital by technologies and intellectual property rights. Yinsheng Huitang was established on 22 December 2023 and the capital contribution of RMB5,100,000 was injected and paid by the Group during the year ended 31 December 2024.

None of the subsidiaries had any debt securities outstanding at the end of the each reporting period or at any time during the year.

附註：

- (i) 該等附屬公司是通過可變利益實體安排由本公司間接持有，且該等附屬公司是在中國成立的內資獨資企業。
- (ii) 該附屬公司是位於中國的外商獨資企業。
- (iii) 於二零二三年十二月八日，本集團與一名獨立第三方（「**非控股權益**」）就成立深圳市銀盛慧糖科技有限公司（「**銀盛慧糖**」）達成一份協議（「**協議**」）。目標公司的業務組合包括（但不限於）建立慢性病（例如糖尿病）在線諮詢、診斷及治療管理服務平台，以及提供相關大數據、人工智能模型及數字人客戶服務。

根據協議，銀盛慧糖的已發行股本為人民幣10,000,000元，本集團擁有銀盛慧糖51.0%股權，而非控股權益則擁有銀盛慧糖49.0%股權。本集團將以現金出資，而非控股權益將以技術及知識產權出資。銀盛慧糖於二零二三年十二月二十二日成立，截至二零二四年十二月三十一日止年度，本集團注資及繳付出資人民幣5,100,000元。

於各報告期末或本年度任何時候，概無附屬公司擁有任何發行在外的債務證券。

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綜合財務報表附註

For the year ended 31 December 2025
截至二零二五年十二月三十一日止年度

36. RETIREMENT SCHEMES

Defined contribution retirement plans

The employees of the Group's subsidiaries in the PRC are members of a state-managed retirement benefits scheme being operated by the local PRC government. The subsidiaries are required to contribute a specified percentage of the average basic salary to the retirement benefits scheme to fund the benefits. The only obligation of the Group with respect to the retirement benefits scheme is to make the specified contributions.

Under the Mandatory Provident Fund Schemes Ordinance regulated by the Mandatory Provident Fund Schemes Authority in Hong Kong, the Group participates in a MPF Scheme operated by an approved trustee in Hong Kong and makes contributions for its eligible employees. Under the MPF Scheme, the employer and its employees are each required to make contributions to the scheme at 5% of the employees' relevant income, subject to a cap of monthly relevant income. The cap of monthly relevant income is HK\$30,000 (2024: Same) during the year. Contributions to the scheme vest immediately.

During the year ended 31 December 2025, the aggregate amount of employer's contribution made by the Group is RMB6,277,000 (2024: RMB5,482,000).

Defined benefit retirement plans and LSP obligations

For the Group's subsidiaries operating in Hong Kong, pursuant to the Employment Ordinance, Chapter 57, the Group has the obligation to pay LSP to qualifying employees in Hong Kong under certain circumstances (e.g. dismissal by employers or upon retirement), subject to a minimum of 5 years employment period, based on the following formula:

Last monthly wages (before termination of employment) \times 2/3 \times Years of service

36. 退休計劃

界定供款退休計劃

本集團於中國附屬公司之僱員為中國地方政府管理之國家管理退休福利計劃成員。附屬公司須按平均基本薪金之指定百分比向退休福利計劃作出供款以撥付福利。本集團對有關退休福利計劃須付之唯一責任為作出指定供款。

根據香港強積金管理局所頒佈之強制性公積金計劃條例，本集團參與由香港認可信託人設立之強積金計劃，為合資格僱員供款。根據強積金計劃，僱主及其僱員均須按僱員有關收入之5%向該計劃供款，惟受每月相關收入上限之規限。年內每月相關收入上限為30,000港元（二零二四年：相同情況）。該供款即時歸屬於該計劃。

截至二零二五年十二月三十一日止年度，本集團所作之僱主供款總額為人民幣6,277,000元（二零二四年：人民幣5,482,000元）。

界定供款退休計劃及長期服務金承擔

根據香港僱傭條例第57章，本集團在香港經營之附屬公司有責任於若干情況下（例如僱主解僱員工或員工退休）向工作滿五年以上之合資格香港僱員支付長期服務金，有關金額按以下公式計算：

（僱傭終止前）最後一個月的工資 \times 2/3 \times 服務年期

36. RETIREMENT SCHEMES (Continued)

Defined benefit retirement plans and LSP obligations (Continued)

Last monthly wages are capped at HK\$22,500 (equivalent to approximately RMB21,000) while the amount of long service payment shall not exceed HK\$390,000 (equivalent to approximately RMB368,000). This obligation is accounted for as a post-employment defined benefit plan. Furthermore, the Mandatory Provident Fund Schemes Ordinance passed in 1995 permits the Group to utilise the Group's mandatory MPF contributions, plus/minus any positive/negative returns thereof, for the purpose of offsetting LSP payable to an employee.

The Amendment Ordinance was gazetted on 17 June 2022, which abolishes the use of the accrued benefits derived from employers' mandatory MPF contributions to offset the LSP. The Abolition will officially take effect on the Transition Date (i.e., 1 May 2025). Separately, the Government of the HKSAR has introduced a subsidy scheme to assist employers for a period of 25 years after the Transition Date on the LSP payable by employers up to a certain amount per employee per year.

Under the Amendment Ordinance, the Group's mandatory MPF contributions, plus/minus any positive/negative returns, after the Transition Date can continue to be applied to offset the pre-Transition Date LSP obligation but are not eligible to offset the post-Transition Date LSP obligation. Furthermore, the LSP obligation before the Transition Date will be grandfathered and calculated based on the Last monthly wages immediately preceding the Transition Date and the years of service up to that date.

The Group has determined that the Amendment Ordinance cause immaterial impacts to the Group's LSP obligation with respect to Hong Kong employees. In the opinion of the directors of the Company, there is no significant actuarial assumption for determination of the LSP obligation.

36. 退休計劃 (續)

界定供款退休計劃及長期服務金承擔 (續)

最後一個月的工資上限為22,500港元 (相等於約人民幣21,000元)，而長期服務金的金額不得超過390,000港元 (相當於約人民幣368,000元)。該項責任入賬列為離職後界定福利計劃。此外，於一九九五年通過的強制性公積金條例允許本集團動用本集團的強制性強積金供款加／減其任何正／負回報，以抵銷應付僱員的長期服務金。

修訂條例於二零二二年六月十七日公告，廢除了使用僱主強制性強積金繳納的應計福利來抵消長期服務金的做法。廢除將在過渡日期 (即二零二五年五月一日) 正式生效。此外，香港特別行政區政府在過渡日期後的二十五年內推出一項補貼計劃，以幫助僱主支付一定金額的每位員工每年的長期服務金。

根據修訂條例，在過渡日期後，本集團的強制性強積金繳納金額，加上／減去任何正／負收益，可以繼續用於抵消過渡日期前的長期服務金義務，但不適用於抵消過渡日期後的長期服務金義務。此外，過渡日期前的長期服務金義務將保留，並根據過渡日期前的月薪和截至該日的服務年限進行計算。

本集團已確定修訂條例並無對本集團有關香港僱員的長期服務金承擔造成重大影響。本公司董事認為，釐定長期服務金責任並無重大精算假設。

Five-Year Financial Summary

五年財務摘要

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

簡明綜合損益及其他全面收益表

		2025	2024	2023	2022	2021
		二零二五年	二零二四年	二零二三年	二零二二年	二零二一年
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Revenue	收益	153,808	128,627	91,030	86,655	90,622
Cost of revenue	收益成本	(56,589)	(23,461)	(16,475)	(13,887)	(14,783)
Gross profit	毛利	96,562	102,101	73,825	72,478	75,551
Profit before tax	除稅前溢利	33,110	38,390	24,779	36,162	32,037
Income tax expense	所得稅開支	(4,727)	(9,049)	(8,426)	(8,897)	(5,559)
Profit and total comprehensive income	溢利及全面收益總額	28,383	29,341	16,353	27,265	26,478
Attributable to:	應佔：					
Owners of the Company	本公司擁有人	28,683	31,943	16,353	27,265	26,478
Non-controlling interests	非控股權益	(300)	(2,602)	–	–	–
Earnings per share – basic (RMB cents)	每股基本盈利(人民幣分)	6.91	7.70	3.94	6.57	6.38

CONDENSED CONSOLIDATED ASSETS AND LIABILITIES

簡明綜合資產及負債

		2025	2024	2023	2022	2021
		二零二五年	二零二四年	二零二三年	二零二二年	二零二一年
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Total assets	總資產	514,243	560,824	412,533	506,599	379,842
Total liabilities	總負債	177,217	252,181	133,231	243,650	144,158
Net asset	資產淨值	337,026	308,643	279,302	262,949	235,684
Equity attributable to owners of the Company	本公司擁有人應佔總權益	339,928	311,245	279,302	262,949	235,684
Non-controlling interests	非控股權益	(2,902)	(2,602)	–	–	–



Yinsheng Digifavor Company Limited
銀盛數惠數字有限公司