

ACTIVATION GROUP

艾 德 韋 宣

Activation Group Holdings Limited

艾德韋宣集團控股有限公司

董事會提名委員會職權範圍

**Terms of reference of
the Nomination Committee of the Board of Directors**

Activation Group Holdings Limited
艾德韋宣集團控股有限公司
(the “Company”)
(「本公司」)

**Terms of reference of the Nomination Committee (the “Committee”)
of the Board (the “Board”) of Directors (the “Directors”) of the Company**
董事(「董事」)會(「董事會」)提名委員會(「委員會」)職權範圍

(中文本為翻譯稿，僅供參考用)

1. Constitution

組成

- 1.1 The Committee is established pursuant to a resolution passed by the Board at its meeting held on 19 December 2019.

本委員會是按本公司董事會於2019年12月19日會議通過成立的。

2. Membership

成員

- 2.1 Members of the Committee shall be appointed by the Board from amongst the Directors of the Company and shall consist of not less than three members and a majority of whom shall be independent non-executive Directors, with at least one member of a different gender.
- 2.2 The Chairman of the Committee shall be appointed by the Board which shall be the chairman of the Board or an independent Director.
- 2.3 The company secretary of the Company shall be the secretary of the Committee. In the absence of the secretary of the Committee, Committee members present at the meeting may elect among themselves or appoint another person as the secretary for that meeting.

委員會成員由董事會從董事中挑選，委員會人數最少三名，而大部份之成員須為本公司的獨立非執行董事，而至少一名成員為不同性別。

委員會主席由董事會委任，並由董事會主席或獨立非執行董事擔任主席。

本公司的公司秘書為委員會的秘書。當委員會秘書缺席的時候，出席委員會會議的成員，可互選或委任另一人作為該次會議的秘書。

2.4 The appointment of the members of the Committee may be revoked, replaced or additional members may be appointed to the Committee by separate resolutions passed by the Board and by the Committee. An appointment of Committee member shall be automatically revoked if such member ceases to be a member of the Board.

3. Procedural Standing Orders

3.1 The Standing Orders which from time to time apply to the terms of reference of the Audit Committee of the Board shall apply mutatis mutandis to these terms of reference of the Committee.

3.2 Meetings shall be held at least once annually or more frequently if circumstances require.

4. Alternate Committee members

4.1 A Committee member may not appoint any alternate.

5. Authority of the Committee

5.1 The Committee may exercise the following powers:

- (a) to seek any information it requires from any employee of the Company and its subsidiaries (hereinafter collectively referred to as “**Group**”) and any professional advisers, to require any of them to prepare and submit reports and to attend Committee meetings and to supply information and address the questions raised by the Committee;
- (b) to review the performance of the Directors and the independence of independent non-executive Directors in relation to their appointment or reappointment as Directors;

經董事會及委員會分別通過決議，方可委任額外、更替或罷免委員會成員。如該委員會成員不再是董事會的成員，該委員會成員的任命將自動撤銷。

議事程序規則

不時適用於董事會審核委員會職權範圍之議事程序規則，(在細節上作必要的變更後)應適用於此份職權範圍。

每年最少開會一次或更多(若有所需)。

委任代表

委員會成員不能委任代表。

委員會的權力

委員會可以行使以下權力：

- (a) 向本公司及其任何附屬公司(合稱「**本集團**」)的任何僱員及專業顧問索取其所需的資料、要求上述人士準備及提交報告、出席委員會會議並提供所需資料及解答委員會提出的問題；
- (b) 就董事的委任或重新委任，評審有關董事的表現及有關獨立非執行董事的獨立性；

- (c) to obtain, at the Company's expenses, outside legal or other independent professional advice on or assistance to any matters within these terms of reference, including the advice of independent human resource consultancy firm or other independent professionals, and to secure the attendance of outsiders with relevant experience and expertise at its meetings as it considers necessary. The Committee shall have full authority to commission any search (including without limitation litigation, bankruptcy and credit searches), report, survey or open recruitment which it deems necessary to help it fulfill its duties and should be provided with sufficient resources to discharge its duties;
- (d) to review annually these terms of reference and their effectiveness in the discharge of its duties and to make recommendation to the Board any changes it considers necessary; and
- (e) to exercise such powers as the Committee may consider necessary and expedient so that their duties under section 6 below can be properly discharged.

5.2 The Company should provide the Committee sufficient resources to perform its duties.

6. Duties of the Committee

6.1 The duties of the Committee shall be:

- (a) at least once annually to review the structure, size, diversity profile and skills matrix of the Board and the needs of the Board and make recommendation on any proposed changes to the Board to complement the Board to achieve the Group corporate strategy as well as promote shareholder value;

(c) 如委員會覺得有需要，可就涉及本職權範圍的事宜對外尋求法律或其他獨立專業意見(包括獨立的人力資源顧問公司或其他獨立專業人士)，以及確保具相關經驗及專業才能的外界人士出席委員會會議。委員會有權進行其認為適當的調查(包括但不限於訴訟、破產及信譽查冊)、報告或公開徵募及取得充足資源以履行其職責。前述費用均由本公司承擔；

(d) 對本職權範圍及履行其職權的有效性作每年一次的檢討並向董事會提出其認為須要的修訂建議；及

(e) 為使委員會能恰當地執行其於第6章項下的職責，行使其認為有需要及權宜的權力。

本公司應提供充足資源予委員會以履行其職責。

委員會的職責

委員會負責履行以下職責：

- (a) 至少每年一次檢討董事會之架構、規模及組成(包括技能、知識、經驗及多元化概況)、協助董事會編制董事會技能表，並就董事會之任何建議變動作出建議務求配合董事會，以實踐集團企業策略並提升股東價值；

- | | |
|---|--|
| <p>(b) to identify individuals suitably qualified to become members of the Board and select or make recommendations to the Board on the selection of individuals nominated for directorships;</p> | <p>(b) 物色具備合適資格可擔任董事的人士，並挑選提名有關人士出任董事或就此向董事會提供意見；</p> |
| <p>(c) to assess the independence of the independent non-executive Directors;</p> | <p>(c) 評核獨立非執行董事的獨立性；</p> |
| <p>(d) to make recommendations to the Board on:</p> <ul style="list-style-type: none"> (i) the role, responsibilities, capabilities, skills, knowledge, experience and diversity of perspectives required from members of the Board; (ii) the policy on the terms of employment of non-executive Directors; (iii) the composition of the audit committee, remuneration committee and other board committees of the Company; (iv) proposed changes to the structure, size and composition of the Board; (v) candidates suitably qualified to become members of the Board; (vi) the selection of individuals nominated for directorship; (vii) the re-election of any Directors who are to retire by rotation having regard to their performance and ability to continue to contribute to the Board; | <p>(d) 向董事會提呈下列事項的建議：</p> <ul style="list-style-type: none"> (i) 作為董事會成員所應有的角色、責任、能力、技術、知識、經驗及多元化觀點； (ii) 委聘非執行董事的政策； (iii) 審核委員會、薪酬委員會及其他董事會委員會的組成； (iv) 董事會的架構、人數及組成擬作出的變動； (v) 具備合適資格擔任董事的人士； (vi) 挑選被提名人士出任董事； (vii) 輪流退任董事的重新委任，於此，須考慮其等的工作表現及對董事會繼續作出貢獻的能力； |

- | | |
|--|---|
| <p>(viii) the continuation (or not) in service of any independent non-executive Director serving more than nine years and to provide recommendation to the shareholders of the Company as to how to vote in the resolution approving the re-election of such independent non-executive Director;</p> | <p>(viii) 在任多於九年的獨立非執行董事的去留問題，並就該等獨立非執行董事的繼續委任與否向本公司股東就審議有關決議案贊成與否提供建議；</p> |
| <p>(ix) the appointment or re-appointment of Directors;</p> | <p>(ix) 董事委任或重新委任董事；</p> |
| <p>(x) succession planning for Directors in particular the chairman and the chief executive;</p> | <p>(x) 董事繼任計劃（尤其是主席及行政總裁）；</p> |
| <p>(xi) the policy concerning the diversity of Board members, and the measurable objectives for implementing such policy; and</p> | <p>(xi) 關於董事會成員多元化的政策，以及執行該政策的可衡量目標；及</p> |
| <p>(xii) the policy concerning the diversity of the policy for the nomination of Directors and on the establishment of a formal and transparent procedure for developing nomination policy;</p> | <p>(xiii) 本公司董事的提名政策，及就制訂此等提名政策而設立正規而具透明度的程序；</p> |
| <p>(e) to give full consideration to the following in the discharge of its duties as mentioned above or elsewhere in these terms of reference:</p> | <p>(e) 在履行上述責任或本職權範圍項下的其他責任，對下列各項給予充份考慮：</p> |
| <p>(i) succession planning of Directors;</p> | <p>(i) 董事接替計劃；</p> |
| <p>(ii) leadership needs of the Group with a view of maintaining or fostering the competitive edge of the Group over others;</p> | <p>(ii) 本集團為保持或加強本集團的競爭優勢所需要的領導才能；</p> |
| <p>(iii) changes in market environment and commercial needs of the market in which the Group operates;</p> | <p>(iii) 市場環境的轉變及本集團營運市場的商業需要；</p> |

- | | |
|--|--|
| <p>(iv) the skills and expertise required from members of the Board;</p> <p>(v) the Board's policy concerning diversity of Board members adopted from time to time; and</p> <p>(vi) the relevant requirements of the Listing Rules with regard to directors of a listed issuer;</p> | <p>(iv) 董事會成員所須具備的技能及專才；</p> <p>(v) 由董事會不時採納的關於董事會成員多元化的政策；及</p> <p>(iv) 上市規則對上市發行人的董事的相關要求；</p> |
| <p>(f) in respect of any proposed service contracts to be entered into by any members of the Group with its director or proposed director, which require the prior approval of the shareholders of the Company at general meeting under rule 13.68 of the Listing Rules, to review and provide recommendations to the shareholders of the Company (other than shareholders who are directors with a material interest in the relevant service contracts) as to whether the terms of the service contracts are fair and reasonable and whether such service contracts are in the interests of the Company and the shareholders as a whole, and to advise shareholders on how to vote;</p> | <p>(f) 就任何按上市規則第13.68條須事先取得本公司股東批准的現任董事或建議委任董事與集團成員的擬定服務合同作出檢討，向本公司股東就該擬定服務合同條款的公平及合理性、服務合同對本公司及整體股東而言是否有利及本公司股東應怎樣作表決，向本公司股東提呈建議（不包括該等亦同時為於相關服務合同有重大利益的董事）；</p> |
| <p>(g) to ensure that on appointment to the Board, non-executive Directors receive a formal letter of appointment setting out what is expected of them in terms of time commitment, committee service and involvement outside meetings of the Board;</p> | <p>(g) 確保每位被委任的非執行董事於被委任時均取得正式委任函件，當中須訂明對其等之要求，包括工作時間、董事會委員會服務要求及參與董事會會議以外的工作；</p> |
| <p>(h) to conduct exit interviews with any Director upon their resignation in order to ascertain the reasons for his departure;</p> | <p>(h) 會見辭去本公司董事職責的董事並瞭解其離職原因；</p> |
| <p>(i) to review the policy on Board diversity and the measurable objectives for implementing such policy from time to time adopted by the Board, and to review the progress on achieving these objectives; and</p> | <p>(i) 檢討董事會成員多元化政策及執行由董事會不時採納的有關政策的任何可衡量目標，以及檢討達成該等目標的進度；及</p> |

- (j) to consider and implement other matters, as defined or assigned by the Board from time to time.

7. Annual general meeting

- 7.1 The Chairman of the Committee or in his absence, another member of the Committee or failing this, his duly appointed delegate, shall attend the annual general meeting of the Company and be prepared to answer questions at the annual general meeting on the Committee's activities and their responsibilities.

8. Continuing application of the articles of association of the Company

- 8.1 The articles of association of the Company regulating the meetings and proceedings of the Directors so far as the same are applicable and are not replaced by the provisions in these terms of reference shall apply to the meetings and proceedings of the Committee.

- (j) 考慮及執行董事會委派的其他事項。

股東周年大會

委員會的主席，或在委員會主席缺席時由另一名委員(或如該名委員未能出席，則其適當委任的代表)應出席本公司的股東周年大會，並就委員會的活動及其職責在股東周年大會上回應問題。

本公司組織章程的持續適用

就前文未有作出規範，但本公司章程作出了規範的董事會會議程序的規定，在可行的情況下適用於委員會的會議程序。

9. Powers of the Board

- 9.1 The Board may, subject to compliance with the articles of association of the Company and the Listing Rules (including the Corporate Governance Code set out in Appendix C1 to the Listing Rules or if adopted by the Company, the Company's own code of corporate governance practices), amend, supplement and revoke these terms of reference and any resolution passed by the Committee provided that no amendments or supplements to and revocation of these terms of reference and the resolutions passed by the Committee shall invalidate any prior act and resolution of the Committee which would have been valid if such terms of reference or resolution had not been amended, supplemented or revoked.

10. Publication of the terms of reference of the Committee

- 10.1 The Committee should make available its terms of reference, explaining its role and the authority delegated to it by the Board by including them on the website of the Company and on the website of the Stock Exchange.

First adopted: 19 December 2019

First update: 25 August 2025

董事會權力

本職權範圍所有規則及委員會通過的決議，可以由董事會在不違反公司章程及上市規則的前提下(包括上市規則之附錄C1《企業管治守則》或本公司自行制定的企業管治常規守則(如被採用))，隨時修訂、補充及廢除，惟有關修訂、補充及廢除並不影響任何在有關行動作出前，委員會已經通過的決議或已採取的行動的有效性。

委員會職權範圍的刊登

委員會應在本公司的網站及聯交所的網站公開其職權範圍，解釋其角色及董事會轉授予其的權力。

首次採納：2019年12月19日

首次更新：2025年8月25日